# Trulieve Cannabis Corporation ${ }^{1,6}$ 

## TRUL-CSE

Last: $\mathbf{C} \$ 12.73$
November 21, 2018
Target: C\$26.00

## Q3 delivers on expectations; outlook remains solid

Trulieve reported Q3/18 results largely in line with expectations. Revenues came in at $\$ 28 \mathrm{~m}$, up $22 \%$ QoQ, and slightly ahead of our forecast of $\$ 27 \mathrm{~m}$, driven by slightly better same-store-sales growth and new store openings. Adj. EBITDA of $\$ 12.6 \mathrm{~m}$ ( $44.4 \%$ margin vs. $49.2 \%$ est.) was slightly lower than our $\$ 13.3 \mathrm{~m}$ forecast as SG\&A expenses came in $\sim \mathbf{~} 1 \mathrm{~m}$ higher than our $\$ 7 \mathrm{~m}$ estimate.
Market share loss slightly better than forecasted. We had expected TRUL's market share to be pressured in Q3/18 as competitors expanded their networks by a combined 10 new stores during the quarter. However, TRUL fared better than expected, with market share reaching an estimated $\sim 55 \%$ in Q3/18, slightly better than our $\sim 53 \%$ forecast, but down from $\sim 63 \%$ in Q2/18. Despite TRUL's sequential share decline, we note the company still holds a commanding position in FL, with the next closest competitor's market share estimated at below 20\%.
SG\&A may trend higher, as expected. We believe a $50 \%$ increase in SKUs offered (120 total), combined with a slightly more competitive environment during Q3/18 explain TRUL's higher operating expenses. TRUL's aggressive store expansion plans should also drive higher SG\&A costs in coming quarters. However, we have previously included in our forecasts a step-up in spending correlated with TRUL's growing footprint and increasing competitiveness in Florida alongside new entrants to the market. Hence, an expected ramp up in TRUL's SG\&A was expected, and does not materially change our outlook for coming quarters.
Continuing aggressive store rollout bodes well. TRUL has accelerated its store openings following Q3/18 with five new FL locations, bringing its total network to 22 stores, and matching the pace of growth of its closest competitors in the state. Our prior forecasts called for TRUL to reach 22 stores only by end of Q4/18, hence we have slightly boosted our forecasts to reflect this more rapid growth. TRUL's speedy network expansion highlights continuing solid execution in our view, and could put the company in a position to reach its goal of 30 FL stores by Jan. 2019.

## Valuation and recommendation

Maintain BUY and \$26.00 target. While TRUL's market share lost some ground in Q3/18, this was expected and therefore does not change our outlook. Q3 EBITDA margins of $44.4 \%$ still make TRUL the most profitable public US cannabis operator, and reinforce the company's strong execution by demonstrating it can expand operations and maintain strong profitability. Lastly with TRUL's store rollout accelerating post Q3, the company is well positioned to capitalize on the high growth of the FL market. Given the above we maintain our positive stance, and our price target based on $15 x$ (unchanged) our 2020 EBITDA forecast of $\$ 143 \mathrm{~m}$.

| What's Changed | Old | New |
| :--- | ---: | ---: |
| Rating | BUY | n.c. |
| Target (C\$) | $\$ 26.00$ | n.c. |
| Revenue FY18E (m) | $\$ 97.6$ | $\$ 100.8$ |
| Revenue FY19E $(\mathrm{m})$ | $\$ 219.5$ | $\$ 227.3$ |
| Revenue FY2OE $(\mathrm{m})$ | $\$ 308.9$ | $\$ 306.9$ |
| EBITDA FY18E | $\$ 44.1$ | $\$ 43.9$ |
| EBITDA FY19E | $\$ 106.2$ | $\$ 108.6$ |
| EBITDA FY20E | $\$ 146.0$ | $\$ 143.6$ |

## Share Data

| Share o/s (mm, basic/f.d.) | $109.8 / 110.3$ |
| :--- | ---: |
| 52-week high/low (C\$) | $22.2 / 9.98$ |
| Market cap (basic,m) | $\$ 1,075$ |
| Market cap (f.d.,m) | $\$ 1,081$ |
| Net debt \& NC interest (m) | $(\$ 7)$ |
| Net debt \& NC interest (f.d.,m) | $(\$ 7)$ |
| EV (f.d.,m) | $\$ 1,073$ |
| Projected return | $104.2 \%$ |


