

Functional Safety with ISO 26262

Principles and Practice

Dr. Christof Ebert, Dr. Arnulf Braatz

Vector Consulting Services

Welcome to the Webinar

Functional Safety with ISO 26262

Webinar Part 1, Principles and Practice

Speakers: Dr. Christof Ebert, Dr. Arnulf Braatz



Technical Notes

▶ Audio

There should be music to hear.

If the audio transmission over the Internet is not working, ask for the participation in a conference call.

Contact the "host" in the "chat" window.

▶ Screen

Disable your screen saver.

▶ Feedback & communication

Open and review the "chat" window to get all organizational messages of the "hosts".

Use the "chat" window to the "host" to contact all organizational WebEx and transfer requests or disturbances.

Use the "Q & A" window instead of the "chat" window for substantive questions about the webinar.

Ask your questions at "All Panelists". Questions are answered online during and after the presentation.

▶ Slides & Presentation

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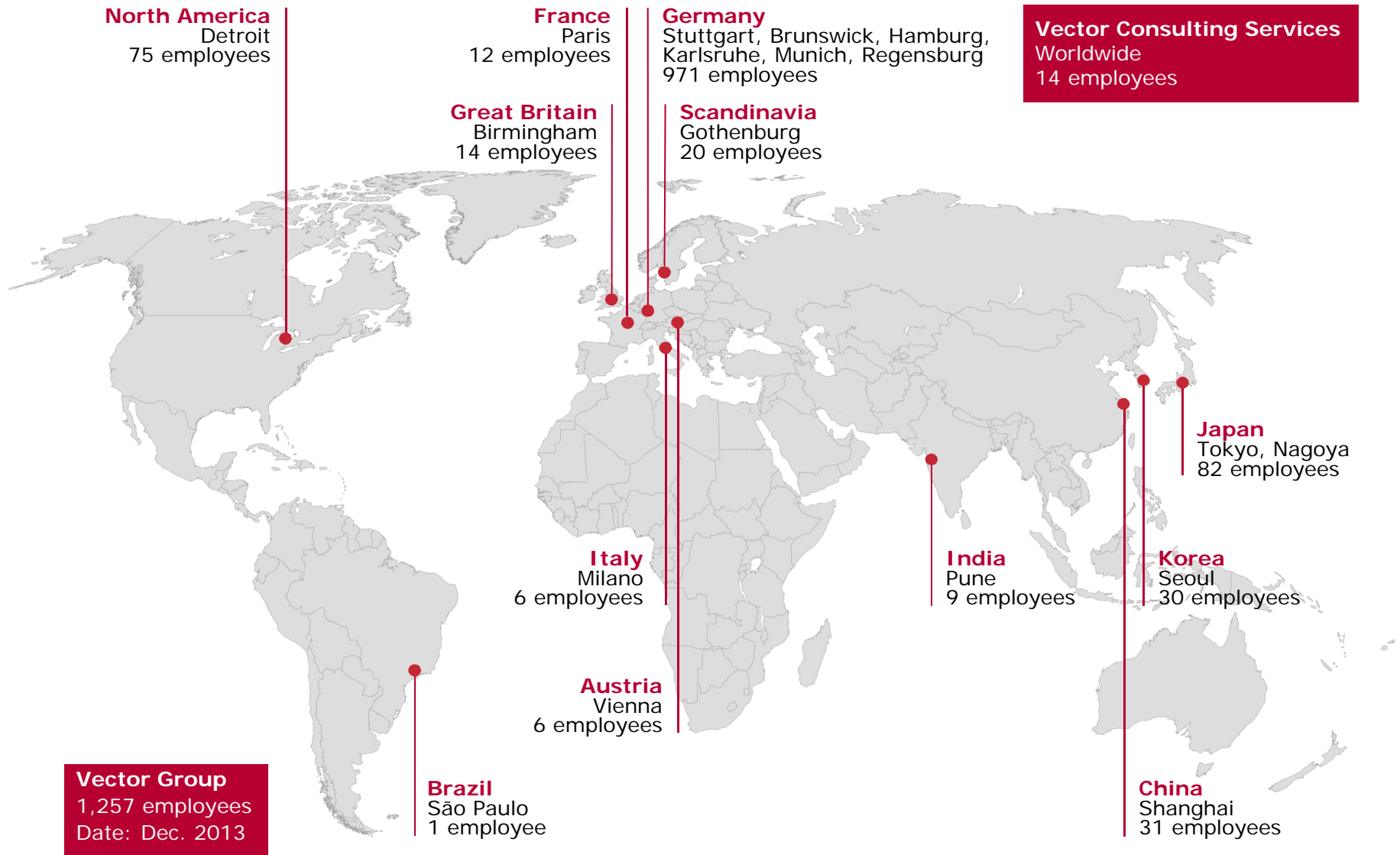
After the webinar a link will guide you to a feedback form.

We are looking forward to receiving your feedback to continuously improve our services.

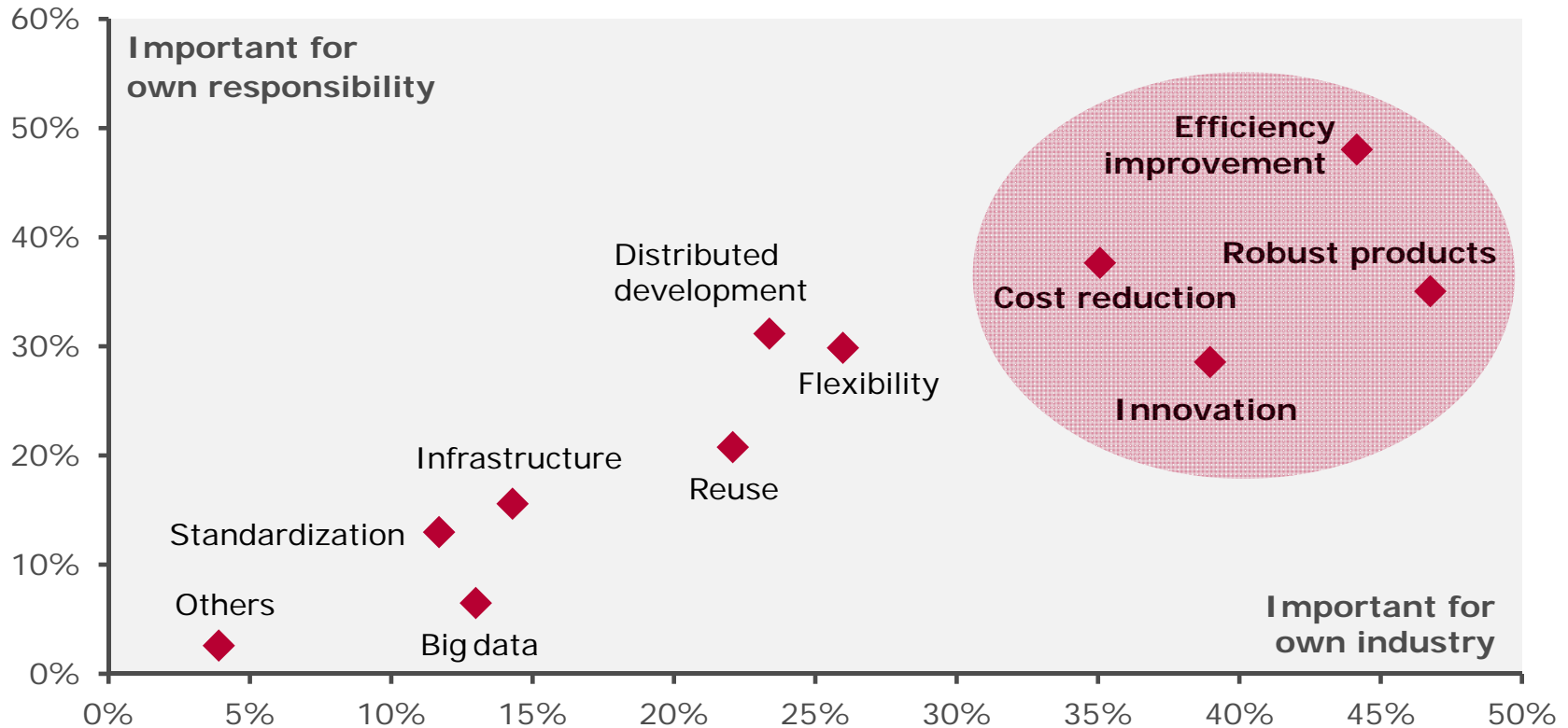
- ▶ **Challenges with Implementing Functional Safety**
- ▶ Basic Concepts
- ▶ Vector Experiences
- ▶ Success Factors



