





UGANDA LAW SOCIETY NOTICE OF ANNUAL GENERAL MEETING 2012

Notice is hereby given that the Uganda Law Society will hold its Annual General Meeting (AGM) on Saturday 31st, March 2012 at the Imperial Resort Beach Hotel at Entebbe starting at 9:00am.

The AGM will be preceded by a half day conference on Friday 30th March 2012 under the theme "CHALLENGES OF TODAY'S LEGAL PRACTICE; CONSTRAINTS IN THE DELIVERY OF EFFECTIVE LEGAL SERVICES" starting at 2:00 pm

The Proposed Agenda:

1. Prayer and Adoption of the Agenda
2. Communication from the Chairman
3. Consideration of the 2011 Annual General Meeting Minutes and Matters Arising
4. Presentation of the 2011 Report by the Executive Council
5. Presentation of the Audited Accounts for 2011 and ULS Master Budget for 2012
6. Election of ULS Executive Council Members
7. Election of ULS Representative to the Disciplinary Committee of the Law Council
8. Appointing of Auditors

By Order of Council,

Ms. Diana Nabuuso
HON. SECRETARY



LIST OF ACRONYMS

ACD:	Anti-Corruption Division
ADR:	Alternative Dispute Resolution
AGM:	Annual General Meeting
CLE:	Continuing Legal Education
CMA:	Capital Markets Authority
DEI:	Directorate of Ethics and Integrity
DGF:	Democratic Governance Facility
DPP:	Director of Public Prosecutions
EAC:	East African Community
EALS:	East Africa Law Society
EACJ:	East Africa Court of Justice
EASRA:	East African Securities Regulatory Authorities
FLC:	Female Lawyer's Committee
FHRI:	Foundation for Human Rights Initiative
FIDA:	The Uganda Association of Women Lawyers
IBA:	International Bar Association
IG:	Inspectorate of Government
JLOS:	Justice, Law and Order Sector
LABF:	Legal Aid Basket Fund
LAP:	Legal Aid Project
LASPNET:	Legal Aid Service Providers Network
LHRG:	Legislation, Human Rights and Governance
LRC:	Legal Resource Centre
MoJCA:	Ministry of Justice and Constitutional Affairs
PACT:	Promoting Accountability and Transparency
PTF:	Partnership for Transparency Fund
RACCs:	Regional Anti-Corruption Coalitions
SAJEA:	Strengthening Access to Justice in East Africa
UCC:	Uganda Communications Commission
UHRC:	the Uganda Human Rights Commission
ULS:	Uganda Law Society
UNDP:	United Nations Development Programme
UNWG:	Uganda National Working Group
USE:	Uganda Securities Exchange



COUNCIL MEMBERS



Sitting L-R

Harriet Grace Magala (Treasurer), James Mukasa Sebugenyi (President),
Diana Nabuso (Hon. Secretary), Assumpta Kemigisha (Council Member)

Standing L-R

Bruce K. Kyerere (Ex-Officio Member), Shaban K. Muziransa (Council Member),
Stephen Musisi (Vice President), Frances Namayanja (Representative of Solicitor General),
Cheborion Barishaki (Representative of the Attorney General), Paul O. Achellam (Council Member), Grace
Babihuga-Nuwagaba (ULS Executive Director), Kahungu Tibayeita (Council Member)



FOREWORD FROM THE PRESIDENT OF THE UGANDA LAW SOCIETY



James Mukasa Sebugenyi
President - Uganda Law Society

Dear reader,

'BEING DESTINED FOR GREATNESS REQUIRES THAT YOU TAKE RISKS AND CONFRONT GREAT HAZARDS. YOU WILL ALWAYS MISS 100% OF THE SHOTS THAT YOU DONT TAKE.'

I was privileged to be elected President of the Uganda Law Society on the 7th May 2011 at the Imperial Resort Beach Hotel in Entebbe. As your executive we took the shot. Together with my Executive Council; it is my honor to present to you the Annual Report of yet another outstanding year of service to the membership. Like Albert Einstein (1879-1955) once said, ***'only a life lived in the service to others is worth living.'*** I wish to commend the Executive Council and members of the different Council Committees for serving the membership with unyielding dedication and zeal in the year under review and for upholding our mandate as per the ULS strategic Plan 2011 - 2015. Our odometer of service today indicates that its **10** months and **23** days since we began.

This Annual Report; which takes stock of the events and efforts of *May 2011 to March 2012*, while looking ahead to the challenges of 2012, underscores once again the broad range of activities the Uganda Law Society has undertaken to fulfill its mission of ***improving the professional standards of its members and promoting the respect for human rights, the rule of law and access to justice in Uganda and contributing to the policy and legal framework in Uganda.***

Like Albert Einstein (1879-1955) once said, 'only a life lived in the service to others is worth living.'

We have steadily soldiered on in our pursuit of our mandate through various activities throughout the year for example through our various press statements, opinion papers and comments on topical issues. We have also contributed to the Bills tabled before Parliament and have come out strongly to defend the Constitution of the Republic of Uganda, our members and the public, in accordance with our mandate, and I believe, this year, the ULS has been able to beam its light to all inside and outside this country. In spite of the challenges we have faced, I have come to believe that the price of success is hard work, dedication to the job at hand, and the determination that whether we win or lose, we have applied the best of ourselves to a particular task at hand.

We also made significant efforts to improve and increase the services to our membership, a few of which are, in no particular order;

- Bar – Bench Forum: The agreed Committee was set up and it is now in operation and their report is herein included for your reading.
- The establishment of two new Members' Committees that are specifically targeted to meet the needs of the Female Lawyers and the Young Lawyers. These are up and running and have been able to endear these special groups of our membership to



Law Society has undertaken to fulfill its mission of improving the professional standards of its members and promoting the respect for human rights, the rule of law and access to justice in Uganda and contributing to the policy and legal framework in Uganda.

the ULS family. We hope and believe that these Committees will meet and surpass all our expectations. Seeing from their annual work plans for 2012, the sky can only be the limit.

- The CLE trainings: The Department of Professional Development and Members Affairs planned to conduct **20** CLE trainings for the year 2011; but carried out **28** CLE Trainings over and above its set target. We even took the notch higher this year by reaching out more to the up-country membership through organizing a series of up country trainings in Jinja, Mbarara, Gulu and Mbale. I commend the membership for turning up in big numbers every time we organized CLE trainings and for working with us to fulfill one of our strategic objectives of promoting the professional development and ethical conduct of members.
- The ULS Pre-AGM and AGM Conference: This was held on *7th May, 2011* at Imperial Resort Beach Hotel, Entebbe under the theme: ***“Positioning Uganda Law Society in the Emerging Legal, Economical and Political trends in Uganda”***. With great humility I once again thank you for the opportunity accorded to me and my Executive to serve and lead you this year.
- Senior Lawyers Forum: The ULS with support from JLOS organized the first ever Senior Lawyers’ Forum on *31st June 2011* at the Golf Course Hotel, Kampala. The forum was attended by over **44** senior advocates. As a Society, we were able to benefit from their wise counsel and immense experience. Like Albert Einstein once said, ***“the only source of knowledge is experience.”*** We have continued to harness and practice the golden experiences we got from our seniors in the day to day running of the Society.
- Annual Rule of Law Symposium: The Annual Rule of law Day was held on the *8th October 2011* under the theme ***‘Constitutional Rights and Freedoms in Post Election Uganda’***. The symposium attracted a record attendance of over **300** people from a cross section of stakeholders in the rule of law arena.
- The EALS Annual Conference and General Meeting was held at the Ngurdoto Mountain Lodge in Arusha from the *25th to 26th November, 2011* under the theme “Positioning the Legal Profession in the Regional Integration Process – Opportunities and Challenges.” I wish to thank the **109** Advocates from Uganda who kept the ULS flag flying high at the conference.
- The IBA Annual Conference: The forum was held in Dubai from *30th October to 4th November, 2011*. I attended the same with the Executive Director. I wish to acknowledge the financial support from JLOS who covered all our expenses for the conference. Over **5,000** lawyers were in attendance from all over the World. Uganda was ably represented by **20** Lawyers drawn from the Ministry of Justice, LDC, Private Practice and Corporate Organizations. At this meeting, Uganda was confirmed to host the **AFRICA REGIONAL FORUM** of the IBA in August 2012.
- The Annual Lawyers Dinner Dance; the function held on the *16th of December 2011*



at the Imperial Royale Hotel in Kampala was memorable. It was a good opportunity for members to unwind, wine, dine and socialize after a long and busy year.

In the year under review, the membership will note that we continuously released monthly E-Newsletters in which activities and the internal current affairs of the Society were disseminated to the membership. We also utilized SMS Media and emails to rally members to attend or participate in capacity building activities or to disseminate recent information.

As always, we continued to maintain and establish partnerships and linkages with our different stakeholders and development partners and this has greatly enhanced our productivity and image throughout the year.

Last but by no means least, I unequivocally extend my sincere thanks to the Management and staff of the Uganda Law Society for their hard work and dedication in the implementation of our set out activities throughout the year. Like the old adage, I have always believed that a chain is only as strong as its weakest link. I am certain and proud to state that we have given the job our best shot. It is said that; PEOPLE FORGET HOW FAST YOU DID THE JOB BUT DO NOT FORGET HOW WELL YOU DID IT. I hope we fall in the second category.

To the past leaders of the ULS, THANK YOU for setting a good foundation upon which all of us are adding bricks to make the ULS VISIBLE AND RELEVANT.

I now take the pleasure to invite you to read the activities the Executive Council, Management and staff of the ULS undertook throughout 2011. We continue to aim for the stars trusting Dr. James Belasco, a renowned writer when he said, '**Up is never where you are now.**'

FOR GOD AND MY COUNTRY

James Mukasa Sebugenyi
President - Uganda Law Society

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REPORT OF THE EXECUTIVE COUNCIL

A. Council Matters:

UGANDA LAW SOCIETY EXECUTIVE COUNCIL MEETINGS ATTENDANCE FOR 2011						
NO.	Name	Designation	No. of Meetings held	No. of meetings attended	No. of Meetings missed	Percentage
1.	James M. Sebugenyi	President	4	4	-	100%
2.	Stephen Musisi	Vice President	4	4	-	100%
3.	Diana Nabuso	Secretary	4	4	-	100%
4.	Harriet Grace Magala	Treasurer	4	4	-	100%
5.	Assumpta Kemigisha	Council Member	4	3	1	75%
6.	Tibayeita Kahungu	Council Member	4	3	1	75%
7.	Paul Ochaya Achellam	Council Member	4	2	2	50%
8.	Shaban Kule Muziransa	Council Member	4	3	1	75%
9.	Cheborion Barishaki	Council Member	4	1	3	25%
10.	Frances Namayanja	Council Member	4	1	3	25%
11.	Bruce K Kyerere	Past President	3	3	-	100%

B. Secretariat and Management of the ULS

The ULS is run on a day- to- day basis by a team of professional staff under the leadership of the Executive Director who is assisted by four departmental heads namely; Head–Finance and Administration, Head–Legal Aid & Pro Bono Services, Head–Professional Development and Members’ Affairs and Head–Policy, Research and Advocacy. Other members of the team include the Manager–Legal Resource Centre, the Manager–Pro Bono and the Head of the IT Unit.