| Financial Data |  |  |  |
| :--- | :---: | :---: | :---: |
| FYE Dec 31 | FY18E | FY19E | FY20E |
| Revenue $(\mathrm{m})$ | $\$ 100.8$ | $\$ 227.3$ | $\$ 306.9$ |
| EBITDA $(\mathrm{m})$ | $\$ 43.9$ | $\$ 108.6$ | $\$ 143.6$ |
| EV/EBITDA | 24.4 x | 9.9 x | 7.5 x |
| Adj. EPS (f.d.) | $\$ 0.15$ | $\$ 0.57$ | $\$ 0.81$ |
| P/E | nmf | 17.1 x | 12.1 x |
| CFPS | $\$ 0.26$ | $\$ 0.57$ | $\$ 0.78$ |
| P/CF | nmf | 17.3 x | 12.5 x |
| Net debt (m) | $\mathbf{( \$ 2 6 )}$ | $(\$ 54)$ | $\mathbf{( \$ 1 3 9 )}$ |
| BVPS | $\$ 0.86$ | $\$ 1.59$ | $\$ 2.39$ |
| P/BV | 11.4 x | 6.1 x | 4.1 x |
| Pro-forma recent financings and M\&A activity |  |  |  |
| All figures in US\$ unless otherwise noted |  |  |  |

I.l Current Chart Previous Research

Robert Fagan, CFA
(514) 288-0318
rfagan@gmpsecurities.com
Andrew Partheniou,B.Eng,MBA (514) 288-2256
apartheniou@gmpsecurities.com

Figure 1. TRUL's Q3/18 earnings results

| Y.E. Dec-31 (US\$, 000's) | Q3/18A | Q2/18A | Chg. QoQ | GMP Q3/18E | Diff. |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | $\mathbf{2 8 , 3 2 6}$ | $\mathbf{2 3 , 2 9 9}$ | $\mathbf{2 1 . 6 \%}$ | $\mathbf{2 7 , 1 7 2}$ | $\mathbf{1 , 1 5 3}$ |
| Adj. COGS | 7,710 | 5,645 | $36.6 \%$ | 6,793 | 917 |
| Adj. gross profit | $\mathbf{2 0 , 6 1 6}$ | $\mathbf{1 7 , 6 5 4}$ | $16.8 \%$ | $\mathbf{2 0 , 3 7 9}$ | $\mathbf{2 3 6}$ |
| Gross profit margin | $72.8 \%$ | $75.8 \%$ | -299 bps | $75.0 \%$ | -222 bps |
| Adj. SG\&A expense | 8,041 | 6,031 | $33.3 \%$ | 7,000 | 1,041 |
| Adj. EBITDA | $\mathbf{1 2 , 5 7 4}$ | $\mathbf{1 1 , 6 2 3}$ | $\mathbf{8 . 2 \%}$ | $\mathbf{1 3 , 3 7 9}$ | $\mathbf{( 8 0 5 )}$ |
| margin | $44.4 \%$ | $49.9 \%$ | -549 bps | $49.2 \%$ | -485 bps |
| Depreciation \& amortization | 932 | 576 | $61.7 \%$ | 470 | 462 |
| Net financing costs (income) | 369 | 782 | $-52.8 \%$ | 963 | $(594)$ |
| Taxes | $\mathbf{8 , 1 5 3}$ | 5,402 | $51 \%$ | 4,891 | $\mathbf{3 , 2 6 2}$ |
| Adj. net income | $\mathbf{3 , 1 2 0}$ | $\mathbf{4 , 8 6 2}$ | $\mathbf{- 3 5 . 8 \%}$ | $\mathbf{7 , 0 5 5}$ | $\mathbf{( 3 , 9 3 5 )}$ |
| Adj. EPS (f.d.) | $\mathbf{\$ 0 . 0 3}$ | $\mathbf{\$ 0 . 7 4}$ | $\mathbf{n m f}$ | $\mathbf{\$ 0 . 0 6}$ | $\mathbf{- \$ 0 . 0 4}$ |
| Shares outstanding (f.d.) | $\mathbf{1 1 0 , 3 4 4}$ | 6,578 | nmf | $\mathbf{1 1 0 , 3 4 4}$ | - |

Note: Q3/18 adj. EBITDA excludes $\$ 1.4 m$ of listing expenses
Source: Company reports, GMP Securities

## Forecasts

Minor tweaks to forecasts. In light of TRUL's more rapid FL network expansion, we have slightly modified our forecasts to bring forward some store openings. This has a minor positive impact on our FY18 and FY19 revenue estimates, and a slight negative impact to our FY20 sales estimate. Some higher SG\&A expenses going into Q4/18 and Q1/19 were already included in our estimates, however we have bumped up slightly our SG\&A expense assumptions for future periods to reflect expected ongoing rapid store network expansion in FL, as well as in MA post TRUL's acquisition of Life Essence Inc.

