1	BEFORE THE CHIEF INFORMATION OFFICE
2	STATE OF NORTH CAROLINA DEPARTMENT OF INFORMATION TECHNOLOGY
3	Proceeding No. 000-1000A
4	
5	AMPLIFY EDUCATION, INC., )
6	
7	Petitioner, )
8	vs.
9	NORTH CAROLINA DEPARTMENT ) OF PUBLIC INSTRUCTION and ) IMAGINATION STATION, INC. )
10 11	Respondents. )
12	
13	
14	Videotaped Deposition of Mark Johnson
15	(Taken by Petitioner)
16	Raleigh, North Carolina
17	Wednesday, December 4, 2019
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21	
22	
23	Reported in Stenotype by
24	Tina Sarcia-Maxwell Transcript produced by computer-aided transcription
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24	ALSO PRESENT: Sandra Thomas, Edward Roche, Inna Barmash
25	Michael Kirby, Videographer

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10	VIDEOTAPED DEPOSITION OF MARK
11	JOHNSON, a witness called on behalf of
12	Petitioner, before Tina Sarcia-Maxwell,
13	Notary Public in and for the State of North
14	Carolina, at the Department of Instruction,
15	301 N. Wilmington Street, Raleigh, North
16	Carolina, on Wednesday, December 4, 2019,
17	commencing at 10:04 a.m.
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1	THE VIDEOGRAPHER: we are on the
2	record at 10:04 a.m. This is the deposition
3	of Mark Johnson. This deposition is being
4	held at 301 North Wilmington Street in
5	Raleigh, North Carolina, on December 4, 2019.
6	The court reporter is Tina Maxwell.
7	The videographer is Michael Kirby. Will
8	counsel please introduce themselves and whom
9	they represent.
10	MR. ARMBRUSTER: Mitchell Armbruster
11	here on behalf of the petitioner, Amplify
12	Education Inc., Smith Anderson Law Firm of
13	Raleigh.
14	MS. LUCAS: I am Tiffany Lucas with
15	the Attorney General's Office here on behalf
16	of the Department of Public Instruction.
17	MR. SHANAHAN: Kieran Shanahan and
18	Andrew Brown here on behalf of Imagination
19	Station.
20	MR. ARMBRUSTER: Also with me here
21	today is Ed Roche with my firm, and Inna
22	Marmash, general counsel of Amplify.
23	MS. LUCAS: Along with me here today
24	is Ryan Boyce, general counsel at DPI, as
25	well as Philip Thomas, counsel at DPI.

1		MR. SHANAHAN: Sandra Thomas from
2		Imagination Station, my client.
3		THE VIDEOGRAPHER: Court reporter,
4		please swear the witness.
5		Mark Johnson,
6		having first been duly sworn, was
7		examined and testified as follows:
8		
9		EXAMINATION
10		BY MR. ARMBRUSTER:
11	Q.	Good morning, Mr. Johnson.
12	Α.	Good morning. Has any other deposition had
13		such an elaborate video recording in this
14		process?
15		MR. SHANAHAN: This is the first
16	Α.	What is the reason? I know it is every right
17		for your client, but what is the reason for?
18	Q.	I am the one asking questions here today, but
19		you are the superintendent of the Department
20		of Public Instruction, correct?
21	Α.	I assume since you have a court reporter and
22		you already have this for the record, there
23		are probably other reasons for taping this in
24		such an elaborate manner?
25	Q.	This is the only deposition Amplify has

- 1 noticed, so it is my normal practice to
- videotape important depositions, and you're
- 3 an important public official. It is not
- 4 intended in any improper way to take your
- 5 video deposition.
- 6 A. Okay.
- 7 Q. Mr. Johnson, have you been deposed before?
- 8 A. No.
- 9 Q. Let me just quickly go through your
- 10 background. Where did you go to college?
- 11 A. Emory University.
- 12 Q. And what year did you graduate?
- 13 A. 2006.
- 14 Q. And then just to run through this, I
- understand you did Teach For America?
- 16 A. Yes.
- 17 Q. Where did you do that?
- 18 A. Charlotte, North Carolina.
- 19 Q. Then after that, you decided to go to law
- 20 school, correct?
- 21 A. I did attend law school, yes.
- 22 Q. Where did you attend law school and when did
- 23 you graduate?
- 24 A. University of North Carolina at Chapel Hill;
- 25 I graduated in 2011.

- 1 Q. And what did you do after you graduated from
- 2 law school?
- 3 A. I worked at a law firm in Winston-Salem,
- 4 North Carolina.
- 5 Q. What law firm was that?
- 6 A. At the time it was called Womble Carlyle. I
- 7 believe now it is Womble Bond.
- 8 Q. And what was the nature of your practice at
- 9 Womble?
- 10 A. I was an associate in the mergers and
- 11 acquisitions group.
- 12 Q. So you didn't do any litigation at Womble; is
- that correct?
- 14 A. That's correct.
- 15 Q. And how long were you with Womble?
- 16 A. Two years -- two or three years.
- 17 Q. And if I ask you a question, I'm just asking
- for you to answer to the best of your
- 19 recollection.
- 20 A. Thank you.
- 21 Q. I would understand you may not recall --
- 22 A. I would have to go back and look at my dates
- 23 to know the exact time but definitely two or
- three years.
- Q. You didn't review your resume with what you

- did at Womble for the deposition today,
- 2 correct?
- 3 A. Correct.
- 4 Q. And what did you do after you moved on from
- 5 Womble?
- 6 A. I worked at a company at Winston-Salem called
- 7 Inmark.
- 8 Q. What were you there?
- 9 A. Corporate counsel.
- 10 Q. Generally, how long were you at Inmark?
- 11 A. Three years.
- 12 Q. And what did you do after Inmark?
- 13 A. I was elected to be the State Superintendent
- of Public Instruction for North Carolina.
- 15 Q. And that you were elected in November of
- 16 2016, correct?
- 17 A. Yes.
- 18 Q. What did you do to prepare for your
- 19 deposition today?
- 20 A. Reviewed some materials, such as the response
- 21 letter, briefly skimmed over it.
- 22 Q. And "the response letter," do you mean the
- 23 response letter that you authored to the
- 24 protest letter?
- 25 A. Yes, denying Amplify's protest.

- 1 Q. Were there any particular parts of that
- 2 response that you reviewed to prepare for
- 3 your deposition?
- 4 A. Yes, the first part, not the exhibits. So
- 5 just the first half, I skimmed.
- 6 Q. Are there any other documents you reviewed to
- 7 prepare for your deposition today?
- 8 A. Yes, the notes from the evaluation panel
- 9 meetings for RFP-2.
- 10 Q. Do you recall which notes you reviewed?
- 11 A. The notes from November and the notes from
- 12 January.
- 13 Q. Are there any other documents that you recall
- reviewing to prepare for your deposition
- 15 today?
- 16 A. No.
- 17 Q. Can you describe generally for me what your
- involvement was in this procurement that
- we're here about for this bid protest today?
- 20 A. Yes. There's legislation in North Carolina
- 21 that directed the Department of Public
- 22 Instruction, under my supervision, to launch
- 23 an RFP in order to select a statewide reading
- 24 diagnostic, one for the entire state, and
- 25 that legislation called for me to put

1		together an evaluation panel of employees at
2		the Department of Public Instruction and for
3		them to make a recommendation and for me to
4		make a final decision on what the one reading
5		diagnostic tool would be for the State of
6		North Carolina.
7	Q.	What was your general day-to-day involvement?
8		I may ask you about specific
9		documents during this deposition, but were
10		you involved in the procurement daily or what
11		was the extent?
12	Α.	No, I was not. The extent was anyone who was
13		involved in the procurement. So they have
14		been put on that team and signed the no
15		conflict of interest and signed the
16		confidentiality agreements. I was giving
17		general directions to them on making sure we
18		got the process through in time.
19		So basically, anything that needed
20		my sign-off as State Superintendent would

come to me. I would sign off on that, and
then I trusted the professionals at the
Department of Public Instruction to conduct a
fair, unbiased process to provide a
recommendation for a reading diagnostic tool.

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1 (Exhibit No. 1, Excerpt of 2017
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- 2 Session Law, so marked)
- 3 Q. Mr. Johnson, you referred to in your
- 4 testimony legislation that had been passed
- 5 that underlaid this procurement.
- 6 What I handed to you and marked as
- 7 Exhibit 1 is an excerpt from a 2017 session
- 8 law, and I ask to turn your attention to page
- 9 3 of this exhibit, which is actually page 86
- of a very lengthy budget bill.
- 11 Have you turned to page 3?
- 12 A. Yes.
- Q. Do you see where it says "Section 7.27(b)"?
- 14 A. Yes.
- 15 Q. Is that the legislation you're referring to
- that led to this RFP, although it was
- 17 subsequently amended?
- 18 A. To the best of my knowledge, yes. This reads
- 19 like this would be the legislation that
- 20 started this process.
- Q. And under Section 7.27(c), do you see where
- 22 it says "The State Superintendent shall
- inform and supervise evaluation panel"?
- 24 A. Yes.
- Q. What did you do to form the evaluation panel?

1		I know there was a procurement in 2017 that
2		got canceled and one in 2018; so I don't know
3		if your process varied each time, but
4		generally, what did you do to form the
5		evaluation panel?
6	Α.	We knew it would be important to have a
7		diverse range of expertise from the
8		Department of Public Instruction. We knew it
9		could only be people who worked at the
10		Department of Public Instruction.
11		So I trusted the K3 literacy
12		division to come up with recommendations on
13		who should be on the evaluation panel with
14		the broad spectrum of, obviously, K3 literacy
15		experts but, also, wanting to make sure we
16		had accountability experts on there,
17		technology experts.
18		And, also, we decided that the
19		voting members could only be Department of
20		Public Instruction employees; but we also
21		wanted outside voices in this to make sure we
22		heard from school district leaders on this as
23		well, so we got some outside people to come
24		in.
25		And they could, according to the

- procurement rules, give input, so I allowed
- 2 the staff at the Department of Public
- 3 Instruction to recommend names to me for my
- 4 approval.
- 5 Q. In response to that question, just to follow
- 6 up, the statute says "The evaluation panel
- 7 shall be composed of persons employed within
- 8 the Department of Public Instruction."
- 9 Are you saying there was some
- interpretation that concluded you could have
- members on the panel that were not at DPI?
- 12 A. No, I'm not saying that. I'm saying
- everything we did for this procurement was
- 14 run through our procurement division to make
- sure that we adhered to all the rules as they
- were applied in this very unique legislation.
- 17 I believe that the outside people
- were entirely nonvoting members that were
- 19 able to give input into this process, and
- 20 nothing we did would have been done without
- 21 running it through procurement to make sure
- it was completely 100 percent within the
- 23 rules of procurement.
- Q. And under this statute, the evaluation panel
- is supposed to select one vendor to provide

to you for your approval, correct?

- 2 A. Where does it say that?
- 3 Q. I'm looking under 7.27(c). Take all the time
- 4 you need.
- 5 A. Yes. "Select one vendor to provide the
- 6 assessment instrument or instruments," so I
- 7 don't know how instruments would change that
- 8 interpretation.
- 9 Q. Sure. But the superintendent is not part of
- 10 the team making the recommendation under the
- 11 statute, correct?
- 12 A. I don't read it that way, no.
- 13 Q. So did you understand you were a member of
- the evaluation panel?
- 15 A. No. I'm just answering the question you
- 16 asked. I know what we did during that time,
- 17 but if you're asking specifically if the
- superintendent can't be on it, I would
- 19 question that because it does say "the State
- 20 Superintendent shall form and supervise."
- 21 And then it says that "The
- 22 evaluation panel shall be made of persons
- 23 employed within the Department of Public
- 24 Instruction," which would include the State
- 25 Superintendent.

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1 Q. My question is really: Who was the group
```

- 2 that made the selection under this statute?
- 3 Was it the evaluation panel, or was it the
- 4 evaluation panel and you?
- 5 MR. SHANAHAN: Object to the form of
- 6 the question.
- 7 MS. LUCAS: Same objection.
- 8 A. When I read this statute and the
- 9 understanding that we got from procurement
- 10 was the evaluation panel would evaluate
- 11 vendors. They would provide a
- recommendation, and then I would make the
- final decision on the reading diagnostics
- 14 tool for the State of North Carolina.
- 15 Again, it is very important to note
- this is a very different way of doing a
- 17 procurement in the State of North Carolina.
- 18 The General Assembly, for whatever reason,
- 19 did this by design.
- 20 Q. For what reason did they do it, if you know?
- 21 A. I do not know.
- 22 Q. Have you talked to anyone at the General
- 23 Assembly why they passed this unique statute?
- 24 A. No.
- 25 Q. What was your reaction when you first learned

```
1      of this statute?
```

- 2 A. That we had a lot of work to do in a short
- 3 amount of time.
- 4 O. What is different about this statute than a
- 5 normal procurement for a reading assessment
- 6 tool or anything else?
- 7 A. I really couldn't speak to the specifics of
- 8 that. I know from the procurement people who
- 9 have discussed this and we've had a lot of
- 10 discussions about this particular procurement
- over the past year, I know this is not
- 12 normally how procurements are done.
- 13 It is very unique the way they put
- it into the law that it shall be a
- recommendation by this panel, and then I, as
- 16 State Superintendent, have the decision to
- 17 make.
- 18 Q. But your decision is either approve or reject
- the recommendation; is that correct?
- 20 A. I don't read the rejection part. It says
- 21 "With the approval of the State
- 22 Superintendent."
- 23 Q. I'm having the same questions you are. You
- 24 do agree the State Superintendent had to
- 25 approve a selection of an evaluation panel

- under this statute?
- 2 A. Yes.
- 3 (Exhibit No. 2, 2018 Budget Bill
- 4 Provision, so marked)
- 5 Q. Mr. Johnson, I've handed you what's been
- 6 marked as Exhibit 2, which I'll represent is
- 7 a 2018 budget bill provision which made some
- 8 corrections or updates to the Exhibit 1 we
- 9 just looked at.
- 10 And I'll have you look at page 2 of
- this Exhibit 2, which is actually page 30 of
- the budget bill, and ask you if you see that
- section marked "Section 7.27(b)"?
- 14 A. Yes.
- 15 Q. And do you see that this appears to be almost
- identical to Exhibit 1 except for a couple of
- 17 strikeouts and additions?
- 18 A. Yes.
- 19 Q. Do you understand why the 2018 legislation
- 20 had to be passed?
- 21 A. Yes.
- 22 Q. Why is that?
- 23 A. My team and I asked for it. We attempted to
- 24 conduct a fair and unbiased process which we
- now refer to as RFP-1. That, unfortunately,

1	had	to	be	canceled,	and	we	did	not	have
-	maa	-	DC	ourioc tou,	ana	***	ara	110 C	nave

- 2 enough time to restart an RFP and meet the
- 3 requirements that were in the law originally.
- 4 So my team and I went to the General
- 5 Assembly and explained the situation as to
- 6 what happened here at the Department of
- 7 Public Instruction and asked for an
- 8 extension.
- 9 Q. I believe Exhibit 1 directed DPI to make an
- award by March 1, 2018, correct?
- 11 A. Looking at the track change, that was the
- 12 part that was stricken through, yes.
- 13 Q. After you got past March 1, you realized
- 14 there was insufficient time to start the
- process or restart the process?
- 16 A. I don't know the exact dates, but I do
- 17 remember that the process had started -- it
- takes a long time to properly start and go
- 19 through a process like this.
- 20 Unfortunately, in RFP-1, we very
- 21 quickly found a very serious problem with the
- 22 process. And by the time we canceled it and
- looked at how long it would take to complete
- 24 a fair process again, we did have concerns
- 25 that we would not be able to do that within

- the time frame given by the statute.
- 2 Q. And talking about what you referred to as
- 3 RFP-1, we both agree that's not the
- 4 procurement that the bid protest is on today,
- 5 correct?
- 6 A. Correct. There is RFP-1, which was one
- 7 procurement; it was canceled. There is
- 8 RFP-2, which was the second procurement; it
- 9 was canceled. And the bid protest is on the
- 10 third procurement, which are negotiations
- 11 guided by DIT.
- 12 Q. But you agree we're not here about RFP-1 in
- terms of we're not challenging the decision
- to cancel a decision of RFP-1, if you know?
- 15 A. Yes, I don't know.
- MR. SHANAHAN: Is that a
- 17 stipulation?
- MR. ARMBRUSTER: Yes.
- 19 BY MR. ARMBRUSTER:
- 20 Q. What do you know about why RFP-1 was
- 21 canceled? I think you said there were
- 22 serious issues.
- 23 A. Yes. It was brought to my attention that one
- of the business owners -- so one of the two
- 25 people that are basically the cochairs of the

```
1
          evaluation panel had previous employment and
 2
          payment ties to one of the vendors, your
 3
          client Amplify, which she did not disclose
          when we were preparing for this RFP process,
 4
 5
          even though she did sign an agreement saying
          she would have no conflict of interest, which
 7
          was very concerning, and everyone agreed that
 8
          that RFP had to be canceled.
 9
         Who made the recommendation that the RFP-1
          should be canceled?
10
11
         To the best of my recollection -- because,
12
          again, I believe this was back in 2017, I do
          remember working, again, only with people who
13
          could know of this information: One was my
14
          chief strategy officer, Chloe Gossage; one
15
          was my legal counsel, Lindsey Wakely; and the
16
          other person was the second business owner,
17
          Amy Jablonski.
18
                   And all of them were in agreement
19
20
          that we definitely had to look into
```

that we definitely had to look into
cancelling this RFP because, one, it's just
wrong. I mean, it is a conflict of interest,
and that's not proper for getting a fair
procurement.

But, two, if we went forward, no

- 1 matter who the winner was, we would have a
- 2 protest from any of the leasors because we
- 3 had a clear conflict of interest.
- 4 Q. I agree. Who is the business owner we're
- 5 referring to, if you know?
- 6 A. Carla Castine.
- 7 Q. You mentioned employment and payment ties.
- 8 What do you mean by "payment ties"?
- 9 A. I don't know what their relationship was. It
- 10 was just made very clear at the time that --
- 11 whether she was doing contract work or she
- was a permanent employee, I don't know.
- I just know, immediately before
- 14 working for DPI, she did something for
- Amplify and got paid by Amplify for doing
- 16 that.
- 17 Q. Do you know what she did for Amplify?
- 18 A. No.
- 19 Q. Do you recall if you were told that or not?
- 20 A. No.
- 21 Q. Do you know how long she was connected to
- 22 Amplify?
- 23 A. No.
- Q. It was the unanimous agreement of Chloe,
- 25 Lindsey, and Amy that the cancellation needed

- to happen, correct?
- 2 A. Yes, to my understanding.
- 3 Q. They all met with you together?
- 4 A. No. Amy Janlonski was not in the room, but
- 5 this is from Lindsey and Chloe talking with
- 6 Amy that it just needed to be cancelled.
- 7 Q. Are you aware of whether DPI has any public
- 8 records that state in 2018 that's the reason
- 9 why they were cancelling the procurement?
- 10 A. I'm aware now, after going through all of the
- 11 records for this protest before compiling the
- 12 response letter, that no, I do not believe
- there's any public record that states that
- this was the reason for the cancellation.
- 15 Q. Why is that?
- 16 A. I don't know. You would have to ask the
- 17 procurement people at DPI. It was my
- instruction to cancel this, to do it
- 19 properly, because we could not go forward
- 20 with this RFP, and then the procurement
- 21 people at DPI took it from there.
- 22 Q. Turning back to Exhibit 2, Mr. Johnson, one
- of the changes that the legislation made or
- 24 updates in Section 7.27(c) was to update the
- 25 date by which DPI had to make an award; is