Vector Worldwide



Challenges in 2014 – Results from Vector Client Survey



Vector client survey 2014. Details at: www.vector.com/trends-2014

Sum > 100% because 3 answers per question were allowed

Survey results: Four clear focus areas

- ▶ Efficiency improvement
- ▶ Cost reduction
- ▶ Robust products
- ▶ Innovation

Performance improvement in product development



Consulting

Engineering

Management

Change



Solutions for our clients

System-, HW-, SW-
engineering

Crisis and Interim
management

Efficiency
improvement

Functional safety,
CMMI, SPICE

Distributed
development

Change
management

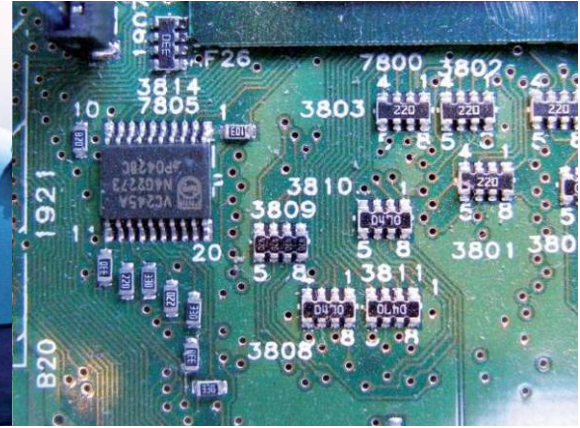
Industry Diversification



Automotive



Aviation & Defense



IT

Energy & Environment



Medical & Health



Railway & Transportation



Introduction of Safety Processes (Examples)

- ▶ Introducing ISO 26262, starting with analysis of the current state, including technical and process measures and building up safety culture
- ▶ Training und coaching for functional safety, sustainable safety culture
- ▶ Implementing consistent tool support, such as PREEvision

Safety Management (Examples)

- ▶ Provisioning (interim) safety managers
- ▶ Performing safety audits and supplier safety audits

Safety Engineering (Examples)

- ▶ Providing software components and platforms, such as MICROSAR Safe
- ▶ Facilitating safety analyses, e.g. HARA, FMEA, FMEDA, reviews
- ▶ Developing and reviewing safety concepts

Vector Consulting Services – ISO 26262 Customers



BOSCH

DAIMLER



HYUNDAI
AUTRON



OPEL



PORSCHE



- ▶ Challenges with Implementing Functional Safety
- ▶ **Basic Concepts**
- ▶ Vector Experiences
- ▶ Success Factors



Functional Safety – Recent Call-Backs

Problems with switch:
Brake lights either don't light up
or light up continuously
Korean OEM, 2013

Problems with acceleration:
Car unintentionally
accelerates thus causing
personal damage
Japanese OEM, 2013

Problem with automatic
gear control:
Gear is unintentionally
switched to neutral
American OEM, 2013

Problems with airbag control:
Airbags and seat belt
pre-tensioner are not or
too late activated
German OEM, 2013