C. Membership Services

The ULS continued to reach out to its membership and to endear them to its activities and programs. The following methods were employed in reaching out to members:

- i. Communication via e-mail, sms and web blogs;
- ii. Membership IDs;
- iii. Publications and resource materials such as the monthly newsletters, subscription to the online law library and different law reports;
- iv. References & accreditations such as letters of good standing;
- v. Memorabilia like T shirts, caps car stickers and other ornaments;
- vi. Continued development of a credible members’ directory.

D. Programs of the ULS

i. The CLE & Professional Development Program

The Department under the stewardship of the Committee on Continuing Legal Education (CLE) and overall guidance from the Law Council Committee on Continuing Legal Education and Training conducted a myriad of demand-based training seminars for the membership in line with modern trends and global developments in the Legal Practice. These seminars are highlighted in the Report of the CLE Committee.



ii. Access to Justice Initiatives

- *Legal Aid and Advisory Support Services*

In pursuance of its mandate and with emphasis on quality service provision, the Legal Aid Project (LAP) handled a variety of cases including; land and property disputes, labour claims, administration of estates, domestic problems, maintenance/custody matters and those that fall under the ambit of general civil claims or criminal cases.

In the year under review, the LAP reached out to a total of **11,742** clients; offering legal advice, court representation, prison visits, community outreach programmes, paralegal trainings and follow up meetings. Out of the total number of clients the Project reached out to, **5562** were assisted through court representation and alternative dispute resolution (ADR) against an initial target of at least **4000** indigent people. At least 380 cases were resolved. The Project also attended to **400** clients through use of ADR methods of which **235** cases were resolved.

Legal and Advisory Support remained pertinent to the Project, taking up most of its resources in terms of time and finances. The appropriate mitigating alternative has been ADR, as it is quicker and tailor-made for the contending parties. It promotes reconciliation and is peaceful especially from post-conflict resolution between the parties.

- *The Pro Bono Scheme*

The ULS under the auspices of the Democratic Governance Facility (DGF) formerly the Legal Aid Basket Fund (LABF) and through the Legal Aid Project commenced a Pro-Bono national roll out program using the Legal Aid Project catchment bases in Gulu, Jinja, Masindi, Kabarole and Kabale. Under this part of the Pro-Bono project, advocates countrywide in private practice were sensitized on Pro-Bono and assigned cases to handle.

In 2011 alone, a total number of **259** advocates enrolled for the Pro-Bono scheme, **460** cases were handled out of which **64** were resolved in courts of law. **372** cases are still pending conclusion in courts and **175** pending conclusion by ADR. The Pro-Bono Scheme has been very useful especially in enhancing access to justice and enduring the public to lawyers who offer these services free of charge. The LAP has been used as a catchment base for pro-bono cases and these are passed over to advocates in private practice. It is very much hoped that once the spirit of pro-bono service provision takes root, it will be one way of ensuring sustainability of the project intervention mechanisms to assist members of the public.

- * *The Promoting Accountability and Transparency in Uganda (PACT) Project*

This Partnership for Transparency Fund (PTF) funded project commenced in January 2011 and was aimed at enhancing the ULS' capacity to monitor, measure and influence the performance of the Anti-Corruption Court of Uganda. It was also intended to enhance the performance capacity of select Regional Anti-Corruption Coalitions (RACCs) in six regions, and to ensure that members of the public within the target regions are active in reporting corruption. The Project aimed at availing information and data to stakeholders and the public on the status of anti-corruption activities in Uganda and elsewhere; as well as ensuring that ULS members are held to a higher professional standard of conduct.

- * *Strengthening Access to Justice in East Africa (SAJEA)*

The above programme was undertaken by the Uganda National Working Group (UNWG) under SAJEA. It brings together the various actors in access to justice, to coordinate and collaborate in service provision through building synergies in selected areas of service delivery. This was done with emphasis on advocacy for formulation of a comprehensive legal aid policy and awareness creation in two remote districts of



Uganda. The members of the UNWG include the Judiciary which chairs the group, the ULS which is the coordinating agent, the Legal Aid Service Providers Network (LASPNET), the Law Council, the Justice, Law and Order Sector (JLOS), and the Foundation for Human Rights Initiative (FHRI).

* UNDP/UHRC

The LAP is delighted to report that during the reporting year, it entered into a partnership with the United Nations Development Programme (UNDP) through the Uganda Human Rights Commission (UHRC) to implement the peace building program in the Acholi sub region. This is a one year program that has been focusing on land and domestic justice in order to address the challenges caused by the return of IDPs.

iii. Publications

In 2011, the Law Council continued publishing the ULS' main publications namely; the Lawyers' Voice Magazine and the ULS monthly newsletter. Two (2) issues of the magazine were produced and eight (8) newsletters were published and electronically disseminated to the ULS membership and law libraries. These two publications continue to provide articles of interest and relevance to those in the legal and other professions.

iv. The Legal Resource Centre (LRC)

In its continued effort to improve its services to membership, the LRC offered internet services and improved its library as follows:

Installation of e-resources: - In 2011, the LRC installed a soft copy database of law reports and these include; the East Africa Law Reports, High Court Bulletins subject index, All England Law Reports (1936 to 1969), Kampala Law Reports subject index, Spry 2008, Stroud's Judicial Dictionary, Halsbury's Laws of England among others.

Subscription to the Uganda Online Law Library:- This year, the Director of the Uganda Online Law Library, one of our members, exempted the ULS from the annual subscription fee. This library is user friendly, with vast legal information. Additionally, the LRC has explored other relevant links such as www.ulii.or.ug; www.saflii.org; www.parliament.go.ug, and www.judicature.go.ug which were found to be useful. These websites can be accessed through links on our website.

The LRC also embarked on collection, scanning and compiling of judgments from the Courts of Record. Other informative and educative materials were collected through the Partnership for Transparency Fund project on Promoting Accountability and Transparency (PACT).

In support to other institutions, the LRC donated reading materials to various institutions such as Islamic University in Uganda; Uganda Christian University Mukono; the LAP; the Standard Chartered Bank Legal Department; the National Chamber of Commerce and to Makerere Law students. Materials donated were in form of legal reference materials.

v. Strategic Interest Intervention Programs

The ULS continued to take on matters of public interest as per its mandate and to assist government and the courts in matters related to law by issuing press releases, position papers and engaging in dialogue with various stakeholders. Matters on which the ULS offered opinions included: the proposed scrapping of bail, the proposed Public Order Management Bill, Commercial Bills and Cyber Bills among others.

The ULS under the PACT Project was also involved in monitoring the processes of the Anti-Corruption Division (ACD) of the High Court in case management and was influential in the disposal of select cases. The ULS approached and held meetings with the Inspectorate of Government (IG), officials of the ACD, the Chief Justice



and recently the Head of the Constitutional Court requesting this Court to dispose of cases expeditiously. This was aimed at reduction of the case backlog at the ACD. Issues for discussion also included the recommendations that the ULS made after monitoring the efficacy of the ACD and the major challenges faced by officials of this Court.

Additionally, the ULS took on a matter against the Uganda Communications Commission (UCC) and the Attorney General details of which were as follows:

By Ministerial Policy Directive contained in the Uganda Gazette General Notices No.104 and 663 of 2010 dated 15th March 2010 and 3rd December 2010 respectively, the Minister of Information and Communication Technology passed the Uganda Communications (Transitional Converged Regulator Policy) Guideline, 2010 and the Uganda Communications (Transitional Converged Regulator Policy) Amendment Guideline, 2010 which illegally dissolved the Board of Directors of the UCC (on which the ULS had a slot) and the Broadcasting Council (BC) and subsequently established a transitional Interim Board. Members of the Interim Board were subsequently appointed to office.

The ULS made an application to the High Court in this public interest matter seeking observance of the rule of law and the adherence to the same. The ULS contends that the issuance of the Guidelines and the subsequent appointment of the Interim Board was illegal and/or unlawful. Furthermore, that this Board has no mandate from the relevant statutory authorities i.e. the Uganda Communications Act Cap.106 and the Electronic Media Act Cap.104 to perform its functions thereby rendering the guidelines inconsistent with the Constitution under which these Acts derive their authority. The ULS sought orders to quash these Guidelines, nullify the dissolution of the initial UCC Board and to revoke the establishment of the Interim Board. It further maintains that the Amendment Guideline has since lapsed and that continued operations of the current Executive Director of the UCC are illegal as there is no established legal framework in place; particularly a board and/or other appointment in compliance with the Communications Act.

The ULS continues to pursue the recommendations of the Judicial Service Commission on the matter of Justice Anup Singh Choudry. To date after 34 months of the recommendation H.E the President of Uganda has failed to act in accordance with Article 144 of the Constitution. The ULS is proceeding to seek orders of the Constitutional Court on this matter.

E. Engagement with the Judiciary & other JLOS Partners

Over the year in review, the ULS engaged in various consultative dialogues and activities with the Judiciary and other JLOS partners. For instance, the first Bar Bench forum was held on *January 27th, 2011* at the Imperial Royale Hotel, Kampala.

Additionally, the ULS under the PACT project worked closely with the ACD to ensure effective handling and disposal of cases in this Court. Under this project, a multi stakeholder Legal Experts Committee was constituted with influential members from the government Inter Agency Forum comprising the Directorate of Ethics and Integrity (DEI); Inspectorate of Government (IG); Director of Public Prosecutions (DPP); Ministry of Justice and Constitutional Affairs (MoJCA); the ACD; and the Uganda Police Force. The Civil Society was also represented on this committee.