```
1 that correct?
```

- 2 A. Yes.
- 3 Q. That date was updated to December 1, 2018; is
- 4 that correct?
- 5 A. Yes.
- 6 (Exhibit No. 3, Session Law, so
- 7 marked)
- 8 Q. Mr. Johnson, I've handed you what's been
- 9 marked as Exhibit 3 to your deposition. Do
- you recognize this session law?
- 11 A. Yes.
- 12 Q. What is this?
- 13 A. This is an act to require the State Board of
- 14 Education and local boards of education to
- develop tools to ensure identification of
- 16 students with dyslexia and dyscalculia.
- 17 Q. And do you understand that this was part of
- the RFP-2 requirements to find a tool that
- 19 could meet the requirements of this session
- 20 law?
- 21 A. Yes.
- 22 (Exhibit No. 4, RFP-2, so marked)
- Q. Mr. Johnson, I've handed you what I've marked
- 24 as Exhibit 4, and I'll represent that this is
- 25 the RFP that was issued by DPI, RFP-2 in the

fall of 2018. Have you seen this document

- before?
- 3 A. Yes.
- 4 Q. Were you involved in preparing Exhibit 4?
- 5 A. No.
- 6 Q. To the best of your knowledge, who was
- 7 involved in preparing this RFP?
- 8 A. I'm not sure.
- 9 Q. Have you reviewed Exhibit 4 before today?
- 10 A. Yes, at some point over the past year.
- 11 Q. Do you recall any particular provisions you
- 12 reviewed at the RFP at any point over the
- 13 past year?
- 14 A. No.
- 15 Q. I'm going to have you turn to page 6 of the
- 16 RFP, Mr. Johnson, and ask you to look at the
- 17 last paragraph under the introduction
- 18 section.
- 19 Do you see where it says "In
- 20 addition, the State reserves the right to
- 21 make partial, progressive, or multiple
- 22 awards." Do you see that?
- 23 A. Yes.
- Q. Do you understand why that language is in the
- 25 RFP?

- 1 A. No.
- 2 Q. Do you know whether DPI has the right to make
- 3 multiple awards or had the right to make
- 4 multiple awards in this procurement?
- 5 A. No, I don't know what the special
- 6 legislation -- I mean, we did just look at
- 7 it. It does have the word "instruments," but
- 8 no, I do not know how that would fit into the
- 9 procurement rules.
- 10 Q. You weren't involved in drafting this
- 11 paragraph?
- 12 A. That's correct.
- 13 Q. At the bottom of page 6 of Exhibit 4, do you
- see a "Procurement Schedule"?
- 15 A. Yes.
- 16 Q. Do you see where it says "Selection of
- 17 Finalists" with a "TBD" for the date?
- Do you understand whether DPI
- intended to try to comply with the statute to
- 20 make the award by December 1?
- 21 A. Absolutely, it was our intention.
- 22 Q. I'm going to have you turn to page 14 of the
- 23 RFP, Mr. Johnson. Do you see the Section 4
- 24 marked "Evaluation Criteria"?
- 25 A. Yes.

1 Q. Were you involved in the development of the

- 2 evaluation criteria in RFP?
- 3 A. No.
- 4 Q. Do you see where, under Section 4(b), it
- 5 includes the statement "These criteria are
- 6 stated in relative order of importance"?
- 7 A. Yes.
- 8 Q. Were you involved in the decision-making
- 9 process that led to the ordering of the
- 10 criteria?
- 11 A. No.
- 12 Q. Do you know who was?
- 13 A. No.
- 14 Q. Mr. Johnson, I'll have you turn to page 25 of
- 15 Exhibit 4. Do you see that page 25 starts
- 16 with a subtitle of "Table A Business
- 17 Specifications"?
- 18 A. Yes.
- 19 Q. Were you involved in developing any of the
- 20 business specifications for RFP-2?
- 21 A. No.
- 22 Q. I'm going to have you turn to page 26. Do
- you see business specification No. 8 relates
- 24 to dyslexia?
- 25 A. Yes.

1 O. You'll see there is a URL link under business

- 2 spec 8. Does that appear to reference the
- 3 disclosure statute I asked you about a few
- 4 moments ago?
- 5 A. It would appear to. That's why I had
- 6 hesitation when I was reading it to confirm
- 7 if that actually went to this.
- 8 "Describe how the measures align
- 9 with best practices and adequately and
- 10 accurately identify indicators of risk for
- 11 dyslexia in grades K-3 as outlined in NC
- 12 Session Law 2017."
- I don't see things outlined in that
- 14 session law.
- 15 Q. Do you know what business specification 8
- 16 means?
- 17 A. No.
- 18 Q. Do you think vendors would know what it
- 19 meant?
- 20 A. Yes. I think it would have probably been a
- 21 better written specification if they had not
- 22 put the "outlined in NC Session Law."
- 23 O. What would --
- 24 A. Just an indicator and screening for risk of
- 25 dyslexia, I think vendors would absolutely

- 1 know what that means.
- 2 Q. Just to clarify, you're saying vendors could
- 3 understand what spec 8 was talking about or
- 4 not?
- 5 A. I can't speculate as to what a vendor would
- 6 know from this. I can say I would imagine a
- 7 vendor who has a reading diagnostic tool
- 8 would know how to screen for dyslexia and if
- 9 their tool does that.
- 10 I'm struggling to see the connection
- 11 between this session law and what's described
- in this spec 8.
- 13 Q. Do you understand that the Business
- 14 Specifications portion of the RFP were
- mandatory requirements for bidders to bid?
- 16 A. What do you mean? You mean they had to
- 17 answer the specification?
- 18 Q. They had to provide the services required by
- 19 the business specifications?
- 20 MR. SHANAHAN: Object to the form of
- 21 the question.
- 22 A. I believe that's correct, yes.
- 23 Q. I may have asked you this: Have you reviewed
- 24 these business specifications of the RFP
- 25 before?

- 1 A. Yes. Ultimately, I believe this required my
- 2 sign-off, so I would have gone through this;
- but again, I was very trusting of the people
- 4 who were putting this together and of their
- 5 capability and of their willingness to be
- 6 honest and fair in this process.
- 7 Q. Do you believe that any of the 31 business
- 8 specifications were unfair?
- 9 A. I can't go through them all right now. I
- 10 will just speak to now having this law in
- front of me and specification 8, just the
- 12 conversation we just had, I can see how there
- is confusion because when you actually read
- this law, that you put in front of me, I
- don't see a requirement that this diagnostic
- has to do the dyslexia screening.
- 17 Q. But it is true that LEAs under that statute
- 18 are required to develop tools to ensure
- 19 identification of students with dyslexia,
- 20 correct?
- 21 MR. SHANAHAN: Object. It is the
- 22 risk of dyslexia. You are misstating the
- 23 record.
- 24 A. No, read Section 4: "Prior to the start of
- 25 the 2017/2018 school year, local boards of

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education shall review the diagnostic tools
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- 2 and screening instruments used for dyslexia,
- 3 dyscalculia, or other specified learning
- 4 disabilities to ensure they are age
- 5 appropriate and effective and shall determine
- 6 if additional diagnostic and screening tools
- 7 are needed."
- 8 This is a directive to local boards
- 9 of education to go through this exercise, and
- 10 I'm just reading the letter of the law.
- 11 Q. I agree. And this statute was incorporated
- into business specification 8 of this RFP,
- 13 correct?
- 14 A. It was listed, but it says "Describe how the
- 15 measures align with best practices and
- 16 adequately and accurately identify indicators
- of risk for dyslexia in grades K-3 as
- 18 outlined in NC Session Law 2017."
- 19 I think we can -- we can both agree
- 20 this was not a very good specification.
- 21 Q. If at any time you need take a break, we can
- take a break. We usually have been trying to
- go an hour or a little over an hour, but I
- 24 also know you have other duties that require
- 25 a brief break.

- 1 A. Okay.
- 2 Q. Just let me know if you need a brief break.
- 3 A. Thank you.
- 4 (Exhibit No. 5, Confidentiality
- 5 Agreement, so marked)
- 6 Q. Mr. Johnson, I've handed you what's been
- 7 marked as Exhibit 5 to your deposition. Do
- 8 you recognize this document?
- 9 A. Yes.
- 10 Q. What is this document?
- 11 A. This is the confidentiality agreement that
- every person who is either on the panel or
- 13 knew confidential information about this
- 14 procurement had to sign. I believe, in
- summary, it states they would not disclose
- that information that they were not supposed
- 17 to.
- 18 Q. Do you know whether anyone from DPI signed
- 19 this document as well?
- 20 A. Yes.
- 21 Q. I see that there's a signature line for the
- 22 evaluation committee member. Do you see
- 23 that?
- 24 A. Yes.
- 25 Q. I don't see a line for someone as a

- 1 representative of DPI to sign this agreement.
- 2 Do you know if a representative on behalf of
- 3 DPI also signed these contracts?
- 4 A. Who would that be?
- 5 Q. I don't know.
- 6 A. Then I don't know either.
- 7 Q. Did you sign a confidentiality agreement in
- 8 connection with this RFP?
- 9 A. I'm pretty sure I did.
- 10 (Exhibit No. 6, E-mail, so marked)
- 11 Q. Mr. Johnson, I've handed you what's I've
- marked as Exhibit 6 to your deposition, which
- 13 I'll represent was a document that was
- 14 produced in discovery in the case from
- 15 Carolyn Guthrie, a former DPI employee.
- 16 Have you seen this Exhibit 6 before?
- 17 A. Yes.
- 18 Q. When do you first recall seeing this?
- 19 A. When I got the e-mail.
- 20 Q. And this appears to be an e-mail from
- 21 Ms. Guthrie talking to you about the Read to
- 22 Achieve procurement, correct?
- 23 A. This is an e-mail from Carolyn Guthrie with a
- long list of things about Read to Achieve.
- 25 Q. She may not reference procurement, but I see

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on paragraph 2 she says -- she's talking
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- 2 about the prior implementation of Read to
- 3 Achieve. Do you recall that?
- 4 A. I was very vocal starting -- I don't know
- 5 when it started, but I had a very public
- 6 event where I came out publicly and said the
- 7 implementation of Read to Achieve focused too
- 8 much on testing and not enough on
- 9 instruction.
- 10 And I believe there were also
- opinion letters in the News and Observer, and
- 12 I believe that might have triggered
- 13 Ms. Guthrie to write this because I know she
- 14 also sent me an e-mail, I believe, with a
- draft or sent someone an e-mail with a draft
- of an opinion letter that she wrote in
- 17 response to criticisms of Read to Achieve.
- There have been multiple criticisms
- of Read to Achieve, and I feel Ms. Guthrie
- 20 feels a lot of ownership of Read to Achieve
- of the program because she was here when it
- 22 was implemented, and I believe this is all
- 23 related to that.
- Q. Did you respond to Ms. Guthrie's e-mail, if
- 25 you recall?

- 1 A. I do not think I did.
- 2 Q. Now, as the superintendent of the Department
- 3 of Public Instruction, lots of people are
- 4 sending you e-mails, correct?
- 5 A. Yes.
- 6 Q. Did people send you e-mails about this
- 7 procurement?
- 8 A. Not to my knowledge.
- 9 Q. Did anyone ever not on the evaluation
- 10 committee talk to you about this procurement
- 11 while it was in process?
- 12 A. Not to my knowledge.
- 13 Q. Was there any procedure put in place, to the
- 14 best of your knowledge, to wall you off from
- people trying to communicate with you as a
- 16 superintendent during the RFP process about
- 17 the bids?
- 18 A. Yes. I mean, there were absolutely people
- 19 that we knew were in a blackout because it
- 20 was a bid, so we just did not even have
- 21 conversations; but, also, while it might not
- 22 have been a written policy, I just didn't
- talk about the procurement.
- Q. How did you first become aware of Istation's
- 25 products?

- 1 A. Very early when I started my term as State
- 2 Superintendent, early in 2017, I took a
- 3 meeting with the CEO of Istation so he could
- 4 show me their products, the same way I took a
- 5 meeting with the vendor for Iready, the same
- 6 way I went to a school to see the vendor for
- 7 Iready, the same way I took a meeting with
- 8 NWEA, and the same way I went with a lobbyist
- 9 and representative from Amplify to a school
- 10 to see their product in action.
- 11 Q. So were you aware of Istation's products
- prior to taking office as superintendent?
- 13 A. No.
- 14 Q. Who is the CEO of Istation?
- 15 A. I believe it is Dick Collins.
- 16 Q. Was there anyone else that you recall at that
- 17 meeting with Mr. Collins?
- 18 A. Yes, their lobbyist, Doug Miskew.
- 19 Q. This was sometime in early 2017?
- 20 A. Yes.
- 21 Q. And what did you talk about at that meeting?
- 22 A. Istation.
- 23 Q. What did they say generally about it?
- 24 A. Generally, the benefits of the program. They
- showed me a demo and showed me how students

would use it and then the reading diagnostic

- 2 feature that would come with it.
- 3 Q. Was the meeting similar to the meetings you
- 4 had with other interested vendors, like NWEA?
- 5 A. Yes, similar to -- NWEA did not give me a
- 6 product demonstration; they walked me through
- 7 what their product does.
- 8 And then the demonstrations by
- 9 Curriculum Associates and Amplify were much
- more in-depth because we actually went to
- school visits to see it in the classroom,
- 12 each of their vendors.
- 13 Q. The demo that Istation gave you, that was in
- their meeting with them?
- 15 A. Yes. It was on an iPad, and they went
- 16 through some of the program.
- 17 Q. And was that at a school or here at DPI?
- 18 A. It was right here in this room at DPI.
- 19 Q. Did you have any meetings or communications
- 20 with Istation after that meeting that we just
- 21 talked about with Dick Collins?
- 22 A. No.
- Q. Now, I assume you've had communications with
- them after the award?
- 25 A. Yes. Thank you for that clarification. Yes,

- 1 absolutely.
- 2 Q. Who have you talked to at Istation about this
- 3 protest, not including discussions with legal
- 4 counsel involved?
- 5 A. Dick Collins. I believe the most I have
- 6 discussed about this protest was after DIT
- 7 put on their stay of the contract, and I
- 8 called Dick Collins to see what Istation's
- 9 take was on the fact that there was a stay
- 10 put in place before DPI even responded to any
- 11 complaint.
- 12 Q. What was Dick's take?
- 13 A. We agreed that something very improper had
- happened for the stay to be issued, and I
- talked to him about how we were going to work
- to make sure that we didn't let this cause
- 17 mass confusion across the State of North
- 18 Carolina for where we had an obligation to
- 19 meet the Read to Achieve legislation.
- 20 Q. You understand, as we're sitting here today,
- that stay order is in place, correct?
- 22 A. Yes.
- 23 (Exhibit No. 7, PowerPoint, so
- 24 marked)
- Q. Mr. Johnson, I've handed you what I've marked

as Exhibit 7 to your deposition. Have you

- 2 seen this document before?
- 3 A. Yes.
- 4 O. What is this document?
- 5 A. I believe it is a PowerPoint that was given
- 6 at the start of RFP-2, and I assume it was
- 7 given to members of the evaluation panel and
- 8 potentially nonvoting members who may have
- 9 been there, would be my assumption.
- 10 Q. Do you recall when you first saw this
- 11 PowerPoint?
- 12 A. Yes.
- 13 Q. When was that?
- 14 A. When we were preparing the response letter
- for Amplify's business owner.
- 16 Q. After the June 7th award to Istation?
- 17 A. Correct.
- 18 Q. To the best of your recollection, you were
- 19 not in attendance at this meeting?
- 20 A. I was not in attendance at this meeting.
- 21 Q. I'll have you turn to page 3 of this
- 22 proposal. This page 3 is titled Project
- 23 Background and starts "The purpose of this
- 24 project." Do you see that?
- 25 A. Yes.

- 1 Q. Do you disagree with anything in this
- 2 statement?
- 3 A. Yes.
- 4 Q. What do you disagreement with?
- 5 A. Again, we're only really scratching the
- 6 surface here because we've started down this
- 7 path, but since you pointed out to me the
- 8 legislation and the specification 8 in the
- 9 RFP, I look at this and it is underlined, "to
- 10 satisfy obligations outlined in NC House Bill
- 11 149 to screen students for dyslexia in grades
- 12 K, 1, 2, 3." Comparing that to the actual
- legislation, I don't know exactly know what
- that means.
- 15 Q. You would agree with the first clause of page
- 16 3, would you?
- 17 A. "The purpose of this project is to pursue a
- 18 competitive bidding process as enacted in
- 19 Session Law 2018-5."
- 20 Yes, if that is the session law that
- 21 we just looked at, yes.
- Q. Were you involved at all in the preparation
- of Exhibit 7?
- 24 A. No.
- 25 Q. I'll have you turn to page 6. Page 6 says

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they had an objective of completing RFP
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- evaluation and selecting the finalist by
- 3 November 14th. Is that consistent with any
- 4 recollection you may have about the timeline?
- 5 A. I have no recollection about the timeline.
- 6 Q. Turn to the next page, page 7. It talks
- 7 about the evaluation team being composed of
- 8 voting members and nonvoting members. Is
- 9 that generally consistent with your testimony
- 10 earlier?
- 11 A. Yes. I do very much remember at the
- 12 beginning of this process that it was
- presented to me we would have voting members
- 14 who had to be members of DPI, but we
- definitely wanted outside people to have a
- voice in this, if we had the time to, so we
- 17 could have nonvoting members who could come
- in, subject matter experts across the state.
- 19 Q. Turn to page 8. This appears to be the list
- of the RFP-2 original evaluation team, the
- voting members?
- 22 A. Yes.
- 23 Q. The next page appears to be the nonvoting
- 24 members?
- 25 A. Yes.

- 1 Q. I see this nonvoting members list does
- include not nonDPI employees?
- 3 A. Yes.
- 4 Q. I'm going to have you turn to page 13.
- 5 Page 13 has a heading of "General Guidelines
- 6 for Evaluation" and a subheading of "Public
- 7 Record." Do you agree the procurement is a
- public record?
- 9 A. I don't have enough background in public
- 10 records to answer that question.
- 11 Q. The third bullet says "Any member of the
- 12 public may also request to review all
- documents relating to the RFP process in
- 14 compliance with North Carolina's public
- 15 records law." Do you have any reason to
- disagree with that statement?
- 17 A. No, as long as it is in compliance with the
- 18 public records law. I would imagine that
- 19 would box in some confidentiality and timing
- for this process.
- Q. What do you mean by "timing"?
- 22 A. Some things I assume would be a public record
- 23 after the whole process was finished that may
- 24 not be a public record during the process, or
- 25 maybe if there's trade secrets from one

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vendor, those may be trade secrets for a
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- 2 certain amount of time for years, but then
- 3 they're public records.
- 4 I do not have enough background on
- 5 the specifics of public record law to answer
- 6 that question.
- 7 Q. Do you know who would handle the questions of
- 8 public record requests during this RFP
- 9 process?
- 10 A. During this RFP process, which was RFP-2
- which was at the end of 2018, my assumption
- would be Eric Snyder, he's the attorney for
- 13 the State Board of Education.
- 14 Q. How about after the award on June 7th?
- 15 A. June 7th, I believe the general counsel for
- 16 DPI was still Jonathan Sink. He left at some
- time, but again, the back and forth between
- the State Board and the Department of Public
- 19 Instruction makes it hard to give you a
- 20 definitive answer.
- 21 Sometimes the State Board of
- 22 Education wants their attorney involved in
- 23 public records.
- Q. I think Mr. Sink joined the department in
- 25 maybe February of 2019; is that correct?

1 A. That sounds right, either late January or

- early February.
- 3 Q. Prior to Mr. Sink joining DPI, did you
- 4 have -- did DPI have separate counsel from
- 5 the State Board?
- 6 A. I did. So as the State Superintendent while
- 7 we were going through another frivolous
- 8 lawsuit, we had a back and forth between the
- 9 State Board and myself over who manages the
- 10 Department of Public Instruction.
- 11 So at that time, I only had the
- 12 ability to hire just a handful of people.
- 13 One of those people was Lindsey Wakely who
- was my legal counsel, and she reported
- directly to me. Very few people in the
- department reported directly to me, and at
- 17 that time, they had a State Board attorney,
- 18 Katie Cornetto. She left and went to private
- 19 practice and was replaced by Eric Snyder.
- 20 Q. What was the other lawsuit?
- 21 A. The other lawsuit was one by the State Board
- of Education against the General Assembly in
- 23 which the General Assembly shifted authority
- 24 and responsibilities to the State
- 25 Superintendent because, quite frankly, if you

- have one person acting as a CEO of an agency,
- 2 it works better than 13, 14 people who only
- 3 come in once a month.
- 4 Q. So wanted to confirm, it wasn't a bid protest
- 5 or anything like that?
- 6 A. No. It was the year-and-a-half dragged out
- 7 lawsuit by the State Board of Education.
- 8 Q. I'll have you turn to page 16, Mr. Johnson.
- 9 Do you recognize page 16 appears to be the
- 10 evaluation criteria from the RFP I showed you
- 11 earlier?
- 12 A. Yes.
- 13 Q. And turn to the next page, that appears to be
- another timeline; is that correct?
- 15 A. Yes.
- 16 Q. And it appears this timeline is still trying
- to adhere as best as possible to the
- December 1, 2018 deadline; is that correct?
- 19 A. It says "as best possible." Obviously,
- 20 December 1 was the deadline of the statute.
- 21 We definitely had some more breathing room
- because this is something we could announce
- in early 2019, and I think you already see
- that being reflected.
- 25 I'm looking, right now, best and

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final offer -- I mean, that was already
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- 2 projected to go out to 2014.
- 3 Q. Did DPI determine at some point that they
- 4 were permitted, despite the statute, to do an
- 5 award after December 1, 2018?
- 6 A. No. It would definitely be my hope we would
- 7 have an award before December 1, 2018.
- 8 Q. Did DPI take the position that it still had
- 9 the authority to make an award after
- 10 December 1, despite the statute saying you
- 11 had to do it by December 1?
- 12 A. Yes. There had to be -- there absolutely had
- to be an award given so that we had a reading
- tool in place for the next school year. With
- 15 RFP being cancelled, we had already run
- 16 through, I believe, our two extensions with
- the current vendor, and those were gone.
- 18 So we had no more extensions left
- 19 with the incumbent vendor at the time,
- 20 Amplify. We had to get a new contract in
- 21 place, whether it be with Amplify, Istation,
- 22 Curriculum Associates, or NWEA, we had to get
- this process done, because if we didn't,
- there would be no reading diagnostic tool for
- the next school year .

- 1 Q. I'll have you turn to page 19, Mr. Johnson.
- 2 A. I've got it, "Individual Proposal
- 3 Evaluation."
- 4 Q. You see where it says that evaluation
- 5 committee members were expected to read the
- 6 RFP and all addenda, correct?
- 7 A. Yes.
- 8 Q. And read each proposal and independently
- 9 review each?
- 10 A. Yes.
- 11 Q. And you'd agree that committee members were
- 12 not permitted to review materials outside
- 13 what bidders submitted, correct -- let me
- 14 strike that.
- 15 You would agree, Mr. Johnson, that
- 16 committee members were not permitted to
- 17 review materials not part of the procurement
- 18 process?
- 19 A. I'm not aware of that. If that's a
- 20 procurement rule, then that's a procurement
- 21 rule.
- 22 Q. If a committee member saw articles like in
- 23 the press saying that Istation or Amplify was
- great, do you think it would be appropriate
- 25 for a committee member to rely on those

1 newspaper articles during the procurement

- 2 process?
- 3 A. Why would it be inappropriate? If there is a
- 4 procurement rule that says it is, then it is.
- 5 I'm not familiar enough with procurement
- 6 rules. I would imagine these are subject
- 7 matter experts that were trusting to,
- 8 hopefully, be fair and unbiased.
- 9 And so, hopefully, they would
- 10 actually take that into consideration if they
- 11 were looking at outside material and weigh it
- 12 against all the information they have, but I
- can't say I'm not sure if that is against
- 14 procurement rules or not.
- 15 Q. You would defer to whatever the procurement
- 16 rules say?
- 17 A. That is correct, yes.
- 18 (Exhibit No. 8, Meeting Notes, so
- 19 marked)
- 20 Q. Mr. Johnson, I've handed you what I've marked
- 21 as Exhibit 8 to your deposition. Have you
- 22 seen this document before?
- 23 A. Yes.
- 24 O. What is this document?
- 25 A. These are meeting notes taken from, I

- believe, two meetings where the evaluation
- 2 panel was going over the vendors for the
- 3 reading diagnostic tool for RFP-2.
- 4 Q. When you say "two meetings," do you mean the
- 5 two days listed at the top of page 1?
- 6 A. I do. I assume it is two days because there
- 7 are two days listed at the time.
- 8 Q. Did you attend any of these meetings?
- 9 A. No.
- 10 Q. And you see at the bottom of the -- at the
- top of page 1 where it says "Meeting Purpose:
- 12 Consensus Meeting to Rank the Proposal
- 13 Vendors." Do you see that?
- 14 A. Yes.
- 15 Q. Do you have any reason to dispute that was
- 16 the purpose of those meetings?
- 17 A. No.
- 18 Q. Have you reviewed this Exhibit 8 document
- 19 before?
- 20 A. Yes.
- 21 Q. When did you review it?
- 22 A. When preparing the response letter for the
- 23 denial of Amplify's protest.
- 24 O. So after the award on June 7th?
- 25 A. Yes.

- 1 Q. I'll have you look at page 1 under Meeting
- 2 Summary and No. 2 under Meeting Summary. Do
- 3 you see where it says "Consensus means
- 4 general agreement and not unanimity"?
- 5 A. Yes.
- 6 Q. Do you disagree with that statement as to
- 7 what consensus means?
- 8 A. Yes. Based on conversations with DIT, yes.
- 9 Q. What conversations?
- 10 A. Throughout this process as things started
- 11 unfolding and we learned more and more, I had
- 12 procurement and operations at DPI consult
- with DIT to make sure that every single step
- of this process would be done according to
- 15 procurement rules because DIT ultimately had
- to approve -- after our process had to
- approve this contract, and DIT informed that
- 18 staff that consensus is unanimous.
- 19 Q. Are you aware of any documentation that
- 20 documents any such conversations?
- 21 A. No.
- Q. When did these communications with DIT
- 23 happen, to the best of your knowledge?
- 24 A. I'm not entirely sure. It would be early
- 25 2019.

1 Q. And how did you come to have this knowledge?

- 2 A. Conversations with my procurement team.
- 3 Q. And how did this come up to you?
- 4 A. As we were going through this process in a
- 5 series of weeks, I believe more issues
- 6 started coming up with the RFP-2 that were,
- 7 when taken into totality, quite concerning.
- 8 And then I started getting more
- 9 involved in the process, and with that very
- 10 odd legislation we've been talking about, I
- 11 started asking my procurement people what
- 12 exactly are the next steps.
- 13 Then the next steps were to have,
- hopefully, a meeting where a consensus would
- be voted upon, and I asked what does
- 16 consensus" mean. So we conferred with DIT,
- 17 and they advised that consensus is unanimous,
- so we were looking at that part, and then
- 19 going to me for approval.
- Q. Now the legislation doesn't say "consensus,"
- 21 correct?
- 22 A. Correct.
- 23 Q. It just says "The evaluation committee shall
- 24 make a recommendation, "correct?
- 25 A. Yes.

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1 Q. Do you understand what legal basis would
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- 2 require a "unanimous consensus," if that's a
- 3 phrase?
- 4 A. Procurement rules by DIT. DIT, this is
- 5 something that -- quite frankly, if you're
- 6 just going off the legislation, we could have
- 7 put an evaluation panel together and had no
- 8 RFP or just basically stuck to exactly what
- 9 is listed in the legislation.
- 10 But there are other rules and
- 11 procedures that have to be followed for RFPs,
- and that's something we did with the guidance
- of DIT, including their guidance that
- "consensus" means "unanimous," and yes, I
- would consent that is a mistake in the notes.
- 16 I believe that was said at the meeting. That
- is not correct.
- 18 Q. When you had meetings with leaders at DPI to
- 19 try to get consensus, do you understand that
- 20 to mean "unanimity" and "common sense" terms?
- 21 A. No. I believe this has been something that
- 22 we questioned DIT as well on, and
- 23 "consensus," they could never really give us
- 24 a better definition than unanimous.
- 25 And the way they described it, which

- was described to me, was imagine the entire
- evaluation panel was going to a movie. They
- 3 all had to go to a movie together. Some of
- 4 them want to go to a horror movie, like Saw
- 5 4; another group movie wants to go to
- 6 something nice, like Toy Story 4. They can
- 7 only go to one movie.
- 8 They don't have consensus because
- 9 you're not going to drag the Toy Story 4
- 10 people to Saw 4, and you're not going to drag
- 11 the Saw 4 people to Toy Story 4. And that
- 12 was exactly what was relayed to us from DIT
- as to, in this situation, consensus means
- 14 unanimous.
- 15 Q. Who relayed that movie analogy to you?
- 16 A. Kathryn Johnston. She did not use those
- 17 specific movies; I added those.
- 18 Q. She used a movie analogy?
- 19 A. Yes.
- 20 Q. Is it your understanding that DIT gave a
- 21 similar movie analogy to Ms. Johnson?
- 22 A. Yes. She got that from DIT.
- Q. Do you know who she spoke to at DIT?
- 24 A. No.
- Q. Mr. Johnson, Exhibit 8 appears to continue to

- go through each of the business and other
- 2 specifications of the RFP, correct?
- 3 A. Yes.