Source: autoservicepraxis.de

Many incidents → Risk of liability

Functional Safety: Broad Exposure

ESP

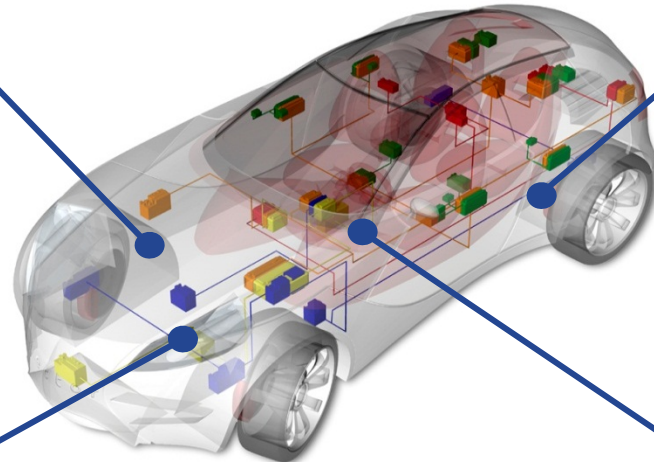


⚡ Unintended, single-sided brake effect on straight lane

Electronic Park Brake



⚡ Unintended activation in motion



Collision Avoidance



⚡ Acceleration instead of deceleration in traffic

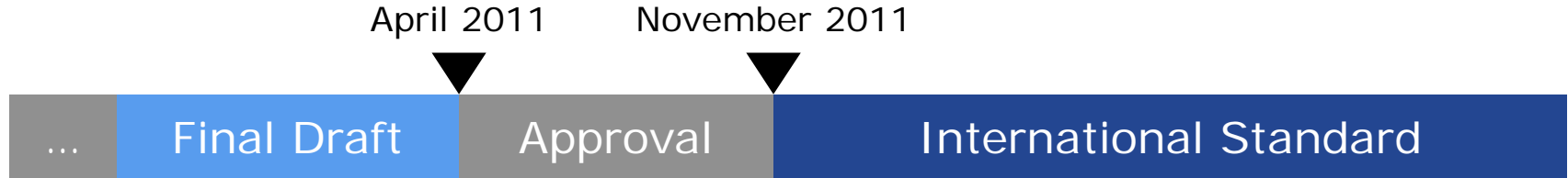
Airbag



⚡ Delayed deployment after crash detection

Exposure of almost many E/E functions → Risk of liability

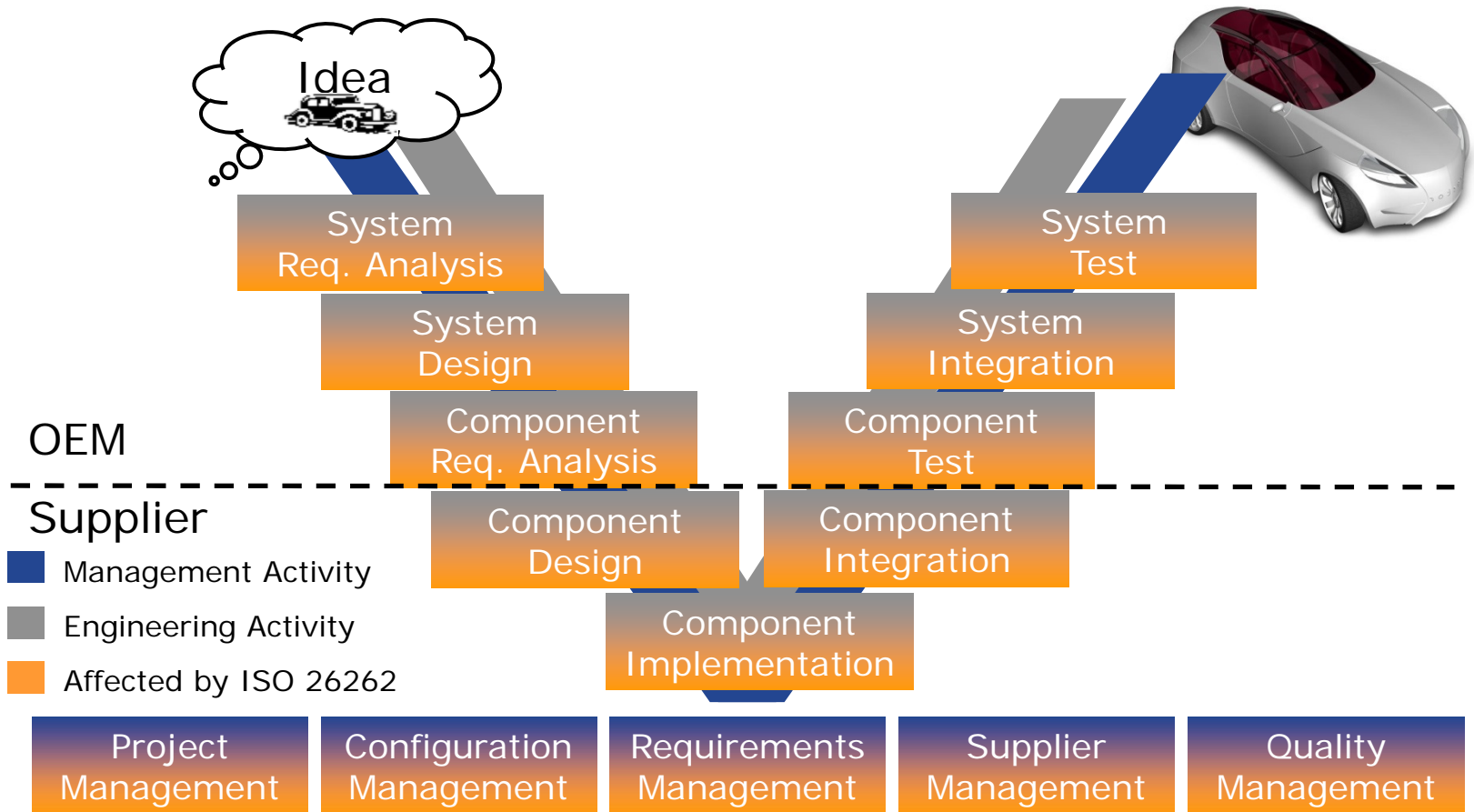
Functional Safety – Mandatory Standard



- ▶ ISO 26262 is an „International Standard“ for the automotive industry, based on the generic safety standard IEC 61508
- ▶ Functional safety is considered critical to product liability
- ▶ OEMs demand fulfilling the standard from their suppliers
- ▶ Mature development processes (e.g. SPICE L3, CMMI ML3) facilitate implementing ISO 26262

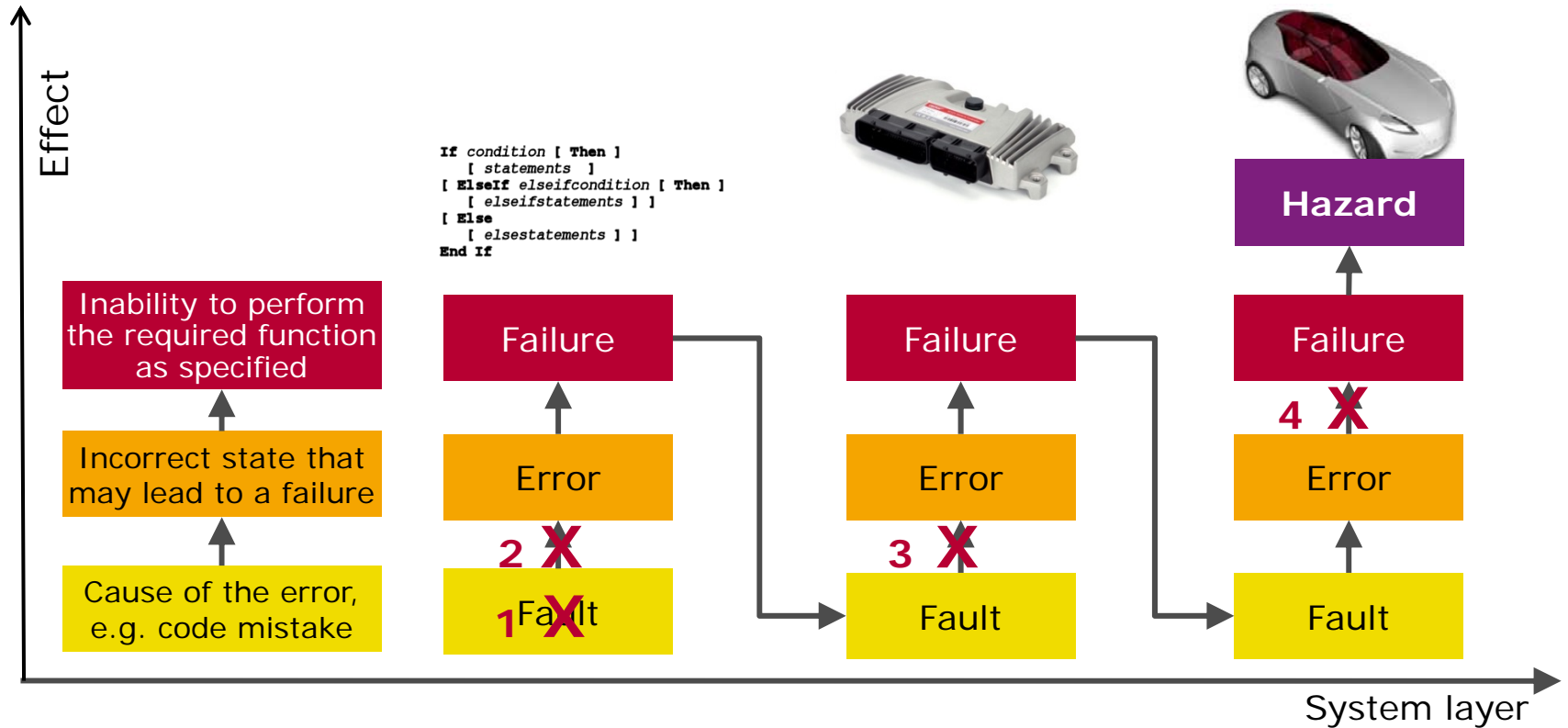
Not yet integrated to product life-cycle → Risk of falling short

