

BUILDING BUSINESS FINANCIAL RESILIENCE



National Association of Minority Contractors (NAMC)
Business Financial Resilience, Financial Statements,
Budgets & Forecasting, Business strategy
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Business Financial Resilience

- 1. Ability to maintain spending and living standards during an economic emergency.
- 2. Capacity to overcome economic crises, loss of money, shortage of resources & turn them into a powerful learning of wealth and progress.
- 3. To develop the ability to adapt positively to traumatic events and to overcome them, turning those situations into a path to wealth.
- 4. Financially stressful events, Covid-19, recessions, stock market downturns, weather, acts of terrorism.





Enhancing Financial Resilience



- 1. <u>Positive:</u> view challenges as opportunities.
- 2. <u>Focused:</u> determine where you are headed in the future and stick to your goals
- 3. <u>Flexible:</u> open to new and different options when faced with uncertainty.
- 4. <u>Organized:</u> Set priorities and develop structured approaches to manage change.
- 5. <u>Proactive:</u> work with change rather than defend against it.



What is a recession?

- 1. GDP: Gross Domestic Product: Summary of all goods and services produced in the nation
- 2. Two consecutive quarters of negative economic growth in the GDP are usually considered a recession.
- 3. US GDP 1st Q 2020 shrank 4.8%, 2nd Q will probably shrink by 30% (est.)
- 4. Most firms suffer during a recession, primarily because demand (and revenue) falls and uncertainty about the future increases.





How do we start recovering?



- 1. The first prerequisite for economic recovery will be a public health solution.
- 2. The coronavirus outbreak will need to be firmly under control before the economy can resume.
- 3. Consumers need confidence.



How do you recession-proof your business?

Effective Financial Management

- Discuss & analyze financial results, monthly.
 - Increase knowledge of Finance.
 - Hire professional experts.
- Protect your cash flow. Emergency fund. Working capital.
- Understand and analyze your financial statements:
 Profit & Loss, Balance Sheet & Cash flow reports.
 - Watch the bottom line.
 - Limit your un-budgeted expenses. Reduce unnecessary expenses
 - Understand the relationship between billing and collection
 - Understand the frequency of income





How do you recession-proof your business?

Effective Financial Management (cont.)

- High levels of debt make companies vulnerable during a recession. Contact your lenders.
- Develop multiple Revenue Streams. Profitable products or services.
- Update your Budget and forecast: Be realistic
- Review Management reports: Accounts Receivable, Accounts Payable, Sales by customer, Purchases by supplier
- Review your inventory management
- Review your marketing budget & strategy
- Review prices: update packages





How do you recession-proof your business?

- Deliver <u>MORE</u> value to your customers: Simplicity is key.
- Build Strong Customer Relationships
- Review Processes and Reduce unnecessary Costs
- Flexible Workforce: Scale up and down as needed
- Education or job training
- Be aware of financial scams
- Access community resources





Bookkeeping, CPA & taxes



Invest in the right people to look after your business's financial health and it will pay off in the long-term.



Create a Budget & Forecast





Revenue

- (-) Direct Operating expense
- (=) Gross Profit
- (-) Indirect Expenses
- (=) Net Income



What is a Financial Statement?





What is a Balance sheets (B/S)?





- Balance sheets helps to show if a company is financially healthy. Assets =
 Liabilities + Equity. You Business's net worth.
- It shows what your business owns (assets), what it owes (liabilities), and what money is left over for the owners (owner's equity).



Income

Statement



- It measures profitability and not cash flow. Income = Revenues Expenses
- Summary of a company's revenues and expenses during a month, quarter or year.

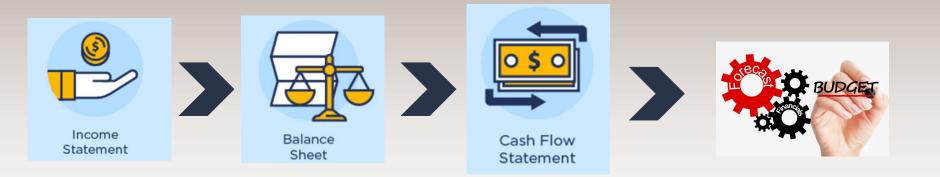




- It shows how changes in B/S accounts and P/L affect cash, and breaks the analysis down to operating, investing, and financing activities.
- A <u>healthy operating cash flow</u> means it can finance more of its growth internally, without borrowing.



Financial Management: Why?



- ☐ Financial Management <u>is an investment</u>, not an expense.
- Helps to reach <u>full financial potential</u> for improved profit and productivity
- Evaluate your Financial Statements and Management Reports to know the performance of your company and take <u>strategic decisions</u>
- Develop Strategies, plans and Budgets, Forecasts with <u>short & long-term</u> financial goals.
- □ Decide Key Performance Indicators (KPI's) and Scorecards for proper analysis, increased performance and <u>achieved goals</u>.



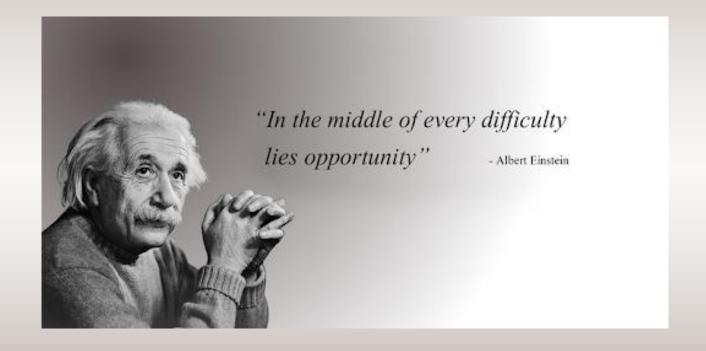
Financial Management: Benefits



- □ Tools to chart your <u>course of action</u> into the future, <u>adjust your direction</u> when needed and help you find your way thought challenging times.
- ☐ Is the foundation for <u>reaching your goals</u>, through <u>sound business decisions</u>.
- ☐ Helps you decide which products, service and markets are profitable.
- Supports your decisions on what you can afford
- Maximizes your working time, <u>increments your profit</u> and productivity, <u>reduces your cost</u> and improves your processes.
- Responsible to keep your financial records and documentation to support the filing of your tax return with the IRS and <u>avoid potential fees and taxes</u>.



Turn your challenges into opportunities!





Thank you! Q&A



Financial knowledge gives you freedom. Know your numbers!