- 4 Q. And it appears that for every specification
- 5 in the RFP this Exhibit 8 records what the
- 6 evaluation committee thought about each
- 7 vendor's compliance or noncompliance with
- 8 those specifications, correct?
- 9 A. In the notes from a meeting, yes. There is
- definitely more detailed documents that went
- 11 along with this.
- 12 Q. Are you sure? I haven't seen any other
- 13 detailed documents.
- 14 A. I believe there is a spreadsheet where
- committee members actually looked at each
- 16 ranking and voted.
- 17 Q. Do you mean a spreadsheet where each
- 18 committee member reviewed?
- 19 A. Yes. I think that obviously had more details
- than these notes would.
- 21 Q. I'll have you turn to page 30, Mr. Johnson,
- and do you see there's a table at the top
- part of the page?
- 24 A. Yes.
- 25 Q. And there is a paragraph below that that says

- 1 "In summary, the team expressed unanimous
- 2 agreement with the ranking outcome above."
- 3 Do you see that?
- 4 A. No. Can you point it out to me?
- 5 Q. There's a short paragraph right below the
- 6 table on page 30. Do you see that it starts
- 7 with "after the team deliberated"?
- 8 A. Yes. In summary, yes.
- 9 Q. And the last sentence of that short paragraph
- 10 says "In summary, the team expressed
- unanimous agreement with the ranking outcome
- 12 above." Is that correct?
- 13 A. Yes.
- 14 Q. Do you have any basis to dispute that that is
- an accurate statement of what the committee
- 16 determined?
- 17 A. Not to my knowledge. It is a ranking
- outcome, but again, we've already seen that
- 19 there are multiple mistakes made in these
- 20 notes.
- 21 Q. Can you identify the mistakes that are in
- these notes to me?
- 23 A. We just did the one where it says "consensus"
- 24 means "general agreement" and not unanimity.
- Q. Are you aware of any documents that exist

prior to your response to the protest letter

- 2 meeting identifying any mistakes in DPI or
- 3 DIT's procurement record?
- 4 A. No. But I know of mistakes.
- 5 Q. Tell me about those mistakes.
- 6 A. I believe we'll get to it. I'm sure you have
- 7 the PowerPoint presentation from December of
- 8 2018.
- 9 Q. I do have that, and we'll get to that. We'll
- 10 probably take a break in a minute, but can
- 11 you identify what mistakes, if any, exist in
- this November 19th and 20th meeting document
- aside from your contention that the
- definition of consensus is incorrect?
- 15 A. No. I have not gone through this fully.
- 16 Following ranking was used for each
- 17 specification, yes, no, maybe. I believe
- 18 I've laid out very clearly what mistakes were
- 19 made in the response letter, and I don't know
- 20 how that correlates with these notes.
- 21 Q. So in terms of identifying what mistakes DPI
- 22 believes were made, we can refer to the
- 23 response of the protest letter to identify
- those; is that fair?
- 25 A. Yes, that is fair.

1 MR. ARMBRUSTER: Why don't we take a

- 2 short break.
- 3 THE VIDEOGRAPHER: We're off the
- 4 record at 11:17 a.m.
- 5 (Recess)
- 6 THE VIDEOGRAPHER: We're back on the
- 7 record at 11:37 a.m.
- 8 (Exhibit No. 9, Presentation, so marked)
- 9 BY MR. ARMBRUSTER
- 10 Q. Mr. Johnson, we're back on the record. I've
- just handed to you what's been marked as
- 12 Exhibit 9 to your deposition. Do you
- 13 recognize this document?
- 14 A. Yes.
- 15 Q. What is this document?
- 16 A. This is a presentation that was given to me
- 17 by Amy Jablonski on December 4th of 2018,
- 18 talking about the rankings that the
- 19 evaluation panel was ready to present to me.
- 20 Q. And I think you referred generally to this
- 21 document once or twice in your prior
- 22 testimony, correct?
- 23 A. Yes, once.
- Q. If we turn to page 3 of Exhibit 9, that
- 25 Background section appears to be a reference

- to the statutes we started your deposition
- with, correct?
- 3 A. Yes.
- 4 Q. And turn to the next page. Do you see where
- it says "Where we are" on that page?
- 6 A. Yes.
- 7 Q. And it says "Finalist Selection and
- 8 Negotiation" with a star beneath it, correct?
- 9 A. Yes.
- 10 Q. And then the next page looks like it is a
- page entitled "Evaluation Ranking," correct?
- 12 A. Yes.
- 13 Q. Do you see the leftmost column has the six
- evaluation criteria I've previously shown
- 15 you?
- 16 A. Yes.
- 17 Q. Do you see where it says at the bottom "The
- 18 evaluation criteria are stated in the
- 19 relative of importance," correct?
- 20 A. I assume so. If that's the order of
- 21 importance as it is in the RFP, I would agree
- to that.
- 23 Q. I'll have you turn the next few pages after
- 24 this page reflect from lowest to highest
- order the evaluation rankings of each of the

- four proposals, correct?
- 2 A. Yes.
- 3 Q. Let me have you turn to the page for
- 4 Istation.
- 5 A. Okay.
- 6 Q. Does DPI contend that any of the strengths
- 7 listed on this page are mistakes?
- 8 MR. SHANAHAN: Object to the form of
- 9 the question. We're not here on 30(b)(6).
- 10 Q. Do you understand that any of the strengths
- 11 listed for Istation's assessment are
- 12 mistakes?
- 13 A. I would point back to the response letter
- where we detailed the multiple mistakes that
- we found in this process.
- 16 Q. So I can rely on what you said in response to
- 17 the protest letter to determine what mistakes
- 18 may exist under this list of strengths, if
- 19 any?
- 20 A. If any. We can go through. This is talking
- 21 about the strengths for Istation.
- 22 Q. If you can look at the strengths for
- 23 Istation, do you believe that any of these
- 24 statements are mistakes?
- 25 A. To the best of my knowledge, I do not believe

- 1 these are mistakes.
- Q. What about the list of weaknesses, if you can
- 3 look at those? Do you believe that any of
- 4 those listed weaknesses for Istation are
- 5 mistakes?
- 6 A. I would absolutely point to the response
- 7 letter. I know there were multiple mistakes
- 8 that we found throughout this process, and I
- 9 am sure you can match things listed in here
- 10 to mistakes that we found in this process
- that are detailed in the response letter.
- 12 Q. So I can rely on the response letter to
- determine whether DPI took the position or
- 14 you took the position that any of these
- 15 weaknesses were mistakes?
- MR. SHANAHAN: Object to the form of
- 17 the question.
- 18 A. Looking at these six, I don't know if all of
- 19 these would be addressed by the response
- 20 letter.
- 21 Let's look at No. 6, for example. I
- can tell you when I saw this presentation in
- 23 person I was very concerned with that being
- 24 listed as a weakness for why this would be
- 25 ranked second.

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1 "Equity of technology in schools may
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- 2 lead to loss of instructional time." Equity
- 3 of technology is an issue, but it is
- 4 something through the Read to Achieve program
- 5 we had the capability to close the gap in
- 6 equity there, so that is something that
- 7 definitely gave me pause when I was being
- 8 presented this specific PowerPoint. I think
- 9 these others are probably addressed in the
- 10 response letter.
- 11 Q. Okay.
- 12 A. A little troublesome, and I would imagine
- this is in the response letter. The
- 14 assessment is not diagnostic in nature, and
- 15 I, again, don't think that probably is
- something that was flagged in my mind when
- seeing this, but going back and looking at
- 18 what this evaluation panel actually did as
- 19 part of RFP-2 and seeing how they scored that
- 20 particular criteria was very concerning.
- 21 Q. What about the scoring of that particular
- 22 criteria was very concerning?
- 23 A. This is all addressed in the response letter,
- 24 and I would point there for the specifics,
- but I do clearly remember when we were

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1
          preparing the response letter in going
 2
          through these notes this evaluation panel
 3
          ranked criteria as a yes, maybe, or a no.
                   And they even stated that if it was
 4
          going to be a "maybe," that someone would go
 5
          back and investigate as to whether or not it
 6
 7
          was indeed a "yes" or a "no." Whether or
 8
          not -- for example, something being
 9
          diagnostic in nature, no one went back and
          did that.
10
                   Instead, they converted the "maybes"
11
          to "noes," so I believe -- and I'm only
12
          speaking off the top of my head -- and again,
13
          this is all in the response letter. I
14
          believe this ranking process by this
15
          evaluation panel for that particular one
16
          diagnostic in nature had a bunch of maybes.
17
                   I think the majority of the votes
18
          were maybes, and instead of actually
19
20
          investigating and going and determining if
21
          the answer should be yes or no, the decision
          was made by this evaluation panel or one of
22
          the leaders of it to switch that to noes.
23
          Do you know whether they were permitted to do
24
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that by DIT rules?

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1 A. No. No, I don't know. I don't know if that
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- was even a proper procurement protocol on
- 3 what they were doing, the yes, maybe, or no
- 4 vote.
- 5 Q. I can go back and look at the response at the
- 6 protest letter, but let me ask you about
- 7 equity of technology. What is equity of
- 8 technology?
- 9 A. You would have to ask Amy Jablonski.
- 10 Q. You seem to have an understanding what it
- 11 was. You seem to understand that statement
- is wrong?
- 13 A. I would take that as -- equity of technology
- in schools may lead to loss of instructional
- 15 time. I imagine that means that there is
- some schools in the state that don't have
- 17 enough devices to implement Istation.
- 18 Being involved in this process even
- 19 at a high level, you knew that Istation could
- 20 be on multiple devices, and i-Ready could be
- on multiple devices, NWEA could be on
- 22 multiple devices; and Amplify is on one, but
- 23 they were also working on options for
- 24 multiple devices.
- 25 That struck me as a very odd

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weakness to put in there, and I actually --
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- 2 talking about it, I don't know if anyone has
- 3 ever done the crosscheck to the notes to see
- 4 if that was discussed in the notes of the
- 5 meeting as well or if that is something that
- 6 somebody added to this presentation that was
- 7 then given to me.
- 8 Q. Was it true that there's an equity of
- 9 technology issue across the state that some
- schools don't have as much technology as
- 11 other schools?
- 12 A. Absolutely.
- 13 Q. So if a school only had two computers for a
- 14 classroom, it would take longer to administer
- an Istation assessment than a school that has
- 16 a computer for every student, correct?
- 17 A. We're getting into my policy beliefs around
- 18 education now. I do not believe this
- one-to-one technology. You actually only
- 20 need about four devices per classroom to
- 21 truly implement a program like Istation or
- i-Ready or NWEA MAP's assessment and students
- 23 work in rotations.
- 24 So all you need are four devices or
- less, and students who are working on that

going through the lesson or the diagnostic

get that, but then students rotate to another

station where they either work one-on-one

with the teacher, they work with pencil or

paper, they work with an actual physical

book.

- So, no, I disagree this would be a weakness that would hamper an implementation of a reading diagnostic tool, especially since we had just earlier that year were able to use Read to Achieve funds that were previously not being used by the State Board of Education to purchase a new iPad for every K through 3 reading teacher.
- We knew, thanks to Read to Achieve, there were at least two iPads in every K through 3 reading class in the State of North Carolina, and that is something we had planned to help teachers get more access to technology, teachers who needed it, especially in low-wealth districts.
- Q. Now, I hear you saying that you thought that
  weakness may be incorrect, but are you saying
  that the experts that were on the evaluation
  committee couldn't, in good faith, reach that

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1 conclusion when they concluded that weakness?
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- 2 A. I don't know. Is that weakness in the notes?
- 3 Q. I don't know sitting here today. It's in the
- 4 PowerPoint?
- 5 A. It's in the PowerPoint, but again, you're
- 6 seeing what happened in December of 2018. I
- 7 actually was expecting a pretty cut and dry
- 8 PowerPoint presentation, and I left with
- 9 concerns and questions that then started more
- of a process of looking into what's going on
- 11 with this evaluation panel.
- 12 Q. What did you do when you left the meeting?
- 13 A. I talked with -- I can't tell you exactly
- 14 who -- I imagine it was Pam Shue, Chloe
- 15 Gossage, Catherine Johnson, and we haven't
- gotten to what really gave me a red flag.
- 17 I actually asked the question from
- 18 them. If you turn to the next page,
- 19 Evaluation Ranking ranked first Amplify
- 20 Education, Inc. You will notice that there
- 21 are very few weaknesses listed.
- 22 Q. There is only one?
- 23 A. There is only one, and that was very
- 24 disconcerting to me because Amplify would
- 25 have gone through a fair process and could

have won out this outright and fair, but I
had just been presented a presentation with
multiple weaknesses for multiple vendors, and
here come the weaknesses for Amplify, and it
is just one.

There are many assessment measures that needs to be turned off. It's a typo as well. But if you look -- I already knew about this, and looking back at Exhibit 8, the notes even confirm that this was a weakness that had been brought to my attention that was not listed in this PowerPoint, but it was a serious concern of people during this process.

Exhibit 8, page 30, fourth paragraph down, "The issue of using developers in Ukraine for coding should be further discussed with DIT and legal. Further clarification is needed from the vendor including identifying all associated risks."

So the irony is not lost on me that it's Ukraine, but there was something going on with IT and coders for Amplify and Ukraine that there was a fear that it broke rules of DIT, and that had to be worked through before

- we could actually have potentially Amplify be
- 2 a selected vendor.
- 3 Q. Has there ever been any determination made
- 4 that there was a Ukraine issue that required
- 5 cancellation of the procurement?
- 6 A. No. Other issues came up before we even got
- 7 into that.
- 8 Q. So you're saying the PowerPoint was mistaken
- 9 by not including a bullet point about
- 10 something about Ukraine in it?
- 11 A. I'm saying I was concerned that I had trusted
- 12 professionals at DPI to do a fair evaluation,
- and when I was presented with this PowerPoint
- in 2018, I left with concerns that there was
- not a fair evaluation done.
- 16 Q. Why wasn't it fair? Are you saying these DPI
- 17 employees weren't working in good faith?
- 18 MR. SHANAHAN: Objection to form.
- 19 A. I had concerns upon leaving, and I can tell
- 20 you not my state of mind during this
- 21 presentation, but my state of mind fast
- forward a few months later when we're
- compiling all of the materials to respond to
- 24 Amplify's protest learning what we learned
- 25 through all that process, yes, I was

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extremely concerned about whether or not
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- 2 these DPI employees were actually operating
- 3 in a truly unbiased and fair manner.
- 4 And on top of that, I'm sure we'll
- 5 talk about the leak of confidential
- 6 information. That came to my attention
- 7 shortly after this in January, and through
- 8 the totalitarian of all the circumstances, I
- 9 had grave concerns about the process in
- 10 RFP-2.
- 11 O. Which members of the evaluation committee
- were biased?
- 13 A. I don't need to speculate as to exactly who
- it was, but I can tell you when you look at
- all of the evidence compiled in the multiple
- improper actions that were taken, there's
- definitely enough to be concerned that we
- were not having a fair procurement process.
- 19 Q. So you think that --
- 20 A. Again, this is coming from the research we
- 21 did in preparation for the response letter.
- 22 At this time I just had concerns walking out
- of there that there were known problems, and
- 24 we had DPI professionals that were not
- 25 bringing those problems to the attention when

saying they had a ranking of the vendor?

- 2 Q. What known problems?
- 3 A. One example was the issue in Ukraine.
- 4 Q. Where were you reading that from?
- 5 A. Exhibit 8, page 30. That's the meeting notes
- 6 from November 19th and November 20th, five
- 7 down the issues using developers in Ukraine.
- 8 I only point to this in the exhibit because
- 9 we, here, have further proof this is
- something that was being talked about at the
- 11 time.
- 12 This was raised to my attention as a
- concern during this process, but then when
- 14 I'm given this PowerPoint presentation, I get
- to the very last slide, and there's only one
- 16 weakness, and it has a typo in it.
- 17 Q. So the lack of a reference to Ukraine on that
- 18 slide didn't stand out to you at the time
- 19 because you weren't aware?
- 20 A. It did stand out to me at the time. I was
- 21 aware of the Ukraine issue at that time. It
- 22 stood out to me it was not listed on that
- 23 PowerPoint, and that was after I had the
- 24 concern -- if we're going to have a weakness
- 25 for Istation that equity of technology in

- schools may lead to loss of instructional
- time, certainly a legal issue with coders in
- 3 Ukraine should be listed under weakness for
- 4 Amplify. That needs to be further evaluated.
- 5 Q. So on page 30 of Exhibit 8, it says "The
- 6 issue of using developers in Ukraine for
- 7 coding should be further discussed with DIT
- 8 and legal." Do you see that?
- 9 A. Yes.
- 10 Q. And then it says "Further clarification is
- 11 needed from the vendor." Do you see that?
- 12 A. Yes.
- 13 Q. Was clarification requested of the vendor of
- 14 that issue?
- 15 A. I would assume so.
- 16 Q. So who brought this alleged Ukraine issue to
- 17 your attention for the first time?
- 18 A. I believe it was Chloe.
- 19 Q. When was it brought to your attention?
- 20 A. Probably late November, possibly early
- 21 December. I know it was before I received
- this PowerPoint. It was in passing. It
- 23 was -- she was letting me know that Amy
- Jablonski wanted to present the PowerPoint to
- 25 me with the rankings, and I said, "How's it

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going?"
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- 2 And I can't remember everything we
- 3 talked about, but that is definitely
- 4 something that stuck out as a concerning
- 5 issue because when you look back at the
- 6 evaluation panel, there are IT people on
- 7 there, and they were concerned with this
- 8 issue.
- 9 Q. What did Chloe tell you about this Ukraine
- issue prior to the December 4th presentation?
- 11 A. All I can recall is that she told me that
- 12 they used coders in Ukraine and that may be a
- problem with state law or procurement rules,
- something with DIT and some kind of security
- 15 risk protocol that they have certain areas
- that they don't allow outside coders to make
- 17 technology for North Carolina.
- 18 Q. Was there ultimately any resolution of that
- 19 issue?
- 20 A. I don't know.
- 21 Q. So at the end of this December 4th meeting,
- 22 you were concerned about whether the
- 23 evaluation process had been fair; is that
- 24 right?
- 25 A. That's probably a fair statement. Again, you

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have to remember this was a year ago, and I
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- 2 now have gone through the entire process of
- 3 looking into the weeds on this entire RFP-2
- 4 and everything that was done during RFP-2; so
- 5 it is hard to really pinpoint back to how I
- 6 was feeling after this, but I definitely can
- 7 confirm to you I had concerns after this
- 8 PowerPoint presentation.
- 9 Q. Did you share those concerns with
- 10 Dr. Jablonski?
- 11 A. No. I shared those concerns with Pam Shue
- 12 and Chloe Gossage and Catherine Johnson.
- 13 Q. What did you say to them?
- 14 A. I do not recall.
- 15 Q. Do you recall generally what you said to
- 16 them?
- 17 A. Generally, I believe that's where I asked if
- it would be appropriate for me to speak to
- 19 the evaluation panel, and that is something I
- 20 want to do after the Christmas holiday,
- 21 because you have to remember, I have not
- 22 talked to the evaluation panel at all during
- 23 this entire process. This is really the
- 24 first update I had gotten on it, and it was
- 25 from Amy Jablonski.

- 1 Q. Let me turn you back to the page on Istation
- 2 strengths and weaknesses.
- 3 A. Yes.
- 4 Q. Do you see weakness No. 4 where it concludes
- 5 that "Istation is not a reliable screener for
- 6 dyslexia because it lacks some key measures
- 7 for dyslexia risk factors like letter-naming
- 8 fluency." Do you see that?
- 9 A. Yes.
- 10 Q. Do you think it was wrong for the panel to
- 11 conclude that Istation lacks some key
- measures for dyslexia risk factors?
- 13 A. With all the knowledge I have now,
- 14 absolutely, and that is based on being a year
- out from this recommendation, and that is
- very well detailed in the response letter to
- 17 Amplify's bid protest.
- 18 Q. Let's turn back to Exhibit 8 which is the
- 19 November meeting notes. I'll have you turn
- 20 to page 12 of the document. On page 12 near
- 21 the bottom the committee starts evaluating
- 22 Istation. It says "Business Specification
- 23 1." Do you see that?
- 24 A. Yes.
- Q. And do you see it says "Consensus Ranking"

- under business specification 1, "They voted 1
- 2 no and 10 maybe whether Istation met that
- 3 specification." Do you see that?
- 4 A. Yes.
- 5 Q. Do you contend the committee was in some way
- 6 bias in making that statement?
- 7 A. No. It is my belief that somewhere someone
- 8 in charge of this process did show bias
- 9 because they took improper actions of
- 10 switching those 10 maybes to noes.
- 11 O. Who did that?
- 12 A. I do not know.
- 13 Q. Do you know whether any of the narrative
- content of this paragraph and response to
- business specification 1 is a mistake or
- 16 incorrect?
- 17 A. I do not know. I was not there.
- 18 (Exhibit No. 10, E-mail Exchange, so
- 19 marked)
- 20 Q. Mr. Johnson, I've handed you what's been
- 21 marked as Exhibit 10 to your deposition which
- 22 I'll represent is an e-mail exchange between
- 23 DPI folks and DIT folks from June 6, 2019.
- 24 Have you seen this exchange before?
- 25 A. I'm not entirely sure. I believe I have, but

- it would just be in passing.
- 2 Q. I'm going to turn to page 3, and we'll work
- 3 our way back and ask if you recall
- 4 information about this.
- 5 A. Okay.
- 6 Q. Do you see the first e-mail chronologically
- 7 appears to be an e-mail from Melinda Williams
- 8 to Sri at DPI, 11:14 a.m., on June 6th?
- 9 A. Yes.
- 10 Q. It appears that the subject title is "RTA
- 11 Edited Award Recommendation Draft." Do you
- 12 see that?
- 13 A. Yes.
- 14 Q. And do you understand that there was a memo
- that was generated by DPI to justify the
- 16 award to Istation?
- 17 A. Yes, it is being run by DIT.
- 18 Q. Do you see the e-mail above that where it
- 19 says "Hi, Melinda"?
- 20 A. Yes.
- 21 Q. And it appears that it is from a few minutes
- 22 later that same day. Do you see where Sri
- 23 says "We did not evaluate three and four
- 24 under the same evaluation criteria"? Do you
- 25 see that?

- 1 A. Yes.
- Q. Do you know who vendors 3 and 4 are?
- 3 A. No.
- 4 Q. Do you know there are two vendors who did not
- 5 make it past --
- 6 A. Yes. I don't know who is 3 and who is 4, but
- 7 I would imagine that's referring to NWEA and
- 8 Curriculum Associates.
- 9 Q. Do you know what this e-mails means by saying
- 10 "We did not evaluate 3 and 4 under same
- 11 evaluation criteria"?
- 12 A. No.
- 13 Q. Do you see on page 2 there is a question back
- 14 to Sri "What criteria did you evaluate them
- under?" Do you see that?
- 16 A. Yes.
- 17 Q. And then there is a response from Sri that
- 18 said "Those listed in the RFP," correct?
- 19 A. Yes.
- 20 Q. And turn to page 1 of Exhibit 10. Do you see
- 21 there is an e-mail from DIT? The second
- 22 sentence says "The evaluation criteria should
- 23 be the same for all vendors from the
- 24 beginning."
- 25 A. Yes.

- 1 Q. Do you recall, after me showing you this
- 2 exhibit, whether you've reviewed this e-mail
- 3 exchange before?
- 4 A. I believe -- and I could be mistaken. I
- 5 believe this was in some of the documents
- 6 that was part of the public record request,
- 7 and if I'm mistaken, that is because there
- 8 were e-mails like this.
- 9 Q. Do you agree with the statement that the
- 10 evaluation criteria should be the same from
- 11 all vendors from the beginning?
- 12 A. No, I don't know what this refers to. And
- this is Thursday, June 6th, "After talking
- with Patty, disregard the previous comments.
- We will keep the award recommendation listed
- just for the two vendors; however, I do need
- 17 to get more detailed information for the two
- 18 vendors provided. Let's discuss at 1:00.
- 19 Thanks."
- 20 So clearly, this was a conversation
- 21 between procurement people at DPI and NC DIT
- in formulating the award response.
- Q. Do you know whether the word "comments"
- 24 refers to the statement evaluation criteria
- should be the same for all vendors from the

- beginning or do you not?
- 2 A. I do not know. I don't know what this back
- and forth refers to. I just know that we
- 4 wanted to make sure that DPI worked very
- 5 closely with DIT to make sure that all
- 6 procurement protocols and rules were followed
- 7 with their guidance, and they were and that's
- 8 what this final outcome ended with.
- 9 Q. I'm not asking you about this procurement,
- but you would agree that statements mistakes
- are made in procurements, correct?
- 12 A. Absolutely. I would point you to RFP-1 and
- 13 RFP-2.
- 14 (Exhibit No. 11, Form, so marked)
- 15 Q. Mr. Johnson, I've handed you what I've marked
- 16 as Exhibit 11. Have you seen this document
- 17 before?
- 18 A. I believe so.
- 19 O. What is this document?
- 20 A. This looks like the official form to fill out
- 21 for cancelling RFP-2.
- 22 Q. You understand that DPI had to get approval
- 23 from DIT to cancel RFP-2?
- 24 A. Absolutely. Very early in January into
- 25 February when the totalitarian of all the

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circumstances raised lots of concerns about
 1
 2
          RFP-2 process and whether or not it actually
 3
          was fair and the best value for the state, we
          were working very closely with DIT to make
 4
 5
          sure we proceeded exactly how we were
 6
          supposed to.
         What is the reason that this document says
 7
 8
          DPI was requesting approval for cancellation?
         I'll just read it. "DPI is requesting to
 9
10
          cancel an RFP for the procurement of Read to
11
          Achieve Diagnostics Software. Four offers
12
          were received on or before the due date
          specified. All were responsive.
13
                   "DPI subsequently began their
14
          evaluation and discovered that two of the
15
16
          four vendors had significant weaknesses as
          compared to the specifications issued in the
17
          RFP. Neither vendor (Curriculum Associates
18
19
          and NWEA) appeared ready to execute a large,
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"Both had significant technical limitations and compliance with SOC 2 Type 2 was either absent or scheduled to be completed later. The other two vendors that responded appeared capable of satisfying our

statewide effort.

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24

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1 agency's business needs but are at a
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- 2 disparate price range (so unlike that there
- 3 is no basis for comparison)." Specifically,
- 4 the prices are Amplify Education about
- 5 12 million; Istation, about 3 million.
- 6 "As a result, DPI believes that
- 7 continuing with the RFP would serve no
- 8 valuable purpose, and they would like to
- 9 cancel. Pursuant to the definition of
- 10 'Negotiation' in NCAC 6B.0316, DPI intends to
- 11 conduct negotiations with sources of supply
- 12 to maximize the state's ability to obtain
- 13 best value based on the evaluation factors
- 14 set forth in the solicitation."
- 15 Q. Thank you. Were you involved at all in the
- 16 preparation of this document?
- 17 A. No.
- 18 Q. This request for cancellation doesn't say
- 19 anything about a breach of confidentiality,
- 20 does it?
- 21 A. No.
- 22 Q. Why not?
- 23 A. I do not know. It also doesn't say lack of
- consensus.
- Q. It also doesn't say you believe the process

- was unfair, does it?
- 2 A. No.
- 3 Q. In fact, this document says that DPI
- 4 determined that all four bids were
- 5 responsive?
- 6 A. I believe it did.
- 7 O. How could DPI conclude all bids were
- 8 responsive if you thought the whole process
- 9 was bias?
- 10 A. Because they were responsive. They responded
- to the RFP, and they provided enough
- information to show they could do the work.
- 13 Q. How do you know that if you thought committee
- members were bias? How do you know that all
- bids were responsive?