Functional Safety – Wide Impact



Wide impact on entire life-cycle → Risk of gaps and inconsistencies

Functional Safety – Many Methods



- 1** Fault prevention
- ▶ Guidelines
 - ▶ Processes

- 2** Fault detection
- ▶ Code analysis
 - ▶ Review, Test

- 3** Fault tolerance
- ▶ Redundant design
 - ▶ Memory protection

- 4** Failure prevention
- ▶ Redundant Shut-off
 - ▶ Fail-safe concepts

Many methods and techniques → Risk of uninformed usage

Functional Safety – Complex Standard

10 Parts

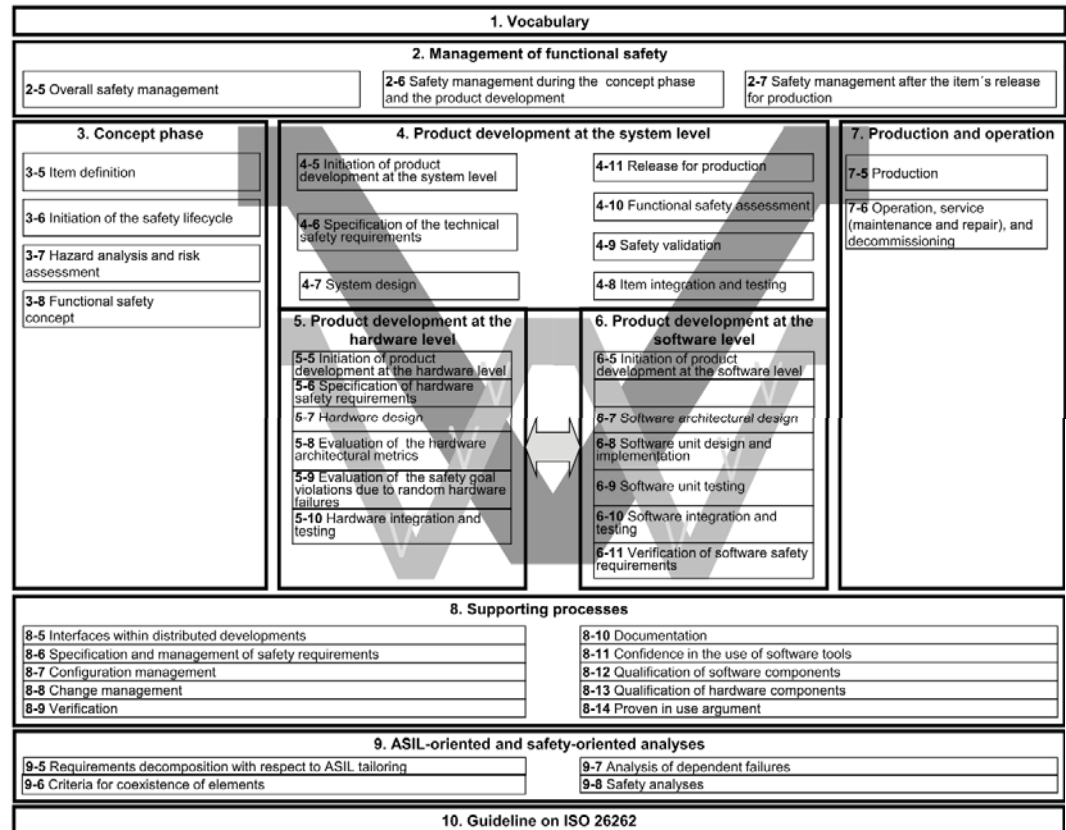
43 Chapters

100 work products

180 engineering methods

500 pages

600 requirements



Source: ISO 26262

Complex standard → Risk of overheads and bureaucracy

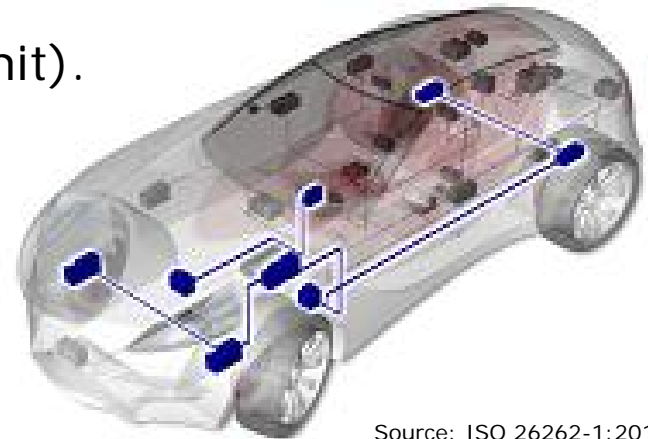
Scope of ISO 26262

ISO 26262 is intended to be applied to **safety-related systems** that include one or more electrical and/or electronic **(E/E) systems** and that are **installed in series production passenger cars** with a maximum gross vehicle mass up to **3 500 kg**. ISO 26262 does not address unique E/E systems in special purpose vehicles such as vehicles designed for drivers with disabilities.

[...]

ISO 26262 addresses possible hazards caused by malfunctioning behaviour of E/E safety-related systems, including interaction of these systems. It does not address hazards related to electric shock, fire, smoke, heat, radiation, toxicity, flammability, reactivity, corrosion, release of energy and similar hazards, unless directly caused by malfunctioning behaviour of E/E safety-related systems.

- ▶ Systems with safety-related functions,
- ▶ realized in E/E systems (e.g. control unit).
- ▶ Common passenger cars.
- ▶ Series production.
- ▶ < 3,5 t.



Source: ISO 26262-1:2011

Why?

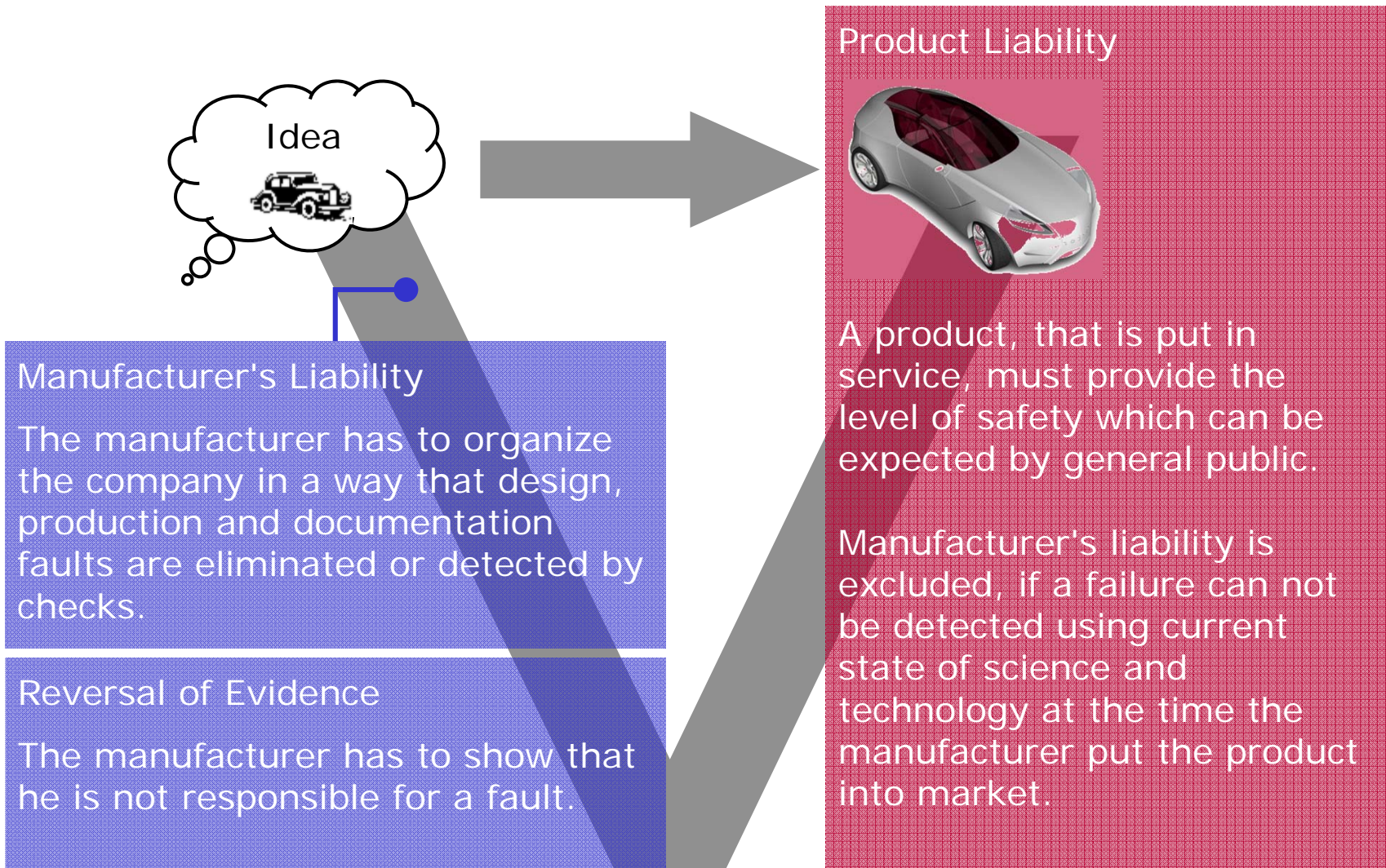
- ▶ Trust in products (i.e. contractual liability)
- ▶ Moral commitment: „The prevention of accidents must not only be considered as a regulation by law, but as a matter of human commitment and economic reason.“
 - Werner von Siemens -
- ▶ Legal obligation – Product liability, Manufacturer's liability

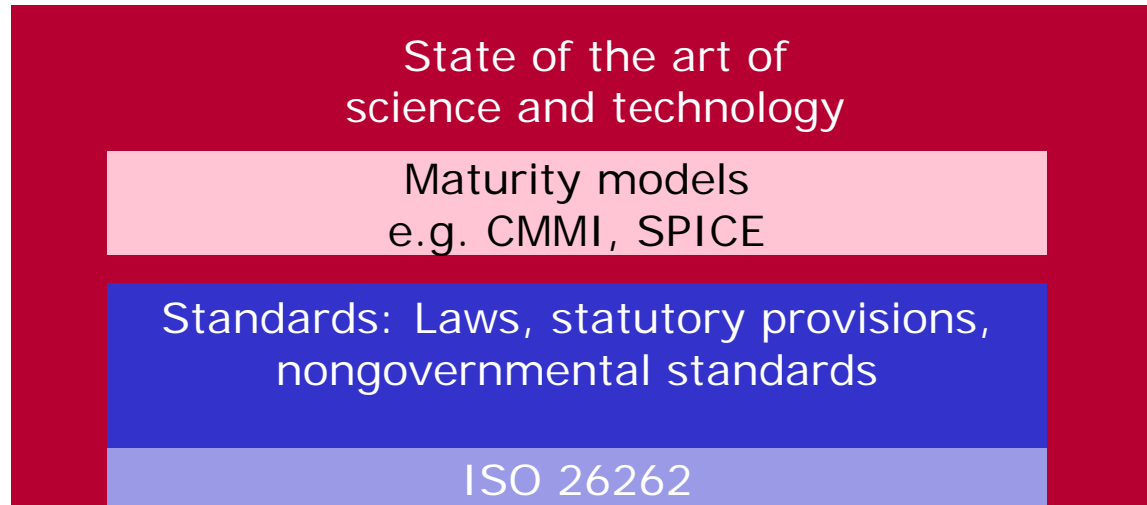
How?