Figure 2. Summary of changes to our forecasts

|  | FY18E |  | FY19E |  | FY2OE |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Year-end Dec-31 (US\$,000's) | New | Old | New | Old | New | Old |
| Consolidated sales (net) | $\mathbf{1 0 0 , 8 1 7}$ | $\mathbf{9 7 , 6 4 3}$ | $\mathbf{2 2 7 , 2 7 3}$ | $\mathbf{2 1 9 , 5 3 2}$ | $\mathbf{3 0 6 , 9 1 9}$ | $\mathbf{3 0 8 , 8 7 5}$ |
| Gross margin | 73,680 | 72,777 | 164,030 | 158,314 | 198,643 | 200,078 |
| Gross margin \% | $73.1 \%$ | $74.5 \%$ | $72.2 \%$ | $72.1 \%$ | $64.7 \%$ | $64.8 \%$ |
| SG\&A expenses | 29,744 | 28,672 | 55,438 | 52,138 | 55,088 | 54,125 |
| SG\&A expense ratio \% | $29.5 \%$ | $29.4 \%$ | $24.4 \%$ | $23.7 \%$ | $17.9 \%$ | $17.5 \%$ |
|  | $\mathbf{4 3 , 9 3 6}$ | $\mathbf{4 4 , 1 0 5}$ | $\mathbf{1 0 8 , 5 9 2}$ | $\mathbf{1 0 6 , 1 7 7}$ | $\mathbf{1 4 3 , 5 5 5}$ | $\mathbf{1 4 5 , 9 5 3}$ |
|  | $43.6 \%$ | $45.2 \%$ | $47.8 \%$ | $48.4 \%$ | $46.8 \%$ | $47.3 \%$ |

Source: GMP Securities

## Recommendation

## Our positive stance on TRUL is supported by the following:

1. Strong execution track record. Trulieve has demonstrated strong operational expertise by performing the fastest dispensary network expansion amongst all peers in Florida. Since receiving its dispensing licence, Trulieve has opened a new store every 1.2 months on average, $\sim 7 \%$ faster than its closest competitor, Curaleaf, and $\sim 50 \%$ quicker than Surterra Wellness. Trulieve has also proven its ability to effectively compete by maintaining market share of $\sim 88 \%-90 \%$ during 2017, and $\sim 67 \%$ over the first nine months of 2018, despite competitor store count increasing from two stores, to 38 stores over the same period. The above highlights a strong track record of execution for Trulieve, giving us confidence that the

## Equity Research

company can effectively penetrate markets in new states, and reproduce the success experienced in the Florida market.
2. Robust value creation. Most cannabis companies undergoing rapid expansions have yet to generate meaningful profitability as expense growth exceeds revenue growth while operations are being scaled up. Trulieve by comparison has demonstrated a proven capability to expand profitably with EBITDA margins of $\sim 44 \%$ representing the strongest profitability levels amongst all US public peers. The company has historically allocated capital in a highly efficient manner, translating into robust ROIC generation, which we estimate at a rate of $\sim 60-70 \%$ currently. This not only highlights stronger value creation by Trulieve than any other US public peer, but also provides the company with an important advantage in the ability to re-invest higher cash flows earlier to drive future growth.
3. Florida market could offer revenue upside of $\boldsymbol{\sim} \mathbf{\$ 1 0 0} \mathbf{- 1 7 5 m}$. We believe there is a high likelihood that smokeable dried flower and edibles are introduced as new product forms, and opioid replacement therapy (ORT) is added as a new qualifying condition in Florida sometime over the next ~18 months. Under such a scenario, we estimate this could boost Florida's market size in 2020 by as much as $\sim \$ 500 \mathrm{~m}-900 \mathrm{~m}$ ( $\sim 60 \%-110 \%$ over our $\$ 800 \mathrm{~m}$ forecast). Under a conservative assumption of 20\% market share for Trulieve in 2020 (well below our ~35\% forecast), we estimate this could translate into potential revenue upside of $\sim \$ 100-$ 175 m . Assuming EBITDA margins of $\sim 40 \%-50 \%$, this could translate into $\sim \$ 7-\$ 15$ of upside to our target price.