F. Regional Integration & International Relations

During the period under review, the ULS maintained its networking relations with like minded regional and international organizations. These relations have continued to flourish and to develop the ULS' capacity to effectively deliver on its mandate. Below is an account of the networking events that the ULS took part in among others:



i. Canadian Bar Association Regional Bar Forum

The Canadian Bar Association and the East Africa Law Society (EALS) hosted a Regional Bar Governance Forum in Arusha from *March 8-11, 2011*. Representatives of the ULS and other regional bar associations participated at this forum and shared their respective experiences in bar governance and the possibility of strengthening institutional linkages with the East African Community (EAC), the EALS and other sister Bar Associations.

ii. Regional Validation Workshop for Law Schools and Law Institutes

The ULS was invited to attend this regional validation workshop to consider the final report by the International Law Institute – African Centre for Legal Excellence (ILI-ACLE) on the Project titled “Development of the EAC Legal and Regulatory framework for Legal Training, Certification and Practice and Model Curriculum for Law Schools and Law Institutes” in Nairobi. This two-day meeting was held from *June 20-21, 2011* with the aim of reviewing this ILI-ACLE report with a view to harmonizing and adopting best practices in the legal and regulatory framework for training, certification, practice and curriculum for law schools and institutions in East Africa. Participants reviewed and made recommendations to the report and it was then forwarded to the Law Council in Arusha pending approval.

iii. Donor Round-Table Meeting

On *June 30, 2011* the EALS held a Donor Round-table meeting in Nairobi which saw representatives from the USAID, Trademark East Africa; Konrad Adenauer Stiftung; and the International Law and Policy Institute appreciate EALS’ programs and activities and identify probable areas of continued partnership. The ULS was represented at this meeting.

iv. East Africa Law Society Annual Conference and General Meeting

The EALS Annual Conference and General Meeting were held at the Ngurdoto Mountain Lodge in Arusha from *November 25 - 26, 2011* under the theme “**Positioning the Legal Profession in the Regional Integration Process – Opportunities and Challenges.**” It was attended by **109** Advocates from Uganda and was preceded by a leading Law Firms Dinner at Mt. Meru Hotel in Arusha. This event was officially opened by the *Rt. Hon Mizengo Pinda*, the Prime Minister of the United Republic of Tanzania and it featured a keynote address from the Secretary General of the EAC, *Dr. Richard Sezibera* which was discussed by the former Attorney General of Kenya, *Hon. Amos Wako*.

Key thematic areas for discussion included; Regional Integration and Building a Successful Practice, with presentations on an overview of the East African Community (EAC) Regional Integration Process, Cross Border Legal Practice within the EAC and an overview of Global and Regional agreements on Trade in Services and the applicable global and regional law respectively.⁷

v. IBA Annual Bar Conference 2011

ULS members participated at the IBA Annual Bar Conference held from *October 30- November 4, 2011* in Dubai. At this conference, the IBA showcased sessions on the Legal aspects of the use of social media and control overflow of information, In-house Counsel: Legal Professional Privilege, Independent Judges: Free People, and Human Rights-are they still relevant. This was undoubtedly the largest gathering of members of the international legal community in the world – attracting more than **5,000** lawyers and legal professionals from around the world. Uganda was ably represented by approximately **20** Lawyers from institutions including the Ministry of Justice and Constitutional Affairs, the Law Development Center, from private law firms and other corporate organizations. There were more than **180** working sessions covering all areas of practice relevant to international legal practitioners and the event also provided the opportunity for participants to generate new business with the leading firms in the world’s key cities. A variety of social functions providing ample opportunity to network were



arranged and sightseeing of the city's key areas. At this conference, Uganda obtained confirmation to host the IBA Africa Regional Forum in *August 2012*. The ULS also obtained some reading materials for its legal resource centre.

vi. The Strategic Litigation Meeting

The East Africa Law Society convened a post filing Litigation Review Meeting in Dar es Salaam concerning three References filed by the EALS. The meeting that was held from *October 27 - 28, 2011* was attended by representatives from all the Regional Bar Associations except the Kigali Bar Association and was intended to review the defenses that had been filed by the respondents and to define strategies of ensuring success in the References. Additionally, the meeting also considered the case of ***Francis Nyamwoya vs the Attorney General of the Republic of Burundi (EACJ Reference No. 8 of 2011)*** that was being handled by the Burundi Bar Association, and seeks to declare the continued detention of the applicant by the Government of Burundi unlawful.

During this October meeting, the EALS litigation team were able to comprehensively discuss and agree on applicable judicial precedents to support the 3 EALS references; and also resolved to offer technical support to the Burundi Bar Association in conducting **EACJ Reference No. 8 of 2011**. The hearing of the References before the EACJ was set to commence in *February 2012* and the cases are still ongoing.

vii. The Regional Consultative Workshop for Legal Stakeholders to Analyse and Consider the Progress toward Standardisation of Legal Training Curriculum and Harmonisation of the Legal and Regulatory Framework Governing Legal Training, Certification and Practice within the EAC

This workshop which was a follow up from the abovementioned validation meeting was held in Kampala from *September 14 - 17, 2011*. It was aimed at updating participants on the regional developments toward harmonization of the legal training curriculum and cross border legal practice within East Africa. The meeting was also intended to review and analyse the provisions of the draft bill on cross border legal practice and the consultants' (ILI-ACLE) report on harmonization of legal training curriculum. It was further intended to generate recommendations for the EAC on actuating cross border practice and, standardizing legal education and training within East Africa. And lastly, to develop a platform for continued dialogue amongst legal stakeholders and the EAC on matters of actuating cross border practice and standardizing legal education and training within the EAC.

G. Events of the Year

i. Annual Rule of Law Day 2011

The fourth Annual Rule of Law Day organized by the ULS in partnership with Konrad Adenauer Stiftung was held on *October 7, 2011*, at the Golf Course Hotel in Kampala, under the theme, ***"Constitutional Rights and Freedoms in Post Election Uganda"*** following the 2010 post-election events. The event attracted over **300** lawyers, civil society representatives, key policy makers and development partners to dialogue on constitutional rights and freedoms in post election Uganda. This event was a culmination of countrywide events that sought to raise awareness at sub national levels. The keynote address was delivered by *H.E Ambassador Roberto Ridolfi*, the Head of the European Union Delegation to Uganda and attended by other high-level policy makers such as the Inspectorate of Government.



Participants at the Rule of Law Symposium

ii. Pre AGM Conference and AGM 2011

The Pre AGM conference and AGM were held on 6th and 7th May 2011 respectively at the Imperial Resort Beach Hotel, Entebbe. The theme was *Positioning ULS in the Emerging Legal, Economic and Political Trends in Uganda*. These events attracted the largest number of advocates ever registered by the ULS. **361** advocates attended the Pre-AGM and **435** attended the AGM.

At the AGM, a new Executive was elected: President James Mukasa Sebugenyi, Vice President Stephen Musisi, Hon. Secretary Diana Nabuuso and Treasurer Harriet Grace Magala. Other members of the Executive Council elected were Paul Ochaya Achellam, Kahungu Tibayeita, Assumpta Kemigisha and Shaban Kule Muziransa. The representatives to the Council of the Attorney General and Solicitor General are Cheborion Barishaki and Namayanja Frances respectively.

Additionally, at the AGM the ULS Strategic Plan for the period 2011-2015 and the ULS website were launched by the Deputy Chief Justice, Lady Justice Alice Mpagi Bahigeine. The Strategic Plan was presented to the meeting and adopted to provide a solid foundation and direction to the ULS as it seeks to become a modern world class Bar



Members at the Pre AGM Conference



Deputy Chief Justice Alice Mpagi Bahigeine launches the ULS Strategic Plan. Beside her is the immediate past President of the ULS Mr. Bruce K. Kyerere



DCJ Alice M. Bahigeine launches the new ULS website



Association.

iii. Lawyers' End of Year Dinner

On *December 16, 2011*, ULS members celebrated the close of 2011 at a sumptuous dinner and dance held at the Imperial Royale Hotel, Kampala. It was a colourful and well attended event by members from all manner of legal practice, and those both in the private and public sector. There were remarks from the ULS President, James Sebugenyi as well as a powerful speech from the Guest of Honour - Mr. Patrick Bitature who spoke about business and why we all need to consider getting into the world of business as well as encourage those coming after us to do the same.



Mr. Patrick Bitature greets one of the lawyers that attended and beside him to his left is President James Sebugenyi



L-R- ULS Vice President Stephen Musisi, Executive Director Grace Babihuga Nuwagaba, Treasurer Harriet Grace Magala and EALS Hon. Secretary Anne Abeja Muhwezi



iv. Extraordinary General Meeting

Following the excessive violence displayed by the police during the walk to work protests, and the high-handed manner in which the government and the security agencies responded that culminated in the break-down of the Rule of Law, the ULS held an Extraordinary General Meeting on *May 2, 2011* to discuss these events. Key outcomes of this meeting included staging a 3-day sit-down strike and presentation of a petition to the Chief Justice at the High Court on *May 3, 2011*.



Lawyers attend the Extraordinary General Meeting



ULS Members Strike at the High Court



REPORTS FROM THE UGANDA LAW SOCIETY COUNCIL COMMITTEES

1. TRAINING AND PROFESSIONAL DEVELOPMENT COMMITTEE REPORT, 2011

Chaired by Mr. Oscar John Kihika

This Committee oversees and provides policy guidance on the implementation of the CLE program of the Law Council with day-to-day technical support being offered by the ULS Secretariat.

During the period under review, the Committee organized and conducted seventeen (**17**) trainings in various areas of law, specifically aimed at keeping the membership awake to contemporary legal developments in practice. These among others included: -

- i. International Law in Practice: Perspectives for Domestic Legal Practitioners;
- ii. EAC Common Market Protocol: Opportunities and Challenges for the Legal Profession;
- iii. Election Petitions;
- iv. Young Lawyers' Workshop and Mentoring;
- v. Senior Lawyers' Forum;
- vi. Land: A perspective from the Land Registry;
- vii. Arbitration, Mediation & Dispute Resolution in Oil & Gas;
- viii. Retirement Planning & Effective Communication skills for lawyers;
- ix. Court-Aided Mediation & Conferencing;
- x. Ethics and the Attorney;
- xi. Tips for Successful Insurance Litigation;
- xii. The Appellate Advocate;
- xiii. Case Backlog Reduction and Practice at the Commercial Court;
- xiv. Practice Management;
- xv. Legal and Regulatory Reforms in the Social Security Sector; and
- xvi. Uganda Revenue Authority Sensitization Seminar.

During the year 2011, the Committee was reconstituted and held four meetings in which among others, it initiated a survey on members' needs which informed the CLE Calendar 2012.

The Committee Chairperson also traveled to Singapore on a study tour with Judges of the Commercial Court to understudy their legal system with emphasis on commercial justice. The findings of this tour informed the training on Case Backlog Reduction and Practice at the Commercial Court which enabled a productive dialogue between the bar and commercial court practitioners.

2. RESEARCH AND PUBLICATIONS COMMITTEE

Chaired by Ms. Harriet Grace Magala

Introduction

During the year under review, the Legal Resource Centre (LRC) conducted the following activities:

- Performed library technical processes including accessioning, indexing, cataloguing and classifying among others.
- Acquired resource material;
- Installed a library database;
- Law reporting where correction, editing and proof reading of the new edition of the ULS Law report was done by



the ULS Researcher and the Treasurer.