- ▶ What is „**safe**“? → Conform to current state-of-the-art of science and technology
 - Publications
 - Conference Articles
 - Competitor Analysis
 - Standards



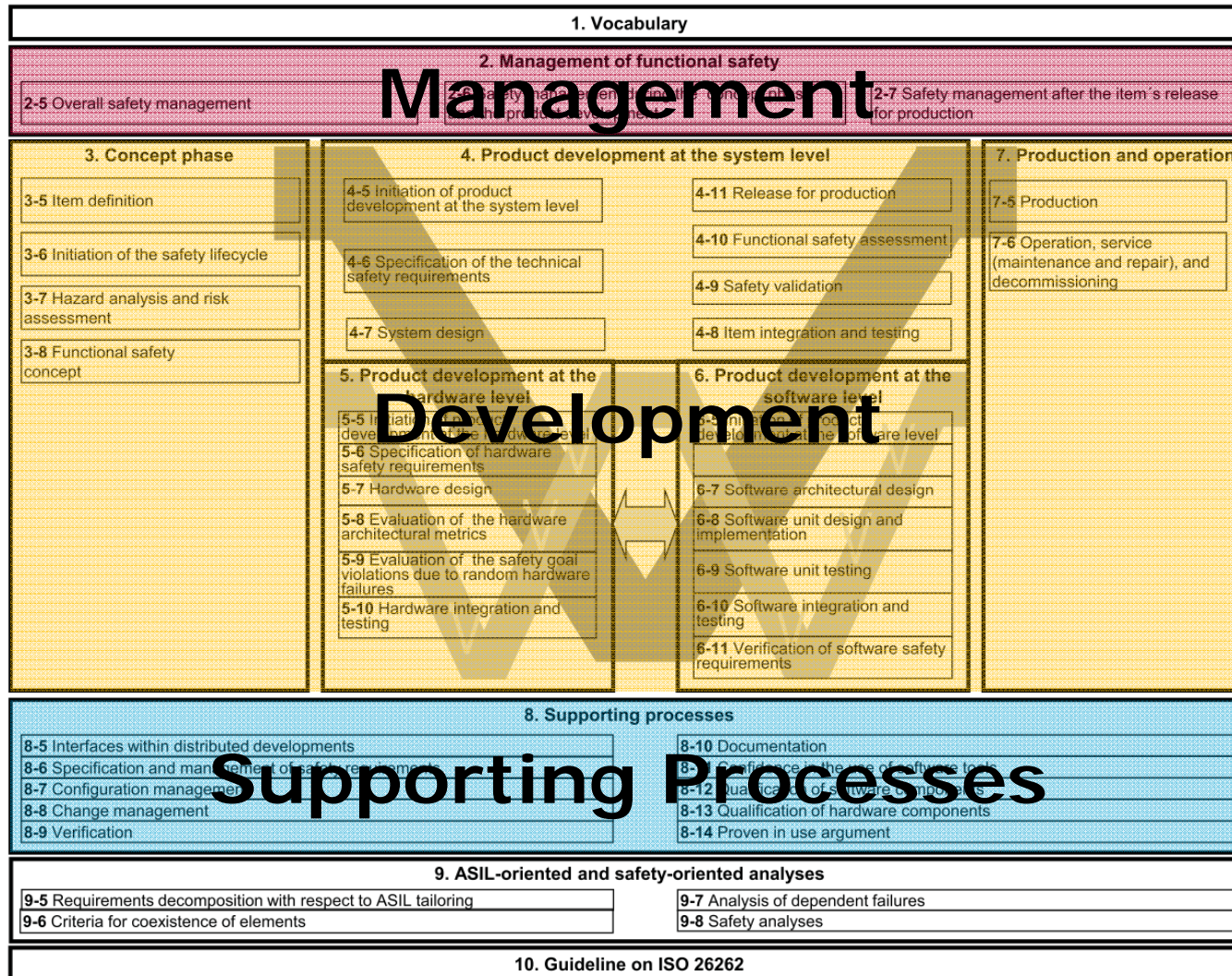
The Question of Liability





- ▶ Standards are the lower limit of the state of the art of science and technology.
- ▶ ISO 26262 is published and thus part of the state of the art of science and technology.
- ▶ Maturity models, like CMMI and SPICE, are also part of the state of the art of science and technology.
- ▶ Their application is therefore expected.

A Structured Approach



Source: ISO 26262-1:2011

Development – Determination of ASIL

$$\text{Risk } R = \text{Severity } S \times \text{Probability } P_E \times P_C \times P_I$$

		C1	C2	C3
S1	E1	QM	QM	QM
	E2	QM	QM	QM
	E3	QM	QM	A
	E4	QM	A	B
S2	E1	QM	QM	QM
	E2	QM	QM	A
	E3	QM	A	B
	E4	A	B	C
S3	E1	QM	QM	A
	E2	QM	A	B
	E3	A	B	C
	E4	B	C	D

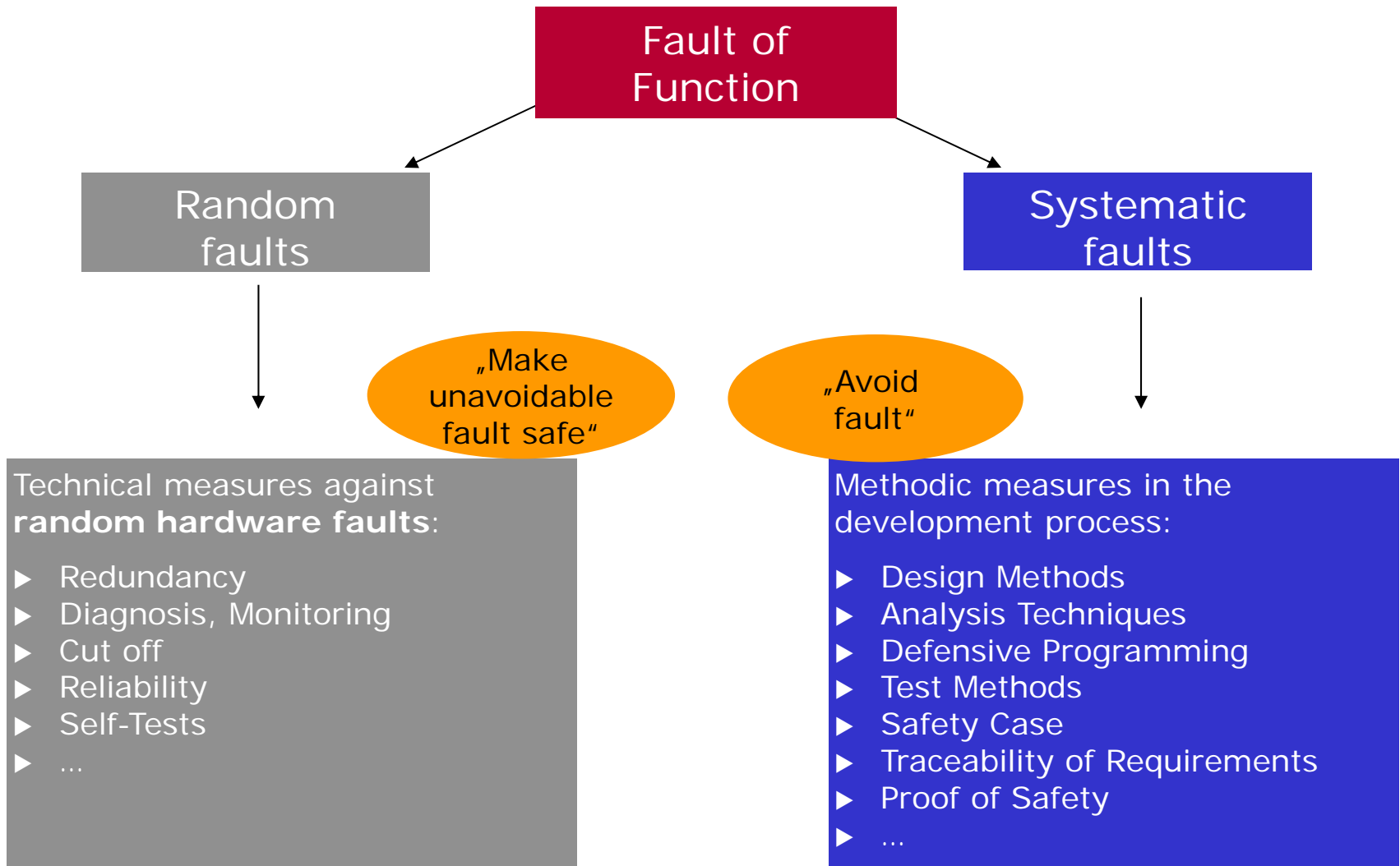
S: Severity
 E: Exposure
 C: Controllability
 I: necessary Integrity
 QM: Quality Management