- 16 A. I didn't draft this document. I didn't sign
- 17 this. I didn't see this when it went over.
- 18 I was in a position where I had concerns from
- 19 the December 2018 PowerPoint.
- 20 On top of those concerns, we found
- 21 out that there was a leak of confidential
- 22 information to someone outside of the process
- 23 who has close ties to Amplify.
- 24 Then on top of that, even with all
- 25 that going on, I knew we could still try to

1	have a recommendation from this panel, and
2	then we could start working through these
3	issues before I gave my approval, because
4	going back to how this was a very odd
5	legislation, we could go through all this,
6	and I could say "I don't approve." That was
7	an option at my discretion.
8	So I decided we would go through and
9	we would try to come to consensus, but then
10	even when we tried to come to consensus, this
11	evaluation panel didn't come to consensus.
12	So the lack of consensus, the concerns I had
13	from the 2018 PowerPoint, and those concerns
14	being sorry for the pun amplified by
15	the fact that one of the evaluation panel
16	members was leaking confidential information
17	to someone with close ties to Amplify.
18	All of that together, it was very
19	clear that the proper thing to do, such as
20	with RFP-1 where we knew we were going to
21	have issues, was to cancel.
22	So it was my instruction to
23	procurement and to the evaluation panel,
24	whoever needed to actually put the paperwork

together, to make sure that we properly

- cancelled RFP with guidance from DIT.
- 2 Q. But you would agree with me that this
- 3 Exhibit 11 doesn't detail any of these issues
- 4 you described as serious reasons for
- 5 cancelling the procurement?
- 6 A. I absolutely agree with you, they are not
- 7 listed on this document.
- 8 Q. Do you know who prepared this document?
- 9 A. Would it be Andrea?
- 10 Q. If you know.
- 11 A. No, I do not know.
- 12 Q. Do you know who at DPI communicated with DIT
- about the decision to request approval for
- 14 cancellation?
- 15 A. At the very least, I know Catherine Johnson
- 16 was in communication explaining what was
- 17 going on with RFP-2, explaining the concerns,
- 18 explaining the problems and seeking guidance
- 19 from DIT on what next steps to take because,
- 20 as with RFP-1, when we found that there were
- 21 problems, we were able to go to the General
- 22 Assembly and ask for an extension.
- 23 We are not in a place where, as you
- said, December 1st we were supposed to have
- an award. We weren't in place to could go

back to the General Assembly and ask for an

- 2 extension for RFP-2, nor did we want to,
- 3 because, again, we don't know how we would
- 4 handled the fact that the Amplify contract
- 5 was expired, and we did not have the ability
- 6 to extend that contract.
- 7 The extensions were used up. So we
- 8 had to come to a place where, through a fair
- 9 efficient process, we could contract with a
- 10 reading diagnostic tool vendor; and that was
- my instruction to Catherine Johnson, to work
- 12 with DIT to see if there was a way we could
- have a fair process with an award that we
- 14 could do as quickly and efficiently and
- fairly as possible so we could have a tool in
- 16 place for next school year.
- 17 Q. At the time of this memo, it appears to be
- dated late March 2019, correct?
- 19 A. Yes.
- 20 Q. So at that point, DPI is actually almost four
- 21 months after the statutory deadline to select
- 22 a vendor?
- 23 A. Yes.
- Q. You're already violating the statute?
- 25 A. Yes.

- 1 Q. Did anyone discuss going to the legislature
- 2 to make sure an award could be made that
- 3 would be in accordance with law?
- 4 MR. SHANAHAN: Object to the form.
- 5 A. No. Just because you missed a due date in
- 6 the law doesn't invalidate the law, I would
- 7 assume, but it is also a requirement by Read
- 8 to Achieve, the overarching law of Read to
- 9 Achieve, that you have this reading
- 10 diagnostic tool in the schools.
- 11 So to comply to that law, you had to
- go through this process regardless of if it
- was late.
- 14 Q. RFP-1 was cancelled in March of 2018. That
- 15 was already considered too late to complete a
- procurement, correct?
- 17 A. We considered it at the time, yes.
- 18 Q. So you were cancelling this one in March of
- 19 2019, but you are saying you had no other
- 20 option?
- 21 A. Yes. We were out of expenses with Amplify,
- 22 which is what we relied on in the first RFP
- 23 cancelation. The contract for Amplify -- I
- 24 don't remember if it was 2 years or 3 years,
- but it was a certain contract time, and then

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we had two one-year extensions, and we used
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- 2 both those up.
- We were at a point where we had to
- 4 go forth with a procurement process in order
- 5 to give an award so that we could have --
- 6 whether it be Amplify and nothing changes or
- 7 whether it being Istation, and we have a new
- 8 reading diagnostic tool. We had to get a new
- 9 contract in place for the next school year.
- 10 Q. Not saying DPI should have done this, but DPI
- 11 could have approached the legislature for
- relief just after RFP-1, correct?
- 13 A. Theoretically possible, but how do you get
- 14 around the fact that we don't have a contract
- 15 with any vendor?
- 16 Q. If the legislature passes a statute allowing
- 17 an extension. I'm not saying it is going to
- happen. You did not go to the legislation?
- 19 A. Yes, because any reasonable person knows that
- is not going to happen.
- 21 Q. But this was a unique statute?
- 22 A. It was a very unique statute, and there was a
- lot of people in the General Assembly, and
- then you had to have the signature of the
- 25 governor.

1 (Exhibit No. 12, Contract Award

- 2 Recommendation, so marked)
- 3 Q. Mr. Johnson, I've handed you what I've marked
- 4 as Exhibit 12 to your deposition. Do you
- 5 recognize this document?
- 6 A. Yes.
- 7 Q. What is this document?
- 8 A. This is the contract award recommendation
- 9 that, I assume, went from DPI to DIT.
- 10 Q. Do you understand this is basically the
- document documenting DPI's decision to make
- 12 an award to Istation?
- 13 A. Yes.
- 14 Q. Did you review any drafts of this document
- 15 before responding?
- 16 A. No.
- 17 Q. Have you reviewed any drafts of this document
- in preparing for your deposition or at any
- 19 time?
- 20 A. Only at the time I believe this was part of
- 21 the public record request that came out this
- 22 summer.
- 23 Q. So were you involved in drafting this
- 24 document at all?
- 25 A. No.

- 1 Q. Did you have any discussions regarding this
- 2 contract award recommendation document before
- 3 it was finalized?
- 4 A. No.
- 5 Q. I'll have you turn to page 4 of the document,
- 6 Mr. Johnson. Do you see "Section 1,
- 7 Introduction"?
- 8 A. Yes.
- 9 Q. It says "The evaluation committee could not
- reach a consensus." Do you see that?
- 11 A. Yes.
- 12 Q. That's not the basis that is reflected in
- 13 that DIT record for cancellation, correct?
- 14 A. Correct.
- 15 Q. This Introduction doesn't say that the RFP-2
- is cancelled due to any alleged breach of
- 17 confidentiality, correct?
- 18 A. Correct.
- 19 Q. Why wasn't it put in there?
- 20 A. I don't know.
- 21 Q. I'll have you look at "Section 2, Evaluation
- 22 Committee." Do you know how the members of
- 23 this evaluation committee were selected?
- 24 A. I believe this was at the recommendation of
- 25 Pam Shue.

- 1 Q. How did that happen?
- 2 A. Amy Jablonski was no longer with the
- department, so Pam Shue was the business
- 4 owner.
- 5 And I believe -- I don't know if Amy
- 6 Jablonski was replaced for this part or Pam
- 7 Shue just became the business owner.
- 8 Q. And did -- do you know, did Ms. Shue select
- 9 the members of the evaluation committee?
- 10 A. I'm not entirely sure. I would imagine that
- 11 again, just like RFP-1 and RFP-2, there was a
- discussion that occurred amongst procurement
- and K-3 literacy and accountability as who it
- 14 would make sense to be on this evaluation
- 15 panel.
- 16 Q. Were you consulted about who should be on the
- 17 evaluation committee?
- 18 A. I'm sure I was. Just like RFP-1 and RFP-2, I
- 19 believe it would always come to me for
- 20 approval.
- 21 Q. Did you object the proposed conclusion of
- 22 anybody on the proposed evaluation committee?
- 23 A. No.
- Q. Do you recall whether Pam Shue came to you
- 25 with a list of names, or how did she

1 communicate with you who she thought should

- be on the evaluation committee?
- 3 A. I believe it was more of we want to make sure
- 4 we have someone from testing. So you would
- 5 see that word "psychometrician," someone from
- 6 digital learning, Nathan Craver, and, of
- 7 course, Pam is the early childhood expert.
- 8 And then it looks like other people
- 9 would be -- we have attorneys, and it looks
- 10 like project manager must be procurement.
- 11 Q. You agree that the evaluation committee is
- 12 much reduced in size?
- 13 A. Yes, absolutely.
- 14 Q. Did you have any discussion with Ms. Shue
- 15 about whether the evaluation committee should
- be reduced in size?
- 17 A. I don't recall, but generally speaking,
- that's something that I was absolutely fine
- 19 with -- given that we had to go quickly and
- 20 efficiently.
- 21 Q. I understand looking at this the word
- 22 "decision-maker" on this list of evaluation
- 23 committee members, those are the voting
- 24 members, correct?
- 25 A. That's how I understand it as well.

- 1 Q. There were four members of the voting
- 2 evaluation committee?
- 3 A. Yes.
- 4 Q. Do you see -- I'm going to have you turn to
- 5 page 5 of Exhibit 12. Do you see where it
- 6 says "Section 3, Evaluation Criteria
- 7 Methodology"?
- 8 A. Yes.
- 9 Q. Do you see there is a list of evaluation
- 10 criteria in order of importance? Do you see
- 11 that?
- 12 A. Yes.
- 13 Q. You would agree that list of evaluation
- 14 criteria does not match up with the RFP,
- 15 correct?
- 16 A. This was a different process and a different
- 17 procurement. I do agree it is not in the
- same order.
- 19 I also know, again, from having
- 20 prepared the response letter that these were
- 21 actually unweighted factors. So while there
- is an order, that order did not come into
- play.
- Q. It does say that the criteria below are
- 25 listed in order of importance, correct?

- 1 A. Yes.
- 2 Q. When it says -- cost is listed first. Cost
- 3 is the most important in order of importance,
- 4 correct?
- 5 A. Yes. But again, it wasn't weighted so that
- 6 didn't come in to play.
- 7 Q. Well, if someone tells -- strike that.
- 8 Who made this order of importance?
- 9 A. I don't know.
- 10 Q. Are you aware that cost was ordered as No. 4
- from the original sixth criteria of the RFP?
- 12 A. I am now with having reviewed all the
- documents from the beginning of RFP-1 all the
- 14 way through where we are today.
- 15 Q. When did you become aware of that?
- 16 A. Probably when preparing the response letter.
- 17 Q. To the protest?
- 18 A. Yes.
- 19 Q. And the second evaluation criteria in order
- of importance is vendor financial stability.
- 21 Do you see that?
- 22 A. Yes.
- 23 Q. Do you recall or know that was the sixth of
- 24 six evaluation criteria in order of
- importance in the original RFP?

- 1 A. I know that know, yes.
- Q. Do you know whether this list, updated list
- 3 of evaluation criteria, was provided to
- 4 vendors?
- 5 MR. SHANAHAN: Object to the form of
- 6 the question as to "updated."
- 7 A. I would believe so because I believe the way
- 8 this process worked is we started with
- 9 talking to DIT, and we made sure we had
- 10 complete 100 percent guidance from DIT in
- setting up this entire negotiation process
- 12 because we just had to cancel RFP-1 because
- there was a conflict of interest with Amplify
- that someone did not report.
- So we had to cancel this one time,
- that already had people very worried and
- 17 concerned about this entire process. Then
- 18 RFP-2 came along, and we knew all the really
- 19 bad things that were going on with RFP-2 and
- 20 were very concerned about that, but we had to
- 21 cancel that.
- 22 So absolutely that would raise a lot
- of concern among not just vendors but local
- 24 superintendents, schools that knew that there
- 25 had to be a new tool in place.

1		So we knew a lot of eyes would be on
2		this. We knew we had to do it exactly within
3		procurement guidelines and rules. So we
4		started off, every single action we took we
5		worked with DIT and with their guidance.
6	Q.	Because you knew if it was done wrong, it
7		might get thrown out, and you didn't want
8		that to happen?
9	Α.	If it was done wrong, I would have to cancel
10		it again, just like RFP-2 was done
11		incorrectly and we had to cancel that. We
12		wanted to make sure that this procurement was
13		right on track. We worked very closely with
14		DIT.
15		Those were my instructions, and
16		everything that you see here was something
17		that was run by DIT, and I do believe that
18		there would be some documents that went to
19		vendors. I'm just recalling.
20		I imagine there is a document that
21		went to vendors saying we are opening up
22		negotiations, please respond to these
23		criteria. And the good thing about that is

that any vendor that was worried about the

previous two RFPs had a completely even shot

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1 here to respond, again, whether they wanted
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- 2 it to be exactly the same as it was or
- 3 whether they look at the new document and
- 4 respond accordingly. They all had a fair
- 5 chance and would be involved in a fair
- 6 process.
- 7 Q. You agree that vendors would want to know
- 8 what the evaluation criteria were in order of
- 9 importance?
- 10 A. I would assume that is something a vendor
- 11 would want to know. I do not know exactly,
- off the top of my head, what went to vendors.
- 13 Q. Sure. I'm not asking you that.
- 14 You would agree that if your
- involvement in RFP were costs were fourth out
- of the sixth most important factors and
- 17 became the most important factor, that would
- 18 be something a vendor would want to know?
- 19 A. I don't know -- I'd have to look back at the
- 20 RFP-2. I assume that they were seeing that
- 21 there was this weighted structure based on
- 22 RFP-2. I don't know exactly what a vendor
- 23 sees. I can agree with you that is something
- 24 a vendor would want to know.
- 25 I don't know exactly what a vendor

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1 receives in an RFP process. I don't know
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- 2 what they receive beyond RFP-1, beyond RFP-2;
- 3 and now we're in the third iteration of this,
- 4 and it is in negotiation, and I don't know
- 5 what they would have received in that.
- I just know my direction to my
- 7 procurement team was make sure you work very
- 8 closely with DIT and work under their
- 9 guidance to make sure we adhere to all
- 10 procurement rules, and that's exactly what my
- 11 team did.
- 12 Q. Do you remember I showed you the RFP earlier,
- 13 RFP-2, and we looked at the sixth evaluation
- 14 criteria, correct?
- 15 A. Uh-huh.
- 16 Q. I'll have you turn to page 8. Do you see the
- 17 bottom line with "Istation" on the left?
- 18 A. Yes.
- 19 Q. And on the right, do you see where it says
- 20 "Solution is not compatible with screen
- 21 readers or keyboards and will cost extra to
- 22 ensure compatibility." Did I read that
- 23 correctly?
- 24 A. Yes.
- Q. Do you know what that refers to?

- 1 A. No.
- 2 Q. Do you know how much extra it will cost, or
- 3 do you not know a thing about this issue?
- 4 A. I don't know anything about this issue. I
- 5 can tell you you're asking me the details on
- 6 a contract award recommendation. We started
- 7 this process over for the third iteration of
- 8 negotiations.
- 9 The evaluation panel was put
- 10 together. The evaluation panel reviewed the
- 11 criteria. They unanimously selected
- 12 Istation. They brought that recommendation
- to me. I approved Istation.
- 14 We brought that recommendation to
- the State Board of Education. They
- unanimously approved that recommendation.
- 17 Then this is something that, I
- 18 guess, happens after all that part of the
- 19 process that was put together by Tymica Dunn.
- 20 Q. Let's clarify: You weren't involved in
- 21 drafting this June 7th memo?
- 22 A. That's correct.
- 23 Q. So you have no personal knowledge as to that
- 24 statement I was asking about on page 8?
- 25 A. Correct.

- 1 Q. I'll have you turn to page 9. Would you
- 2 agree that shows that DPI found no concerns
- 3 with either vendor's financial stability?
- 4 A. Yes.
- 5 Q. I'll have you turn to page 11. Do you see
- 6 "personalized learning strengths" for
- 7 Amplify? Do you see that portion of page 11?
- 8 A. Yes.
- 9 Q. Do you see where it says "Amplify offers a
- 11 A. Yes.
- 12 Q. Do you understand that's there because the
- final evaluation committee determined that
- 14 Istation does not offer a separate dyslexia
- 15 component?
- 16 A. I don't know what this means. So "Amplify
- offers a dyslexia component" means that
- 18 Amplify offers a dyslexia component.
- 19 Q. That was determined to be a strength?
- 20 A. Yes, according to this document.
- 21 Q. I'll have you turn to the next page, page 12.
- 22 Do you see the one weakness listed for
- 23 Istation?
- 24 A. Yes.
- 25 Q. That says that "Istation does not have a

- separate dyslexia component."
- 2 A. It also says that "Their assessment can be
- 3 used to screen for dyslexia."
- 4 Q. I'm just saying -- I'm confirming that the
- 5 final evaluation committee, according to this
- 6 document, thought it was a weakness that the
- 7 vendor did not have a separate dyslexia
- 8 component at this time?
- 9 A. According to this document, I agree with
- 10 that. The vendor was seen as a weakness that
- 11 they did not have a separate dyslexia
- 12 component, but it does qualify that their
- assessment can be used for screening
- 14 dyslexia.
- 15 Q. The committee didn't conclude that -- this
- 16 statement doesn't say Istation can screen for
- 17 dyslexia. It says "Istation stated it can
- screen for dyslexia," correct?
- 19 A. Yes.
- 20 Q. I'll have you turn to page 13. The second
- 21 paragraph from the bottom where it says
- 22 "Istation provided a solution." Do you see
- 23 that?
- 24 A. Yes.
- 25 Q. Do you see that the final award

- 1 recommendation document states that
- "Istation's dyslexia component may be missing
- 3 key measures," correct?
- 4 A. Yes.
- 5 Q. And that was the -- this is the final award
- 6 recommendation memo, correct?
- 7 A. It is: And I would continue reading that
- 8 where it says "The service substantially
- 9 conforms to the requirements specified
- 10 under," I imagine that's probably the statute
- we talked about at the very beginning of this
- deposition, which is the primary obligation
- of this procurement.
- 14 Q. Read to Achieve?
- 15 A. Is that Read to Achieve, or is that the
- 16 dyslexia?
- 17 Q. I'll represent to you it is not the dyslexia
- 18 statute.
- 19 A. So the service substantially conforms to the
- 20 requirements of Read to Achieve, and if we go
- 21 back to the dyslexia statute, as we just
- 22 pointed out it is not actually required in
- 23 law that the tool screens for dyslexia.
- 24 But knowing now what I know from the
- 25 response letter we crafted, I am confident

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that Istation does screen for dyslexia. So I
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- 2 had no part in drafting this document, but I
- 3 had a very intimate part in drafting the
- 4 response letter to you and your client, and
- 5 I'm confident that Istation does have that
- 6 capability.
- 7 Q. Are you saying that this statement about
- 8 missing key measures is incorrect?
- 9 A. No, because they qualify it quite well.
- 10 While Istation's dyslexia component may be
- 11 missing key measures, it sounds like in this
- document they never really went into the
- investigation because it says "Although
- 14 Istation stated," it doesn't seem like they
- went in to investigate:
- And then it says "may be missing."
- 17 It sounds like this evaluation panel did not
- go into a deep investigation of that.
- 19 MR. ARMBRUSTER: Let's go ahead and
- take a lunch break.
- 21 THE VIDEOGRAPHER: We're off the
- 22 record at 12:35 p.m.
- 23 (Recess)
- 24 THE VIDEOGRAPHER: We are back on
- 25 the record at 1:41 p.m.

1 (Exhibit No. 13, Memorandum, so

- 2 marked)
- 3 BY MR. ARMBRUSTER:
- 4 Q. Mr. Johnson, I've handed you what I've marked
- 5 as Exhibit 13 to your deposition. Do you
- 6 recognize this page?
- 7 A. Yes.
- 8 Q. What is this page?
- 9 A. This is the page that we sent out as a cover
- 10 letter accompanying the public records that
- were requested by you in the summer.
- 12 Q. Maybe about 160 pages or something like that?
- 13 A. That sounds about right.
- 14 Q. Did you write this memo?
- 15 A. Yes.
- 16 Q. In the first paragraph of this memo, you say
- 17 that "DPI cannot release every detail during
- the procurement process until the process is
- 19 complete (i.e., until after the protest is
- 20 decided)." Do you see that?
- 21 A. Yes.
- 22 Q. On what basis did you make that
- 23 determination?
- 24 A. Advice from Kathryn who worked with DIT.
- Q. What information has been withheld from the

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public head from the procurement process?
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- 2 A. Nothing. Everything has been put forth in
- 3 the response letter denying Amplify's
- 4 request.
- 5 Q. Were there materials not produced with the
- 6 160-something pages of public records that
- 7 you know of?
- 8 A. No, nothing that I would know of, no. I
- 9 don't have knowledge of that.
- 10 Q. It says in that first paragraph
- "Unfortunately, that means the public records
- 12 released now might not present a full picture
- of the process." Do you know what that's in
- 14 reference to?
- 15 A. Yes.
- 16 Q. What's that in reference to?
- 17 A. Exactly what I laid out in the response
- 18 letter denying Amplify's protest. Everything
- 19 that we were starting to uncover that started
- 20 giving us a lot of concern, particularly at
- 21 this time probably referred to that
- 22 confidential leak.
- 23 And as I was going through things in
- the public records and I for the first time
- 25 was reading the notes, I for the first time

- was reading the actual cancellation notices,
- 2 I was seeing that lack of consensus was not
- 3 listed, that confidential leak was not
- 4 listed, that is why I wanted to make sure
- 5 there will be more that will be presented to
- 6 the public and to Amplify that will paint a
- 7 fuller picture.
- 8 Q. Why wasn't the leak information released with
- 9 these public records?
- 10 A. I don't know. I deferred to legal counsel
- and procurement because there was an ongoing
- 12 HR investigation around that, and whether or
- not, I guess, who is responsive to the
- 14 request would be taken into account. I did
- 15 not make that determination.
- 16 Q. Sitting here today, do you know if there are
- any public records relating to the
- 18 procurement that have yet to be produced?
- 19 A. No.
- 20 (Exhibit No. 14, Response Letter, so
- 21 marked)
- Q. Mr. Johnson, do you recognize Exhibit 14 as
- your response to Amplify's protest letter?
- 24 A. Yes.
- Q. And I'll represent to you this has the

1 attachments, but this document I handed you

- 2 doesn't have that separate documents of
- 3 exhibits. Okay?
- 4 A. Understood.
- 5 Q. I'm going to have you turn to page 8 of this
- 6 Exhibit 14.
- 7 Since this has come up, I might as
- 8 well ask you about this alleged breach of
- 9 confidentiality. Do you see that section of
- the discussion on page 8 about that issue?
- 11 A. Yes.
- 12 Q. Who is the anonymous whistleblower?
- 13 A. I don't know.
- 14 Q. Who does know?
- 15 A. I don't think anyone knows.
- 16 Q. How did the department obtain the screenshot?
- 17 A. To my knowledge, it was a printed piece of
- paper that was slid under Pam Shue's door.
- 19 O. Pam Shue's door where?
- 20 A. At the Department of Public Instruction. I
- 21 believe that is how she came into possession
- 22 of it.
- Q. What steps has the department taken to
- 24 determine the identity of the anonymous
- 25 whistleblower?

- 1 A. I don't know all the steps. I know an HR
- 2 investigation was open, and I do believe that
- 3 in discovery we actually found the genuine
- 4 copy of the text message, the actual text
- 5 message itself from the device.
- 6 Q. What do you mean?
- 7 A. Discovery through all this process. I
- 8 believe, I'm under the impression that the
- 9 actual text message, that we only had a
- 10 screenshot of what was actually discovered on
- 11 a device through discovery for this protest.
- 12 Q. When did Ms. Shue have this screenshot
- 13 slipped under her door?
- 14 A. I would imagine late January.
- 15 Q. Do you know if there are any e-mails
- 16 discussing this? Because I haven't received
- 17 any.
- 18 A. No.
- 19 Q. The answer is you don't know?
- 20 A. I do not know if there are any e-mails
- 21 discussed in this.
- 22 Q. What did Pam do when the screenshot printout
- 23 was slipped under her door?
- 24 A. If I recall correctly, I believe the first
- 25 thing she did was go to Kathryn. Kathryn is

the director or the deputy superintendent of

- operations, and she is over HR and over
- 3 procurement, operations.
- 4 I believe she first took it to
- 5 Kathryn to seek counsel on where do you go
- from here when you have information like
- 7 this.
- 8 Q. So when you say the word "anonymous" on this
- page 8, "it is anonymous," it's the position
- of the department you don't know who provided
- 11 this document to Pam Shue?
- 12 A. Yes, the person is not known.
- 13 Q. What steps have been taken to identify who
- might be the anonymous whistleblower to find
- out how they obtained it?
- 16 A. I'm not familiar with that. I know there is
- 17 an HR investigation that was conducted.
- 18 Q. Who is investigating that?
- 19 A. Kathryn.
- 20 Q. Do you understand that this screenshot of a
- 21 text message chain came from Carolyn Guthrie?
- 22 A. At the time I didn't know who it came from.
- 23 I know now it came from Carolyn Guthrie
- 24 because of the discovery efforts in this
- 25 protest process. At the time they didn't

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1 know who it came from.
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- 2 I don't know even if they -- the
- 3 text message itself, I don't know if they had
- 4 suspicions. I don't know what they knew.
- 5 They brought it to my attention, and it just,
- 6 again, added to the concerns that we had
- 7 about this RFP-2 process.
- 8 O. Who at DPI talked to Ms. Guthrie about the
- 9 text message exchange?
- 10 A. I don't know if anyone talked to Carolyn
- 11 Guthrie about the text message exchange. I
- 12 know they talked to Abbey because in this
- 13 text message they were identified by their
- initials. That lined up with who was in the
- room at the time of this discussion.
- 16 And I believe -- off the top of my
- 17 head, I believe that the text message
- 18 exchange said that -- the person sending text
- just got off the phone with someone's
- 20 initials, and it just lined up it was Abbey
- 21 Whitford.
- 22 Q. The initials are AW in the text message?
- 23 A. I would need to see it in front of me.
- Q. We'll get to it. You're saying you don't
- 25 know if DPI ever talked to Ms. Guthrie about

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this text message exchange?
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- 2 A. I do not know, no.
- 3 Q. This is the breach of confidentiality that
- 4 you are using to cancel procurement, correct?
- 5 A. This is one of the reasons that the RFP-2 was
- 6 cancelled, and this is -- again, when you
- 7 added everything together, then you get to a
- 8 lack of consensus which absolutely was
- 9 another reason to cancel RFP-2.
- 10 Everything put together, it clearly
- was an issue we were not going to get to the
- 12 best value proposition for the State of North
- 13 Carolina through this RFP-2 process, all of
- that added together.
- 15 So with all that totality of
- 16 evidence and everything that I had in front
- of me, I had a decision to make of do I go
- 18 forward with what is going to be an RFP that
- 19 will be protested by whoever loses and then
- 20 have to make a recommendation hopefully -- we
- 21 still didn't have a recommendation -- and
- then I make an approval or I don't approve or
- 23 I pick.
- 24 Again, we're going back to we were
- in this area where we're still going off of a

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1
          very unique piece of legislation. So when we
 2
          got this evidence that on top of the December
 3
          2018 PowerPoint and the concerns I had from
          that, on top of the fact we didn't have a
 5
          consensus between the evaluation panel to
          give me a recommendation, now we have
 7
          evidence that somebody was -- I believe as
 8
          they described it -- on a marathon call,
 9
          another marathon call about what was going on
          with this confidential information.
10
                   It just was clear to me instead of
11
12
          pushing forward and trying to get to
          consensus, trying to get recommendation from
13
          the evaluation panel, that the best step
14
          would be to work with DIT, get their advice
15
16
          on what to do to make sure that we protect
          the integrity of this entire procurement
17
          process and move forward with their advice.
18
     Q. You're aware there is not a single public
19
20
          record that reflects that DIT was informed of
21
          this breach of confidentiality?
         If there is not a public record, then there
22
```

