



SPOTLIGHT ON SMALL BUSINESS LEADERS

2020 is all about growth. Building on the optimism reflected in the 2019 Business Leaders Outlook, small businesses are still feeling positive and are looking forward to managing a long-standing business that can live on.

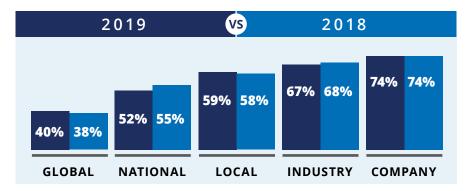
What else is on their minds? To find out, Chase Market Research surveyed over 1,000 decision-makers at businesses with revenues of \$100,000 to \$20 million. Let's look at the survey results focused on the most notable findings.

TOP 4 LEARNINGS IN 2019

OPTIMISM REMAINS STRONG CLOSEST TO HOME

THINGS TO NOTE

- •The majority of small business leaders are optimistic about their company's performance and their industry in the year ahead
- Optimism is relatively unchanged from last year



"Optimism is one of the most important attributes you can possess when you have a business. How you deal with the highs and lows defines your success."

—Lisa King, President/Founder, Brownie Points and Chase Business Customer

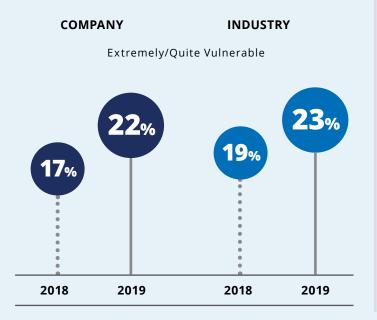
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MORE RELIANCE ON TECHNOLOGY

THINGS TO NOTE

The rapid pace of emerging technology is challenging for all business leaders, and an increasing number say they feel vulnerable enough to take steps to mitigate business disruption.

COMPANIES INCREASINGLY FEEL VULNERABLE TO EMERGING/DISRUPTIVE TECHNOLOGY



SMALL- TO MEDIUM-SIZED BUSINESSES ARE ACTIVELY PREPARING FOR DISRUPTION IN 2019

61% have taken action (↑vs 52% IN 2018) ↑+9%	CHANGE FROM 2018
25% Created a contingency plan	↑ +5%
19% Collected additional data for analysis	↑ +1%
19% Designated in-house person/team for identifying threats and opportunities	↑ +5%
18% Developed proactive counter measures	↑ +1%
18% Implemented regular firewall testing	↑ +1%
16% Hired external consultant to identify threats and opportunities	↑ +3%
15% Purchased interruption insurance	↑ +5%

Survey Methodology: The 2020 Chase Small Business Leaders Outlook survey was conducted online from October 7–15, 2019 and gathered the views of 1,000 financial decision-makers at U.S. small businesses (annual revenue of \$100,000 to \$20 million). The results are within statistical parameters for validity, and the error rate is plus or minus 2.5% at the 95% confidence level.

UNEXPECTED GROWTH IS COMMON

THINGS TO NOTE

Unexpected growth for small- to medium-sized business is both common and largely a positive experience, despite strained staff and increased expenditures.



During expected growth

58% work longer

buy more inventory

40% hire more staff

EMOTIONS ASSOCIATED WITH UNEXPECTED GROWTH:



Negative

57% Exciting 51% Rewarding 38% Surprising

35% Inspiring 26% Stressful **14%** Tough

12% Scary 9% Frustrating 6% Worrisome

FREQUENCY OF UNEXPECTED GROWTH



59% Handful of times

32% Many times

9% One time

ACTIONS TAKEN DURING UNEXPECTED GROWTH

58%

Work longer hours

Purchase more supplies/equipment/inventory

Hire more staff

33%

Have employees work longer hours

18%

Expand locations

17%

Get more money

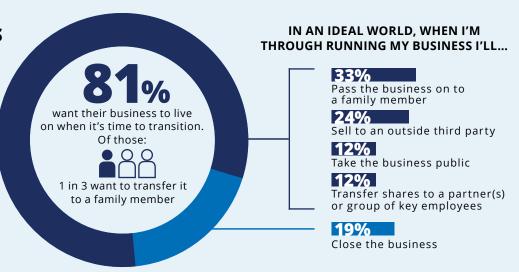
5%

None of the above

SMALL BUSINESS **LEADERS WANT** THEIR BUSINESS TO LIVE ON

THINGS TO NOTE

Most small business leaders would prefer to see the business live on, most often by passing it to a family member or selling it.



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