- Disseminated information
- Marketing of ULS publications and legal regalia.

Additionally, the Committee engaged in the following:

a) Acquisition and processing of information

The LRC received **1358** information materials both as donations and purchases. These included among others; law reports, textbooks and periodicals. The same were processed and availed to users of the centre.

b) Information accessibility

Compilation of Legislation

The LRC paid **UGX 700,000** as annual subscription to the Uganda Printing and Publishing Corporation (UPPC) for the collection of Acts, Bills, Statutory Instruments, Gazettes, and legal notices. These were indexed and availed to users both in hard and soft copies. To that end, the LRC received **17 Acts, 8 Bills 10 Statutory Instruments, and 77 gazettes.**

Reports and e-law library

Purchase and Installation of Library Software/ Database

The LRC had planned to install the latest version of the COHA Library software. This was selected purposely to ease the access to library catalogue and proper storage of records. This was however not done. Due to inflation, all service providers increased their costs from 3 million to between 5- 6 million. This procurement was therefore postponed to the 2012 financial year.

3. LEGISLATION, HUMAN RIGHTS & GOVERNANCE COMMITTEE

Chaired by Mr. Rugaba Hussein Kashillingi

The Legislation, Human Rights and Governance (LHRG) Committee oversees the review of legislation, and provides policy guidance on human rights and governance issues for the ULS and with the technical support of the ULS Secretariat. During the period under review, the Committee engaged in the following activities among others:

1. Review of the Public Order Management Bill of 2009

The Committee proposed the following to the Legal Affairs Parliamentary Committee:

- a) The Bill should be drafted in compliance with Human rights as stipulated in the Constitution and other international instruments that Uganda is a signatory to;
- b) The views obtained from stakeholders should be extensively considered, as these are the stakeholders that form the backbone of the country, and who will be affected by the Bill;
- c) The powers of the Inspector General of Police and the line Minister should be regulated to avoid abuse of the said powers;
- d) Learn from mistakes - the pragmatic approach to public order policing means that when something didn't work well there is a return to the drawing board within the framework of a set of principles;
- e) Focus on legitimacy – it was emphasized internationally that it is important for the Police to maintain a sense of legitimacy in the eyes of the public. This is why restraint in the use of violence is stressed.

Further, it was also recommended that instead of having a new law for every issue that arises, we should instead consider amending some of the existing laws e.g. the Magistrates Courts Act and the Penal Code Act.



2. **Powers of the Registrar:**

An administrative monitoring routine review was conducted and it was found that registrars seemed to be redundant while magistrates were overwhelmed with court work. In some jurisdictions Chief Registrars did not even consider themselves relevant in the High Court. A report was then submitted with proposals for enhancement of powers of registrars. Upon submission of this report, a committee led by Hon. Justice Lawrence Gidudu was constituted to review and give direction on the role of the High Court Registrar. Justice Gidudu's Committee also invited the ULS at the consultative workshop on registrars' powers held on *May 23, 2011* to provide input on the proposed enhancement of powers of the Registrar. The LHRG Committee generated a write up on this subject and this was presented to the Committee.

The LHRG Committee further recommended that although there was a call for the proposed enhancement of registrar powers, there is need to amend the Constitution to reflect this.

4. **COMMERCIAL BAR COMMITTEE**

Chaired by Mr. Masembe T. Kanyerezi

There has been limited activity by the Commercial Bar Committee during the period under review.

In one of its meetings the Committee noted with concern the discourteous exchange between an Advocate and a Judge of the Commercial Court in the course of prosecuting a matter before that court and this was unacceptable. The Committee tasked the President of the ULS to convey this position to the Head of the Commercial Court and this task was duly accomplished.

In light of the above, the Committee resolved that a CLE workshop regarding etiquette and or enhancement of professionalism of the Bar at the Commercial Court be conducted. On *November 11, 2011* a workshop on case backlog reduction and practice at the Commercial Court was held and at the end, several resolutions/guidelines on commercial bar practice were made. Owing to the importance of the said resolutions and for the benefit of those who did not attend the said workshop the said resolutions are reproduced below:-

1. Strict adherence to the Constitution and (Commercial Court) Practice Direction. Thus every commercial court practitioner should acquaint him/herself with them;
2. Penalties should be enforced for delaying trial e.g. unwarranted adjournments; failure to prepare in advance etc;
3. There shall be tightening of pre-trial procedures;
4. In the pre-trial and trial stages, there should be strict compliance with time limits lest the advocates should be penalized with costs;
5. Advocates should be vigilant in following up their cases in court other than waiting for court to fix. Bar/Bench recommended penalty on the advocate;
6. Advocates and the court should explore use of Witness Statements to avoid wasting a lot of time on endless examinations in chief in some cases;
7. Disposal of interlocutory applications should be expedited. Advocates were encouraged to file skeleton written arguments at the time filing pleadings. Judges observed that in some cases, they dispense with hearing of the parties in such applications;
8. Judges should limit time within which parties present their case. observations were made where lawyers waste a lot of time in examinations (in-chief & cross) and submissions;
9. Written submissions were encouraged. Authorities should be attached and highlighted;
10. Interim Orders should be granted in very rare circumstances. Hon. Justice Kiryabwire observed "the axe should be raised when the tree is about to fall";
11. Advocates should embrace technology as the commercial court moves into digital;



12. There shall be a settlement week where mediation shall be moderated by the Judge using the Evaluative mediation;
13. Judges might in fitting circumstances invoke penalties for non-attendance in mediation sessions; and
14. Advocates were advised to prepare very well for their cases, schedule with the opposite counsel before court and 'work' on their appearance rather than coming in their previous LDC shirts.

5. FEMALE LAWYERS COMMITTEE

Chaired by Ms. Ruth Sebatindira

This Committee came into existence due to reports on the challenges encountered by the Female Lawyers in Uganda that has hindered majority from practicing and also developing their legal profession hoping that the ULS would be the right forum and an active voice to address the problem.

Achievements of the ULS Female Lawyer's Committee (FLC) for 2011

Below are the Committee's planned activities that were successfully implemented and thus did not only create a positive impact to the ULS Membership but to the judicial officers and those in the corporate field.

- a) The female lawyer's Forum was held on the evening of September 2, 2011 at the ULS Secretariat that saw a total of 30 lawyers (Male and female) in attendance though some who had not registered came in late due to the heavy rains;

Below are pictorials for events conducted by the Female Lawyers' Committee



Opening Remarks from Mr. James Sebugenyi - ULS President at the Female Lawyers' Forum held on 2nd September 2011 at ULS Secretariat Compound. Seated at the Front are the ULS FLC Members

- b) The Speaker's Dinner which was successfully organized and well attended with a total number of 398 persons from the ULS Membership (Law Firms), Law Institutions and Lawyers from various corporate bodies including FIDA(U), Banks, Media Centers, FHRI, Government among others).



L – R: ULS President - Mr. James Sebugenyi, ULS Treasurer - Ms. Harriet Magala & ULS Vice President - Mr. Stephen Musisi welcome the Guest of Honour the Rt. Hon. Speaker of Parliament - Ms. Rebecca A. Kadaga to the Dinner



Guest of Honour Rt. Hon. Speaker of Parliament of Republic of Uganda Ms. Rebecca A. Kadaga receiving a Plaque from ULS President Mr. James Sebugenyi, while ULS-FLC Chairperson was looking on.

- c) A total of 15 Committee Meetings were held to introduce the Committee, organize the Female Lawyers' Forum, organize the Speakers' – Do Dinner and ascertain the possible activities for the year 2012.



REPORTS FROM REPRESENTATIVES OF THE UGANDA LAW SOCIETY TO VARIOUS STATUTORY BODIES

1. REPRESENTATIVE TO THE CAPITAL MARKETS AUTHORITY

Report by Mr. T. Masembe Kanyerezi

The 2010/2011 fiscal year witnessed a recovery at the Uganda Securities Exchange (USE) as investor confidence returned to both the global and regional capital markets. This fiscal year also marked the commencement of the East African Community (EAC) Common Market which will play a major role in the integration of the EAC capital markets.

With the implementation of the EAC Common Market, the Capital Markets Authority (CMA) is increasingly receiving applications and interest from market players across the borders who wish to take advantage of the anticipated opportunities in the EAC regional market.

The USE recorded an increase of 55% in the volume of shares traded and 53% in turnover in the 2010/2011 fiscal year compared to the secondary market activity in the 2009/2010 fiscal year. With the cross listing of Nation Media Group and Centum Investments from the Nairobi Stock Exchange, the USE market capitalization also increased by 58% from UGX 9 trillion to UGX 14 trillion. In addition, the USE All Share Index gained 27% as investor confidence returned to the markets due to the recovery in the global and regional capital markets.

East African Regional Corporate Bond Market Initiative

The CMA together with other capital markets regulators under their regional forum, the East African Securities Regulatory Authorities (EASRA) in *April 2011* adopted procedures to promote the issuance of regional corporate bonds across the five EAC Partner States. This is in line with the provisions of free movement of capital in the East African Community Common Market Protocol. Before the proposed procedures become law in each of the Partner States, they will have to undergo extensive stakeholder consultations and also go through the necessary approvals in the respective States.

Corporate Actions

The CMA Board on *November 23, 2010* approved a 10 year subordinated fixed rate Note of UGX 40 billion issued by Standard Chartered Bank Uganda Ltd; while at the same time permitting the Bank to redeem the UGX 6.45 billion 10 year bond it had issued and listed on the USE in 2006. The bond issue was a private placement, though the Bank has the option of listing on the USE at a later date, if it deems it appropriate.

In March 2011, the CMA Board approved a Bank of Baroda bonus issue to enable the Bank introduce an additional 600 million shares of par value UGX 10 to the USE with each shareholder receiving 1.5 bonus shares for every share held. The bonus issue was undertaken to comply with the Financial Institutions (Revision in Minimum Capital Requirements) Instrument 2010, which requires commercial banks to raise their minimum unimpaired capital from UGX 4 billion to UGX 25 billion by 2013 in a phased manner.

New Licenses

During the period under review, the Board approved three new licensee applications;

- Standard Chartered bank Ltd as an Investment Advisor.
- Pearl Capital Partners (PCP) (U) Ltd as Fund Manager and Investment Advisor.
- CFC Stanbic Financial Services as Investment Advisor and Broker/Dealer.



In total, the Board renewed eight broker dealer licenses, seven licenses were renewed for fund management and twenty two licenses for investment advisory.

Market Supervision

In line with her mandate over licensed persons, the CMA conducted the annual inspections of all its licensees and the exercise was concluded in April 2011. This was done before the licenses for the next year 2011/2012 were issued to ensure that all licensees were in compliance with the CMA Laws and regulations.