is not a public record. I know that

all of this, and the advice from DIT, I

conversations were had between DPI and DIT on

23

24

- believe, from what I recall was to cancel.
- Q. Do you think it is important for an agency to
- 3 document the reasons why they want to cancel
- 4 a procurement so the public can know?
- 5 A. Yes.
- 6 Q. But this confidentiality breach does not
- 7 appear to have been documented anywhere at
- 8 the time?
- 9 A. That's correct. I was not in charge of
- documenting step by step. People came to me.
- 11 They gave me the update of where we were. I
- told them to sit with the decision and asked
- them to work with DIT to properly cancel this
- 14 RFP.
- 15 And I agree, I very much wish that
- the people who had done that had kept better
- 17 records, and we, again, with the guidance of
- 18 DIT -- I don't know why DIT and our
- 19 procurement team would not list more reasons
- in the cancellation letter they put out. I
- 21 wish they would have, but again, we went with
- 22 DIT in making sure that whatever we did was
- 23 proper protocol.
- Q. You weren't involved in creating the
- documents that were sent to DIT, correct?

- 1 A. Correct.
- 2 Q. You're not aware whether DPI has ever talked
- 3 to Carolyn Guthrie about this text message
- 4 exchange?
- 5 A. No.
- 6 Q. I understand the other person or the person
- 7 that she text messaged with is Anne Evans.
- 8 Do you know that?
- 9 A. Only now because what came out in discovery.
- 10 Q. Do you know whether DPI has talked to Anne
- 11 Evans to understand if she did anything with
- 12 the information that was provided to her from
- 13 Carolyn Guthrie?
- 14 A. No. I'm not, but it doesn't change the fact
- that there was confidential information that
- 16 was leaked to someone who has very close ties
- to Amplify.
- 18 Q. What do you mean by that, someone has close
- 19 ties to Amplify? Did Ms. Guthrie used to
- work for Amplify?
- 21 A. Ms. Guthrie used to work here, and she has
- 22 close ties to Amplify.
- Q. What do you mean by that?
- 24 A. Friendly relations with Amplify.
- 25 Q. Amplify has been providing services to the

1 State for close to 10 years, and she's

- working K-3 Literacy?
- 3 A. Yes.
- 4 Q. Is that what the friendly relationship
- 5 relations are?
- 6 A. I would say yes. I would say that's probably
- 7 where they met. That's probably how it got
- 8 started.
- 9 Q. You don't have any evidence that she shared
- any information with Amplify, correct?
- 11 A. No, I do not have any evidence of that, but I
- do have evidence that there was a breach of
- the confidentiality, and that leaked
- information went to someone with close ties
- 15 with Amplify who was not in the procurement
- 16 process.
- 17 Q. Does DPI have any evidence that any vendor in
- 18 this procurement obtained any of this text
- 19 message information prior to the award date?
- 20 A. You mean the actual text message or any
- 21 confidential information -- because there was
- 22 no confidentiality information in the text
- 23 message itself. The text message said that
- there was a marathon phone call about all the
- 25 problems with RFP-2.

- 1 Q. Right. It also revealed who voted which way,
- 2 correct?
- 3 A. Yes, it does.
- 4 Q. But do you have any evidence -- let's break
- 5 it down. Does DPI have any evidence that any
- 6 vendor involved in this procurement obtained
- 7 that screenshot prior to the award?
- 8 A. No, not that I know of. I wouldn't think so.
- 9 Q. Does DPI have any evidence that any vendor
- 10 contained any information that was contained
- in that text message prior to the award?
- 12 A. No, we have no evidence that information that
- 13 was leaked to the person outside of DPI did
- 14 not make it to Amplify.
- 15 Q. But wouldn't you want to know if it made it
- to a vendor?
- 17 A. I would want to know that confidential
- information on a procurement process that
- 19 already raised a lot of concerns was leaked
- 20 outside of this building when people clearly
- 21 knew you were not to share confidentiality
- 22 information with anyone.
- 23 So yes, I would love to know if that
- 24 information made it to Amplify, but
- 25 regardless of whether or not it made it to

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1 Amplify or another vendor, it made it outside
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- 2 of the building, outside of the confines of
- 3 the confidentiality that that person agreed
- 4 to maintain.
- 5 Now that, on top of the fact that I
- 6 already had concerns because we had evidence
- 7 in that PowerPoint that somebody was not
- 8 listing all the weaknesses, then on top of
- 9 the fact that we tried to have a
- 10 recommendation but we couldn't get to
- 11 consensus, again, everything put together, it
- 12 was in the best interest to cancel RFP-2 and
- 13 start the procurement over again.
- 14 Q. Let's say a committee member told their
- spouse that in January 8th you came into the
- 16 meeting and she felt you had directed them
- how to vote and she told her spouse how they
- 18 voted, let's say that happened. Is that a
- 19 breach of the confidentiality agreement?
- 20 A. I would have to look at the agreement, but I
- 21 would assume so.
- Q. Would that conversation with a committee
- 23 member and their spouse require cancellation
- of this entire RFP?
- 25 A. I don't know that alone, but again, given

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everything that happened -- and when you read
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- 2 the text message, the tone of the text
- 3 message -- in your scenario, I'm sure the
- 4 spouse might say, "Oh, well. I don't know
- 5 what I think about this."
- 6 In the scenario of this actual text
- 7 message, I believe it was said something
- 8 along the lines "I was trying to help lazy
- 9 ass teachers," so the tone is very important
- 10 when looking at this text message.
- 11 Q. Do you ever have informal tone in your text
- 12 messages?
- 13 A. I'm sure I do, but I don't call teachers
- "lazy ass teachers."
- 15 Q. I mentioned this breach of confidentiality
- scenario of a committee member talking to
- 17 their spouse. You would not say that
- 18 necessarily required a cancellation of this
- 19 procurement?
- 20 A. I honestly don't know. I would go to the
- 21 procurement experts. If I remember
- correctly, when we were putting together the
- 23 response letter and looking through
- everything, I think that if there is any
- 25 breach of confidentiality no matter how

1 egregious or how small, I think an RFP can be

- cancelled for that.
- 3 Q. Do you think it is important for the agency
- 4 to try to determine whether the breach of
- 5 confidentiality impacted the fairness of the
- 6 procurement in some way because you're
- 7 cancelling a lot of work?
- 8 A. Absolutely. I would absolutely love to know
- 9 that, but again, when you put all the
- 10 evidence together, it definitely seems to
- point to the fact that it did.
- 12 It was part of something that was
- going on with that evaluation panel where
- there is improper bias, and there was an
- unfair attempt to benefit Amplify.
- 16 Q. What is your evidence of improper bias based
- on the December 4th PowerPoint?
- 18 A. I'm going back to the response letter. Once
- 19 we put everything together and saw the full
- 20 picture, I definitely see there was improper
- 21 bias and unfairness.
- 22 Q. How?
- 23 A. It is all laid out in the response letter.
- We have it right here in front of us, but you
- 25 have -- whatever happened in this directive

1 to be yes, no, maybe, and maybes was turned

- into noes.
- 3 Q. Why is that unfair?
- 4 MR. SHANAHAN: Excuse me. Let him
- finish his answer, please.
- 6 A. When you have yes, no, maybes, and maybes are
- 7 immediately turned into noes, when you have
- 8 an actual process that wants to be fair,
- 9 would actually go and investigate those
- 10 maybes and find out that some of maybes were
- 11 actually yeses.
- So no, it is not fair that maybes
- that should have been yeses were turned into
- 14 noes and actually penalized Istation and NWEA
- 15 and Curriculum Associates.
- 16 Q. I mean, the maybe votes weren't turned to no
- votes for only one proposal but for all
- 18 proposals, correct?
- 19 A. Right, except -- if I look back, I believe
- 20 it's Amplify had the least amount of maybe
- 21 votes.
- Q. So is the problem they maybe made this
- 23 decision to change maybes to noes after they
- 24 had reviewed the proposals? Is that the
- 25 problem?

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1 A. The problem is there was clearly improper
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- bias, and there is an unfair attempt to give
- 3 Amplify an edge.
- 4 And you also can look through the
- 5 entire response letter we have. The maybes
- 6 turning to noes is definitely one part of it,
- 7 and then very concerned about when we went
- 8 back and looked at what some of these maybes
- 9 and noes were.
- 10 These misstatements of fact were on
- 11 the response letter, page 10. It is quite
- 12 shocking some of these things that were put
- out as fact to the evaluation panel to vote
- on which turned out not to be true.
- 15 Q. When was the decision made to change maybes
- 16 to noes if that occurred?
- 17 A. I have no idea.
- 18 Q. If that was part of the original plan for
- 19 scoring, would that be a problem? Would that
- 20 be bias?
- 21 A. I don't know. I don't even know if it was
- 22 within proper procurement rules to do a yes
- vote, maybe vote, no vote.
- I do know off the top of my head, I
- 25 can tell you going back. I remember

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preparing this response letter I know it was
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- 2 shocking for me to find out that the criteria
- 3 were weighted in RFP-2 when that was against
- 4 a procurement rule.
- 5 So that's an example of something
- 6 that I found very disturbing. That was later
- 7 when we were actually preparing the response
- 8 letter.
- 9 Q. The December 4th PowerPoint to you doesn't
- 10 mention to you anything about weighting,
- 11 correct?
- 12 A. I don't know off the top of my head. I don't
- 13 know about -- we do have criteria evaluation.
- I wouldn't know if that meant weighted or
- not, like one actually had more weight than
- the other. So no, it does not appear to be
- in the PowerPoint from December.
- 18 Q. Do you know whether or not the word
- 19 "weighted" appears in the November consensus
- 20 notes?
- 21 A. We can look at it. That is going to take a
- lot longer to read. I just read the first
- page, and I'm skipping all over the others.
- I don't know if it is in there. I do believe
- it was somewhere because otherwise they

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wouldn't have "weighted."
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- Q. Well, sitting here today, you don't know
- 3 whether or not the word "weighted" appears
- 4 anywhere in this Exhibit 8? It either does
- 5 or doesn't.
- 6 I'm asking: To the best of your
- 7 recollection, I'm asking if the word
- 8 "weighted" appears in here?
- 9 A. I need an exhibit. I can go get a copy of
- 10 this.
- 11 Q. Let's do it now.
- 12 (Exhibit No. 15, Exhibits, so marked)
- 13 Q. Mr. Johnson, I handed you what I've marked as
- 14 Exhibit 15, which are the exhibits to the
- 15 protest response.
- 16 A. Yes, I just read the protest response, the
- part where it talked about the weighted
- 18 criteria.
- 19 And I go to Exhibit E as referenced
- in the first paragraph of page 12, and I've
- 21 got a team consensus ranking after the
- 22 consensus meeting agreed to achieve RFP
- 23 review. I've got a chart where I've got
- 24 evaluation criteria and that each have a
- weight.

- 1 Q. Let me get to that page.
- 2 A. You're fine. It is not numbered. It is
- 3 Exhibit E.
- 4 Q. Exhibit E is a single page, correct?
- 5 A. Yes.
- 6 Q. And I see this evaluation criteria, and
- 7 that's the sixth evaluation criteria from the
- 8 RFP, correct?
- 9 A. Correct.
- 10 Q. I see those weight columns on the right,
- 11 correct?
- 12 A. Yes.
- 13 Q. Where is the map where they use weighting?
- 14 A. I was not involved in the process. I have
- 15 this document. This is what was used by the
- 16 business owners. I do not know how they plug
- this in to get the rankings that they had.
- 18 Q. Are you aware that DPI has turned over no
- 19 documents to show that these weights were
- 20 actually applied to the proposals?
- 21 A. No. But I can tell you with this here -- I
- guess the person we'd have to ask would be
- 23 Amy Jablonski, but looking at the ranking,
- 24 taking everything into account, I was under
- 25 the impression absolutely that weight was

- 1 given to these criteria.
- 2 Q. But this Exhibit E, do you see the table at
- 3 the top of Exhibit E?
- 4 A. Uh-huh.
- 5 Q. There is no numbers in here? There is no
- 6 ranking done?
- 7 A. I agree. It clearly says it is from the
- 8 "consensus meeting 11/19-11/20."
- 9 I would believe that the attorneys
- 10 at DPI requested all the documents that they
- 11 would assemble and put them as part of the
- public records, but I have no knowledge
- myself under what happened at that meeting
- and how this document played into the ranking
- that was put together based on the voting at
- that meeting.
- 17 Q. Because this document doesn't show actual
- 18 rankings of the proposals, correct?
- 19 A. That's correct, it does not. If there is one
- 20 that does, I've definitely never seen a copy
- 21 of that. This existed and we got this from
- 22 procurement in the process of preparing all
- these materials.
- Q. But are you aware there is no document where
- 25 DPI says that they weighted the criteria in

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1 reaching their ordering of the proposals?
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- 2 A. No. I would have to read back through all
- 3 the notes to confirm that; but if we go
- 4 through all the notes and it says nothing
- 5 about weighting, I don't know why this
- 6 document would exist, and that would be a
- 7 question that we would have to ask the people
- 8 who actually ran that evaluation meeting and
- 9 did the calculation for adding up the votes
- 10 to put them into the ranking.
- 11 Q. Do you know whether or not this Exhibit E was
- included in the public records that you
- 13 produced behind the cover letter of
- 14 Exhibit 13?
- 15 A. No, I do not know whether or not those were
- 16 produced.
- 17 Q. For this evidence of bias you have been
- talking about, can I rely on your bid protest
- 19 letter and response of exhibits to identify
- 20 the decisions of the first evaluation
- 21 committee that you contend were biased?
- 22 A. Yes. I mean, there may be more in there.
- Q. You've said that Amplify was -- that the
- 24 committee was biased in favor of Amplify.
- 25 You haven't identified specific instances

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that reveal they were acting in a bias
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- 2 fashion versus trying to act in good faith.
- 3 A. No. If you look at the misstatements of
- 4 fact, that is definitely a concern, but let's
- 5 not muddy the situation here. That's not why
- 6 this was cancelled.
- 7 This RFP was cancelled because there
- 8 were concerns which I was trying to work
- 9 through. I mean, make no mistake, there were
- 10 concerns from that December 2018 PowerPoint,
- but I was trying to work through them, which
- is why the evaluation panel actually had a
- meeting to try to come to consensus and give
- 14 a recommendation.
- We were trying to work through that,
- 16 but then there was no consensus from that
- meeting, so there was no recommendation even
- 18 given. I believe what came out of that
- 19 meeting -- and we can look at the notes.
- 20 I believe what came out was to enter
- 21 into negotiations with Istation and Amplify.
- I believe that is what came to me from that
- 23 meeting.
- 24 So then trying to work with my team
- on understanding this very unique legislation

on what steps do we take if we now have no
consensus, which is normally required by an
REP to have a recommendation.

And on top of that, we have this odd recommendation out of this meeting to go into negotiations with both. What is my approval then. According to this legislation, for that, that's when we find out about a serious leak of confidential information.

And with all of that put together, it became very clear. Just like with RFP-1, it was very clear from the very first moment we knew what the problem was; it became clear with RFP-2 that the best course of action was to cancel.

Now, we did, again, work with DIT to seek their guidance; and with their guidance, just telling them everything that had happened over the past 2 months probably when we talked to them, they agreed, and they walked us through that process.

When I tell you about the improper bias that we have discovered and the unfair process of RFP-2, I did not know that until putting together the protest letter in

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1
          response denying Amplify's protest.
 2
                   That is where all of this came out,
 3
          where we dug into the different votes
          between -- Amplify got a whole lot of yeses,
 4
 5
          the other vendors got a whole bunch of
          maybes, and for some reason the maybes just
 7
          turned into noes.
 8
                   Then on top of that, you have all
 9
          these misstatements of facts. Particularly,
          we pointed out Istation because that's what
10
11
          this protest is about, Istation and Amplify.
12
          You can tell -- we went back with the notes.
          We went back with the December PowerPoint and
13
          actually pulled out some key misstatements of
14
          facts that show that, you're right, at best
15
          this was someone not doing a fair process
16
          because they weren't putting in the work; at
17
          worst, this was improper bias to give a
18
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Q. Why would one of your members of your hand-selected evaluation committee team want to be bias in favor of one vendor over another versus just serving the children of North Carolina?

benefit to Amplify.

19

20

21

22

23

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25

MR. SHANAHAN: Objection to form.

- 1 MS. LUCAS: Objection.
- 2 A. I don't know. I ask myself the same thing.
- 3 I asked it for RFP-1: Why did a person who
- 4 knew she had a conflict with Amplify not
- 5 report that? And with RFP-2, I asked myself:
- 6 When I look at all these things, what could I
- 7 have done to actually be more hands on?
- 8 I trusted these people. I trusted
- 9 these people to do a fair, unbiased, proper
- 10 procurement. I'm very happy that we at least
- were able to get that in the final round.
- 12 Q. Now, in the first RFP, Carla Castine didn't
- disclose her prior work with Amplify,
- 14 correct?
- 15 A. Correct.
- 16 Q. In this RFP-2 you're suggesting that the
- 17 entire evaluation committee is part of some
- 18 conspiracy to benefit Amplify. Is that what
- 19 you are saying?
- 20 MR. SHANAHAN: Objection to form.
- 21 A. No, that's not what I'm saying.
- 22 Q. They were bias in favor of Amplify?
- 23 A. I'm not saying the entire evaluation panel
- 24 was.
- 25 I'm saying when you look at the

1	evidence and, again, this is not my state
2	of mind in December of 2018. This is not my
3	state of mind in January of 2019. This is
4	not my state of mind in February, March,
5	April, May, June.
6	This is when we were putting
7	together the response letter to Amplify's
8	protest. Uncovering all of the bad deeds
9	that were done in this procurement process,
LO	that's when we realized when you put the
l1	preponderance of the evidence, this was
12	clearly improper bias and an unfair
13	procedure.
L4	I don't know who it was by because,
L5	to your point, a lot of these evaluation
L6	panel members they were instructed if you
L7	don't know vote maybe. That was the
18	instruction. So most of these evaluation
19	panel members probably had nothing to do with
20	this improper bias.
21	But someone made the decision to
22	switch those maybes to noes, and we can go
23	back in the notes I don't even know if

that was what they were told would happen. I

thought they were told the maybes -- I'm

24

- 1 pretty sure they were told the maybes would
- be confirmed.
- 3 Q. Let's turn to Exhibit 8, which is the
- 4 consensus meeting notes. I'll have you turn
- 5 to page 30 of Exhibit 8. It does say that
- 6 "The team expressed unanimous agreement with
- 7 that ranking outcome, "correct?
- 8 A. Yes, I believe we went over this earlier.
- 9 That is what these notes say.
- 10 Q. Do you understand that the committee members
- 11 would hold up sticky notes regarding how they
- 12 viewed each vendor's performance on a
- 13 specification?
- 14 A. I only know that now because of the work
- reviewing that went on in this RFP-2 for the
- 16 response letter.
- 17 Q. What would happen to the outcome of the
- 18 procurement from the original evaluation
- 19 committee if you counted all the maybes as
- 20 yeses; do you know?
- 21 A. I wouldn't do that. I would investigate the
- 22 maybes to see if they were a yes or no.
- 23 Q. What if you counted all the maybes only for
- 24 Istation as yeses, would that change the
- outcome of the ranking? Do you know?

- 1 A. I don't know. Maybe it's in the response
- 2 letter. Maybe we actually did that in the
- 3 response letter.
- 4 Q. Sitting here today, you don't know if that's
- 5 in there?
- 6 A. No. But then you also have to go and take
- 7 into account that some of the evaluation
- 8 panel members voted no based on misstatements
- 9 of fact.
- 10 Q. What misstatements of facts?
- 11 A. It's in the response letter.
- 12 Q. Just to confirm, I can rely on the response
- to protest letter to determine what the
- 14 misstatements are?
- 15 A. Yes. If you have people making votes on
- something that's not accurate and they vote
- no and that should have been a yes, that's
- 18 not fair either.
- 19 Q. Has DPI terminated anyone for being allegedly
- 20 bias in favor of Amplify in this procurement
- 21 process?
- 22 A. No.
- 23 (Exhibit No. 16, Text Message, so
- 24 marked)
- Q. Mr. Johnson, I've handed you what's been

1 marked as Exhibit 16. Have you seen this

- 2 document before?
- 3 A. Yes.
- 4 O. What is this document?
- 5 A. This looks like what -- this looks like a
- 6 copy of what was slid under Pam Shue's door.
- 7 Q. Does this Exhibit A look identical to what's
- 8 attached to the exhibits of your protest
- 9 response? I'm looking at Exhibit C to
- 10 Exhibit 15.
- 11 A. No. The text message looks the same, but it
- does look like we -- whoever prepared this
- image zoomed in on the text message and then
- 14 redacted any names that could be identified
- and probably to take out -- there is this
- side where you have a whole list of other
- 17 people.
- 18 Q. So Exhibit C to the protest letter response
- 19 contains less information on it than
- 20 Exhibit 16 to your deposition, correct?
- 21 A. Yes. I would say in the effort to keep out
- 22 all of these side names it looks like it was
- 23 zoomed in upon.
- Q. So which one was the screenshot slipped under
- 25 Ms. Shue's door?

1 A. I believe this is the document that looked

- 2 like in its original form.
- 3 Q. Exhibit 16?
- 4 A. Yes. The reason, because when I saw it
- 5 there, is this -- I just remember not really
- 6 knowing what this -- like these things around
- 7 the text message are.
- 8 Q. Exhibit 16, you're saying there appears to be
- 9 some sort of photograph or something behind
- 10 it?
- 11 A. Yes.
- 12 Q. Maybe a computer screen desktop image?
- 13 A. It's mountains so I would think -- but there
- is a weird -- I'm guessing here. It also
- 15 looks like by the mountains there is like a
- 16 hand behind it.
- 17 Q. It is hard to say?
- 18 A. Yes.
- 19 Q. Whatever that background image is, it is not
- 20 included in Exhibit C to the protest letter
- 21 response?
- 22 A. Yes.
- 23 Q. And the protest letter response doesn't
- 24 include that column on the left of other text
- 25 conversations?

- 1 A. That's correct. I think, in the interest of
- 2 whoever's text messages this was and, also,
- 3 the identifiable initials and names, the
- 4 decision was made to redact anyone's name
- 5 that could be brought into this because it
- 6 was going to get very public, except I did
- 7 say they did not have to redact my initials.
- 8 O. Who made the redactions on Exhibit C?
- 9 A. I don't know. DPI's legal department.
- 10 Q. But you talked to someone about what should
- 11 be redacted?
- 12 A. Yes, not giving the guidelines myself staying
- 13 within the legal parameters of redaction, we
- should not identify people with this text
- message considering this was going to be
- very, very public out of courtesy to Anne and
- 17 Carla, Anne, Anne, Claudia and Karla, Bobbi,
- 18 Rebecca and Susan A and Kim and Meri, Bob,
- 19 Bob, Bobbi, and Meri.
- Q. Who are those people?
- 21 A. I don't know.
- 22 Q. They are not DPI employees?
- 23 A. I don't know. They could be. They might not
- 24 be.
- 25 Q. So let's look at Exhibit 16 which is the

- unredacted copy. It appears that's a text
- 2 message exchange from January 8, 2019. Do
- 3 you see there are some markings, some light
- 4 gray, that says "1/8/19"?
- 5 A. Yes.
- 6 Q. January 8, 2019 is also a day where you visit
- 7 with the evaluation committee, correct?
- 8 A. If that's what it says in the notice, then
- 9 yes.
- 10 Q. Do you recall there was a meeting in January?
- 11 A. Oh, yes.
- 12 Q. The text message says "MJ came into their
- voting meeting today to basically (without
- 14 directly coming out and specifying) tell them
- how to vote! However, the vote did not go
- his way, so it will be interesting to see how
- he gets his way on this." Do you see that?
- 18 A. Yes.
- 19 Q. And you understand that was information
- 20 conveyed from Abbey Whitford to Carolyn
- 21 Guthrie?
- 22 A. I do now knowing all the evidence put
- 23 together, yes. That was a -- I know now with
- 24 all the discovery that has occurred that
- 25 Abbey Whitford called and/or went to Carolyn

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1 Guthrie's house, and this was a text message
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- 2 between Carolyn Guthrie and someone else
- 3 describing what Abbey Whitford told Carolyn
- 4 Guthrie.
- 5 Q. And lower down on the page of Exhibit 16, do
- 6 you see there's a list of who voted which way
- 7 "RB, She and RB and Dewey"?
- 8 A. Yes.
- 9 Q. Do you see that information?
- 10 A. I do.
- 11 Q. And you understand that when that text
- message identifies those six people as voting
- for children in their opinion it means they
- are voting for Amplify, correct?
- 15 A. I would assume that is what they mean because
- 16 when you match -- I would assume that's what
- they mean.
- 18 I don't know if you can actually,
- 19 100 percent, jump to that conclusion. I
- 20 think if you match -- you can match the notes
- 21 to that vote count, and if that vote count is
- 22 exactly for Amplify, I think it would be a
- 23 safe assumption to say that is what she was
- 24 talking about.
- 25 Q. And then it says "Pam and Chloe and one of

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Mark's staff voted for helping teachers."
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- 2 And the best we can understand that, is
- 3 that's votes for Istation, correct?
- 4 A. Yes. And they are all my staff, like
- 5 everybody in that evaluation panel is my
- 6 staff. So I don't know exactly who is one of
- 7 Mark's staff. I guess we can go look --
- 8 Q. Sure, we'll get to that. It appears to
- 9 reveal the identity of 6-to-3 vote or
- something like that; is that correct?
- 11 A. Something close to 6-to-3. Definitely 3
- voted for helping teachers is how they
- 13 describe it.
- 14 Q. I should clarify at the bottom of this page,
- 15 Exhibit 16, there is something about "Hey
- 16 thanks! Daniel & I had a great time at the
- museum." Do you see that?
- 18 A. Yes.
- 19 Q. That doesn't seem to be included on Exhibit C
- 20 to the protest response either, does it?
- 21 A. I'm pulling it up. If you say no -- yes, it
- 22 ends in exactly -- and it is not just that is
- 23 not there. Also, "Hey, hope your visit to
- 24 the museum was fun and hope Bruce got good
- 25 news at his doctor's visit. If you are

traveling back today, give me a call while

- you're driving."
- In my limited experience with public
- 4 records, I would think that is not
- 5 responsive, but also, I know I would
- 6 encourage anyone putting this out very
- 7 publicly not to talk about Bruce's good news
- 8 at his doctor's visit.
- 9 Q. It appears to be someone's personal
- information unrelated to DPI?
- 11 A. Yes.
- 12 Q. Who have you talked to about this screenshot?
- 13 A. I've talked to a lot of people now, so I
- 14 couldn't give you a list.
- 15 Q. Have you talked to Chloe Gossage about it?
- 16 A. Yes.
- 17 Q. What have you discussed about it with her?
- 18 A. How ridiculous this is.
- 19 Q. Why is it ridiculous?
- 20 A. You didn't read the whole thing where
- 21 someone -- "Ass. The sad thing is, he may
- 22 win his next race because he will talk about
- 23 how he helped teachers? Well" -- this is
- 24 another person, and I'm just reading as I
- 25 think they were texting because they were

- informal. "Well, that's why he's pushing
- this. Children can't vote. So we appease
- 3 lazy ass teachers."
- 4 Q. The people on this text message are not DPI
- 5 employees that we know of?
- 6 A. Exactly.
- 7 Q. These are just citizens of North Carolina?
- 8 A. Yes. I did not know who exactly was having
- 9 this interchange, but I can probably guess
- that the "marathon call with AW, 1 hour and
- 11 45 minutes all about RFP, what a mess," I can
- 12 probably guess whoever was having this text
- exchange probably was talking the same way on
- the phone with AW.
- 15 Q. These are members of the public who may not
- agree with everything that you are trying to
- 17 get done or may not like you?
- 18 A. Yes.
- 19 Q. That's fine.
- 20 A. I only know this from later discovery. Anne
- is someone that worked at DPI. I don't know
- 22 if this Anne is someone who worked in the K-3
- 23 Literacy Group, and I don't know if at the
- 24 time she was still with the K-3 Literacy
- 25 Group.