Source: ISO 26262-3:2011

Development – Classification Example Brake-by-wire-System

Failure Mode	Vehicle State	Road Condition	Environment Condition	E	C	S	ASIL
No Braking Effect	> 100 km/h	Wet	Highway	E3	C3	S3	C
Unexpected Braking Effect	> 50 km/h < 100 km/h	Dry	Main Road	E4	C2	S3	C
Asymmetric Braking Effect	Parking < 10 km/h	Dry	Side Road	E4	C2	S1	A

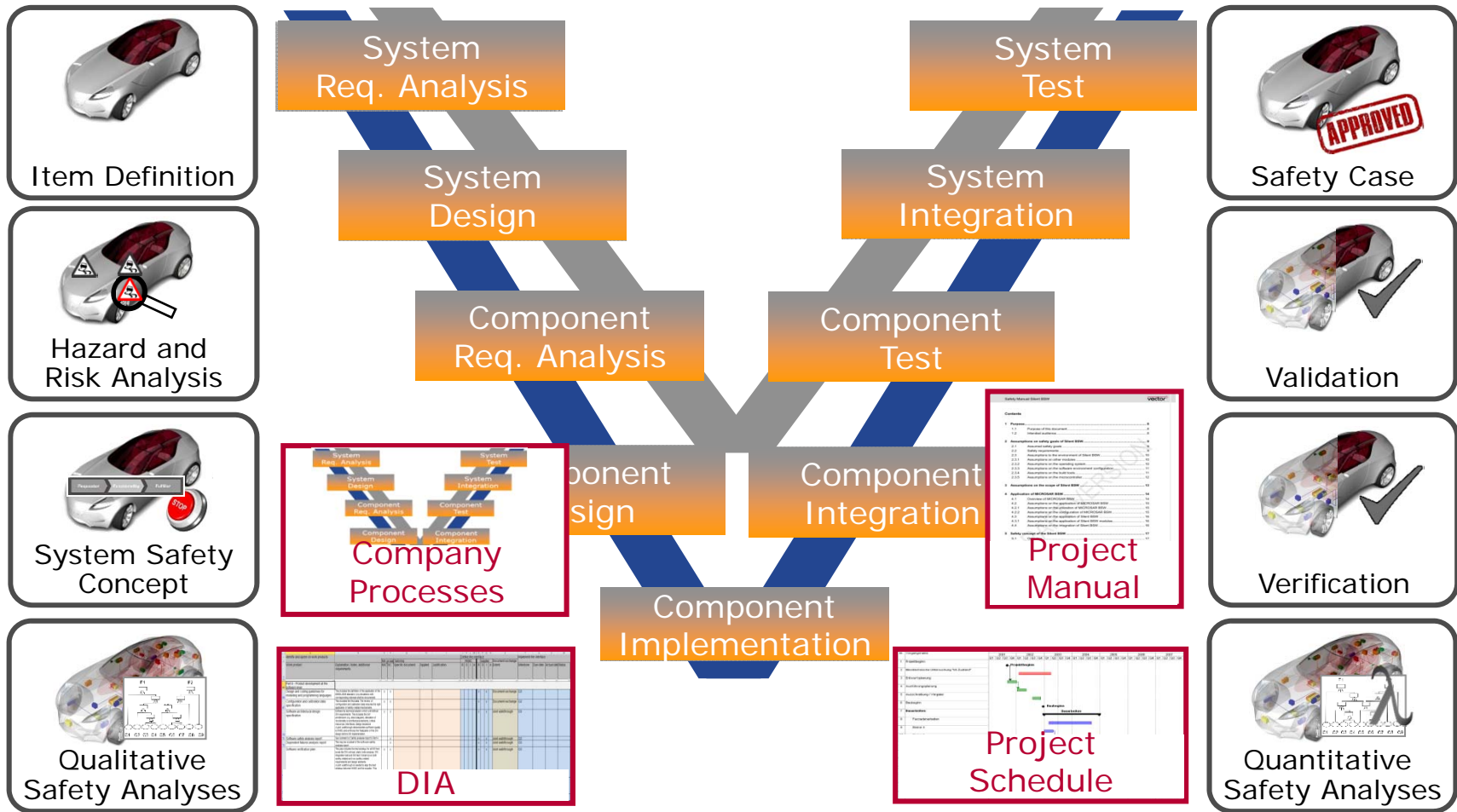
- ▶ Exposure:
 - ▶ E3: 1-10% of average operating time
 - ▶ E4: >10% of average operation time
- ▶ Controllability (Average Driver):
 - ▶ C2: Hazardous situation is usually controllable
 - ▶ C3: Hazardous situation is usually not controllable
- ▶ Severity:
 - ▶ S1: Light to moderate injuries
 - ▶ S3: Critical injuries



- ▶ Challenges with Implementing Functional Safety
- ▶ Basic Concepts
- ▶ **Vector Experiences**
- ▶ Success Factors



Vector Experiences – Safety Plan



Use consistent process, DIA, project schedule and manual for Safety Plan

Vector Experiences – Development Interface Agreement (DIA)

List of relevant artifacts

Minimum scope: ~ 60 artifacts

Project specific tailoring, application and tracking

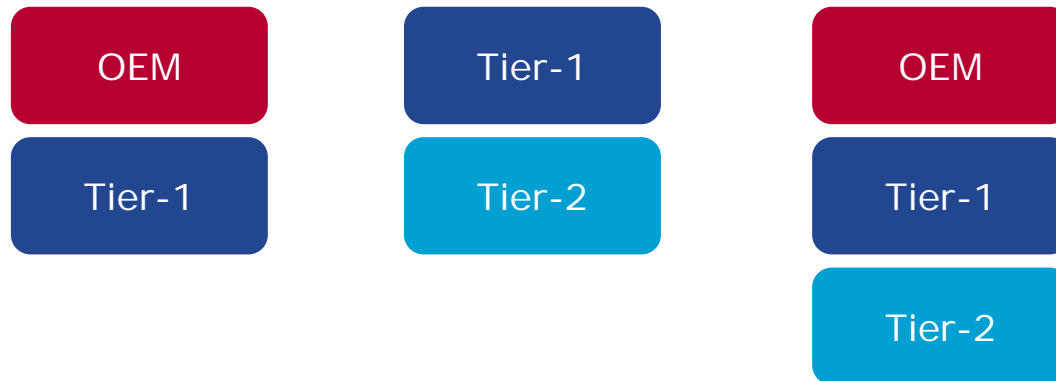


	A	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W
1	Identify and agree on work products	Define the interface														Implement the interface					
2	Work product	Explanation, Notes, additional requirements		Min scope	Tailoring	Applied	Justification	OEM				Supplier				Document exchange Extent	Milestone	Due date	Actual date	Status	
3		NSC	SC	Specific document				R	S	I	A	R	S	I	A						
65	Part 6 - Product development at the software level																				
65	Design and coding guidelines for modelling and programming languages		X	X									X	X			Document exchange	G3			
66	Configuration and calibration data specification		X	X									X	X			Document exchange	G3			
67	Software architectural design specification		X	X									X	X			Joint walkthrough	G3			
70	Software safety analysis report			X									X	X			Joint walkthrough	G3			
71	Dependent failures analysis report			X									X	X			Joint walkthrough	G3			
72	Software verification plan		X	X									X	X			Joint walkthrough	G3			
76	Software verification specification		X	X									X	X			Insight on demand	G3			
77	Software verification report		X	X									X	X			Document exchange	G5			
78																					

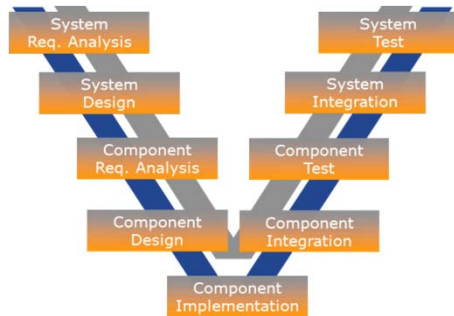
Use the DIA for comprehensive definition of the interface to your customer and/or supplier, extend the usage to not safety related artifacts

Vector Experiences – Including the Customer and Supplier

- ▶ Often insufficient information shared between OEM and Tier-1 supplier and Tier-1 and Tier-2 suppliers concerning safety-critical functions and related hazards
- ▶ Risk that system and component design is not optimized to balance safety and costs
- ▶ Our experience shows that companies which tried more intense supplier-collaboration, continue to do so for all critical interfaces



Perform joint workshops on requirements and design



Safety Audit

- ▶ Purpose: Evaluate implementation of the processes required for functional safety
- ▶ Perform periodic audits in projects
- ▶ Combine with SPICE assessments
- ▶ Perform short supplier audits before nomination, and comprehensive audits in B sample stage

Safety Assessment

- ▶ Purpose: Evaluate achieved functional safety within the defined item
- ▶ Continuously compile the safety case as basis for the assessment
- ▶ If the OEM requests assessment by a third party, involve the third party early

Demand audit and assessment results from suppliers, consider the independency requirements for auditors and assessors

Vector Experiences – Tool Support for Hazard & Risk Analysis

Hazard Description	Operation Scenarios	Operating Modes	Exposure Comment	E	Severity Comment	S	Controllability Comment	C	ASIL	Safety Goals
The lane departure function activates under invalid driving conditions either by allowing the driver to activate the function when not allowed or by the function activating itself. This can lead to the suppression of intentional manoeuvres, e.g. to avoid unexpected obstructions in town traffic.	Country Roads (E3)	/-/- (Operating Mode)	Situation can occur in every journey	E4	Can have severe consequences	S3	Intentional manoeuvres are suppressed, e.g. to avoid unexpected obstructions in town traffic, that are reaction-time critical. This may lead to accidents that would otherwise have been avoided.	C3	ASIL-D	The driver shall be able to cancel the lane departure warning by applying a counteractive steering angle or by applying the brakes.
	Parking (E4)	OC.3 Gear Engaged /-/- (Operating Mode) OC.4 Low Speed /-/- (Operating Mode) OC.5 High Speed /-/- (Operating Mode) OC.6 Cruise Control Active /-/- (Operating Mode) OC.7 Limp Home /-/- (Operating Mode)								All actions taken by the lane departure system shall be validated and if detected as incorrect, the lane departure system shall be forced into a safe, inactive state and the driver warned that the system is no longer active
	Town (E4)									
The lane departure function does not activate when required and as expected by the driver. This may lead to an accident when inadvertently straying from the lane.	Main Roads (E4)	Cruise Control Active	There is a low probability of the driver straying from the lane requiring the lane departure warning to be activated.	E2	Could cause potentially fatal accidents due to high speed and lack of controllability (e.g. driver has fallen asleep).	S3	If the driver has not so far noticed that he is inadvertently straying from the lane, then he is unlikely to notice that the lane departure warning has not been activated and will	C2	ASIL-A	All actions taken by the lane departure system shall be validated and if detected as incorrect, the lane departure system shall be forced into a safe, inactive state and the driver warned that the system is no longer active

Vector PREEvision:

- ▶ Supports working with predefined operation scenarios and operating modes
- ▶ Supports automatic ASIL calculation
- ▶ Supports traceability of safety goals to requirements and design artifacts

Vector Experiences – Tool Support for FMEA

The screenshot displays the Vector FMEA tool interface. At the top, a table lists FMEA items with columns for ID, Design Intent, Failure Mode, Failure Effects, SEV, Class, Cause, OCC, Prevention Measures, and Detection Measures. Below the table, a detailed view for 'Camera - Omission Cause 1 (FMEA Cause)' is shown, including a description of the prevention measure and a list of current prevention measures.

ID	Design Intent	Failure Mode	Failure Effects	SEV	Class	Cause	OCC	Prevention Measures	Detection Measures
LD FMEA DI.1.1	Determine the lane position based on visual markings on the road ahead.	No visual information is delivered by the camera	A lane departure is not recognized	8		Camera lens is obscured by dirt or other objects	5	Camera is placed within the upper part of the windscreen where dirt is unlikely to collect and the area is regularly washed through wiper wash and rain.	The lane departure warning function analyses the picture to determine whether a lane markings are visible
						Camera has an internal defect	4	Certified camera components are used.	Self test at startup
						Connection to camera is faulty	3	None as present	Signal detection to determine whether the connection is good

Current Prevention Measures

Camera - Omission Cause 1 (FMEA Cause)

Prevention Measures Description: Camera is placed within the upper part of the windscreen where dirt is unlikely to collect and the area is regularly washed through wiper wash and rain.

Current Prevention Measures:

Index	Name
1	Position of Camera
2	Camera

Vector PREEvision:

- ▶ Supports usage of system requirements and design data with full traceability, thus avoiding to replicate system structure in a separate FMEA tool, thus achieving significant cost savings
- ▶ Supports consistency checks to ensure coverage

Vector Experiences – Tool Support for Analysis and Design

The image displays a software interface for FMEA analysis. At the top left is a hierarchical diagram of system components. To its right is a list of safety goals (TP.2.2.4.2) with associated goals (LD1-SG.1 to LD1-SG.5) and their descriptions. On the top right is a 'Possibility check' dialog box. The main part of the image is a detailed FMEA table for 'Lane Departure'.

No.	FMEA Part	Design Intent	Failure Mode	Failure Effects	SEV	Class	Cause	OCC	Prevention Measures	Detection Measures	DET	RPN	Rec. Actions	Responsibility	Target Date
1	Speed Sensor	Deliver speed data The speed sensor is used to deliver data used to determine the activation conditions of the lane departure warning.	Stuck at The sensor continuously delivers the same speed reading.	Falsely activated The lane departure system is activated when it shouldn't be.	9	YC	Hardware failure Stuck at fault due to hardware failure internal to the sensor.	5	The speed sensor is currently qualified to ASIL A	None defined as yet.	10	450	Plausibility check A plausibility check shall be added to the lane departure function to detect incorrect sensor readings.	Metzker	Nov 30, 2011
2			Shortcut to ground Shortcut to ground	No activation Lane departure is not activated to	6	YS	Internal hardware failure Stuck at fault to hardware	5	The speed sensor is currently qualified to ASIL A	None defined as yet.	10	300	Plausibility check A plausibility check shall be to	Metzker	Nov 30, 2011
5	Camera	Provide lane position data	No data The camera delivers no picture at all	Departure not detected. actual effective speed.	7	YS	Camera obscured For example due to dirt or water on the windscreen.	5	Camera is placed behind the windscreen in an area that is regularly cleaned by the wash/wiper system.	The DSP software used to calculate lane position determines picture quality. If insufficient an error is signalled.	2	70			

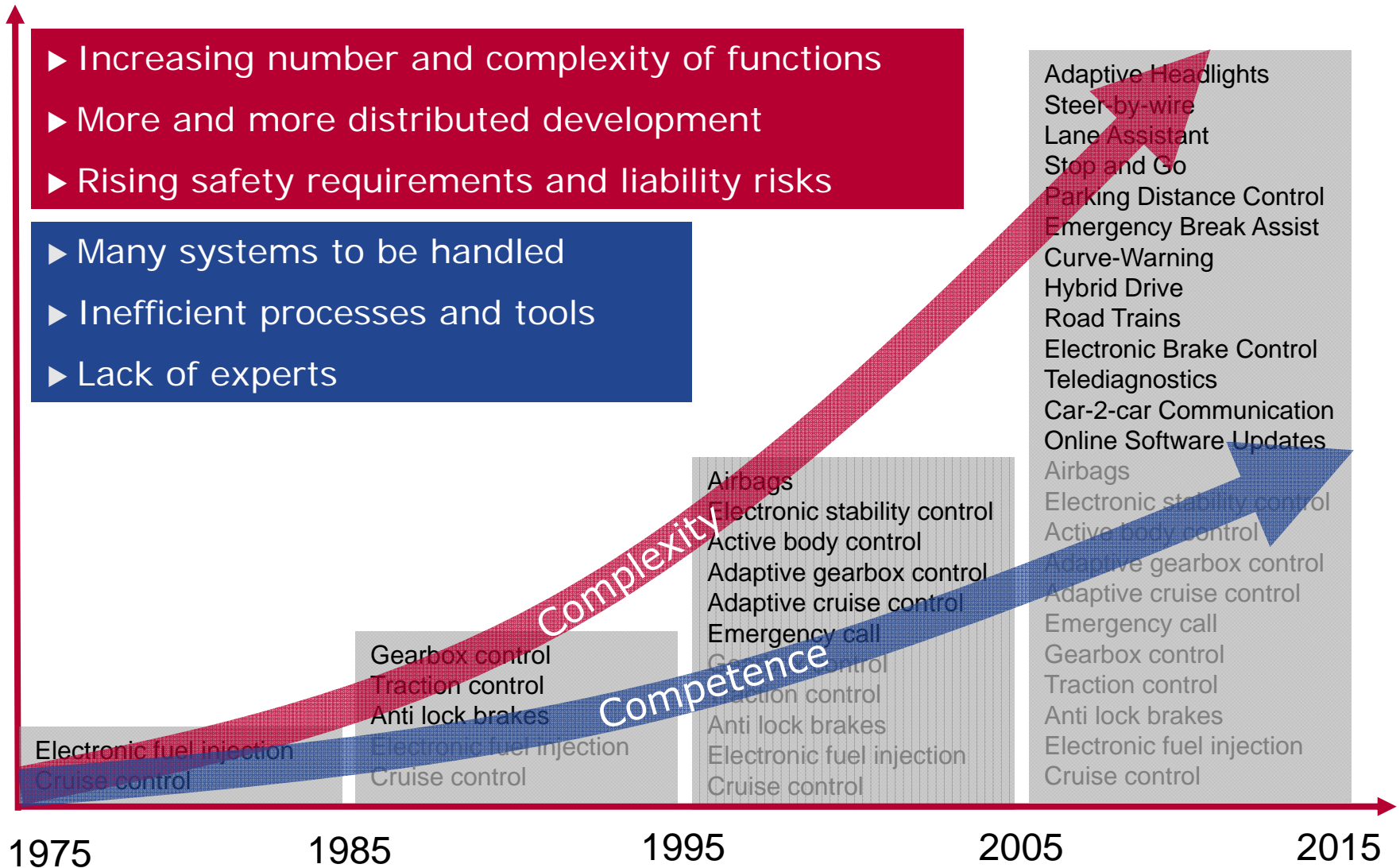
Vector PREEvision:

- ▶ Provides single source for item definition, based on features, requirements, operating scenarios, dependencies
- ▶ Facilitates model-based design of functional and technical safety concept, including ASIL decomposition and requirement based tests

- ▶ Challenges with Implementing Functional Safety
- ▶ Basic Concepts
- ▶ Vector Experiences
- ▶ **Success Factors**



Functional Safety Challenge: Complexity and Competences



Success Factor – Change Towards Safety Culture

Classic Development Culture	Safety Culture
Insufficient budget and time for relevant safety measures	Necessary measures are planned according to safety analysis – and reliably implemented
Shadow organization of safety experts and staff teams	Safety expertise is embedded into the regular line and project organization
Risk analysis is done superficially for documentation purposes and not maintained	Risk analysis and FMEA are developed at the beginning of system development and are continuously updated
System architecture is not considered in safety goals and requirements	System architecture explicitly covers the safety goals and requirements
Changes are accepted at any time for practically all system parts	Changes are analyzed with respect to their effects on functional safety using a strict change management
Safety audits are conducted only sporadically	Safety audits are established as a normal and standardized behavior
...	...

Implementing functional safety implies a profound culture change

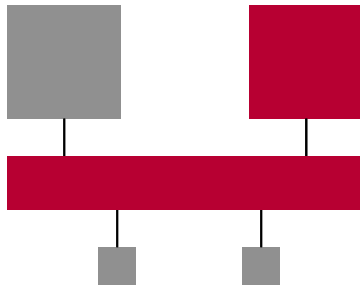
Success Factor – Implement Functional Safety

Products

Technical measures against hardware and software failures to

- **avoid failures** and
- make **unavoidable failures safe**.

Examples: **Redundancy, Reuse** with AUTOSAR



Processes

All development activities are concerned as well as **production** and **field observation**.

Examples: **Hazard analysis** during concept definition, **consistent modeling** in PREEvision



People

New **roles** and **skills** as well as **cultural changes** for engineering and management staff.

Examples: **Safety engineering** skills, **safety manager** role, **safety culture**



Implementation needs to address products, processes and people

- ▶ **Automotive OEMs** in many cases still need to improve their process capabilities to fulfill the requirements of the safety standards and to better collaborate with suppliers
- ▶ **Suppliers of established safety critical components** need to further improve field observation and abilities for complete safety case.
Examples: Engine management systems, driving dynamics
- ▶ **Suppliers of new and innovative components** need to build up good basic process capabilities as a reliable foundation for safety.
Examples: Innovative driver assistance functions and powertrain
- ▶ **ISO 26262** will evolve based on experiences and to cover new challenges and development techniques
- ▶ **Safety capabilities** will become part of standard supplier evaluations

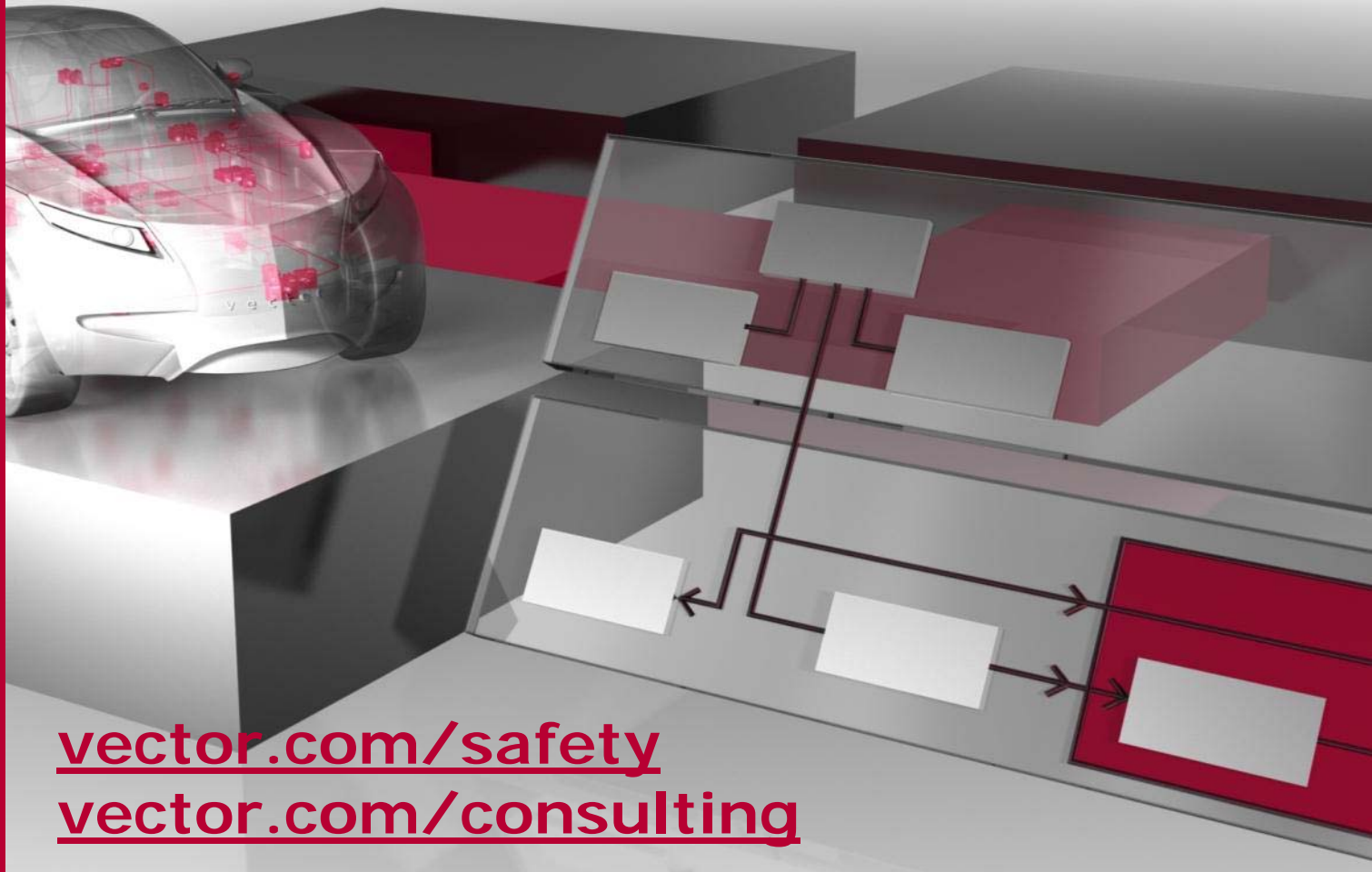
Functional safety can be achieved on the basis of mature development processes together with a competent partner.



Questions?



**Good success
with implementing
Functional Safety!**



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Your Partner in Achieving Engineering Excellence.