2. REPRESENTATIVE TO THE LAW COUNCIL

Report by Mr. John Mary Kiwuuwa

Background

During the reporting period, Mr. John Mary B. Kiwuuwa and Ms. Eva Luswata Kawuma represented the ULS at the Law Council.

Composition

The Council is composed of ten (10) members drawn from different sections of the legal profession save for one member who is a non lawyer. It is composed as follows:

- (a) The Chairperson – a judge of the Courts of Judicature;
- (b) The Chairperson of the Committee on Legal Education and Training;
- (c) The Solicitor General or his representative;
- (d) The President, Uganda Law Society;
- (e) The Director Law Development Centre;
- (f) The Dean, Faculty of Law Makerere University;
- (g) Two advocates elected by the Uganda Law society;
- (h) A Judicial officer not below the rank of a Chief Magistrate appointed by the magistrates through their national professional body by whatever name called; and
- (i) A person co-opted by the Law Council as it may deem necessary.

Functions

The functions of the Council are:

- (a) To exercise through the medium of the Committee on Legal Education and Training, general supervision and control over professional legal education in Uganda including continuing legal education of persons qualified to practice law in Uganda
- (b) Through the Committee on Legal Education and Training, to approve courses of study and to provide for the conduct of qualifying examinations for any of the purposes of the Advocates Act;
- (c) To advise and make recommendations to the Government on matters relating to the profession of advocates;
- (d) To exercise, through the medium of the Disciplinary Committee;
- (e) disciplinary control over advocates and their clerks;
- (f) To exercise general supervision and control over the provision of legal aid and advice to indigent persons, and
- (g) To exercise any power or perform any duty authorized or required by the Advocates Act or any other written law.

Activities undertaken during the year under review

Council Meetings

The council met five (5) times and conducted a number of businesses/planned activities which included among others;



Vetting applications for enrolment

The Council received and considered **194** applications for eligibility for enrolment.

Regulations

During the year under review, the Council held a consultative workshop on *3rd May 2011* at Imperial Royale Hotel Kampala, to seek views for the amendment of the Advocates Act [Cap. 267], the Law Society Act and related laws. The draft proposal is still being prepared by a Sub-committee of the Law Council and Uganda Law Society, chaired by Prof. Edward Fredrick Ssempebwa. The amendments are aimed at addressing the various challenges facing the current law.

Recognition of qualifications from foreign universities for purposes of admission to the Bar Course

The Committee on Legal Education and Training, considered **12** applications for recognition of qualifications of Ugandan citizens who obtained a law degree from foreign universities. Two (**2**) applicants were approved while five (**5**) were referred for remedial courses in specific subjects, **5** (five) are yet to be considered.

The Disciplinary Committee

During the year under review, the Committee received **133** complaints which were slightly less compared to the previous year where we had **153** complaints and all were brought to the attention of the concerned advocates/respondents. **63** sittings were convened.

Out of the **133** complaints filed in 2011; **127** were brought against male advocates as compared to **6** (six) against the female. In the previous year there only **4** (four) complaints brought against female lawyers, therefore the current statistics suggests a slight increase.

We observed that most of the complaints were brought against sole practitioners or advocates practicing in small chambers. Just like the previous year, most complaints were on the following offences:

- Acting fraudulently;
- Acting improperly;
- Failure to account for clients' money;
- Failure to carry out instructions;
- Acting without instructions;
- Holding out.

The Committee met **63** times as compared to the previous year, where we had **54** sittings only. During the period under review, the committee managed to conclude a total of **134** cases compared to **115** cases in the previous year. The increase in number is attributed to the Backlog sessions which the committee convened in *May - July, 2011*.

Inspection of Chambers

During the year under review the Council inspected a total of **634** Chambers.

- **566** were approved and issued with Certificate of Chamber Approval compared to the previous year where we heard **499**; **68** were not approved for failing to meet the basic requirements.

We observed a general improvement in the standards of most chambers, though there a few which are still lagging behind. Keeping of proper books of accounts is still a problem for some chambers, and this can be attributed to the many complaints which are brought against advocates regarding failure to account for clients' money. We shall be a little more critical on this area in the forth coming inspection.



Supervision and control over the provision of legal aid and advice to indigent persons

The Sub-Committee on legal Aid out carried out inspection of legal aid service providers throughout the country. In the process **32** legal aid service providers were approved and **4** were rejected.

The Council launched the Probono Board of Trustees at a workshop on *March 1, 2012*.

Challenges faced by the Council

Excessive workload

In our previous report we pointed out that in 1970, when the Council was established by the Advocates Act; there were only a total of **189** enrolled advocates in Uganda some of whom were civil servants. The mandate of the Council was therefore small at that time as it handled matters concerning few advocates who were mainly practicing within Kampala and its surroundings. At the moment there are over **2000** advocates being handled by the same structure that was set up in 1970 to cater for **189** advocates.

Understaffing

It was also our report that the Council Secretariat is still bogged down by the problem of understaffing. Although the Secretariat in its proposed administrative structure is supposed to have **32** members of staff including **18** professional and **14** support staff, the Council Secretariat is currently run by the Ag. Secretary, supported by eleven (**11**) professional staff and seven (**7**) support staff. Thus the Council is grossly understaffed and its work can not be carried out efficiently and effectively.

Inadequate Funding

According to the Advocates Act, the Council is funded from the consolidated fund through the Ministry of Justice and Constitutional Affairs. The Funding is inadequate given the increased activities of the Council.

Lack of Computerized Database

Lack of a computerized database system in this age and era is not the way to go. Despite the fact that there is a registry, we emphasize that it is important to store the information in an easy access alternative system, which is non other than computerization.

Failure by some advocates to honour Disciplinary Committee proceedings

We have noted with concern that a number of Advocates hold the Committee in contempt throughout the proceedings yet their cases could be resolved amicably through ADR. The Committee is currently overwhelmed by the number of complaints which at the moment stand at **820**.

Restructuring and Autonomy

We are still committed to lobbying for autonomy since the demands can no longer match with the existing structure of a department. We are of the considered view that both immediate and long term measures should be undertaken to move it from its current status to an autonomous one. This could greatly improve the council's service delivery.

3. REPRESENTATIVE TO THE MAKERERE UNIVERSITY APPOINTMENTS BOARD

Report by Mr. Henry Rwaganika

The Makerere University Appointments Board carries out appointments, promotions and disciplinary functions. At the time I joined the Board I found the University with a backlog of work requiring frequent meetings to formalize



appointments. This is because for a very long time since around the year 2000, most of the workers joining the University employment were recruited on temporary or part time basis and these appointments were not formalized. I was appointed to represent the Board on two college committees, namely; the College of Humanities and Social Sciences and the College of Business and Management Sciences. I have since attended a number of meetings of the college of Humanities and Social Sciences. However I have not been able to attend any at the College of Business Management Science because for some unknown reasons the college has never invited me to any meeting.

Challenges:

- i. Low level of salaries;
- ii. The University is underfunded;
- iii. The University is opening up to form colleges. This is challenging because the Colleges want independence and want to assume the statutory functions of the Appointments Board set out in S. 50 of the Universities and other Tertiary Institutions Act, 2001 (amended); and
- iv. The Board is facing the challenges of recruiting graduates of our present education system.

4. REPRESENTATIVE TO THE BAR COURSE ADVISORY BOARD

Report by Mr. James Nangwala

I was nominated by the ULS to represent it to the Bar Course Advisory Board of the Law Development Centre (LDC) on 12th October 2011. The Board is charged mainly with the duty of discussing the contents of the problem discussion questions that are presented to the Bar Course students for discussion in the course of their training. The problem questions are in 5 major subjects, to wit; Civil Proceedings, Commercial Transactions, Criminal Proceedings, Domestic Relations and Land Transactions.

The Chairperson of the Board is presently Hon. Justice Remmy Kyononeka Kasule, J.A. The members of the Board cut across all major stakeholders and beneficiaries of the legal training including the ULS.

The Board sits fortnightly to approve problems for the next 2 weeks programme of the Centre subsequent to its sitting. I have actively participated in the meetings since appointment. I have used my vast experience to ensure that the important role of the Board is duly carried out. I also wish to point out that I have vast experience on what goes on during the Board meetings as I used to sit on it when I was the Head of the Bar Course and Head of Land Transactions at the Centre.

Additionally, the Board also advises Heads of Subjects of how to impart practical skills to students. The Board receives feedback on any shortcomings experienced during the training and advises on how improvements can be made.

5. REPRESENTATIVE TO THE MEDIA COUNCIL

Report by Ms. Assumpta Kemigisha

The objective of the Media Council is to ensure the freedom of the press and establish a system for the regulation of the qualifications and ethical standards of the Media. One of its core roles is to arbitrate any dispute within or related to the industry and discipline journalists. Effective October 24, 2011, the 7th Media Council was inaugurated. The Council has so far received 2 disciplinary cases which are still being heard.

Nonetheless the Council still faces challenges among which include; regulation of the media and inadequate funding to mention but a few. These affect the operations of the Council.



FINANCE AND ADMINISTRATION COMMITTEE

Chaired by Ms. Harriet Grace Magala

The core duties of this Committee cover financial management, human resource management, general administration and vehicle fleet management across the ULS and all sister projects.

In relation to the strategic plan, the Finance and Administration Committee strives to achieve targets under strategic objective 4 (S4): Strengthen Institutional Capacity of ULS to become a modern Bar Association.

Financial Performance

One of the outputs was to ensure the availability of sufficient financial resources and liquidity to the Society throughout the year and to have these resources to reach all departments for the implementation of activities in timely manner. Below is the financial performance of the Society for the year 2011. The financial results below are final results for the year ended 31st December 2011 and hence do not include the closing entries that are relevant to close the year.