- 1 Q. These appear to be people's private
- 2 observations about you?
- 3 A. This appears to, first and foremost, be
- 4 evidence that there was a person, who signed
- 5 a confidentiality agreement saying she would
- 6 not share important confidential information
- 7 about the procurement process, clearly had an
- 8 hour and 45-minute call all about the RFP.
- 9 And if we couldn't assume enough
- 10 from there that confidential information was
- shared on the 1 hour and 45-minute call all
- about the RFP, you at least know there was
- 13 confidential information shared because she
- 14 listed the way people voted while not saying
- 15 what vendor. As you pointed out, you could
- 16 assume what vendor she was talking about.
- 17 Q. Right. It seems to be a reasonable
- 18 assumption to know which vendors she was
- 19 talking about?
- 20 A. Yes. Because if you can match that up to the
- 21 way the vote occurred, but I would not -- let
- 22 me just state for the court reporter and the
- 23 record, I would not characterize Amplify or
- 24 Istation as for children or for teachers or
- 25 against children or against teachers. I

think both tools are very prostudent and very

- proteacher.
- 3 Q. These text messages, to be clear for the
- 4 record, these are the opinions of people that
- 5 authored those text messages? I'm not saying
- 6 they are your opinions.
- 7 A. Correct.
- 8 (Exhibit No. 17, Map, so marked)
- 9 Q. Mr. Johnson, I've handed to you what's been
- 10 marked as 17, which has been produced Carolyn
- 11 Guthrie. Have you seen this document before
- in preparing for this deposition?
- 13 A. No.
- 14 Q. Do you see at the bottom of this Exhibit 17
- 15 "ckuthrie-k2268"?
- 16 A. Yes.
- 17 Q. Are you familiar with the Find My Phone app
- on an iPhone?
- 19 A. Yes.
- 20 Q. Are you aware that Ms. Guthrie testified at
- 21 her deposition that this is a screenshot that
- 22 she took on or about February 19, 2019,
- 23 showing that there was a device of hers or
- 24 linked with her devices were inside the DPI
- 25 building?

- 1 A. I have been made aware of that by legal
- 2 counsel as we talked about what some of the
- 3 updates are with this case.
- 4 Q. Has DPI done any investigation into the
- 5 information provided by Carolyn Guthrie about
- 6 this screenshot?
- 7 A. No. This is all very recent information.
- 8 Q. Do you understand that Ms. Guthrie testified
- 9 that she believes she was surveilled, that
- 10 her personal text messages were made
- 11 available or were being accessed by DPI for
- over 16 months after she retired from DPI?
- 13 A. No, I have not looked at her testimony, but I
- 14 will take your word for it, that's what she
- 15 said.
- 16 Q. Do you know whether Ms. Guthrie's computer
- devices were wiped when she retired from DPI
- 18 on September 1, 2017?
- 19 A. I have no idea.
- 20 Q. Do you know whether or not DPI was continuing
- 21 to access Carolyn Guthrie's personal text
- 22 messages for over a year and a half after she
- 23 left DPI?
- 24 A. I can't speak for DPI. I would say no to the
- DPI. There's, to my knowledge, no one at DPI

- 1 monitoring computers for text messages, or
- 2 however this would happen I have no idea.
- 3 Q. That's -- Exhibit 17 concerns you if you know
- 4 Find My Phone app is, right?
- 5 A. Yes, I know Find My iPhone [sic] -- I use it
- for my iPhone. That's the only thing I use
- 7 it for. I do not know in this context what
- 8 this could mean.
- 9 Q. If you pulled up your Find My Phone app, if
- it showed you had a device inside Carolyn
- 11 Guthrie's house, that would cause you
- 12 concern, correct?
- 13 A. Yes.
- 14 Q. Carolyn Guthrie testified that no one had
- 15 access to her private text messages. Who
- 16 would have possibly obtained her text
- 17 messages?
- 18 A. I have no idea.
- 19 Q. You do know she had -- well, DPI has a policy
- of subsidizing people's personal cell phones
- if they use it for work, correct?
- 22 A. Subsidizing the bill?
- 23 Q. Correct.
- 24 A. I do not myself do that, but I'm pretty sure
- 25 that you'll get a stipend for your cell phone

- 1 bill.
- 2 Q. And is part of that, are you aware, that DPI
- 3 employees can install the iMessage app on
- 4 their DPI devices so they can do work with
- 5 it?
- 6 A. No. I don't have an Apple device. I have my
- 7 own personal iPhone, and I use text messaging
- 8 on a phone. No, I do not know about using
- 9 computers for text messaging. I don't do it
- 10 myself, and I would not do it on a state
- 11 government property device.
- 12 Merely speaking only for myself, I
- 13 know that state government property you enter
- into a whole world of public records that I
- don't even want to deal with with my personal
- stuff.
- 17 Q. Someone's personal cell phone, they have an
- 18 expectation of privacy with communications
- 19 with their family members?
- 20 A. A personal cell phone, absolutely.
- 21 Q. You understand that this Exhibit 16 is a
- 22 screenshot from Carolyn Guthrie's personal
- 23 text messages?
- 24 A. Right, text messages. I don't know what that
- is a screenshot of. We definitely can agree

- 1 it is text messages, but it is a very odd
- 2 background, and you're right, it is a sky and
- 3 mountains.
- 4 Q. She testified that this is from her phone,
- 5 her text messages that are on her phone. Do
- 6 you have any reason to dispute that?
- 7 A. No. Because we also validated through that
- 8 discovery that we've seen the actual text
- 9 message, I believe, from her phone of that
- interchange.
- 11 Q. Do you have any knowledge of what this k-2268
- designation would be on Exhibit 17?
- 13 A. No.
- 14 Q. Do you know whether or not that's a DPI
- designation for a device?
- 16 A. I don't know. Is it?
- 17 Q. I don't know either.
- 18 A. I will say Carolyn Guthrie after retirement
- 19 still came by DPI. I know that because she's
- 20 good friends with my scheduler, Susan.
- 21 So if we're going into conspiracy
- 22 theories, it is not also farfetched to think
- 23 also she could have come into this building,
- taken a screenshot of her phone in this
- 25 building and is just printing this out for

- people.
- 2 Q. She testified under oath that didn't happen?
- 3 A. Okay. She testified that she --
- 4 MR. SHANAHAN: Objection. That's a
- 5 total mischaracterization. She never said
- 6 one word she came into this building.
- 7 A. Ms. Guthrie -- you can ask anyone in the K-3
- 8 Literacy Department -- she did not leave DPI
- 9 and never visited. She absolutely visited,
- 10 and she quite often was sitting in the office
- 11 with my scheduler talking.
- 12 MR. ARMBRUSTER: Let me clarify to
- 13 Mr. Shanahan's comments that --
- MR. SHANAHAN: This is an objection
- that misstates the record.
- 16 MR. ARMBRUSTER: If I misstated the
- 17 record, the statements in her deposition
- 18 would control over my characterization by
- 19 myself, agreed.
- 20 BY MR. ARMBRUSTER
- 21 Q. Have you reviewed Ms. Guthrie's deposition
- 22 transcript?
- 23 A. No. And no, I do not know -- I do not know a
- lot about Find My Phone, except for the fact
- 25 that my wife and I use it. I do not know

- 1 what cguthrie-k2268 would mean.
- 2 Q. If it was true that DPI was reviewing Carolyn
- 3 Guthrie's personal text messages for over 16
- 4 months after she retired from DPI, you'd
- 5 agree that wrong, correct?
- 6 A. I'm not going to speculate on that. I can
- 7 tell you I have never looked at someone's
- 8 personal text messages on their Apple
- 9 computer. No one that I know of at DPI has
- 10 ever done anything like that.
- I can tell you this odd printout was
- 12 slid under the door of Pam Shue, and it was
- another piece of evidence that gave us
- 14 concern about RFP-2.
- 15 Q. But you don't know where Exhibit 16, this
- printout, came from?
- 17 A. No, I do not.
- 18 Q. It is Ms. Guthrie who is making comments
- 19 about appeasing "lazy ass teachers," so it
- 20 doesn't seem like she would be the person to
- 21 be slipping it under Pam Shue's doors, does
- 22 it?
- 23 A. No. If we could guess who it was, it could
- 24 have been Anne. Was Anne somebody who worked
- 25 here?

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1 Q. Anne is the person who says "The sad thing he
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- 2 may win his next race because he will talk
- 3 about how he helped teachers."
- 4 A. Maybe she was very worried about the "lazy
- 5 ass teacher" comment. We're getting into
- 6 speculation.
- 7 I'm sorry, I don't have the answers
- 8 on where this came from. I wouldn't
- 9 necessarily even assume, based on this
- 10 conversation, that it came from within DPI.
- 11 All I can tell you, all I know is
- that a piece of paper that looked like that
- was put under Pam Shue's door, and it gave us
- 14 grave concern because while you're right,
- their opinions are very unfortunate, it's the
- 16 actual leak of the confidential information
- that gave us the concern, that just added up
- on everything else with RFP-2 that was
- 19 already wrong with that RFP to where we
- 20 didn't have a consensus so.
- 21 Here I am faced with a decision that
- is ultimately mine because of that
- 23 legislation. Ultimately, the buck stopped
- 24 with me, and I had to make this decision. I
- 25 had no consensus with an evaluation panel to

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give a recommendation. I had concerns from a
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- December 18 PowerPoint, and now I see that
- one of the evaluation panel members is
- 4 leaking confidential information in an hour
- 5 and 45-minute marathon phone call that,
- 6 apparently, there was another one.
- 7 So all of this together, I mean,
- 8 clearly, RFP-2 -- again, while it is
- 9 unfortunate, it got further than RFP-1. It
- 10 became very clear, just as RFP-1, we had a
- 11 problem. It became clear that RFP-2 had a
- 12 problem, and it needed to be addressed, and
- we worked with DIT to cancel RFP-2.
- 14 Q. You would agree it would not be appropriate
- for a state agency to, without a warrant,
- 16 view the personal text messages of a private
- 17 citizen for over 16 months after he retired
- from that state agency?
- 19 A. Again, I'm not going to speculate. I don't
- 20 even want to give credit to that question.
- 21 Q. Would it be wrong for me to ask to review the
- 22 last 16 months of your personal text messages
- 23 with your wife right now?
- 24 A. It would be wrong. It wouldn't be wrong to
- ask, but I wouldn't give it to you.

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1 Q. Are you aware that government entities may
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- 2 not respect the private spaces of citizens
- 3 without a warrant under the Fourth Amendment.
- 4 A. Sounds perfectly -- yes, that sounds like
- 5 something, like no search and seizure without
- 6 due process.
- 7 Q. Are you aware if a government entity obtains
- 8 information in violation of the Fourth
- 9 Amendment, they are barred from using that
- information in court proceedings?
- 11 MS. LUCAS: I'm going to object --
- 12 I've let it go on a bit. I'm going to object
- 13 to this line of questioning.
- 14 He is not testifying in his capacity
- as an attorney or criminal lawyer. I think
- we should move on from this line of
- 17 questions.
- 18 Q. You can answer the question.
- 19 MR. SHANAHAN: I also object, and
- 20 that is a misstatement of the law because it
- 21 doesn't apply in civil cases, only criminal
- 22 cases. How could that possibly calculate to
- lead to discovery of admissible evidence?
- 24 MR. ARMBRUSTER: My question, let
- 25 me --

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1 MR. SHANAHAN: Is there a good faith
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- 2 basis that an answer to that question of this
- 3 witness is going to lead to discovery of
- 4 admissible evidence?
- 5 MR. ARMBRUSTER: It is going to lead
- 6 to discovery of inadmissible evidence.
- 7 MR. SHANAHAN: Not in a civil case
- 8 it does not. You are giving a civil case.
- 9 MR. ARMBRUSTER: We are not going to
- 10 argue about the law right now.
- 11 Q. Let me ask the question this way: You are
- not a criminal lawyer, Mr. Johnson?
- 13 A. I'm not a criminal lawyer.
- 14 Q. You're not an expert on the application of
- the Fourth Amendment?
- 16 A. I'm not.
- 17 Q. Who have you discussed at DPI wherein
- 18 screenshot Exhibit 16 came from?
- 19 A. Pam Shue, Kathryn Johnston, Chloe Gossage,
- 20 the legal team, and that's just the people at
- 21 DPI.
- 22 Q. Who is investigating it?
- 23 A. Kathryn Johnston. She's over HR.
- Q. What is the status of the investigation?
- 25 A. I don't know.

1 Q. Has DPI looked at the visitation logs around

- 2 January 9th or 8th of 2019 to determine who
- 3 entered the building that day?
- 4 A. I don't know.
- 5 Q. If you look at this screenshot, do you see on
- 6 the left side that some of the conversations
- 7 date from 1/9/19?
- 8 A. Yes.
- 9 Q. And then above that there is some that say
- 10 "4:13 p.m." and "11:46 a.m.," "yesterday"?
- 11 A. Yes.
- 12 Q. It looks like the screenshot was taken within
- a day or two or so of the actual
- 14 conversation?
- 15 A. Yes, I can see how that would happen.
- 16 Q. Now, I understand Abbey Whitford was called
- into HR on February 19, 2019. How far before
- that was this slipped under Pam Shue's door?
- 19 A. I'm not sure.
- Q. Do you know whether it was more or less than
- 21 a week or you don't know?
- 22 A. No, I don't know.
- 23 MR. ARMBRUSTER: Let's go off and
- take a break.
- 25 THE VIDEOGRAPHER: Off the record at

- 1 2:47 p.m.
- 2 (Recess)
- 3 THE VIDEOGRAPHER: We're back on the
- 4 record at 3:04 p.m.
- 5 MR. ARMBRUSTER:
- 6 Q. Mr. Johnson, back on the record. Regarding
- 7 this Exhibit 16 that was slipped under Pam
- 8 Shue's door, has DPI made a list of potential
- 9 people they think may be the source of this
- 10 Exhibit 16?
- 11 A. Not that I'm aware of.
- 12 Q. Has there been any attempt to identify who
- may be the source of this Exhibit 16?
- 14 A. Possibly, but I have not been involved in the
- investigation.
- 16 (Exhibit No. 18, Meeting Notes, so
- 17 marked)
- 18 Q. Mr. Johnson, I've handed you what I've marked
- 19 as Exhibit 18. Do you recognize those as the
- 20 evaluation committee notes from the
- 21 January 8, 2019 meeting?
- 22 A. Yes.
- Q. And do you see at the top of the page where
- 24 it says "Meeting Purpose, Consensus Meeting
- 25 to recommend finalist for negotiations,"

- 1 correct?
- 2 A. Yes.
- 3 Q. Did you understand that was the purpose of
- 4 the meeting?
- 5 A. Yes. Putting myself back in the mindset of
- 6 January 8th, yes, I was very much hoping that
- 7 we could get a recommendation out of this
- 8 meeting.
- 9 Q. And did you attend any meetings of the
- 10 evaluation committee prior to this
- January 8th meeting?
- 12 A. No.
- 13 Q. You did attend this January 8th meeting, in
- 14 part?
- 15 A. Yes.
- 16 Q. How long were you at the meeting?
- 17 A. Less than 10 minutes.
- 18 Q. Was that at the beginning of the meeting you
- 19 came in?
- 20 A. Probably the beginning of the meeting. I
- 21 believe that probably at the very beginning
- 22 that there was an explanation that I was
- 23 going to come in and speak with the group,
- 24 and yes, after that, the first 10 minutes.
- 25 Q. Under Agenda Items it says "The agenda for

- this meeting was to recommend finalist for
- 2 approval and negotiations." Do you see that?
- 3 A. Yes.
- 4 Q. And that sounds consistent with what you
- thought this meeting was to be about?
- 6 A. What I hoped, yes.
- 7 Q. In the first paragraph of the Meeting
- 8 Summary, it says "The superintendent thanked
- 9 the evaluation team for their hard work and
- 10 time spent on this most important RFP." Is
- that accurate? Did you do that?
- 12 A. Yes.
- 13 Q. Then it says "He also mentioned that he had
- reviewed the proposals over the holidays to
- get a full understanding of the various
- offerings." Is that also accurate?
- 17 A. Yes.
- 18 Q. How much time did you spend reviewing the
- 19 proposals over the holidays?
- 20 A. Not days, probably hours of each. I got the
- 21 log-in information from procurement, and of
- 22 course, all this I checked to make sure it
- 23 was okay and appropriate.
- 24 And this was after the December
- 25 PowerPoint presentation, and realizing that

- this was potentially coming to an end soon,
- 2 and there could be a recommendation and that
- 3 I would have to make the final decision. I
- 4 wanted myself to be familiar with the options
- 5 that were ranked 1 and 2.
- 6 Q. So prior to the December 4th meeting, you had
- 7 not reviewed any of the proposals; is that
- 8 correct?
- 9 A. Correct.
- 10 Q. So is this sometime later in December or
- 11 beginning of January that you obtained access
- to the proposals?
- 13 A. Yes. It was sometime in mid-December, and I
- 14 used the slow holiday season to take some
- 15 time to look through them.
- 16 Q. Did you review all four of the proposals or
- just some of the proposals?
- 18 A. No, just Amplify and Istation.
- 19 Q. Why just those two?
- 20 A. Based on the PowerPoint, which, again, I did
- 21 have concerns over, but based on that and the
- 22 discussions around that, it was told to me
- 23 that NWEA, i-Ready, and Curriculum Associates
- just had no way of meeting the
- 25 specifications. So they weren't going to be

able to be the one statewide reading

- 2 diagnostics.
- 3 So it was really coming down between
- 4 Amplify and Istation which they were ranked 1
- 5 and 2 by that PowerPoint.
- 6 Q. You never had gone back to see whether the
- 7 panel was biased against NWEA or Curriculum
- 8 Associates, have you?
- 9 A. I believe we did look at that on a glance
- 10 view with the idea, again, of changing maybe
- 11 votes to no votes. I think we looked at that
- 12 calculation to see how that would affect them
- 13 as well.
- 14 But clearly, it really came down to
- 15 Amplify and Istation because it is -- it was
- 16 verified that NWEA and Curriculum Associates
- were not ready for that statewide --
- 18 Q. Who verified that?
- 19 A. Pritcher (phonetic).
- Q. When was that?
- 21 A. I don't know. Through all this process.
- Q. Prior to your viewing the two proposals over
- the holidays?
- 24 A. I believe so, yes. I think that is in some
- 25 meeting notes also.

- 1 Q. Turning back to Exhibit 18, the second
- 2 paragraph of the meeting summary continues
- 3 "The superintendent discussed his vision of
- 4 empowering teachers and giving teachers their
- 5 time back to teach." Is that an accurate
- 6 statement that you discussed those things?
- 7 A. Yes.
- 8 Q. And then the next sentence says "Empowering
- 9 teachers includes providing teachers the
- 10 right tools, appropriate professional
- development and training." Was that included
- in the content of what you said?
- 13 A. Yes.
- 14 Q. The last sentence of that paragraph, "It is
- important to allow teachers to teach by
- 16 reducing assessment time." Did you also
- 17 convey that information?
- 18 A. Yes, I've been conveying that since I ran for
- 19 this office.
- 20 Q. Did you discuss the six RFP criteria at all
- in your remarks to the board?
- 22 A. No.
- 23 Q. Turning to the third paragraph of the meeting
- 24 summary, it next says "He requested voting
- 25 members to keep this vision in mind while

- 1 making recommendations on the vendors for
- 2 negotiations." Is that also accurate? Is it
- 3 accurate that you said that?
- 4 A. There is a part about negotiations. I think
- 5 whoever is taking the notes might have gotten
- 6 a little mixed up because, again, you see, by
- 7 the time we got to the end of this, it turned
- 8 into, I think, a recommendation to go further
- 9 with two.
- 10 I was saying when you are making a
- 11 recommendation, please keep this in mind, but
- 12 I did not get into details -- I did not get
- into details about moving on to negotiations,
- and I didn't specifically talk about that.
- 15 I said in your evaluation, in your
- vote, in your recommendation please keep
- these things in mind, and, you know, these
- three sentences are a very condensed version
- of what I then went on to talk about at a
- 20 public event in February about professional
- 21 development for teachers, Read to Achieve,
- focusing too much on assessing and not on
- instructing, things we have taken other steps
- in this department to address.

Q. Do these two paragraphs in the meeting

- 1 summary about what you discuss, do they
- 2 accurately reflect the high points of your 10
- 3 minutes?
- 4 A. Yes.
- 5 Q. Then if we move on, I guess at that point it
- 6 suggests that you left the meeting at that
- 7 point; is that correct?
- 8 A. I did.
- 9 Q. It says "To maintain the integrity of the
- 10 process, he stepped out and requested the
- voting team members to proceed with the
- voting." Did you say that, or is that just
- in the minutes?
- 14 A. I don't recall if I said that or not. Before
- 15 I even considered going in and talking to the
- 16 evaluation panel in this way, I checked with
- 17 procurement to make sure it would be
- 18 appropriate. They advised it would be fine
- 19 as long as I was not present for the vote.
- Q. Who did you talk to in procurement?
- 21 A. I don't remember. This probably came from
- 22 Tymica. I did not talk to her. This was
- 23 through probably Chloe Gossage and Kathryn
- 24 Johnston.
- Q. What information did Chloe and/or Kathryn

- 1 give you?
- 2 A. To the best of my recollection, yes, we
- 3 checked with the procurement. It's fine to
- 4 go in and address them and thank them and
- 5 tell them that you also are starting to now
- 6 become very heavily involved in this, and the
- 7 next step will be your approval, but then it
- 8 will be best if you step out for when they do
- 9 the voting.
- 10 Q. Did they discuss whether or not it would be
- 11 appropriate for you to recommend which vendor
- should be selected?
- 13 A. No, I didn't ask that question.
- 14 Q. Do you know whether it would be appropriate?
- 15 A. No, I don't.
- 16 Q. You would rely on procurement's rule for
- 17 that?
- 18 A. Again, going back to this very weird, unique
- 19 legislation, I don't think there is anything
- 20 in there that would prohibit it, but I would
- 21 rely on procurement rules.
- Q. And the remainder of the meeting summary
- 23 reflects that the voting members -- that six
- 24 members of the voting -- sorry. Let me start
- 25 that again.

1 The meeting minutes reflect that six

- 2 members of the evaluation committee
- 3 recommended voting only with Amplify,
- 4 correct?
- 5 MS. LUCAS: Objection. I think you
- 6 said "voting" and it says "negotiating."
- 7 MR. ARMBRUSTER: Yes, correct.
- 8 Q. Third time. The meeting minutes reflect that
- 9 votes were taken on which vendors to
- 10 negotiate with, correct?
- 11 A. Yes.
- 12 Q. And do you understand that these minutes
- accurately reflect how those votes went?
- 14 A. Yes, absolutely. I have no reason to
- 15 question the vote tally. To the best of my
- 16 knowledge, this is accurate.
- 17 Q. The vote tally says that six voting members
- 18 recommended negotiating with Amplify,
- 19 correct?
- 20 A. Yes.
- 21 Q. And three voting members recommended
- 22 negotiating with Istation, correct?
- 23 A. Yes.
- Q. Only one voting member recommended
- 25 negotiating with both?