Equity Research

## Financial statements

Figure 3. TRUL's income statement

| FYE Dec. 31 (US\$, 000's) | FY2016A | FY2017A | Q1/FY18A | Q2/FY18A | Q3/FY18A | Q4/FY18E | FY2018E | FY2019E | FY2020E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated revenues | 161 | 19,778 | 15,247 | 23,299 | 28,326 | 33,946 | 100,817 | 227,273 | 306,919 |
| Growth YoY \% |  |  |  | 946.6\% | 468.3\% | 191.9\% | 409.7\% | 125.4\% | 35.0\% |
| COGS (excl. IFRS adjustments) | 2,706 | 10,734 | 4,447 | 5,645 | 7,710 | 9,335 | 27,137 | 63,243 | 108,277 |
| Adj. gross margin | $(2,545)$ | 9,044 | 10,800 | 17,654 | 20,616 | 24,611 | 73,680 | 164,030 | 198,643 |
| Gross margin \% | $n m f$ | 45.7\% | 70.8\% | 75.8\% | 72.8\% | 72.5\% | 73.1\% | 72.2\% | 64.7\% |
| Operating expenses | 1,458 | 8,307 | 4,672 | 6,031 | 8,041 | 11,000 | 29,744 | 55,438 | 55,088 |
| \% of sales | 905.0\% | 42.0\% | 30.6\% | 25.9\% | 28.4\% | 32.4\% | 29.5\% | 24.4\% | 17.9\% |
| Adj. EBITDA | $(4,004)$ | 737 | 6,128 | 11,623 | 12,574 | 13,611 | 43,936 | 108,592 | 143,555 |
| Margin \% | $n m f$ | 3.7\% | 40.2\% | 49.9\% | 44.4\% | 40.1\% | 43.6\% | 47.8\% | 46.8\% |
| Depreciation \& amortization | 113 | 558 | 394 | 576 | 932 | 671 | 2,572 | 3,489 | 4,412 |
| EBIT | $(4,117)$ | 179 | 5,735 | 11,046 | 11,643 | 12,940 | 41,364 | 105,104 | 139,143 |
| Financial expenses (net) | 362 | 857 | 321 | 782 | 369 | 597 | 2,068 | 2,387 | 2,387 |
| EBT | $(4,479)$ | (678) | 5,414 | 10,265 | 11,274 | 12,344 | 39,295 | 102,717 | 136,756 |
| Income taxes | (670) | 4,738 | 3,762 | 5,402 | 8,153 | 5,168 | 22,486 | 39,367 | 47,674 |
| Tax rate (\%) | nmf | nmf | 69.5\% | 52.6\% | 72.3\% | 41.9\% | 57.2\% | 38.3\% | 34.9\% |
| Adj. Net income (before M.I.) | $(3,809)$ | $(5,416)$ | 1,652 | 4,862 | 3,120 | 7,175 | 16,810 | 63,350 | 89,082 |
| EPS (f.d., before M.I.) | \$0.00 | \$0.54 | \$0.25 | \$0.74 | \$0.03 | \$0.07 | \$0.15 | \$0.57 | \$0.81 |
| Total one-time items (after-tax) | - | 8,970 | 5,212 | 3,021 | 14,382 | $(3,993)$ | 18,622 | 17,281 | $(1,647)$ |
| Reported net income (before M.I.) | $(3,809)$ | 3,553 | 6,864 | 7,883 | 17,503 | 3,182 | 35,431 | 80,631 | 87,435 |
| Net income attributrable to TRUL |  | 3,553 | 6,864 | 7,883 | 17,503 | 3,182 | 35,431 | 80,631 | 87,435 |
| Reported EPS (f.d., after M.I.) | \$0.00 | \$0.54 | \$1.04 | \$1.20 | \$0.16 | \$0.03 | \$0.32 | \$0.73 | \$0.79 |
| Shares outstanding (f.d.) | - | 6,578 | 6,579 | 6,578 | 110,344 | 110,344 | 110,344 | 110,344 | 110,344 |

Source: Company reports, GMP Securities

## Disclosures

GMP FirstEnergy is a trade name and division of GMP Securities L.P. ("GMP"), and a trade name of FirstEnergy Capital LLP (together with GMP referred to as "GMP/FirstEnergy"). The information contained in this report is drawn from sources believed to be reliable but the accuracy or completeness of the information is not guaranteed, nor in providing it does GMP/FirstEnergy assume any responsibility or liability whatsoever. Information on which this report is based is available upon request. This report is not to be construed as a solicitation of an offer to buy or sell any securities. GMP/FirstEnergy and/or affiliated companies or persons may as principal or agent, buy and sell securities mentioned herein, including options, futures or other derivative instruments thereon. Griffiths McBurney Corp. ("GM Corp."), an affiliate of GMP accepts responsibility for the contents of this research subject to the foregoing. U.S. clients wishing to effect transactions in any security referred to herein should do so through GM Corp. GMP Securities L.P. will provide upon request a statement of its financial condition and a list of the names of its Directors and senior officers.

The superscript(s) following the issuer name(s) mentioned in this report refers to the company-specific disclosures below. If there is no such superscript, then none of the disclosures are applicable and/or required.

## Company-Specific Disclosures:

1 GMP/FirstEnergy has, within the previous 12 months, provided paid investment banking services or acted as underwriter to the issuer.
2 RESERVED
3 GMP/FirstEnergy owns 1\% or more of this issuer's securities.
4 GMP Securities, LLC ("GMP LLC"), an affiliate of GMP/FirstEnergy, discloses the following in relation to this issuer as required by the Financial Industry Regulatory Authority ("FINRA") Rule 2241: as applicable.
5 The analyst is related to an officer, director or advisory board member of this issuer, but that related individual has no influence in the preparation of this report.
6 The analyst has viewed the operations of this issuer and the issuer paid all or a portion of the travel expenses associated with the analyst's site visit to its operations.
7 The analyst has viewed the operations of this issuer
8 The analyst and/or a member of their household has a position in this issuer's securities.
9 A member of the Board of Directors of this issuer is also a member of the Board of Directors of GMP Capital Inc., but that individual had no influence in the preparation of this report.
10 The analyst owns this issuer's securities in a managed account but has no involvement in the investment decisions for that managed account.
Each research analyst and associate research analyst who authored this document and whose name appears herein certifies that:
(1) the recommendations and opinions expressed in the research report accurately reflect their personal views about any and all of the securities or issuers discussed herein that are within their coverage universe; and (2) no part of their compensation was, is or will be, directly or indirectly, related to the provision of specific recommendations or views expressed herein.

GMP/FirstEnergy Analysts are not registered and/or qualified as research analysts with FINRA and may not be associated persons of GMP LLC and therefore may not be subject to FINRA Rule 2241 restrictions on communications with a subject company, public appearances and trading securities held by a research analyst account as defined by FINRA but are subject to the applicable regulatory rules as mentioned below.

All relevant disclosures required by regulatory rules (including The Investment Industry Regulatory Organization of Canada, and Financial Conduct Authority), GMP/FirstEnergy's recommendation statistics and research dissemination policies can be obtained at www.gmpsecurities.com or by calling GMP's Compliance Department at 416-367-8600.

GMP/FirstEnergy Analysts are compensated competitively based on several criteria. The Analyst compensation pool is comprised of several revenue sources, including secondary trading commissions, new issue commissions, investment banking fees, and directed payments from institutional clients

The GMP/FirstEnergy research recommendation structure consists of the following ratings:
Buy: A Buy rating reflects 1) bullish conviction on the part of the analyst; and 2) typically a $15 \%$ or greater return to target.
Speculative Buy: A Speculative Buy rating reflects 1) bullish conviction on the part of the analyst accompanied by a substantially higher than normal risk, including the possibility of a binary outcome; and 2) typically a $30 \%$ or greater return to target.
Hold: A Hold rating reflects 1) a lack of bullish or bearish conviction on the part of the analyst; and 2 ) typically a return of 0 to $20 \%$.
Reduce: A Reduce rating reflects 1) bearish conviction on the part of the analyst; and 2) typically a $5 \%$ or lower return to target.
Tender: Clients are advised to tender their shares to a takeover bid or similar offer.

Country Specific Disclaimers:
Canada: GMP is a member of IIROC and a participant of the TSX, TSX Venture and the Montreal Exchange. 145 King Street West, Suite 300 Toronto, Ontario M5H 1J8 Tel: (416) 367-8600.
UK and Europe: This material is distributed by FirstEnergy Capital LLP to persons who are eligible counterparties or professional clients. FirstEnergy Capital LLP is authorised and regulated by the Financial Conduct Authority. 85 London Wall, London, EC2M 7AD Tel: +44 (0)20 74480200
Other countries: circulation of this report may be restricted by laws and regulations in other countries and persons in receipt of this document must satisfy any relevant legal requirements in that country.
© GMP. All rights reserved. Reproduction in whole or in part without permission is prohibited.