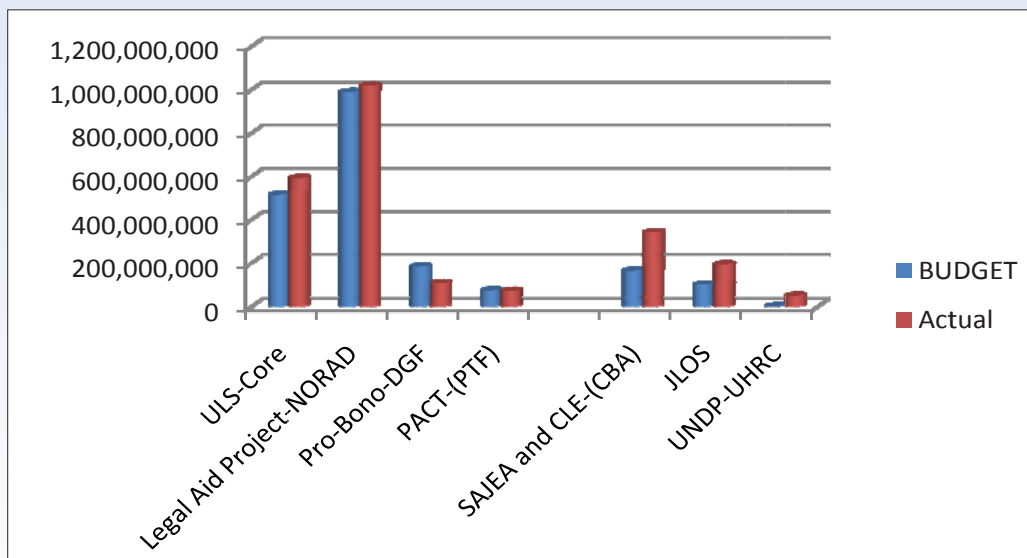
Budget performance review

The table below shows consolidated budgeted expenditure performance for ULS and all its sister projects.

TABLE 1:

ORGANISATION/PROJECT	BUDGETED AMOUNT (UGX)	Consolidated Expenditure As at 13th Dec. 2011	Percentage of Budget Consumption
Uganda Law Society	514,856,800	592,335,815	115%
Legal Aid Project-NORAD	988,115,881	1,017,665,002	102%
Pro-Bono-DGF-DANIDA	183,778,163	106,832,774	58%
PACT-Partnership for Transparency Fund (PTF)	73,500,000	70,882,040	96%
SAJEA and CLE-Canadian Bar Association (CBA)	164,436,070	341,100,162	207%
JLOS	100,000,000	193,784,000	193%
UNDP-UHRC	0	49,017,500	100%
Total Consolidated Budget/Exps	2,024,686,994	2,371,617,293	117%

For a quick graphic view, the graph below shows the performance of the Society through 2011 representation





1.2 INCOME and EXPENDITURE UNDER ULS

TABLE 2: - INCOMES ULS (Absolute figures)

Income Source	Budget	Actual	Rate of Return
Membership Fees	600,000,000	574,620,000	96%
Grants (Excluding LAP)	521,724,233	774,106,476	148%
Legal Regalia	24,600,000	6,529,948	26%
CLE Trainings Income	100,000,000	172,250,000	172%
ULS Reports Vol I & II	5,250,000	6,124,367	117%
Donation fund -ULS	5,000,000	-	0%
Sponsorship	36,500,000	117,301,100	321%
Consultancy Incomes	-	39,009,278	

The Society (LAP excluded) has managed to raise **1.690** billion as operating income out of its targeted annual income of **1.293**, which is **130%** return.

Included in the Grants was a major boost of funding from the Peace Building Fund project through a funding agreement which ULS signed with the Uganda Human Rights Commission. This project is being funded by UNDP to address legal issues in relation to Children rights, Sexual Gender Based Violence and Land issues in the Acholi sub region. Also through the JLOS SIP 3 Programme, the funding budget to ULS was raised from 100 million to 200 million led to bigger releases from MoJCA this year especially in the 3rd and 4th Quarters of the year.

During the year, there was major growth in CLE training income again largely due to increased demand for more trainings and also as result of change in the pricing regime to make these trainings more cost efficient. We also received major contributions from many supporting institutions for example National Social Security Fund and Housing Finance Bank Limited.

The membership subscription fees for the year have continued to grow and closed at a 96% return of the target by the end of the year from **1416** members. We sincerely thank the members for their continued support by maintaining their membership.

Human Resource

Development of staff welfare and Capacity building programme systems

i. Medical Insurance Scheme

On a positive note, the Council approved the staff medical insurance scheme for all staff. This will annually cost about 25 million.

ii. Staff Training

A number of staff attended several trainings especially those in the LAP. We had also scheduled a major training



for Legal and Assistant Legal officers to enhance skills in Alternative Dispute Resolution.

iii. Development of a staff retention strategy

This has been difficult to develop largely because of the volatility of staff turnover arising of a weak remuneration. However we are confident that the introduction of the medical scheme and other incentives in 2012 will help lower staff turnover

Staff Turnover

During the year 2011, **17** new staff were recruited mainly under the Department of Legal Aid and Pro Bono services, **12** resigned to attend further studies or greener pastures, **4** were promoted to higher positions including the Promotion of the Executive Director and the Office Administrator. Three (**3**) had their services terminated and **4** staff were transferred from one station to another.

Obituary: During the year one of our staff the late Allen Nassali passed away. She worked with our Kabale Clinic as a paralegal. May her soul rest in eternal peace.

We have through the year ensured prompt filling of positions that have fallen vacant despite the challenges.

Procurement and Disposals

The procurement function during the reporting period phased in several improvements to enhance the procurement processes. These included critical cost benefit analysis of procurements undertaken, strict use of formal procurement documentation and observance of procurement threshold and approval levels. All this has helped us lower the cost of procurements but also to ensure value for money.

i. LAP Procurements and disposals

During the year under review, **5** vehicles were procured to replace the old fleet which we had at the clinics at a combined cost of 103 million. Also **7** new motorcycles were purchased at a cost of 23.8 million for the LAP clinics again to ease their travel while performing their duties. Four (**4**) new printers were bought at a cost 2.9 million for the clinics and accounts office. We also purchased **7** complete sets of computers to be distributed to all clinics at a cost of 10 million. All these were bought with support from NORAD via the Norwegian Bar Association.

Several disposals have been done under the LAP. The old vehicle of Luzira clinic and the LAP headquarters van were also sold through open bidding. These sales brought in 18 million shillings as proceeds which have been reinvested in the purchase of the new vans. We are in the process of disposing off the Gulu, Kabale, Jinja and Kabalore vehicles through open bidding.

ii. ULS Procurements and Disposals

We saw the creation and furnishing of a new board room at a cost of 13 million. The Pro Bono office and the Board room had new air conditioners installed to ensure smooth working environment. We also bought a new projector as well as **3** new computers, **2** printers and **3** UPS.

Old desks and other obsolete items were sold through open bidding and we raised *UGX. 350,000*.

Transport

The year has been relatively smooth in respect of transport logistics save for the old fleet and increased fuel costs. We are happy to report that the Executive Council took our concerns on the largely depreciated fleet of vehicles and has, without reservations, replaced it. The Council is highly appreciated in this regard.



REPORTS FROM THE UGANDA LAW SOCIETY COUNCIL COMMITTEES

UGANDA LAW SOCIETY

AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER 2011

**SEJJAAKA, KAAWAASE & CO.,
Certified Public Accountants.**

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UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

SOCIETY INFORMATION

PRINCIPAL PLACE OF OPERATIONS & REGISTERED OFFICE

Plot 5A Acacia Avenue
P. O. Box 426 Kampala, Uganda
Telephone: +256 – 414 – 342 424
Fax: +256 – 414 – 342 431
E-mail: uls@uls.or.ug
Website: www.uls.or.ug.

BANKERS

STANDARD CHARTERED BANK (UGANDA) LIMITED
Plot 5, Speke Road Branch
P. O. Box 7111
Kampala, Uganda

DFCU BANK
Acacia Branch,
Plot 24B Acacia Avenue, Kololo
P. O. Box 70,
Kampala, Uganda

AUDITORS

SEJJAACA, KAAWAASE & CO.,
Certified Public Accountants
Plot 31 Bukoto Street, Kololo
P. O. Box 7657 Kampala, Uganda
Telephone: +256 – 414 – 540648
Fax: +256 – 414 – 540668
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UGANDA LAW SOCIETY
 Report and Audited Financial Statements
 For the Year Ended 31 December 2011

THE EXECUTIVE COUNCIL REPORT

The Executive Council submits their annual report and the audited financial statements for the year ended 31 December 2011, which disclose the state of affairs of Uganda Law Society.

PRINCIPAL ACTIVITIES

The principal activity of the Society is to maintain and improve the standards of conduct and learning of the legal profession.

ACCOUNTING STANDARDS

International Financial Reporting Standards have been adopted and are in use.

RESULTS

The operating results for the year ended 31 December 2011 are shown on page 7.

COUNCIL MEMBERS

The Council members who held office during the year were:

JAMES MUKASA SEBUGENYI	–	PRESIDENT
STEPHEN MUSISI	–	VICE PRESIDENT
HARRIET GRACE MAGALA	–	TREASURER
DIANA NABUUSO	–	SECRETARY
BRUCE KYERERE KWARISIIMA	–	EX OFFICIAL
TIBAYEITA KAHUNGA	–	COUNCIL MEMBER
ASSUMPTA KEMIGISHA	–	COUNCIL MEMBER
PAUL OCHAYA ACHELLAM	–	COUNCIL MEMBER
SHABAN NKUTU MUZIRANSA	–	COUNCIL MEMBER
CHEBORION BARISHAKI	–	REPRESENTATIVE OF THE ATTORNEY GENERAL
FRANCES NAMAYANJA	–	REPRESENTATIVE OF THE SOLICITOR GENERAL

AUDITORS

The Uganda Law Society appoints auditors at their Annual General Meeting. The Society's current auditors, SEJJAAGA, KAAWAASE & CO., have expressed willingness to continue in office.

BY ORDER OF THE COUNCIL

PRESIDENT



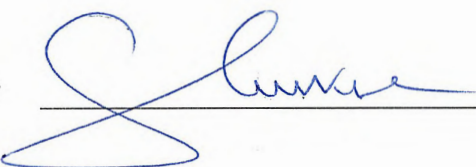
UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

STATEMENT OF COUNCIL MEMBERS' RESPONSIBILITIES

The Uganda Law Society Act (Cap. 276) requires that the Council prepares accounts for each accounting year, which give a true and fair view of the state of affairs of Uganda Law Society as at the end of the accounting year and of its operating results for that year. It also requires Council members to ensure that the Uganda Law Society keeps proper accounting records, which disclose with reasonable accuracy at any time, the financial position of the Society. They are also responsible for safeguarding the assets of Uganda Law Society.

The Council members accept responsibility for the annual accounts, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with generally accepted accounting practice and in a manner required by the Uganda Law Society Act. The Council members are of the opinion that the accounts give a true and fair view of the state of affairs of the Society and of its operating results. The Council members further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of the accounts, as well as adequate systems of internal control.

Nothing has come to the attention of the Council members to indicate that the Society will not remain in existence for at least the next twelve months from the date of this statement.

PRESIDENT  Date 16/2/2012

TREASURER  Date 16/02/2012

COUNCIL MEMBER  Date 20/02/2012



◆ Certified Public Accountants ◆ Tel: +256 414 540648
 31 Bukoto Street, Kololo +256 312 265001
 P.O. Box 7657 Fax: +256 414 540668
 Kampala, Uganda E-mail: cpa@africaonline.co.ug
 www.cpa.ug cpa@cpa.ug

INDEPENDENT REPORT OF THE AUDITORS TO THE MEMBERS OF UGANDA LAW SOCIETY

Report on the financial statements

We have audited the accompanying financial statements of **UGANDA LAW SOCIETY**, which comprise the Statement of Financial Position as at 31 December 2011, and the Statement of Comprehensive Income and Statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Council's Responsibility for the Financial Statements

Council is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our unqualified audit opinion.



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 Kampala, Uganda E-mail: cpa@africaonline.co.ug
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Unqualified Audit Opinion

In our opinion, the financial statements give a true and fair view of the financial position of **UGANDA LAW SOCIETY** as of 31 December 2011 and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

Report on Other Legal and Regulatory Requirements

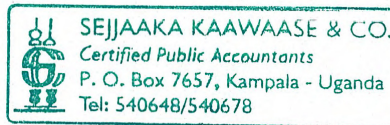
The Uganda Law Society Act (Cap. 276) requires Uganda Law Society to keep proper books of accounts and to appoint auditors annually. Such auditors shall consider and report to you on the following matters. We confirm that:

- We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- In our opinion proper books of account have been kept by Uganda Law Society, so far as appears from our examination of those books; and
- The Uganda Law Society Statement of Financial Position and Statement of Comprehensive Income are in agreement with the books of accounts.

Sejaaka Kaawaase & Co.
SEJJAACA, KAAWAASE & Co*
 Certified Public Accountants

24th February
 2012

P. O. BOX 7657
KAMPALA, UGANDA



**This audit report is invalid without the auditors' seal.*





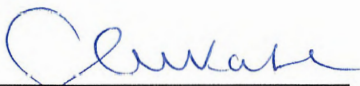
UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

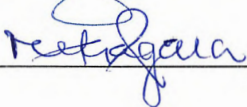
STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2011.

ASSETS	Notes	2011 Ugx	2010 Ugx
Non-Current Assets:			
Property, Plant and Equipment	2	296,802,942	333,244,488
Investment	3	32,730,013	31,931,890
		329,532,955	365,176,378
Current Assets:			
Inventory	4	7,152,805	7,189,990
Prepayments	5	8,213,696	9,730,652
Receivables	6	21,641,667	41,901,166
Related Party Receivables	7	4,042,692	5,693,573
Cash and Bank	8	513,476,192	232,789,058
		554,527,052	297,304,439
Total Assets:		884,060,007	662,480,817
EQUITY AND LIABILITIES			
Capital and Reserves:			
General Fund	12	257,631,951	78,161,428
Capital Fund	13	296,802,942	333,244,488
Benevolent Fund	14	64,702,979	38,793,979
Development Fund	15	153,000,160	47,205,660
		772,138,032	497,405,555
Current Liabilities:			
Payables	9	38,467,780	43,236,550
Accruals	10	11,860,430	6,858,237
Related Party Payables	11	61,593,765	114,980,476
		111,921,975	165,075,263
Total Equity and Liabilities:		884,060,007	662,480,818

The Financial Statements on pages 6 to 8 were approved by the Executive Council on

16/02/2012 And signed on their behalf by:





PRESIDENT

TREASURER

The principal accounting policies on pages 9 & 10 together with the notes on pages 11 to 18 form
an integral part of these Financial Statements



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

STATEMENT OF COMPREHENSIVE INCOME
FOR THE PERIOD ENDED 31 DECEMBER 2011.

	Notes	2011 Ugx	2010 Ugx
INCOME:			
Revenue	16	837,686,048	658,989,666
Grants & Donations	17	813,115,754	502,819,936
Other Income	18	41,550,589	53,094,973
Total Income:		1,692,352,391	1,214,904,575
EXPENDITURE:			
Administrative Costs	19	495,344,519	426,372,772
Other Operating Costs	20	922,097,875	632,447,254
Total Expenditure:		1,417,442,394	1,058,820,026
Operating Surplus for the year		274,909,997	156,084,549

The principal accounting policies on pages 9 & 10 together with the notes on pages 11 to 18 form an integral part of these Financial Statements



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

CASHFLOW STATEMENT
FOR THE PERIOD ENDED 31 DECEMBER 2011.

<u>CASHFLOWS FROM OPERATING ACTIVITIES:</u>	Notes	2011 Ugx	2010 Ugx
Surplus for the year		274,909,997	156,084,549
Operating Profit / (Loss) Before Working Capital		274,909,997	156,084,549
Changes:			
Change in Prepayments		1,516,956	-
Change in Inventory		37,185	(2,737,000)
Change in Receivables		(21,910,380)	(37,327,138)
Change in Payables		53,153,288	57,379,004
Net Cash generated from Operations		307,707,046	173,399,415
Net Cash from Operating Activities:		307,707,046	173,399,415
<u>CASHFLOWS FROM INVESTING ACTIVITIES:</u>			
Additions to Property, Plant and Equipment		(16,235,000)	(35,902,700)
Increase in Investments		(798,123)	726,033
Net Cash from Investing Activities:		(17,033,123)	(35,176,667)
Net Increase / (Decrease in Cash and Cash Equivalent:		280,687,134	138,222,748
Cash and Cash Equivalent at the beginning of the year		232,789,058	94,566,310
Cash and Cash Equivalent at the end of the year	8	513,476,192	232,789,058

The principal accounting policies on pages 9 & 10 together with the notes on pages 11 to 18 form an integral part of these Financial Statements



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 31 DECEMBER 2011.**

1. Accounting policies

a) Reporting currency

The reporting currency is Uganda Shillings

b) Basis of preparation

The financial statements are prepared in accordance with and comply with the International Financial Reporting Standards.

The financial statements are prepared under the historical cost convention.

c) Revenue recognition

Subscription fees are stated at the rate determined by the Annual General Meeting from time to time.

d) Translation of foreign currencies

Transactions in foreign currencies during the year are converted into Uganda Shillings at the rate ruling at the transaction date. Assets and liabilities at the balance sheet date which are expressed in foreign currencies are translated into Uganda Shillings at the rate ruling at that date. The resulting differences from conversion and translation are dealt with in the profit and loss account in the year in which they arise.

e) Property, Plant and equipment

All Property, Plant and equipment are stated at historical cost less depreciation.

Depreciation is calculated on the straight line basis at annual rates estimated to write off the cost of each asset, to their residual values over their estimated useful lives.

At 31 December 2011 Leasehold land had an un-expired life of 36 years. Other Depreciation rates are disclosed under **Note 2** on **page 11**.

A Capital Fund is maintained equal to the value of Property, Plant & Equipment. Depreciation is charged to this fund and not to the Income Statement.

Gains or losses from the disposal of Property, Plant and Equipment are determined by reference to their carrying amount.



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2011.**

e) Property, Plant and Equipment (Continued):

Impairment of assets

Non-current assets are tested for impairment.

An impairment is recognized whenever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount of an asset is the higher of an asset's net selling price and its value in use. Value in use is the present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its life.

Impairment losses for an asset are based on the recoverable amount of the cash generating unit to which it belongs. Cash generating units include goodwill allocated to each unit. Impairment loss is primarily attributable to the goodwill related to the unit impaired.

f) Inventories

Inventory of Uganda Law Society Reports and professional gowns is stated at cost. All other inventory is stated at lower of cost and net realizable value.

g) Receivables

Receivables are carried at anticipated realizable value. An estimate is made for doubtful receivables based on a review of all outstanding amounts at the year end. Bad debts are written off in the year in which they are identified.

h) Employee entitlements

Employee entitlements to annual leave are recognized when they accrue to the employees. The estimated monetary liability for employees' accrued leave entitlement at the balance sheet date is recognized as an expense accrual.

i) Cash and Cash Equivalents

For the purposes of cash flow statements, cash and cash equivalent comprise cash in hand and deposit at call with banks net of bank overdrafts. In the Balance sheet bank overdraft are included in the current liabilities.

j) Comparatives

Where necessary, comparative figures have been adjusted to conform with the changes in presentation in the current year.



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2011.

2. PROPERTY, PLANT & EQUIPMENT:	Leasehold Land	Law Books	Buildings	Motor Cycles	Generator	Computers & Accessories	Furniture & Fittings	Office Equipment	Motor Vehicles	Total
COST:	Ugx	Ugx	Ugx	Ugx	Ugx	Ugx	Ugx	Ugx	Ugx	Ugx
At 01 January 2011.	71,111,000	1,600,000	263,675,866	2,200,000	26,705,468	65,705,778	65,534,264	32,490,596	50,640,000	579,662,972
Additions	-	-	-	-	-	3,840,000	9,290,000	3,105,000	-	16,235,000
At 31 December 2011.	71,111,000	1,600,000	263,675,866	2,200,000	26,705,468	69,545,778	74,824,264	35,595,596	50,640,000	595,897,972
DEPRECIATION / AMORTISATION:										
<i>Depreciation/Amortisation Rate</i>	36 years	25%	4%	25%	25%	33.3%	12.5%	12.5%	25%	
Accumulated Depreciation at 01 January 2011.	14,222,196	1,514,582	53,695,261	2,200,000	26,705,468	51,239,642	48,670,058	17,340,777	30,822,500	246,418,484
Charge for the Year	1,580,244	85,418	10,547,035	-	-	14,928,74	8,730,877	4,136,798	12,660,000	52,676,546
At 31 December 2011.	15,802,440	1,600,000	64,242,296	2,200,000	26,705,468	66,167,316	57,410,935	21,477,575	43,482,500	299,095,030
NET BOOK VALUE:										
At 31 December 2011.	55,308,560	-	199,433,570	-	-	3,377,962	17,407,329	4,118,021	7,157,500	296,802,942
At 31 December 2010.	56,888,804	85,418	209,980,605	-	-	14,466,136	16,856,206	15,145,819	19,817,500	333,244,488



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2011.

	2011 Ugx	2010 Ugx
3. Investment:		
African Alliance Trust Funds	32,730,013	31,931,890
	32,730,013	31,931,890
4. Inventory:		
Uganda Law Society (ULS) Reports	1,344,357	2,337,990
Professional gowns	170,000	990,000
T-Shirts	4,893,448	2,592,000
Car Tyre covers	135,000	405,000
Key holders	610,000	690,000
Bumper stickers	-	175,000
	7,152,805	7,189,990
5. Prepayments:		
Insurance	865,992	1,212,686
Data Net	4,245,634	3,672,900
Web site Hosting-Robert	431,715	367,726
Property Rates	834,990	819,990
Wrard Comms	1,642,081	1,234,330
Data Soft	-	2,200,000
Computer Frontiers	193,284	223,020
	8,213,696	9,730,652
6. Receivables:		
Byamukama James	75,000	75,000
Ministry of Justice & Constitutional Affairs	475,000	475,000
Uganda Law Society (ULS) Reports	4,460,000	4,460,000
Gumikiriza Philomera	918,000	918,000
Joel Phillip Olweny	-	210,000
Justine Wanda	-	250,000
Samuol Tinyinondi	-	210,000
Godfrey Himbaza	20,000	420,000
Percy Aubrey	210,000	210,000
George Muwanguzi	420,000	420,000
George Spencer	420,000	420,000
Samuel Mukeeri Mugisa	210,000	440,000
Ngobi Balidawa Moses	160,000	160,000
Jude R. Gamukama	210,000	210,000
Bukenya Jon Bosco	592,371	3,100,000
Fida(U)	-	150,000
Canadian Bar Association	678,000	48,500
Probono Project - DANIDA	-	31,370
Kakooza Isaac	650,000	650,000
DFCU Bank	45,000	45,000
Inspectorate of Government	-	18,600,000
Wambi Tom	2,900,000	1,200,000
Private Sector Foundation	9,198,296	9,198,296
	21,641,667	41,901,166



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2011.

	2011 Ugx	2010 Ugx
7. Related Party Receivables:		
Legal Aid Project (LAP)	4,042,692	5,693,573
	4,042,692	5,693,573
8. Cash and Bank:		
<i>Cash at Bank:</i>		
Standard Chartered Bank - Operating account	69,480,739	48,418,544
Standard Chartered Bank - Building Fund account	153,000,160	47,205,660
Standard Chartered Bank - Benevolent Fund account	64,702,979	38,793,979
Standard Chartered Bank - DANIDA account	52,117,959	86,095,608
Standard Chartered Bank - CBA	36,837,747	9,310,393
DFCU Bank - Continuing Legal Education /ULS	102,194,933	(502,006)
DFCU Bank - ULS/JLOS	35,019,275	2,969,780
<i>Cash at Hand</i>	122,400	497,100
	513,476,192	232,789,058
9. Payables:		
Wamuntu Isaac	-	13,260,000
Statewide Insurance	10,000	-
Nayebare Alice	98,650	98,650
Inspectorate of Government	285,000	20,000
Nangwala, Rezida & Co. Advocates	250	250
Kulumba Kiingi David	-	40,000
Prepaid Membership Fees	15,158,650	13,998,650
Prepaid Membership IDs	-	5,400,000
The Leading Edge	-	-
Imperial Royal Hotel	22,595,230	10,004,000
<i>Continuing Legal Education Trainings:</i>		
FIDA Uganda	20,000	20,000
Kibedi & Co. Advocates	100,000	100,000
Mohammed Ali Kajubi	50,000	50,000
Inspector General of Government (IGG) - Training	-	95,000
Andrew Wamina	150,000	150,000
	38,467,780	43,236,550



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2011.

10. Accruals & Provisions:	2011	2010
	Ugx	Ugx
Umeme	729,141	647,504
National Social Security Fund	269,138	471,960
G4S Security services	-	316,240
Uganda Telecom	679,651	735,333
Audit Fees	5,900,000	4,237,200
UHRC-UNDP	4,282,500	-
Allied Brands	-	450,000
	11,860,430	6,858,237

11. Related Party Payables:

Legal Aid Project (LAP)	61,593,765	114,980,476
	61,593,765	114,980,476

12. General Fund:

The closing balance on this account is made up of Accumulated Reserves (Surpluses / Deficits) as follows:

	2011	2010
	Ugx	Ugx
Balance at 01 January	78,161,428	64,729,421
Surplus / Deficit for the year	274,909,997	156,433,550
Change in Benevolent Fund	(25,909,000)	(21,817,000)
Change in Development Fund	(105,794,500)	(46,792,050)
Change in Operating & Donor Fund	36,264,026	(74,392,493)
Balance at 31 December .	257,631,951	78,161,428



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2011.

13. Capital Fund:

The closing balance on this account represents the value of non current assets as reduced by depreciation:

	2011 Ugx	2010 Ugx
Balance at 01 January	333,244,488	342,373,791
Additions during the year	16,235,000	35,902,700
Depreciation Charge for the year	(52,676,546)	(45,032,003)
Balance at 31 December	<u>296,802,942</u>	<u>333,244,488</u>

14. Benevolent Fund:

The closing balance on this account represents funds set aside to meet benevolent expenses as management may decide:

	2011 Ugx	2010 Ugx
Balance at 01 January	38,793,979	16,976,979
Transfers to General Fund	25,909,000	21,817,000
Balance at 31 December	<u>64,702,979</u>	<u>38,793,979</u>

15. Development Fund:

The closing balance on this account represents members' contributions towards future Development projects:

	2011 Ugx	2010 Ugx
Balance at 01 January	47,205,660	413,610
Transfers to General Fund	105,794,500	46,792,050
Balance at 31 December	<u>153,000,160</u>	<u>47,205,660</u>



UGANDA LAW SOCIETY
Report and Audited Financial Statements
 For the Year Ended 31 December 2011

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2011.

16. Revenue:	Actual - 2011. Ugx	Budget - 2011. Ugx	Actual 2010 Ugx
Subscriptions	432,180,000	450,000,000	385,440,000
Development Fees & Benevolent Fund	142,440,000	150,000,000	128,750,000
Continuing Legal Education Trainings	172,350,000	100,000,000	103,911,070
ULS Reports Vol I & II	6,529,948	5,250,000	18,000
Sponsorships	84,186,100	36,500,000	40,770,596
Donation fund ULS	-	5,000,000	100,000
	837,686,048	746,750,000	658,989,666

17. Grants & Donations:	Actual - 2011. Ugx	Budget - 2011. Ugx	Actual 2010. Ugx
JLOS - CLE Trainings	193,784,000	100,000,000	51,028,000
UHRC-UNDP	49,017,500	-	-
Partnership for Transparency	70,882,040	73,500,000	-
Danida Rule of Law	12,490,000	-	-
Legal Aid Basket Fund II	106,832,774	183,788,163	195,837,711
Plan Uganda-Kamuli	39,009,278	-	-
Canadian Bar Association & Sajja	341,100,162	164,436,070	255,954,225
	813,115,754	521,724,233	502,819,936

18. Other Income:	Actual - 2011. Ugx	Budget - 2011. Ugx	Actual 2010. Ugx
Sundry Income(lawyers dinner)	33,115,000	-	28,325,000
Sale of (Law Reports, Membership IDs, Stickers & Gowns)	6,124,367	24,600,000	10,194,000
Miscellaneous Income (photocopier & disposals)	1,513,100	2,000,000	130,950
Bank interest	798,122	-	86,395
Ministry of Justice refunds-Accommodation for Mbale	-	-	8,148,000
Refunds from Probono	-	-	3,100,000
Arrears in subscription & investment income	-	-	3,110,628
	41,550,589	26,600,000	53,094,973



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2011.

19. Administrative Costs:	Actual - 2011. Ugx	Budget - 2011. Ugx	Actual 2010. Ugx
Salaries and Wages	149,717,942	189,002,400	121,612,873
10% NSSF Contribution	19,670,776	18,900,240	17,031,060
Staff Welfare	14,569,270	21,120,000	12,132,600
Printing and Stationery	10,806,200	15,000,000	10,793,314
Telephone, Internet and Postage	22,593,032	24,840,000	15,624,713
Automobile & Local Travel	17,839,479	41,645,950	26,848,118
Conferences & Annual General Meeting	51,687,050	43,000,000	38,692,600
Promotion, Advertising and Publicity	6,932,400	7,800,000	3,368,300
Audit Fees	5,900,000	4,300,000	4,237,200
Bank Charges	2,611,563	2,880,000	2,770,400
Benevolent & Social Responsibility	5,016,000	13,000,000	4,700,000
Property Recurrent, Insurance & Security	9,427,307	19,130,000	11,845,895
Organisational Subscriptions	6,630,500	8,000,000	5,225,000
Planning & Monitoring	20,666,750	18,400,000	21,043,700
Social Events(Open day and Dinner)	66,021,600	60,000,000	53,434,675
Utilities	3,529,743	5,040,000	5,146,636
Repairs and Maintenance	22,005,592	19,580,000	15,163,186
Office Supplies	7,091,515	7,800,000	9,408,450
Hospitality	1,778,600	4,000,000	3,193,600
Travel & Networking	29,930,100	20,000,000	18,541,902
Membership Identity Cards	-	-	7,876,500
Miscellaneous(Fumigation)	-	-	650,000
Publications(Magazines and Annual reports)	19,069,100	28,250,000	16,832,050
Disposal of Assets	1,850,000	-	200,000
	495,344,519	571,688,590	426,372,772

20. Other Operating Costs:	Actual - 2011. Ugx	Budget - 2011. Ugx	Actual 2010. Ugx
Capital Investments	-	28,500,000	-
Continuing Legal Education (CLE) Trainings	91,697,170	100,000,000	9,863,054
Resource Centre	8,143,341	18,761,410	5,666,574
Upcountry Legal Resource Centres	-	-	807,000
JLOS	109,690,085	100,000,000	197,781,140
ICJ - Public Interest Litigation	-	-	1,505,500
Legal Aid Open Week - DANIDA	-	-	349,767
Plan Uganda-Kamuli	27,900,600	-	-
UHRC-UNDP	48,599,000	-	-
Partnership for Transparency Fund Project	58,392,650	73,500,000	242,000
Rule of Law-(Konrad Adenauer & Danida)	36,522,880	-	-
Strategic Planning	32,171,900	6,000,000	28,766,799
Legal Regalia	155,250	17,900,000	6,788,149
Software Licenses	3,457,249	9,500,000	4,040,003
Pro Bono Project.	140,073,262	183,788,163	103,931,773
Canadian Bar Association Expenses	302,216,742	164,436,070	263,449,995
Capacity Building	10,401,200	15,000,000	9,255,500
Debt collection	-	1,000,000	-
Depreciation Expense	52,676,546	-	-
	922,097,875	718,385,643	632,447,254



UGANDA LAW SOCIETY
Report and Audited Financial Statements
For the Year Ended 31 December 2011

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2011.

21. Country of Incorporation & Registered Office:

The Uganda Law Society is a body corporate established by an Act of Parliament with perpetual succession and a common seal and is domiciled in Uganda. The address of its registered office is:

Plot 5A, Acacia Avenue
P. O. Box 426 Kampala, Uganda

22. Capital Commitments:

There were no capital commitments as at 31 December 2011.

23. Contingent Liabilities:

There were no contingent liabilities as at 31 December 2011.

24. Employees

The average number of permanent employees for the Society during the year was **13**