- 1 A. Yes.
- 2 Q. When you made your opening remarks to the
- 3 committee at that meeting, were you aware
- 4 that one of the primary or one of the many
- 5 things that Istation talks about its product
- 6 is that it allows teachers to reduce
- 7 assessment time that they spend?
- 8 A. No, not from any investigation of RFP, but I
- 9 can definitely remember back to -- I'm sure
- 10 that was something that was said when I first
- 11 met Dick Collins back in 2017. That was
- 12 something that Curriculum Associates says and
- 13 also NWEA says.
- 14 Also, I mean, it is something that
- 15 Amplify is working towards as well, and I
- think even down to the last paragraph of
- 17 these that there was a -- the team, the six
- 18 voting members, I guess, talked about with
- 19 negotiations with Amplify that the assessment
- 20 measures are reduced to the core measures to
- 21 actually reduce the amount of time in
- 22 testing.
- 23 Q. You're saying, at the bottom of the page,
- 24 "The committee noted that Amplify's proposal
- 25 included TRC which is going to take

- 1 significant teaching time"?
- 2 A. That is what the notes say, yes. Again, I
- 3 was not there for it, but including TRC, it
- 4 says it takes away significant teaching time.
- 5 Q. And you did review the proposals over the
- 6 holidays, correct?
- 7 A. I reviewed the products. I believe I
- 8 probably had the RFPs, but I would not have
- 9 read the giant stacks, but I definitely would
- 10 have glanced through them.
- 11 Q. Would you be surprised if committee members
- 12 understood your statement that it was
- important to allow teachers to teach by
- 14 reducing assessment time, and it was a
- 15 telegraphic event that you wanted them to
- 16 vote for Istation?
- 17 MR. SHANAHAN: Objection. Lack of
- 18 foundation.
- 19 A. Yes, because there were at this time four on
- the table, and we had actually already, the
- 21 year before, worked with Amplify to put in
- 22 measures that actually reduced the amount of
- 23 time it's been assessing using Amplify.
- I mean, quite frankly, at the end of
- 25 the day, the best tool for the teachers and

- students of North Carolina had to win this
- 2 RFP process, and that is ultimately the
- 3 recommendation I wanted from this evaluation
- 4 panel, was a fair, honest, proper, unbiased
- 5 opinion of what the best tool and best value
- for the State of North Carolina would be.
- 7 Q. Were the committee members paying attention
- 8 to your comments at the meeting?
- 9 A. Yes.
- 10 Q. Do you have any reason to think that this six
- 11 members who recommended to negotiate with
- 12 Amplify only didn't pay attention to your
- 13 comments but tried to act upon them?
- 14 A. No, I believe they did try to act upon them.
- 15 It says that in -- these six voting members
- in going forward with Amplify's
- 17 recommendation would also recommend to reduce
- to the core measures.
- 19 So I think going in there and
- 20 sharing with them that we wanted more time
- 21 for teachers to teach and less time for
- testing, for these six voting members who
- 23 negotiated voted to recommend to negotiate
- 24 with Amplify only, from these notes it seems
- 25 like that actually did make an impact on

them, and that's why they made the suggestion

- for negotiations to do that.
- 3 Q. It is also true that a majority of the
- 4 committee voted to recommend only negotiating
- 5 with Amplify only?
- 6 A. Yes. Unfortunately, it wasn't a consensus.
- 7 Q. So this meeting occurred on January 8, 2019?
- 8 A. Yes.
- 9 Q. And that was about a month after the
- 10 statutory deadline to make an award?
- 11 A. Yes.
- 12 Q. Why didn't negotiations commence with one or
- more of these vendors immediately?
- 14 A. Because we were in a position looking at the
- unique legislation of what is the next step.
- In a normal procurement in order to have an
- 17 actual recommendation, you need a consensus.
- This was not a consensus.
- 19 So the question arose, do we have a
- 20 recommendation? And the answer became
- 21 clearly with working with procurement and
- 22 DIT, no, we do not have the recommendation,
- so we don't have a recommendation for a
- 24 reading diagnostic tool, and we don't have a
- consensus.

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1
                   So do we now go into negotiations?
 2
          This is the questions we had at the time. Do
 3
          we now go into negotiations with both Amplify
          and Istation and see if we can get a
 5
          recommendation out of that, and then I
          approve?
 7
                   And while that is going on and we
 8
          were going back and forth on what is the next
 9
          step that you take when you don't have a
10
          consensus but you need a recommendation,
11
          that's when we found out about the leak.
12
                   And with the leak and with the lack
          of consensus, and the leak being as egregious
13
          as it was, made the decision of all those
14
15
          things put together it was in the best
          interest of the State to cancel RFP-2 and
16
          work with DIT to properly cancel it and seek
17
18
          their advice on how we go about a fair
19
          procurement process after that.
20
         Do you know if the evaluation committee was
21
          reconvened to meet at any time before the
22
          cancellation happened after the January 8th
23
          meeting?
     A. No, I don't know. I know they met again, and
24
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I believe they were told that it was either

- cancelled or going to be cancelled.
- 2 Q. Why didn't you have another meeting to see if
- 3 they could reach a consensus if that's what
- 4 you thought was needed?
- 5 A. That was actually something that we were
- 6 deliberating on whether or not we should do,
- 7 but then we found out about the leak of the
- 8 confidential information. Again, it was not
- 9 a husband and wife just turning saying how
- 10 work was in bed that night.
- 11 It was a serious violation that had
- 12 we moved forward with RFP-2, regardless of
- 13 who the winner was in RFP, I have a feeling
- 14 we would be sitting here doing this exact
- same thing because the loser would be
- 16 challenging saying, what in the world
- 17 happened with RFP-2?
- 18 So the best course of action after
- 19 consulting with DIT was, as we did with
- 20 RFP-1, to cancel RFP-2 and then move into
- 21 this unique procurement rule where we can
- 22 enter into negotiations.
- 23 Q. Well, if DPI did an investigation and found
- out that the information that was conveyed to
- 25 Carolyn Guthrie and Anne Evans wasn't shared

1		with anyone, on what basis would someone
2		protest?
3	Α.	I was not I'm not going to go down that
4		road because we had a situation where we had
5		a clear lack of consensus. I already had
6		concerns from the December 2018 PowerPoint
7		slide that was one of the business owners
8		that that raised concerns on what was
9		missing and what was in there.
10		And then we don't have a consensus,
11		and then you have to remember I keep going
12		back to this because it is very important.
13		In that situation you have to look at
14		everything that was together. The totality
15		of everything that was going on with RFP-2
16		all weighed up against what could ultimately
17		be a successful RFP.
18		So you have the problems with this
19		lack of consensus. You have the problems
20		with the December 2018 PowerPoint
21		presentation, and now you've got an egregious
22		violation of the confidentiality agreement

that is so bad it is to the point that

someone, some whistleblower wants to make

sure that leadership at DPI finds out about

23

24

1 it.

10

All those things added together, it
is clearly not a situation where you're going
to be able to have a fair RFP conclusion that
was the best value and in the best interest
of the State. So we consulted with DIT, and
they helped us through the cancellation
process and moving forward into a fair
process by which Amplify and Istation each

had a fair chance to win this procurement.

- 11 Q. You have no evidence that there is an
- 12 anonymous whistleblower?
- 13 A. I have this printed out text message page
- that was put under Pam Shue's door.
- 15 Q. But you have no evidence to suggest whether
- there was an anonymous whistleblower or if it
- was someone at DPI surveying Ms. Guthrie; you
- have no evidence either way?
- 19 A. You're right, but I do have evidence that
- 20 there was a breach of confidentiality that
- 21 has been confirmed thanks to the discovery
- 22 efforts of this protest.
- 23 Q. I agree. If you didn't have it put under
- 24 your door -- Pam Shue's door, you probably
- 25 would have never known about it, correct?

1	Α.	Correct.	And	I wo	ould	have	had	a	serious
2		problem	still	with	n the	e lac	c of	cc	onsensus

But to your point, even though we were in a real crunch, we would have probably gone forward and tried to figure out can we get consensus for a recommendation, what happens if I go into, okay, the recommendation is for both of these vendors, how do I approve who wins.

Again, this all goes back to a very unique piece of legislation that said this evaluation panel will recommend to me, and that I am the one who makes the final decision. So with that, we had to make sure we were doing the right steps.

Once we found out about this breach of confidentiality, again, with everything taken as a whole, RFP-2 had to be cancelled, just like RFP-1 had to be cancelled. RFP-1 was a much more obvious, much more immediate issue that led to the cancellation.

RFP-2 had a lot of problems, and so the best solution was to cancel RFP; and again, this was all in consultation with DIT who ultimately was the one who had to approve

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if this was done properly or not.
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- 2 Q. But DIT's records don't reflect any record of
- 3 this confidentiality breach?
- 4 A. That's unfortunate that they don't. My
- 5 direction to the people in this department
- 6 was to make sure that we got a fair
- 7 procurement process, and due to all of these
- 8 things, lack of consensus, the breach of
- 9 confidentiality, go and make sure we work
- 10 with DIT to cancel this properly.
- 11 I cannot speak to why the multiple
- 12 reasons weren't listed on whatever the
- 13 cancellation document was. I did not draft
- the document, but I know what the multiple
- reasons were. So whatever reason was on the
- document, if that's the one that was listed
- doesn't mean it was the only one.
- 18 Q. Do you understand that DIT rules require
- 19 agencies to maintain a procurement file; do
- 20 you know?
- 21 A. That sounds like something that makes a lot
- of sense.
- 23 (Exhibit No. 19, Documents, so
- 24 marked)
- Q. Mr. Johnson, I'll represent to you I handed

- 1 you Exhibit 19. I'll represent to you this
- 2 came from the 166 pages of public records
- 3 that was produced in July of 2019.
- 4 You made a reference to the fact
- 5 that there were other documents of the
- 6 evaluation committee that went through all
- 7 the specifications. Does that look like what
- 8 this document is?
- 9 A. Yes.
- 10 Q. Do you know why the evaluation committee that
- 11 was formed after the cancellation didn't
- 12 create any similar document to determine
- 13 whether proposals met the specifications of
- 14 the RFP?
- 15 A. No.
- 16 Q. There's been some testimony in this case
- 17 where Abbey Whitford claims, I believe, that
- 18 Pam Shue told her and others at DPI that they
- 19 should block on social media people who don't
- 20 support the superintendent's agenda. Have
- 21 you heard anything about that?
- 22 A. Only because I read Abbey Whitford's
- 23 deposition record.
- Q. And do you understand that Ms. Whitford and
- other some people at DPI had the impression

- that they were supposed to do that?
- 2 A. I understand that's her impression. I have
- 3 no knowledge of that actually happening.
- 4 Q. Do you know whether or not DPI took any
- 5 corrective actions to try to correct their
- 6 impressions?
- 7 A. No one ever raised those concerns to me or
- 8 anyone that reports directly to me or
- 9 reported it to me.
- 10 Q. Is that not something you heard about before
- 11 this protest?
- 12 A. No. The first time I heard about this was
- reading Abbey Whitford's record, deposition
- 14 record.
- 15 Q. And, obviously, as a public service, you want
- 16 all members of the public to contact DPI even
- though you do not agree with all of them?
- 18 A. Absolutely. And I have plenty of public
- 19 records to show we take it all, and we also
- 20 respond to a lot of it.
- 21 Q. Let's go back to Exhibit 12, Mr. Johnson,
- 22 which is the award recommendation.
- 23 A. Okay.
- 0. Let's also look at Exhibit 16 at the same
- time, which is the text message exchange.

- 1 A. Okay.
- Q. On Exhibit 12, let's turn to page 4, the
- 3 members of the evaluation committee.
- 4 A. Okay.
- 5 Q. Now, on Exhibit 16, the list of people who
- 6 voted for Amplify includes Amy Jablonski, but
- 7 she doesn't seem to be a member of the final
- 8 committee, correct?
- 9 A. She doesn't work here, so definitely not.
- 10 Q. And Rebecca Belcastro being one of the other
- 11 six people who voted for Amplify. She
- doesn't seem to be in the final evaluation
- 13 committee either, correct?
- 14 A. We don't need to use this. We can use the --
- oh, we don't know -- I just realized we
- didn't know how people voted, and the actual
- votes are actually anonymous, and this was
- 18 quite a leak of confidential information,
- 19 wasn't it? No, I don't know who RB is.
- 20 Q. The people in the room on January 8th
- 21 obviously knew who they voted for because
- 22 Abbey told it to Carolyn Guthrie, correct?
- 23 A. Yes. We know all that now. It is
- 24 interesting. I was wondering why you were
- pointing to the test message to confirm who

- 1 was on the evaluation panel.
- 2 Q. On the votes.
- 3 A. That is because you're going to the votes,
- 4 and we know the votes because of the leak of
- 5 confidential information.
- 6 Q. And these six people listed in the text
- 7 message -- Amy Jablonski, Rebecca Belcastro,
- 8 Cindy Dewey, Lynne Loeser, Kristy Day, and
- 9 Susan Laney -- none of those people are on
- 10 the final evaluation committee, correct?
- 11 A. That's correct. And I would want to make
- 12 sure -- I assume -- I'm just assuming they
- were also all still employed here at DPI at
- the time, but I know, for example, Amy
- 15 Jablonski was no longer employed at DPI, and
- it doesn't have -- I thought Matt Hawkins
- 17 took over for Amy Jablonski but maybe he
- wasn't a voting member.
- 19 O. Matt Hawkins was not on the June 7th memo
- either, which is the exhibit?
- 21 A. Right. He's a voting member who participated
- in the January 8th meeting. He's not listed
- in the confidential information that I
- thought you didn't want to use as evidence,
- 25 but I'll allow it.

- 1 Q. Thank you. The purpose of it being offered
- 2 for -- so to confirm, the six people who
- 3 voted for Amplify on January 8th none of
- 4 those appear on the final evaluation
- 5 committee according to the June 7th memo?
- 6 A. Neither is Chloe.
- 7 O. Chloe is on the final evaluation committee.
- 8 She's not voting?
- 9 A. She's not voting.
- 10 Q. She's in the same room?
- 11 A. I don't know if they were together during the
- 12 actual voting.
- 13 Q. She was a participant in discussions if she
- was part of committee you would think,
- 15 correct?
- 16 A. Yes. Then I would assume we have other -- I
- 17 would have to do a crosscheck, but Tymica was
- 18 there. Julien, I think, was there. Melissa,
- 19 I don't know if she was added somewhere in
- 20 this process as well. She was to have an
- 21 attorney present. And Pam Shue, who helped
- 22 make this list, was definitely an expert in
- 23 K-3 Literacy.
- Q. And Pam Shue is one of the three people who
- voted for Istation on January 8th, correct?

- 1 A. Yes, according to the lead confidential
- 2 information. So I would imagine that lines
- 3 up, but again, this is not coming from the
- 4 actual meeting notes.
- 5 Q. Correct. Do you recall Ms. Whitford talking
- 6 about it at her deposition confirming who
- 7 voted for which vendor?
- 8 A. No. But I will say that if you say what she
- 9 said in the deposition record lines up to
- that, I'll accept that.
- 11 Q. Let me say if I'm misrepresenting anything in
- her deposition, we would look to see what she
- said in her deposition, and that's her
- testimony as to her recollection as to who
- 15 voted which way. Fair enough?
- 16 A. Yes. I think just going through this, Nathan
- 17 Craver is new. I don't know if he was new to
- 18 the entire process. And Thakur Karkee, he
- 19 was one of the members who was originally --
- 20 if you do the math, is he the one -- I don't
- 21 know who --
- Q. According to Ms. Whitford's recollection,
- 23 Mr. Karkee is someone who also voted for
- 24 Istation?
- 25 A. Who is the person who voted for both Istation

- 1 and Amplify?
- 2 Q. I don't know that based on Ms. Whitford's
- 3 text message.
- 4 A. Is that Karkee?
- 5 Q. I understand -- and I would defer to her
- 6 deposition -- that Thakur Karkee was one of
- 7 the three votes for Istation, is my
- 8 recollection.
- 9 A. So potentially, I mean, we have three votes.
- 10 I would imagine that one vote is somebody who
- is not included in that six of three because
- it is not an only.
- 13 Someone voted for Amplify and
- 14 Istation, and if that was Thakur Karkee, he's
- a psychometrician, he's on there, too.
- 16 Q. According to Ms. Whitford's testimony, at
- 17 least two of the people who voted for
- 18 Istation -- two out of three who voted only
- for Istation on January 8th were among the
- 20 four voting members of the final committee.
- 21 Do you see that?
- 22 A. Who is that?
- 23 Q. Ms. Shue and Mr. Karkee.
- 24 A. Mr. Karkee also voted for Amplify.
- 25 Q. I don't know that.

- 1 A. Somebody did. Somebody voted for Amplify and
- 2 Istation, and we can go back and ask who that
- 3 was, but that's an important thing to know
- 4 because, again, my directive was to make sure
- 5 we had a fair process.
- 6 Q. Is it fair -- do you think that the president
- 7 of Amplify would think it was fair if
- 8 everyone who voted for Amplify is removed
- 9 from the evaluation committee but one or more
- 10 people that voted for Istation are on the
- 11 evaluation committee?
- 12 A. Then you have two brand-new people that
- didn't vote either way, so they are new to
- the process.
- 15 Q. Would you think that was fair?
- 16 A. Yes. Because I strongly believe that we had
- a fair process finally by the third time at
- it. We finally had a fair process where
- 19 people were not putting in improper bias or
- 20 unfair measures.
- 21 And to highlight that, I mean, when
- 22 you talk about decision-makers, you've got
- 23 two new voting members that were put in, and
- 24 I'm assuming Thakur was kept because he's a
- 25 psychometrician, and we don't have many

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1 psychometricians, but I would be willing to
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- bet Mr. Karkee could have been the person who
- 3 voted for Amplify and Istation.
- 4 Q. Why was everyone who voted for Amplify on the
- 5 evaluation committee?
- 6 MR. SHANAHAN: Object to any
- 7 characterization that --
- 8 MS. LUCAS: Yes, I object on the
- 9 same basis. It's not been established that
- they were removed. It's been established
- that they were not still on the panel, but as
- the superintendent testified, some of these
- 13 folks had left DPI or that's his
- 14 recollection.
- 15 A. So Jablonski, I know for sure she was gone,
- and, quite frankly, this was fair because
- 17 this was not a continuation of RFP-2.
- 18 RFP-2 was cancelled. RFP-2 had
- 19 problems and had a lack of consensus. It had
- 20 an egregious breach of the confidentiality
- 21 agreement which we know how people voted
- because of that egregious breach, and there
- 23 was a new process.
- 24 So absolutely if we can do anything,
- 25 we had to be able to trust the people in

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1 charge of this process. I hoped I could do
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- 2 that for RFP-1. I was proven wrong. I hoped
- 3 I could do it for RFP-2, and I was proven
- 4 wrong.
- 5 This final and third iteration, it
- 6 was very clear this will be a fair process
- 7 that follows all the proper protocols and
- 8 rules, and that is exactly what happened.
- 9 And you have a fair team here, which
- 10 as we look through this list and Abbey
- 11 Whitford's recollection, you have two
- 12 brand-new people. You have one who, when I'm
- looking at this list of who voted and about
- 14 Abbey Whitford's recollection, I'm guessing
- this guy voted for both. So already you've
- got somebody who's willing to be fair enough
- to vote for both to go for it, and you've got
- 18 Pam Shue who is just an absolute expert in
- 19 this stuff.
- 20 Q. Pam Shue helped select the members of the
- 21 final evaluation committee?
- 22 A. I believe so, yes.
- Q. Pam Shue is the person who you agree who
- voted for Istation in January of 2019?
- 25 A. I will agree that is what this text message

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1 says. I do not know that for a fact from
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- 2 these meeting notes, but yes, I think the
- 3 evidence would all point to Pam Shue most
- 4 likely voted for Istation.
- 5 Q. If the evidence showed that two out of the
- 6 four voting members of the final evaluation
- 7 committee were two out of the three members
- 8 who voted for Istation in January of 2019,
- 9 are you telling me you can't understand why
- 10 Amplify's president says that looks strange?
- 11 A. Yes. Because I'm telling you, it was a
- brand-new process, completely started over
- from the beginning to go into like -- a new
- fair process with an evaluation panel that
- was going to look at everything that Amplify
- 16 and Istation presented and give a fair,
- 17 unbiased evaluation.
- 18 Q. You testified that you thought some of the
- 19 members of the evaluation committee prior to
- 20 cancellation were potentially biased,
- 21 correct?
- 22 A. Based on everything I know now, yes.
- Q. How do you know one of those people wasn't
- 24 Pam Shue?
- 25 A. Pam Shue hopefully wasn't the one doing all

the maybes to know that would have benefitted

- 2 Amplify.
- 3 Q. Do you know?
- 4 A. Just as you can guess that Carolyn Guthrie
- 5 didn't rat herself out on this text message,
- 6 I can tell you if using this text message and
- 7 Abbey Whitford's testimony saying that Pam
- 8 Shue voted for Istation, I don't think Pam
- 9 Shue would take actions benefiting Amplify in
- the RFP-2 process.
- 11 O. She could have been bias in favor of a
- 12 bidder?
- 13 A. I very much doubt it. There's got to be
- 14 somebody at DPI that's willing to be fair and
- unbiased, and I do believe these were the
- 16 people who, in a fair and unbiased way,
- 17 actually did a fair evaluation of these two
- 18 vendors.
- 19 And when they did a fair evaluation,
- 20 they came to the conclusion unanimously that
- 21 Istation was the best value for the State of
- 22 North Carolina. It satisfied the
- 23 requirements of the Read to Achieve
- 24 legislation, and it did so for less of a
- 25 price than Amplify.

1 (	).	What	about	Thakur	Karkee,	how	do	vou	know

- 2 he's not one of the bias members of the prior
- 3 evaluation committee?
- 4 A. I've said before in this deposition I don't
- 5 know exactly who the bias members were. So
- to your point, I guess, I don't know that
- 7 he's not a bias member, but, again, the bias
- 8 was in favor of Amplify.
- 9 So it doesn't really help Amplify's
- 10 argument saying that I was putting bias
- people on an evaluation committee if they
- were in favor of Amplify but then they voted
- for Istation.
- 14 Q. How do we know that people in the evaluation
- 15 committee were only bias in favor of Amplify?
- 16 A. We know that now based on all of the response
- done in the response letter that was crafted
- for you and Amplify based on the facts that
- 19 misstatements of fact were made.
- 20 Whether it was intentional or
- 21 unintentional, the misstatements of facts
- 22 were made, and certain vendors got noes as
- 23 result of those misstatements and that
- 24 benefitted Amplify.
- 25 And then there was also the maybe

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situation, where maybes -- instead of
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- 2 actually people going and looking into is
- 3 this maybe actually a yes, the maybe was
- 4 converted into a no, and it benefitted
- 5 Amplify.
- 6 Q. Did anyone talk to you about whether the
- 7 evaluation committee should have been
- 8 composed of all new persons?
- 9 A. No. We had a discussion about making sure
- that we had a fair, efficient process because
- the one thing we haven't talked about yet is
- the fact that, again, we were not getting a
- 13 legislative change.
- 14 We had to get a decision --
- 15 regardless of whether it was going to be
- 16 Amplify or Istation, we had to get that
- decision as quickly as possible to the local
- school districts so they know what we were
- 19 using the next school year.
- 20 With consultation of DIT, what is
- 21 the most efficient fairest way to do this
- 22 quickly, that is how we were guided into the
- 23 negotiation phase, and again, the evaluation
- panel, the criteria, all of this was done
- 25 with guidance from DIT.

1		So how much Pam Shue picked the
2		evaluation committee members, she probably
3		consulted with Kathryn Johnston who was
4		consulting with DIT. All I know is I wanted
5		to make sure we had a fair, efficient
6		process, and that's exactly what we got out
7		of the third try.
8	Q.	Did anyone examine whether Amplify's maybes
9		and noes were based on misstatements?
10	Α.	I believe we did. We possibly did before the
11		response letter, but the response letter was
12		a protest by Amplify.
13		I do know, after looking at some of
14		them, Amplify had a lot more yeses than
15		anybody else, which makes sense because these
16		people were more familiar with Amplify. It
17		had a lot more yeses than just maybes.
18		It's where the maybes came in that
19		the maybes weren't figured out. That's
20		something in the record that you can see what
21		the maybes were.
22	Q.	Is it inconceivable to you that the yeses for
23		Amplify were because the evaluation committee
24		members legitimately thought they met those

requirements?

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1 A. What yeses? Please repeat the question.
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- 2 Q. Is it inconceivable to you that Amplify got
- 3 their yeses because the consensus evaluation
- 4 committee members were trying hard to do
- 5 their jobs as state employees?
- 6 A. No. It is probably how they got their yeses,
- 7 and then I would ask Amplify why would the
- 8 state employees not do their jobs as state
- 9 employees to investigate the maybes. Nobody
- investigated the maybes.
- 11 Q. You're saying that the employees, the state
- 12 employees of your department, were biases in
- favor of a vendor instead of trying to do the
- best for the children of North Carolina?
- 15 A. Yes, there were some, a handful that clearly
- show -- now, please don't confuse the
- 17 situation. RFP-2 was cancelled before we
- 18 knew any of this happened.
- 19 I had my concerns. Based on Amy
- Jablonski's work, based on the December 2018
- 21 PowerPoint, I had my concerns because we
- couldn't get to a consensus, and that was
- reason enough right there to cancel it, the
- 24 consensus.
- 25 But we were trying to work through

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that until we found out about the leak andthe confidential information that was leaked,
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- 3 as we have just gone over, letting people
- 4 know exactly, apparently, how people voted,
- 5 and that was just a little bit of the 1 hour
- 6 and 45 minute marathon phone call about the
- 7 confidential information about the RFP.
- 8 That, all put together, is what
- 9 required the cancellation of RFP-2 in
- 10 consultation with DIT and their agreement and
- their advice on what to do next. Everything
- we're talking about, the bias, that all
- became very clear when we were responding to
- 14 your protest.
- 15 Q. So you decided there was bias after Amplify
- filed a big protest letter?
- 17 A. Through all this investigation, yes. Look, I
- definitely had my concerns, but we were going
- 19 to work through that.
- 20 We mentioned the Ukraine issue.
- 21 That's something we could have worked through
- 22 in negotiations with Amplify and actually
- worked to get to the bottom of.
- 24 But too many things piled up that
- 25 made RFP-2 something that was not going to

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1 reach the best value for the State of North
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- 2 Carolina. It was in the best interest of the
- 3 State of North Carolina to cancel RFP-2.
- 4 And we started that process over.
- 5 The third procurement process, the
- 6 negotiations were fair, and we came to an
- 7 award. And then it was when all of this
- 8 protest started that we actually went back
- 9 and dug into all the details of what had
- 10 happened in the voting for RFP-2.
- 11 Q. Do you know that this alleged Ukraine issue
- was raised in the contract negotiations for
- the 2016 contract and resolved, or do you
- 14 know anything about that?
- 15 A. No, I don't.
- 16 Q. Are you familiar with the concept of a
- 17 mistrial in a civil jury trial?
- 18 A. Vaguely, yes.
- 19 Q. Do you know whether or not after a mistrial,
- 20 whether after people had voted one way or
- 21 another could be put on the next jury?
- 22 A. I don't know.
- 23 Q. Like, if there was a murder trial and it
- 24 ended up in a hung jury and four people voted
- 25 to convict, do you think there could be

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another jury trial commenced where they only
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- 2 take the people who voted to convict and put
- 3 them on the jury?
- 4 A. The good news here is I didn't kill anybody,
- 5 so I'm not on trial for killing somebody.
- 6 Q. This is a very important RFP, right?
- 7 A. Absolutely.
- 8 Q. And the ability of our children to read in
- 9 the State of North Carolina is extremely
- important, correct?
- 11 A. Which is why I'm happy we had a fair process
- 12 finally and got the best tool for North
- 13 Carolina.
- 14 Q. It is a fair process if only the people who
- voted after a hung vendor for one vendor are
- 16 put on the next jury?
- 17 MS. LUCAS: Objection to form.
- 18 A. Please repeat the question.
- 19 Q. You're saying it is a fair process if there
- is a hung jury where a few people vote for
- 21 Istation and the majority vote for Amplify,
- 22 you're saying it's fair if everyone who voted
- 23 for Amplify is taken off the next jury but
- some of the people who voted for Istation are
- put on the next jury?

1		MS. LUCAS: Objection.
2		MR. SHANAHAN: Objection.
3	Α.	You're getting very caught up in the actual
4		employees who were on the evaluation panel.
5		All that matters that we finally had a fair
6		evaluation that's what happened in the third
7		iteration of this.
8		And, honestly, it probably could
9		have been RB, or Cindy Dewey or Lynne Loeser.
10		We'll never know because now going back and
11		looking at how the ranking happened and how
12		there was bias in the way that there were
13		misstatements of fact, that even these people
14		might have voted on a misstatement of fact
15		that they didn't know and they weren't aware
16		of; and then there were the maybes where
17		these people probably said that might have
18		said maybe about Istation, and their maybe,
19		instead of being investigated, turned into a
20		no.
21		So I can't go and compare this to a
22		jury trial. This is a procurement, and it is

the obligation of whoever is on the

evaluation panel to be fair and impartial,

not leak confidential information and not

23

24

1	have a conflict of interest.
2	And I can tell you with 100 percent
3	certainty that is exactly what happened in
4	the third iteration of this procurement
5	process.
6	And it didn't happen in RFP-1
7	because we had somebody who had a conflict of
8	interest with Amplify. It didn't happen in
9	RFP-2 because even though we cancelled it for
10	lack of consensus and the breach of
11	confidentiality, we didn't know at the time,
12	but we later found out there actually was
13	bias for Amplify.
14	And now we look at this very fair
15	process and the third negotiations where it
16	just was even, unweighted. Amplify, tell us
17	what it is you do and how much it cost.
18	Istation, tell us what it is what you do and
19	how much it cost, and the decision was made.
20	The recommendation came from the
21	evaluation panel, but again, going back to
22	the legislation, I'm the one who approved
23	this. We never will know what would have

happened in RFP-2 because of this leak of

confidential information going on a road

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1 where we had to cancel RFP-2.
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- 2 But I believe we might have been
- 3 able to work through some of the issues we
- 4 thought we were having. I'm glad it came out
- 5 this way, and I thank you for submitting the
- 6 protest, so I can respond to it because that
- 7 is actually how we went in and found all this
- 8 other stuff that was going on in RFP-2.
- 9 That's actually where I'm getting
- 10 this narrative, this explanation of what
- 11 happened where clearly we don't know who it
- 12 was, but there clearly was bias in favor of
- 13 Amplify.
- 14 Q. Before your deposition today, did you know
- 15 how the members of the final consensus
- 16 committee had voted in the January meeting?
- 17 A. No.
- 18 Q. So that was new information?
- 19 A. New information, only from if I read it in
- 20 Abbey Whitford's deposition record, which I
- 21 don't recall because I skimmed, and I paid
- 22 attention to some things more than another,
- 23 but then only from what I recall.
- Q. The text message?
- 25 A. Yes, this, too.

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1 Q. Before this deposition or in the last hour,
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- 2 you weren't aware that no one among the
- 3 people who had voted for Amplify were
- 4 included in the evaluation committee, but
- 5 likely some of the people who voted for
- 6 Istation were part of the final evaluation
- 7 committee?
- 8 A. It is fair to say that I had the information.
- 9 You're the first person to point that out to
- 10 me, but again, I'll reiterate, separate
- procurement processes, and you've got two
- 12 brand-new people that were put on this out of
- four, so half the people on there were brand
- 14 new.
- 15 You have Pam Shue, who absolutely
- 16 was going to be on there because she's the
- deputy superintendent of early childhood
- 18 education, because she's in charge of all
- 19 this. Thakur Karkee, who I think we're
- 20 guessing he might have been the person who
- voted for both.
- Q. You said you reviewed some of Ms. Whitford's
- 23 deposition; is that correct?
- 24 A. Yes.
- Q. Did you see where she testified that she

- 1 believed that they were about to reach a
- 2 consensus to avoid Amplify at the November
- 3 meetings?
- 4 A. Yes. I don't recall that word for word, but
- 5 I remember reading that part.
- 6 Q. And that she was -- based on her
- 7 recollection, that the committee was stopped
- 8 from doing that by Chloe and Sri?
- 9 A. Yes, that is what she has in her deposition.
- 10 Q. Did Chloe -- did you ever discuss with Chloe
- 11 Gossage that Amplify can't win this
- 12 procurement?
- 13 A. No.
- 14 Q. Do you know whether Chloe Gossage ever
- discussed that with Amy Jablonski?
- 16 A. No.
- 17 (Exhibit No. 20, E-mail, so marked)
- 18 Q. Mr. Johnson, I've handed you what's been
- 19 marked as Exhibit 20, and there is some
- redactions on top. That's probably e-mails
- 21 to me or something, but the key part of this
- 22 document looks like an e-mail statement that
- you issued on August 22, 2019. Do you see
- 24 that?
- 25 A. Yes.

- 1 Q. And did you prepare this statement?
- 2 A. Yes.
- 3 Q. And this is a statement regarding DIT's grant
- 4 of a stay of the award to Istation, correct?
- 5 A. Yes.
- 6 Q. Turn to the second page of this exhibit. Do
- 7 you see the paragraph that starts with
- 8 "today"?
- 9 A. Yes.
- 10 Q. And the statement that "DIT lawyers need to
- 11 understand they're accountable to North
- 12 Carolina, not the CEO of Amplify," do you see
- 13 that?
- 14 A. Yes.
- 15 Q. Did you author that statement?
- 16 A. Yes.
- 17 Q. Do you believe that DIT lawyers are
- 18 accountable to the CEO of Amplify and not the
- 19 citizens of the State of North Carolina?
- 20 A. If you really want to get into this, this was
- 21 an unbelievable action by DIT. To, without
- 22 putting any thought into it, issue this stay
- 23 and send the State of North Carolina and the
- 24 schools into chaos, as you said, a very
- 25 important program for the reading skills of

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our students -- this stay was dated on a
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- 2 Monday; we didn't receive this stay until a
- 3 Tuesday evening.
- 4 Q. The next day?
- 5 A. The next day. And it was actually my
- 6 counsel, Ryan Boise, who called me and said,
- 7 "DIT just put a stay on the contract."
- 8 MS. LUCAS: I'm going to advise you
- 9 not to reveal client privilege
- 10 communications.
- 11 MR. ARMBRUSTER: You can strike it.
- 12 A. I just tell the truth. It's what I do.
- MS. LUCAS: So you can respond to
- any new pending question. I'm directing you
- not to reveal attorney/client privilege.
- 16 MR. ARMBRUSTER: I stipulate there
- is no waiver. He was just revealing actual
- information that was conveyed to him.
- 19 MS. LUCAS: I don't think there is a
- 20 question pending.
- 21 A. There is. The one lawyer at the time at DIT
- 22 did not -- from everything we can tell, in
- 23 trying to actually get in touch with this
- 24 person after this stay was issued, did not
- 25 put much thought into this, and honestly, it

1	was a big mistake. It was a big mistake.
2	And this lawyer, from what we can
3	tell because we haven't been able to talk to
4	her since this happened, only looked at what
5	one document that had been provided so far,
6	and that was the document from Amplify.
7	We didn't actually send in a
8	document yet about what this ruling should
9	be. So you have a lawyer who is reading all
10	the facts as Amplify wants you to see them
11	and issuing a stay based on that
12	understanding of facts, which then had a
13	domino effect for the entire State of North
14	Carolina.
15	We already know that your client was
16	hard at work with some of these people to
17	sell discord and discontent around North
18	Carolina around the contract award. So now
19	we have a lot of teachers who are kind of
20	scared of what Istation might be.
21	And then when we have the
22	superintendent and we've actually come to
23	agreement with them that we can start

implementing this, and we don't have to turn

it on full speed and get the metrics until

24

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1 halfway through the year.
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- 2 All of a sudden, during the middle
- 3 of trainings, after all these trainings have
- 4 happened over the summer, we get a few
- 5 sentences from DIT saying it is on hold, and
- 6 then we can't get any answers from DIT.
- 7 This was put out after -- we seemed
- 8 to have open communications with the DIT
- 9 lawyer. These are people who are separate
- 10 and apart from the DIT folks that we worked
- on the procurement with. This is a DIT
- 12 lawyer, had conversations before this
- happened, and then this happens, we can't get
- 14 a phone call returns, e-mail returns, we
- 15 couldn't get an answer.
- 16 Q. Who is the DIT lawyer you were referring to?
- 17 A. I don't know her name.
- 18 Q. What conversations did you have with her?
- 19 A. I had no conversations with her.
- 20 Q. You reference conversations with her. What
- 21 was that?
- 22 A. Conversations between legal here at DPI and
- 23 I.
- Q. What do you know about those conversations?
- 25 A. Stop me if I go too far, but I believe there

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was conversations right after we got the stay
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- of "I think you made a mistake here." I
- 3 said, "Okay, let's talk tomorrow."
- 4 Q. Do you understand that it disparages the
- 5 judicial process to suggest that
- 6 decision-makers are bias in favor of one
- 7 party?
- 8 A. Do you understand that this was really not
- 9 much of a judicial process?
- 10 Q. You're a member of the bar?
- 11 A. Right. And I also know that everybody has to
- have their fair day in court, that you can't
- igust take Amplify's version of the truth and
- say oh, this must be what is going on. We
- 15 have to put a stay in place to keep the
- status quo.
- 17 The status quo was Istation
- 18 trainings were going on, and Istation had
- 19 already started in year-round schools.
- 20 Istation was already being used in schools in
- 21 the State of North Carolina.
- 22 You should go talk to the lawyer at
- 23 DIT and see if she knew that. She put the
- 24 stay on. I shouldn't speculate, but she
- 25 basically only had one side of the story, and

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there was Amplify, and she acted on that one
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- 2 side of the story.
- 3 Q. I know you weren't a litigator, but you
- 4 understand TROs can be entered without
- 5 hearing anything from the other side?
- 6 A. Yes. That happened to me with the State
- 7 Board, 2016. I don't know about this because
- 8 this wasn't a TRO.
- 9 This was a full-on stay that we're
- 10 still haven't heard anything from. I don't
- 11 know, somebody needs to call a lawyer at DIT.
- 12 Q. You are aware from your experience with legal
- 13 matters that a tribunal can enter orders in
- some instances without hearing anything from
- 15 the other side?
- 16 A. That's not what this was. There was a stay.
- 17 We should have had our side heard. We -- to
- 18 my understanding, we had a certain amount of
- 19 time to be able to be heard, and oddly
- 20 enough, this came -- again, we received it on
- 21 a Tuesday evening, even though it is dated on
- 22 a Monday, and it came, I believe, the week
- 23 when teachers were in their professional
- 24 development trainings before school started.
- 25 Q. Do you know that the stay was granted 17 days

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1 after I filed my motion for stay?
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- 2 A. No, I didn't know that. Did anyone have
- 3 other documents that were in the hands of DIT
- 4 before they issued this stay?
- 5 Q. There were some filings, but I ask the
- 6 questions. I'm not trying to muddy it up.
- 7 A. I'm not trying to muddy it up either. It is
- 8 pretty clear DPI never had its chance to have
- 9 its say on this stay, and we are still under
- this stay even though the person who's
- 11 hearing this said he would act quickly.
- 12 Q. And this procurement -- the outcome of this
- procurement or this bid process is ultimately
- 14 DIT's decision, correct?
- 15 A. This bid protest, yes, that's my
- 16 understanding.
- 17 Q. Now, you're not seriously contending --
- 18 MR. SHANAHAN: You're not waiving
- 19 your appeal rights, are you?
- 20 MR. ARMBRUSTER: Not stipulating to
- 21 that.
- 22 Q. Now, you're not seriously contending that you
- 23 believing DIT's lawyers are beholden to
- 24 Amplify, are you?
- 25 Throughout this deposition you say

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everyone is bias in favor of Amplify. Are
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- 2 you really saying DIT is also bias in favor
- 3 of Amplify? Maybe Amplify has a meritorious
- 4 protest?
- 5 A. Why would you not wait to hear DPI's side of
- 6 the story?
- 7 Q. Do you have any basis to think that DIT is
- 8 bias or in favor of any party to this
- 9 proceeding?
- 10 A. No. I do believe DIT made a mistake by
- issuing the stay.
- 12 Q. So after the stay was granted -- I call it
- the "side agreement," but there was this
- 14 Istation worked for free agreement
- 15 negotiated. How did that come to pass?
- 16 A. I don't remember exactly. I know I was
- 17 talking -- after it happened we had the Read
- to Achieve law that we had to comply with.
- 19 We needed a reading diagnostic tool for the
- 20 State of North Carolina.
- 21 I was having a lot of conversations
- 22 with State Board members and conversations
- 23 with the legal team, and then the ideas were
- floated how can we make sure we don't
- interrupt the work that's going on in our

- 1 schools?
- 2 Multiple ideas were put in place.
- 3 Ultimately, the one I decided on was Istation
- 4 agreeing to work for free because either a
- free procurement, or it is under a certain
- 6 dollar threshold did not need DIT approval.
- 7 Q. Did it need State Board approval under a
- 8 certain threshold?
- 9 A. No.
- 10 Q. I think that -- what do you call the
- 11 agreement?
- 12 A. The Istation agreement. I don't have a name.
- 13 Q. I'll call it the "side agreement." That's
- set to expire soon, correct?
- 15 A. I believe so.
- 16 MR. SHANAHAN: I believe it is
- 17 called the MOA.
- 18 Q. We'll call it the "MOA." Have there been
- 19 discussions about extending the MOA because
- 20 recently the hearing in this matter was
- continued to the week of January 13th?
- 22 A. I haven't had those discussions yet with
- anyone.
- Q. Do you know whether or not Istation is
- 25 willing to extend the work-for-free

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1 agreement?
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- 2 A. I do not. I believe, based on conversations
- 3 we had back in August, they would be, but
- 4 I've not had those conversations, no.
- 5 MR. ARMBRUSTER: I don't have any
- 6 further questions. Thank you.
- 7 MR. SHANAHAN: Can we take a
- 8 5-minute break?
- 9 THE VIDEOGRAPHER: We are off the
- 10 record at 4:10 p.m.
- 11 (Recess)
- 12 THE VIDEOGRAPHER: The time is
- 13 4:27 p.m.
- 14 EXAMINATION
- 15 BY MR. SHANAHAN:
- 16 Q. Superintendent Johnson, my name is Kieran
- 17 Shanahan. I'm the lawyer for Istation in
- 18 this matter.
- 19 First of all, I begin by thanking
- 20 you and your wife for your public service.
- 21 It takes courage to run for office and your
- 22 commitment as a citizen. We thank you for
- your service.
- 24 A. Thank you.
- Q. And, also, I ask you to turn to Exhibit 11.

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1 I just have a few questions about it, but
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- 2 you've given us a lot of testimony about the
- 3 things that you did and the things that you
- 4 directed to be done.
- 5 So focusing you in on when you
- 6 believed -- my word -- hit a bit of a dead
- 7 end with regard to RFP-2, and so you sought
- 8 the advice and potential cancellation from
- 9 DIT, correct?
- 10 A. Yes.
- 11 Q. And so looking at Exhibit 11, it appears to
- be a written confirmation of the request
- where your department was requesting approval
- for the cancellation, correct?
- 15 A. Yes.
- 16 Q. And I think your testimony earlier was you
- weren't involved in the preparation of this
- document or didn't have anything to do with
- it other than instructing your staff to
- 20 coordinate a possible cancellation with DIT;
- 21 is that correct?
- 22 A. That is correct.
- Q. Directing your attention a little ways down
- on this document, it says "The two other (2)
- vendors that responded capable of satisfying

- our agency's business needs but are at a
- 2 disparate price range." Do you see that?
- 3 A. Yes.
- 4 O. Are the two vendors there Istation and
- 5 Amplify?
- 6 A. Yes.
- 7 Q. And at the time that this was submitted, did
- 8 you agree with that statement that they both
- 9 satisfied the agency's needs?
- 10 A. In March, yes, that was my understanding from
- the work that had been done, that both
- 12 Amplify and Istation would meet the need.
- 13 Q. Notwithstanding all the regularities and
- other things that are of concern to you of
- 15 your desire to have a good process, you,
- 16 nonetheless, felt both Amplify and Istation
- 17 met the requirements?
- 18 A. Yes.
- 19 Q. And then there is this little "but" here that
- 20 says "but are at a disparate price range,"
- 21 and then "(so unlike that, there is no basis
- for comparison)." It is so different that it
- was hard to compare them, correct?
- 24 Then they list these prices,
- 25 Amplify, 12 million and change, and Istation,

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1 3 million and change. Is that your
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- 2 recollection of what the -- where the numbers
- 3 were with regard to those two entities?
- 4 A. I do not recall. So that's -- if that's what
- 5 it said here, that's what it was.
- 6 Q. Assuming that was accurate -- and I know that
- 7 all the questions earlier today seem to focus
- 8 on other aspects, but is that a disparity
- 9 such that it wasn't a basis for comparison?
- 10 Was that something that was a concern for you
- 11 as well?
- 12 A. That would be a concern. That might have
- been something that was brought to my
- 14 attention; but again, as I said in the
- earlier testimony, the really big bucks that
- 16 concern me were the lack of consensus and the
- 17 leak of the confidential information. This
- is probably something that came up as more in
- 19 the weeds procurement issues.
- 20 Q. And so in the next paragraph there, it says
- 21 "As a result, DPI believes continuing with
- 22 the RFP would serve no valuable purpose, and
- they would like to cancel."
- 24 That's a true statement of your
- department's position at the time?

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1 A. Yes.
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- 2 Q. And so then there was this notion of doing a
- 3 negotiation, and specifically, DPI intends to
- 4 conduct negotiations with sources of supply
- 5 to maximize the State's ability to obtain
- 6 best value based on the valuation that is set
- 7 forth.
- 8 Does the term "best value" mean
- 9 anything in particular to you?
- 10 A. Yes.
- 11 Q. Did you testify to this as a new procurement?
- 12 I'm asking, in your mind, in your
- understanding did best value have any
- 14 specific meaning?
- 15 A. I will say, like much of what my testimony
- has been at that specific time, no, this is
- 17 something that would have been the
- 18 procurement people putting this forward, but
- 19 now that I have gone through the process of
- 20 looking through everything and putting
- 21 together the response letter to the protest,
- the denial of the protest, I do understand
- 23 what "best value" means.
- 24 And it is the idea that when a state
- 25 agency is doing a procurement, like this, for

the State of North Carolina, you have to take

- 2 all the considerations into account,
- 3 especially when you have more than one vendor
- 4 that can meet the requirements.
- 5 So if you have more than one vendor
- 6 that can meet the requirements, absolutely
- 7 part of the fact you need to take into
- 8 account is how much it costs because it is
- 9 your obligation as a government employee, as
- 10 someone who is using citizens' tax dollars,
- to find the best value, the best price which
- can get the job done.
- 13 Q. And the committee that was formed, is it a
- fair characterization of your testimony that
- 15 you didn't have any hands-on involvement in
- 16 who the individuals were that made up that
- 17 committee?
- 18 A. That's correct.
- 19 Q. Once the committee was put in place, you did
- 20 approve it?
- 21 A. Yes.
- 22 Q. And then you let the committee go about their
- 23 work to engage in the process of the best
- 24 value?
- 25 A. And that is actually true for RFP-1, RFP-2,

and for the third negotiation process that

- 2 got us to the end result.
- 3 Q. So at the conclusion of their -- did you
- 4 attend their meetings, or were you involved
- 5 in doing that work?
- 6 A. No.
- 7 Q. You used the same protocol, stand back and
- 8 let them do their work?
- 9 A. The only meeting I ever attended was the one
- in January of RFP-2.
- 11 Q. With regard to RFP-3, once the committee came
- to you, did they come to you with a unanimous
- recommendation or consensus recommendation?
- 14 A. It was unanimous.
- 15 Q. Would "unanimous" encompass the term for
- 16 "consensus"?
- 17 A. The "consensus" definition as I understand it
- from DIT, yes, we had a consensus on a
- 19 recommendation because it was a unanimous
- agreement.
- 21 Q. As the ultimate decision-maker by statute,
- 22 what, if anything, did you do once you had
- 23 that consensus?
- 24 Did you do any looking at
- 25 or -- like you did at Christmas, you went

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1 home and spent some time studying? Anything
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- 2 in particular you did?
- 3 A. Off the top of my head, the only thing in
- 4 particular I did was ask Pam Shue or Kathryn
- 5 Johnston, someone familiar with the process
- of what were some of the highlights of the
- 7 back and forth of the evaluation committee.
- 8 And they said that, you know, in the
- 9 evaluation committee they did not have a hard
- 10 time all -- each coming to a conclusion that
- 11 Istation was a better tool.
- 12 Q. Did part of the process include sending your
- recommendation to the State Board?
- 14 A. That's exactly right. So we had a unanimous
- agreement for a recommendation and that came
- to me, and then I approved it, and then
- importantly we called a special phone call
- 18 meeting in the State Board of Education
- 19 because we knew we were very, very tight on
- 20 time.
- 21 And we presented the recommendation
- from the evaluation panel and my approval to
- 23 the State Board of Education, and they
- 24 unanimously approved Istation.
- 25 Q. Did they do that, as you recall, in the phone

1		call or was there a subsequent time did
2		they have a period of time they reconvened
3		for a vote?
4	Α.	They were made aware before the meeting what
5		the meeting was about. They had a chance to
6		ask questions and submit those, which they
7		did, multiple questions. The team answered
8		all those questions.
9		And we had a lengthy conversation in
10		closed session on the phone call in which
11		their questions were answered, and by the
12		end, they were all five voted unanimously
13		awarding the contract for Istation.
14		MR. SHANAHAN: Those are all the
15		questions I have, and thank you for your
16		time.
17		MS. LUCAS: I don't have any
18		questions.
19		EXAMINATION
20		BY MR. ARMBRUSTER:
21	Q.	Just briefly based on Mr. Shanahan's brief
22		questioning.
23		Have any members of the State Board
24		approached you after the award with concerns

about the process or the award?

- 1 A. No.
- Q. If the State Board was to vote and recommend
- 3 that you throw out the award, would you
- 4 listen to that recommendation?
- 5 A. I'd have a discussion with the State Board.
- 6 It is kind of speculating. I don't know
- 7 exactly what that would be. Again, we're in
- 8 this weird world where we had this very
- 9 unique legislation, an evaluation panel to
- 10 recommend, I approve.
- 11 And the important reason it was
- 12 brought to State Board because State Board's
- policy -- and I don't know exactly what it
- is, but they're very involved with Read to
- 15 Achieve.
- 16 I would have to have that
- 17 conversation with State Board, but no
- 18 conversations like that have occurred with
- 19 the State Board.
- 20 Q. Mr. Shanahan asked you about Exhibit 11. Do
- 21 you know what the cost proposal was of NWEA
- 22 or Curriculum Associates?
- 23 A. Not off the top of my head, but it might have
- 24 been --
- 25 Q. Sure. Sitting here today, do you know?

1	Α.	No, not off top of my head.
2		MR. ARMBRUSTER: No further
3		questions.
4		MS. LUCAS: No questions.
5		THE VIDEOGRAPHER: This concludes
6		the deposition. We are off the record at
7		4:38 p.m.
8		THE COURT REPORTER: You want the
9		transcript on Wednesday, the 11th day?
10		MR. ARMBRUSTER: Yes.
11		MR. SHANAHAN: Yes.
12		MS. LUCAS: Whatever everyone else
13		is doing, yes.
14		(Whereupon the deposition was
15		concluded at 4:38 p.m.)
16		
17		
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25		

1	REPORTER'S CERTIFICATE
2	I, Tina Sarcia-Maxwell, a Notary
3	Public in and for the State of North
4	Carolina, do hereby certify that there came
5	before me on Wednesday, December 4, 2019, the
6	person hereinbefore named, who was by me duly
7	sworn to testify to the truth and nothing but
8	the truth of their knowledge concerning the
9	matters in controversy in this cause; that
10	the witness was thereupon examined under
11	oath, the examination reduced to typewriting
12	under my direction, and the transcript is a
13	true record of the testimony given by the
14	witness.
15	I further certify that I am neither
16	attorney nor counsel for, nor related to nor
17	employed by any attorney or counsel employed
18	by the parties hereto or financially
19	interested in the action.
20	IN WITNESS WHEREOF, I have hereto set my
21	hand, this 11th day of December, 2019.
22	
23	<pre>&lt;%21569 Signature%&gt;</pre>
24	<%21568,Signature%> 
25	Tina Sarcia-Maxwell, Notary Public

- To: Mark Johnson 2 Re: Signature of Mark Johnson 3 Date Errata due back at our offices: 1/11/2020 4 5 Greetings: 6 The deponent has reserved the right to read and sign. 7 Please have the deponent review the deposition transcript, noting any changes or corrections on the attached Errata. 9 10 Once the Errata is signed by the deponent and notarized, please mail it to the address below. When the signed 11 Errata is returned to us, we will seal and forward to the 12 hiring attorney for filing with the court. 13 We will also send copies of the Errata to all ordering 14 parties. 15 If the signed Errata is not returned by the date 16 17 above, the original transcript may be filed with the 18 court without the signature of the deponent. 19 20 Please send completed Errata to: 21 Veritext Production Facility
- 22 20 Mansell Court
- 23 Suite 300
- 24 Roswell, GA 30076
- 25 770-343-9696

1	ERRATA
2	I, the undersigned, do hereby certify that I have read the
3	transcript of my testimony, and that
4	
5	There are no changes
6	The following changes are noted:
7	
	Pursuant to the governing rules of Civil Procedure,
8	any changes in form or substance which you desire
	to make to your testimony shall be entered upon the
9	deposition with a statement of the reasons given for
	making them. To assist you in making any such
10	corrections, please use the form below. If additional
	pages are necessary, please furnish same and attach.
11	
12	Page Line Change
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14	Reason for Change
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			DEPONENT'S SIGNATURE
Sworn t	o ar	nd subsc	cribed before me this day of
			·
NOTARY	PUBI	IC	
My comm	iss	ion expi	ires: