

## Leadership Excellence This We'll Defend



## ACCESSIONS AND SECURITY BRIEFING

Mr. Don McKinley

2 March 2016



#### **AGENDA**



- Division And Functions
- Commission and Appointment
- Fellowships and Scholarships
- Accessions Cycle/Timeline
- FY16 Outcomes Metrics List (OML) Model
- Selection & Branching Process
  - Component Selection
  - Talent Management
  - Branching & Detailing
  - > FY15 Results
- Educational Delay
- Reserve Component Selection Process



### **AGENDA** (continued)

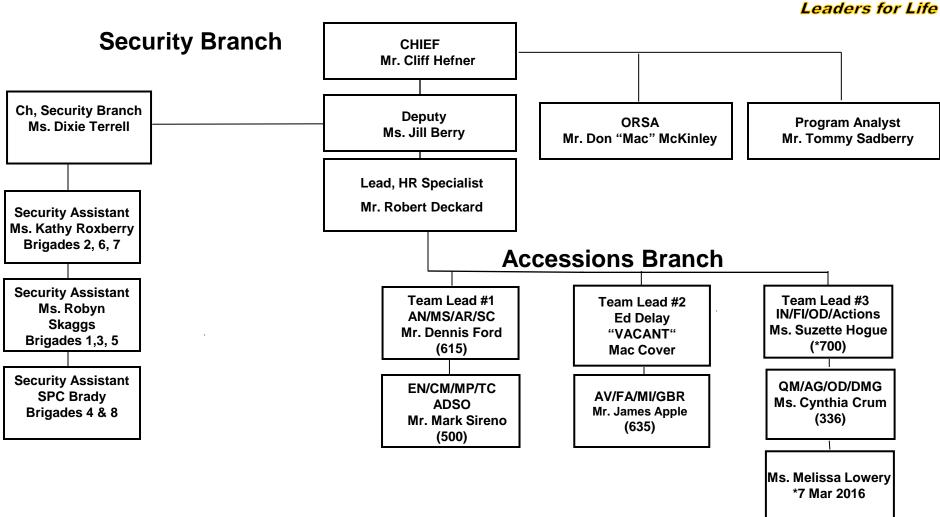


- Active duty Service Obligations
- Active Duty Accessions Programs
- BOLC-B Scheduling
  - > BOLC-B Wait Times
- Talent Management



#### **ACCESSIONS AND SECURITY DIVISION**







## ACCESSIONS AND SECURITY DIVISION POINTS OF CONTACT



Leaders for Life

Chief ASD: Mr. Cliff Hefner: john.r.hefner4.civ@mail.mil;

(502) 624-6186

Deputy ASD: Mrs. Jill Berry: <u>jill.m.berry2.civ@mail.mil</u>;

(502) 624-6186

ORSA:Mr. Don (Mac) McKinley: <a href="mailto:donald.d.mckinley.civ@mail.mil">donald.d.mckinley.civ@mail.mil</a>;

(502) 624-1402

Program Analyst: Mr. Tommy Sadberry: tommy.g.sadberry.civ@mail.mil;

(502) 624-5014

Security Chief: Mrs. Dixie Terrell: <u>dixie.d.terrell.civ@mail.mil</u>;

(502) 624-6863



### **Accessions and Security Functions**



- Publish Annual Accessions Guidance USACC Circular 601-XX-1
- USACC proponent USACC Regulation 145-9 (Appointment)
- Execute National Outcomes Metrics List (OML) Model
- Annual Accessions Board Process
  - Educational Delay Board
  - DA /ROTC Selection and Branching Board
- Represent USACC at annual Basic Officer Leader Course-B Conference (BOLC-BSC).
- Schedule BOLC Class dates for Active Duty selectees
- Selection and Assignment of CST Lieutenant Cadre
- Selection, Assignment and Monitoring of Gold Bar Recruiters (GBRs)



## **Accessions and Security Functions**



(continued)

- Publish orders:
  - ➢ BOLC B (PCS AND TDY)
  - ➤ LDAC/LTC 2LT Cadre
  - Gold Bar Recruiters
  - Educational Delay
- Execution of the Branch/Post for Service Active Duty Service Obligations (ADSO)
- Personnel Security (Cadets, Cadre and Civilians)
  - Initiation of Investigations (Personnel Security Investigation Portal PSIP)
  - Fingerprinting (LiveScan Device)
  - Verification of Clearance (Joint Personnel Adjudicative System JPAS)
  - Reporting of Unfavorable Information
  - Action Letters of Intent to Deny, Suspension and Revocation of Security Clearance





## **Commissioning & Appointment**



### Commissioning and Appointment Eligibility Requirements



- Officer Nomination and Scrolling MANDATORY PRIOR TO COMMISSIONING
- AR 145-1 Ch 6- Commissioning Eligibility para 6-8
  - ightharpoonup Age (18 30)
  - ➤ Character
  - **≻**Citizenship
  - **≻**Education
  - ➤ English Language Aptitude
  - ➤ Medical Fitness
  - ➤ Military Training
  - ➤ Physical Fitness
  - ➤ Recommendation
  - ➤ Personnel Security Requirement
  - ➤ Mandatory Urinalysis within 90 days of commissioning (CC Reg 600-85)
  - > NO MOCK COMMISSIONING CEREMONIES

When you discover a Cadet did not get the degree "conferred" you cannot commission.

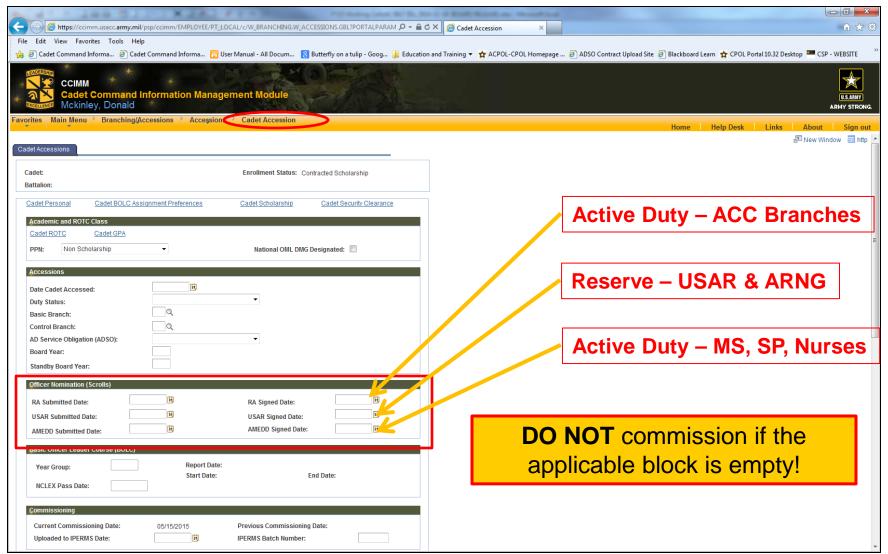
Ensure security clearances are initiated immediately after contracting!!!

If any of the above requirements are not meet or waived by appropriate Command authority the appointment must be revoked until criteria is met.



## Commissioning & Appointment Officer Nomination Scrolls









## Fellowships and Scholarships



### **Army Fellowship and Scholarship Program**

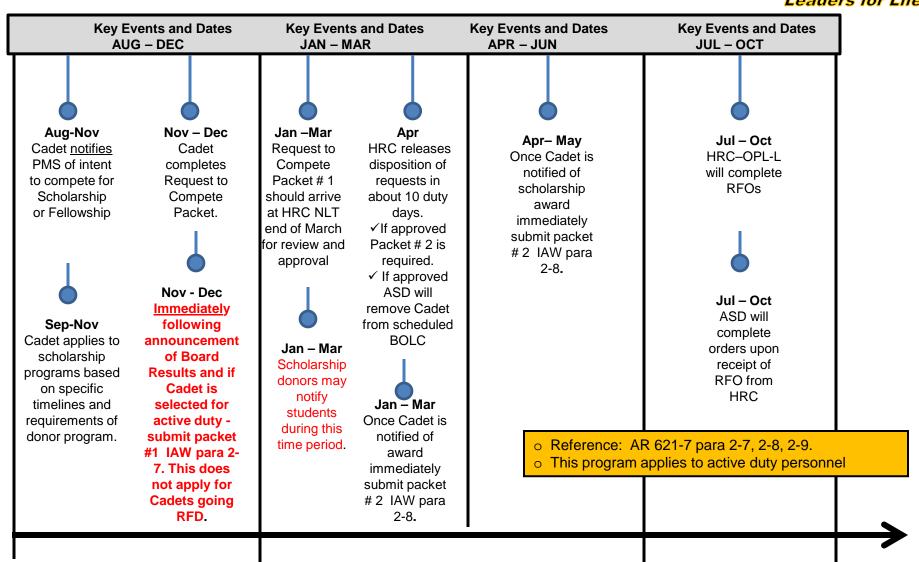


- Army personnel may apply for permission to compete for and accept fellowships and scholarships. ROTC Contract is the Obligated Contract! Selection is not guaranteed!
  - o The Commanding General, Army Human Resources Command 1600 Spearhead Division Avenue, Department 280 Fort Knox, Kentucky 40122-5208. WEBSITE: <a href="https://www.hrc.army.mll/BOP">https://www.hrc.army.mll/BOP</a> is responsible to process applications and is the approval authority for the acceptance of the scholarships.
  - References: AR 621-7, Army Fellowships and Scholarships bullets and AR 350-100, Officer Active Duty Service Obligations
- ROTC Cadets (active duty selectees) desiring to compete for fellowships/scholarships from specified graduate programs (Rhodes, Marshall, Truman, Hertz, East-West, Rotary, Gates, Mitchell, Levy, and Fulbright) must request permission to compete no later than the beginning of their MSIV year.
- Applications for approval to compete must be forwarded thru the Cadet's ROTC chain of command, to USACC, G1, Accessions and Security Division. USACC G1 ASD will review and forward the application to (AHRC-OPF-L).
- Officers participating in graduate programs will incur an active duty service obligation IAW AR 350-100.
- ASD POC is Mrs. Jill Berry (502-624-5651)



## USACC Scholarship and Fellowship Application Process Timeline







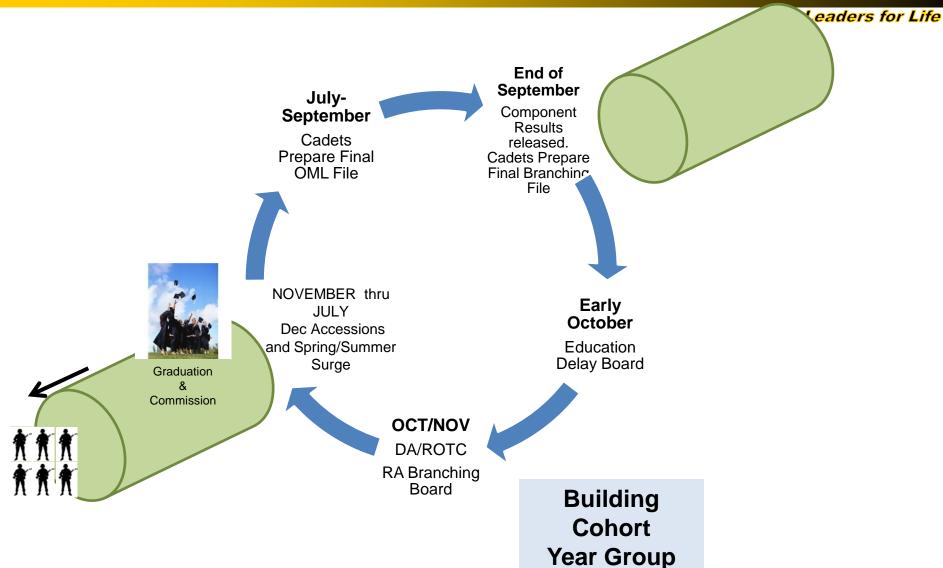


## Annual Accessions Cycle and Timeline



## USACC Annual Accessions Cycle and Pipeline

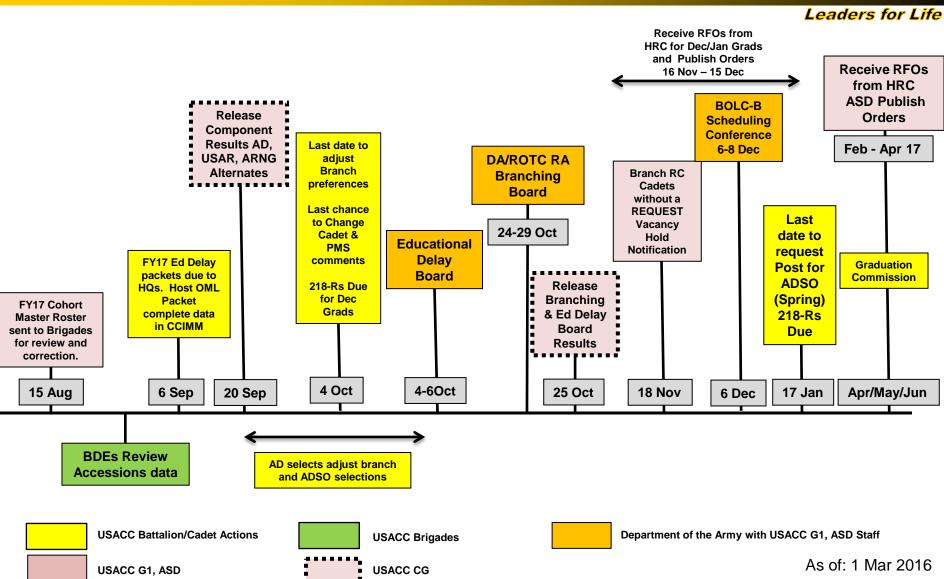






## **FY17 Accessions Cohort Timeline**







### **Accessions Lessons Learned**



- Accessions GPA must be input into Branching Module
- GPA used for Accessions is CUM GPA at end of MS III year (Not end of MS IV year for completion Cadets or End of Camp Commissions)
- ➤ MS III CADET OER must be completed and in CCIMM prior to CLC
- CULP missions must be input into Training Module
- > APFT scores should be reflected on PT Card and not just in CCIMM
- AMS should be printed out and validated and signed by Cadet (Maintain in Cadet file)
- ➤ If Cadets ask for AD and receive RD they did not have a qualifying OMS for AD
- > FLIGHT PHYSICALS MUST BE COMPLETE AND QUALIFIED BY AEROMED NLT 20 SEPT 2016 (CADET WILL NOT BE CONSIDERED FOR AV)



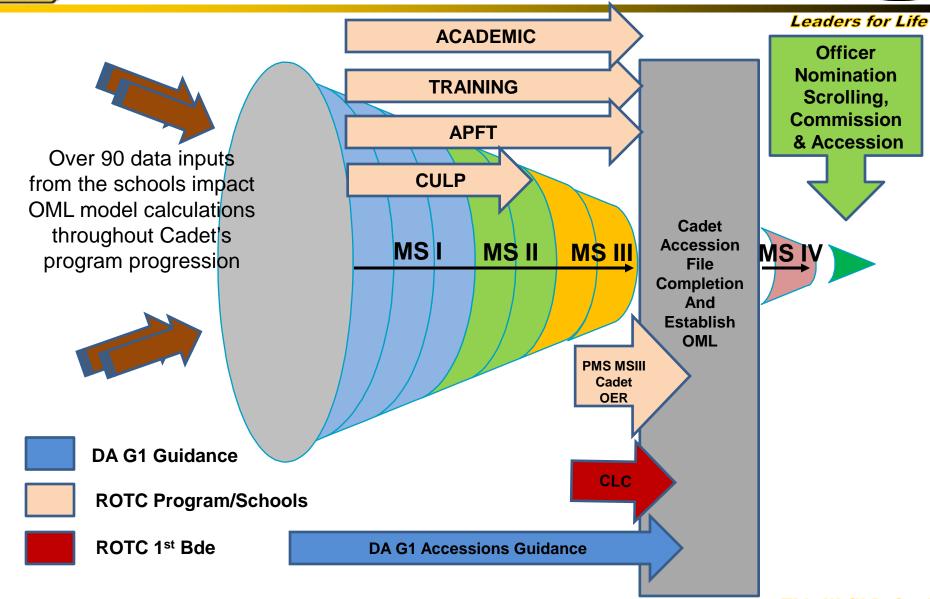


# FY17 Outcomes Metrics List (OML) Model



## Various Data Inputs to Accession OML







### FY17 OML Model



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#### 1. Academic Outcomes (50%)

- Standardized Tests
  - CLA+ (5.0)
  - MAT (5.0)
- Accessions GPA (cumulative through spring semester junior year) (25.0)
- Cadet Developmental Assessment (6.0)
- Academic Discipline (4.0) { ADM4 = 4 pts; ADM3 = 2 pts }
- Command Interest Items
  - Writing (2.0)
  - Speaking (2.0)
  - Community Awards (1.0)

#### 2. <u>Leadership Outcomes</u> (35%)

- PMS Experience Based Observations
  - MS III Cadet OER, PMS Rating of Potential (12.5)
  - MS III Cadet OER, PMS Ranking (12.5)
- Cadet Training/Extracurricular Activities (5.0)
- Language/Cultural Awareness (5.0)

#### 3. Physical Outcomes (15%)

- APFT
  - Campus (most current fall semester) (6.5)
  - Campus (most current spring semester) (6.5)
- Athletics
  - Varsity, Intramural, or Community Team (2.0)

Version 6, 23 Mar 15



### **OML Model Calculations**



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	Raw Score		Component OMS	Component Weight
ACADEMIC OUTCOMES				
Grade Point Average	3.25		50.0000000	25.0%
Academic Discipline Mix	3		50.0000000	4.0%
Cadet Developmental Assessment	80		50.0000000	6.0%
CLA+	1173		50.1707317	5.0%
MAT	403		50.0000000	5.0%
Command Interest Items: Writing	40		50.0000000	2.0%
Command Interest Items: Speaking	40		50.0000000	2.0%
Command Interest Items: Awards	20		50.0000000	1.0%
	Academ	ic Subscore:	50.0170732	50.0%
LEADERSHIP OUTCOMES				
MS III COER, PMS Ranking	51	of <b>100</b>	50.0000000	12.5%
MS III COER, PMS Rating of Potential	2		50.0000000	12.5%
Cadet Training/Extracurricular Activities	40		50.0000000	5.0%
Language/Cultural Awareness	9		50.0000000	5.0%
	Leadersh	ip Subscore:	50.0000000	35.0%
PHYSICAL OUTCOMES	7			
Fall APFT	260		50.0000000	6.5%
Spring APFT	260		50.0000000	6.5%
Athletics	15		50.0000000	2.0%
	Physica	l Subscore:	50.000000	15.0%

- FY16 scores will look very different from FY15
- Ranking versus Score!





# Selection & Branching Board Processes



## **Component Selection**



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•	All Cadets in the
	7 til Oddets ill tile
	Cohort are ranked
	from #1 to #n

STEP ONE

**ESTABLISH OML** 

- Cadets who are later added to Cohort (e.g., Standby Board) are ".5" inserted into the ranking
- OML Ranking is <u>not</u> released below USACC HQ

#### **STEP TWO**

#### **STATUTORY & POLICY SELECTIONS**

#### **ACTIVE DUTY (AD) SELECTION**

- Senior Military Colleges (Title X)
  - Cadet Requests Active Duty
  - PMS Recommends Active Duty
- Green-to-Gold Active Duty Obligor

### RESERVE FORCES DUTY (RFD) SELECTION

- Guaranteed Reserve Forces Duty (GRFD)
  - Dedicated GRFD assigned to USAR and ARNG as applicable
- Reserve Forces Duty requestors

#### **NURSES**

- Separate OML for AD and RFD components
- Nurses not selected for AD Nurse Corps may compete for ACC branches

#### "ED DELAY PENDING"

 Education Delay candidates will be identified on the Component release

#### **STEP THREE**

#### **SELECTION BY OML**

- Active Duty mission is established by DA G-1
- After statutory/policy selections, Cadets are selected for remaining Active Duty allocations in order of OML ranking
- "Cutline" is the OMS of the last Cadet selected for Active Duty
  - Used to determine "at time of board" results for Cadets subsequently meeting a Standby Board
  - Cutline is not released below HQ, USACC

#### "ACTIVE DUTY ALTERNATES"

- A list of Active Duty alternates will be identified on the Component release
  - Eligible for Active Duty call-up to replace AD Cadets subsequently selected for Ed Delay
  - Call-up also possible during the academic year to replace disenrollments, component changes, etc.
  - Alternates must update CCIMM data along with Active Duty selects by 23 Sep 15



## **Branching Steps**



				Leaders for Life
STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
ACTIVE DUTY TOP 10%	40% ALLOCATION FILL	55% ALLOCATION FILL w/BrADSO	DABM	TALENT MANAGEMENT BOARD
<ul> <li>Top 10% receive their first branch preference, subject to:</li> <li>Qualified</li> <li>Allocation available (100%)</li> <li>Meets Talent Management threshold</li> </ul>	<ul> <li>Selection by OML ranking</li> <li>Cadet's top three branch preferences, in order, are considered, subject to:         <ul> <li>Qualified</li> <li>Allocation (to 40%) available</li> <li>Meets Talent Management threshold</li> </ul> </li> </ul>	<ul> <li>Selection by OML ranking</li> <li>Cadets may submit a Branch for ADSO for top two branch preferences.</li> <li>Cadets are then considered, subject to:         <ul> <li>Qualified</li> <li>Allocation (to 55%) available</li> <li>Meets Talent Management threshold</li> </ul> </li> </ul>	<ul> <li>DABM: computer optimization model, executed by HRC, that considers four criteria:</li> <li>Cadet preferences</li> <li>Cadet talents</li> <li>The quality balance</li> <li>The demographic balance</li> <li>Considers all 17 branch preferences</li> <li>Preference is given to branches choices having BrADSOs</li> <li>DABM is a "Needs of the Army" model!</li> </ul>	<ul> <li>The Board convenes to validate all branching selections made by the DABM.</li> <li>Board members, based on individual review of Cadet Talent Management files and Branch Proponent talent requirements, may reassign Branches to better meet the "needs of the Army."</li> </ul>

- Cadets not selected during Pre-Branching move to the Department of the Army Branching Model (DABM)
- In FY17 Cadets will be considered for all three preferences in pre-branching (No more 1 or 2 then DABM)



## **Branch Detailing**



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- Cadets assigned to one of the <u>five</u> donor branches are considered for DETAILING to one of the four recipient branches to meet Army Lieutenant requirements
  - DONORS: AIR DEFENSE, ADJUTANT GENERAL, FINANCE, MILITARY INTELLIGENCE, SIGNAL CORPS
  - RECIPIENTS: ARMOR, CHEMICAL, FIELD ARTILLARY, INFANTRY

#### **DETAILING MODEL**

- A computer model, executed by ASD, selects Cadets for detailing in the following sequence. The model considers "talent fit" using the same criteria as in the Pre-Branching model.
- VOLUNTEERS (by OML ranking)
  - First, then second, detail Branch preference
- NON-VOLUNTEERS (AD Top 10 and Cadets with BrADSOs are exempted)
  - Detail branch is among Cadet's top three Basic Branch preference
  - Detail branch preference (as a non-volunteer)
  - "Needs of the Army" (preferences not considered)
- NON-VOLUNTEERS (Cadets with BrADSOs—BrADSO is removed if Cadet is detailed as non-volunteer)
- NON-VOLUNTEERS (AD Top 10)

Detail mission expected to be >95% met with first two methods

#### **TALENT MANAGEMENT BOARD**

- The Board validates all branching selections made by the Detailing Model.
- Board members, based on individual review of Cadet Talent Management files and Branch Proponent talent requirements, may reassign Detail Branches to better meet the "needs of the Army."





# FY16 Selection & Branching Board Results



## **FY16 ROTC National OML Results**



As of: 10 NOV 15

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Requesting Educational Delay (DL): 86/46 (AD/RFD, Board 29 Sep – 2 Oct 2015)

**GRFD**: 797

Non-GRFD requesting RFD: 832

**GRFD-Nurse:** 25 (14 ARNG/11 USAR)

Non-GRFD Nurse requesting RFD: 32

Not Competing for Active Duty Total: 1818

**Active Duty Eligible:** 3762

Active Duty Allocation (without Nurse): 2870 (2774+86 AD slots currently pending Ed Delay)

**Active Duty Nurse Allocation:** 146

Total Active Duty Allocation: 3016

Total Directed to RFD: 746

**Component Totals:** 5580

Active Duty Selected Above Line: 2878 (Includes 86 Ed Delay Pending + 121 Nurses)

Active Duty Below Active Duty Line: 128 (86 SMC, 25 Nurse, 17 GtG)

Active Duty Selectees: 3016 (Top 10% Active Duty Total = 306)

**RFD Selectees:** 2564 (1818 not competing for AD+746 Directed RFD)

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(145+1 Last minute add due to admin error by sch.)



## **General Information**



FY16 National OML and Active Duty Selection						
	National OML	DMG	Ed Delay			
Number	5580	1118	132			
Average GPA	3.25	3.67	3.49			
	Outcome	Metrics Scores				
Highest	89.333333	89.333333	84.388534			
Average	49.781795	70.130125	58.004905			
Lowest	10.163829	63.314218	26.274482			



### **FY16 Cohort Statistics**



	30 Outcomes Metrics Score (OMS)	COHORT AVERAGE	AD COHORT	TOP 1000
AVERAGE GPA	2.76	3.25	3.4	3.7
AVERAGE PMS RANKING	BOTTOM 20%	50%	TOP 45%	TOP 15%
AVERAGE APFT	264	273	278	289
AVERAGE MAT	384	404	406	416
AVERAGE CLA+	1118	1240	1255	1365

- Percentage of FY16 Cohort below a 30 Outcomes Metrics score was 10.2%
- Lowest Outcomes Metrics Score was 10.1638
- Highest Outcomes Metrics score was **89.3333**
- Top 1000 has an Outcomes Metrics Score of 62.2002 or higher



## FY16 Accessions & Branching Board Branch Preferences



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			Cade	t Prefere	nces
		Mission	First	Second	Third
	AD	77	41	85	108
	AG	181	75	88	102
	AR	119	216	494	335
	AV	141	206	20	6
	CM	75	20	23	25
	CY	15	58	46	35
ے	EN	196	247	201	268
Branch	FA	218	110	213	346
Bra	FI	48	73	44	53
<u>::</u>	IN	312	480	254	164
Basic	MI	412	519	420	387
	MP	124	122	165	196
	MS	125	313	198	125
	OD	236	70	119	179
	QM	149	112	149	148
	SC	278	163	249	268
	TC	164	45	102	125
	Totals	2870	2870	2870	2870

		Branching By Preference			
		First Top 3			
tion	FY14	64.7%	91.3%		
Cadet Satisfaction	FY15	64.2%	94.0%		
C Satis	FY16	63.6%	92.5%		

- > 97.6% received Top 5 preferences
- 72 Cadets received #5 through #11



## FY16 Accessions & Branching Board Detailing



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		Recipients				Percentage of Basic Branch Detailed			
		AR	AR CM FA IN Totals				<b>FY16</b>	FY15	FY14
	AG	16	9	24	55	104	57%	56%	64%
)rs	FI	4	2	7	15	28	58%	45%	67%
000	MI	40	22	61	135	258	63%	57%	70%
Do	SC	23	12	34	76	145	52%	42%	48%
	Totals	83	45	126	281	535	58%	49%	59%

No Air Defense Detail Mission for FY16.





# **Educational Delay Application Process**



## **Education Delay Program Application - Key Points**



- This board is NOT paperless. Cadets must have a complete hard-copy Educational Delay packet submitted for consideration
  - See CC Circular 601-16-1, for application requirements
- "OFFICIAL" test scores for appropriate degree program are required at time of the Educational Delay Board (MCAT, LSAT, etc)
- ➤ Board panel consist of DA appointed officers from each specialty seeking participants. This is a formal, centralized board; once adjourned, selection and/or non-selection is final.



## Education Delay Program Key Points (continued)



- ➤ If selected for Educational Delay:
  - Accession to AD is delayed to secure advanced degree
  - Officer must complete branch selection process in desired professional branch after securing degrees and/or passing exams
  - Officers are controlled and monitored by Human Resources Command - OPMD
  - If selected for Ed Delay but not accepted to professional program by the beginning of the Fall Semester (following undergraduate completion), Cadets must request a Stand By Board for branching and report to Active Duty or Reserve Forces Duty as directed



## FY16 Accessions & Branching Board Education Delay



-		Allocations	<b>Applicants</b>	Selected
	Chaplain	20	28	20
	Dental Corps	5	3	3
Branch	Judge Advocate	30	25	18
3rai	Medical Corps	25	47	25
	Medical Service	10	13	5
asic	<b>Medical Specialist</b>	5	7	4
В	Veterinary Corps	5	12	10
	Totals	100	135	85





# Active Duty Accessions Programs



# USACC ACCESSION PROGRAMS



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Once Cadets commission they may access onto Active Duty through the following programs prior to reporting to BOLC-B.

- Cadet Summer Training
  - 306 (including 14 Nurses) in FY15
- Gold Bar Recruiters (GBRs)
  - Authorized 300 per year by DA
  - Can access onto AD up to 140 days prior to departure for BOLC-B
- Most Active Duty selects access onto Active Duty the day they begin travel to BOLC-B





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# BOLC-B Scheduling and Wait Times



# **BOLC-B Scheduling Conference**



- ➤ BOLC-B conference convenes first week of December every FY
- USACC obtains the BOLC-B dates for <u>AD LTs only</u>
- > USARC G1 obtains BOLC-B dates for ROTC USAR LTs
- > Army National Guard Bureau (ROTC) obtains BOLC-B dates for ROTC ARNG LTs
  - –Conference Participants:
  - United States Military Academy
  - ROTC Cadet Command
  - Officer Candidate School
  - United States Army Reserves
  - Army National Guard
  - Marines
  - Foreign Military

- BOLCB-SC convenes annually
- Provides confirmed BOLC-B seats from May thru Apr (subject to G3 training funds availability)



# Priority of BOLC-B Seat Allocation



- Green to Gold Active Duty Option (ADO)
- OML Ranking (Higher goes first)
- CST 2LT Cadre (follow-on BOLC-B in August/September)
- Cadet desires (Marriage, Family vacation, etc..)
- Needs of the Army





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# USACC Talent Management Program

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# **MISSION**



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NLT 1 OCT 2015, USACC will begin a command wide Talent Management program which provides Component and Branch education, Cadre mentorship and individual assessment to all Cadets so that at time of accession all Cadets make informed decisions for their future service as officers in the U.S. Army.



# **COMMANDER'S INTENT**



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USACC must seek to meet the needs of the Army through the accessions process. Our goal is to better assess, educate, inform, and mentor Cadets in order to identify their unique talents, continue to develop those critical talents the Army desires, and assist Cadets in making informed component and branching decisions.



# **Assessing Cadets' Talents**



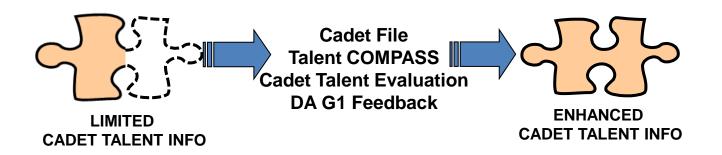
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#### The Cadet File

Consolidates relevant information about each cadet's unique experiences and performance to feed talent assessments.

#### **Talent Assessment Battery(TAB)**

Collection of tests that assess individual talents as measured by experiences, attributes, personality traits, behaviors, and interests.



#### **Cadet Talent Evaluation (CTE)**

Staff and Faculty provide assessments of cadets' talent strengths and weaknesses as observed over time.

#### **DA G1 Feedback**

A DA G1 team considers the Cadet Record, COMPASS and CTE to provide cadets with specific branch recommendations based on talent.



# **Talent Management Timeline**



- OPORD 15-08-045, Published 28 August 2015
  - NLT 20 November: FY17 Cohort completes TAB
  - NLT 11 December: All Cohorts enter interim component and branch preferences
  - NLT 30 April 2016:
    - FY17 Cohort completes Cadet file and enter interim component and branch preferences
    - ❖ Cadre complete Talent Evaluations on all FY17/18/19 Cadets
    - FY17 Cadets receive TAB feedback from TM team
    - FY18/19 Cadets continue building Cadet file and enter interim component and branch preferences
    - FY19 Cadets complete all modules of the TAB



# **Talent Management Issues**



- Almost all questions we receive can be answered from the OPORD
- ➤ If you or your Cadets are having issues with the TAB or the TM website please send an email to <a href="mailto:branching\_support@usma.edu">branching\_support@usma.edu</a>
- ➤ Please keep all Cadet data updated in CCIMM. We send weekly updates to the TM team from CCIMM.

## **Assessing Cadets' Talents**

#### The Cadet File

Consolidates relevant information about each cadet's experience and performance to feed talent assessments.

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Collection of tests that assess individual talents as measured by experiences, attributes, personality traits, behaviors, and interests.



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Cadre provide assessments of cadets' talent strengths and weaknesses as observed over time.

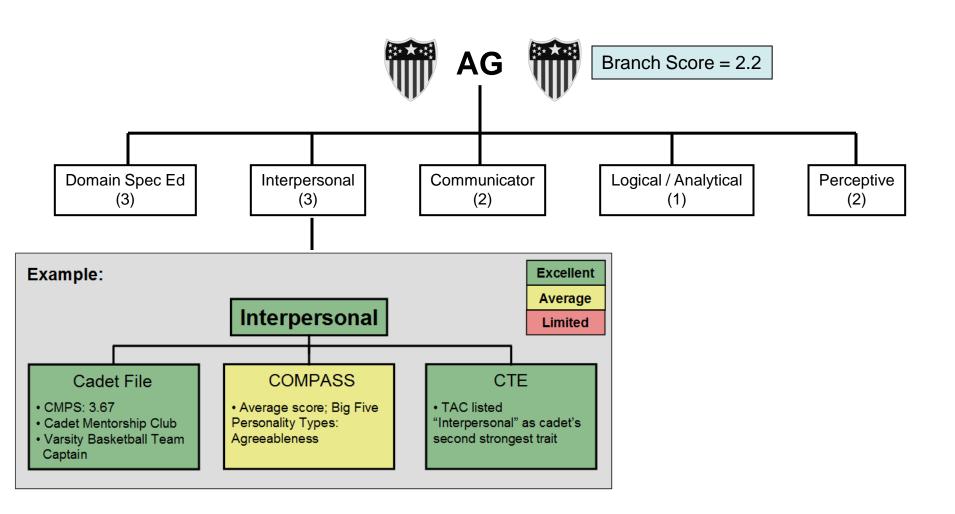
#### **DA G1 Feedback**

A DA G1 team considers the Cadet Record, COMPASS and CTE to provide cadets with specific branch recommendations based on talent.

<sup>\*\*</sup> cadets are assessed on a 3 point scale (3 = exceptional; 2 = moderate; 1 = limited)\*\*

## **Talent and Branch Evaluation Methodology**

Each talent demand score draws information from three or more sources to evaluate each cadet across multiple dimensions. Cadets are given branch scores based on the weighted average of their talent scores.





# Talent Assessment Battery Feedback



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#### Talent Assessment Battery Feedback:

You recently completed the Talent Assessment Battery (TAB) as part of your branching process. The TAB consists of a number of cognitive and non-cognitive evaluations that identify and measure your unique talents. The TAB plays an important role in the branching process in two ways. First, the TAB enables the Army to provide you with personalized feedback on your talent strengths and weaknesses. Second, the TAB enables the Army to understand better your talents and to align your branch assignment with your unique talents. In this effort the TAB is used in conjunction with an assessment of your cadet file and your talent evaluations. You should carefully consider your TAB results as an important indicator of your talent strengths, recognizing it is only one composite measure.

Your own personal talents are derived from the intersection of the skills you possess and develop, the knowledge you gain, and the behaviors you learn over time. As you prepare to enter the Profession of Arms, identify and reflect on these unique talents to assist you in determining the best path to follow. To succeed in this endeavor, it is not necessary for you to be exceptional in every aspect. Rather, it is more important for you to excel while using the unique talents you possess.

We highlight below your results for the 20 talents as measured by the TAB. For each talent, the TAB provides you with an assessment relative to the other members of your class. This feedback reports the percentile in which you scored, relative to your peers.

When reviewing these results, keep in mind a few items. First, talents are not fixed attributes. They may be improved over time with a commitment to continuous personal and professional development. Second, the TAB is only one measure of your demonstration of a particular talent. The cadet file and the Cadet Talent Evaluation also serve as useful measures of your talents.

We encourage you to discuss this assessment with your mentors as you continue to determine where you might best fit in your service to the Army.

Talent	Definition	Percentile (n <sup>th</sup> )
BODILY KINESTHETIC	Coordinated, dexterous, hands-on person. Keen sense of body and sensory awareness. Learns through physical activity.	<= 25
COMMUNICATOR	Precise, efficient, and compelling in both written and spoken word.	69
CROSS-CULTURALLY FLUENT	Aware of and able to operate across different cultural settings (e.g., organizational, demographic, ethnographic, and generational).	27
DETAIL-FOCUSED	Thorough, perceptive and precise in all matters. Possesses a keen eye - notices everything.	73
INNOVATIVE	Creative, inquisitive and insightful. Easily identifies new solutions and catalyzes change.	60
INSPIRATIONAL LEADER	Motivates teams to work harmoniously and productively towards a common goal.	49
INTERDISCIPLINARY	Integrates and applies expert knowledge from multiple disciplines into a coherent overarching perspective.	26
INTERPERSONAL	Skilled in developing appropriate relationships. Able to connect with others to effect positive results.	40
LOGICAL / ANALYTICAL	Uses reason and thinks in terms of cause and effect. Able to decompose and solve complex problems.	71
MENTALLY TOUGH	Stress tolerant and emotionally mature. Performs well even under extreme psychological duress.	80
MULTI-TASKER	Rapidly processes and prioritizes multiple demands simultaneously. Takes appropriate action.	87
PERCEPTIVE	Effectively discerns the deeper meaning or significance of one's observations (e.g., events, people and communication).	47
PHYSICALLY FIT	Physically tough, gritty and tenacious. Performs well even under extreme physiological duress. Committed to a lifestyle of physical fitness.	33
PROBLEM SOLVER	Able to choose between best practices and unorthodox approaches to reach a solution. Accomplishes the task.	58
PROCESS DISCIPLINED	Diligently abides by procedures designed to ensure accuracy, effectiveness and safety.	48
PROJECT MANAGER	Able to determine requirements, develop work processes, delegate responsibilities, and lead teams to desired outcomes.	89
PRUDENT RISK TAKER	Acts boldly yet maintains appropriate focus upon personal, Soldier, and unit safety.	<= 25
SPATIALLY INTELLIGENT	Easily perceives, understands and operates within the multi-dimensional world.	41
TECHNOLOGICALLY ADEPT	Understands and comfortably uses the latest technologies.	56



### BRANCH PREFERENCE FEEDBACK



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#### **Branch Recommendations:**

As you can see from our enclosed recommendations, we find a good correlation between one of your top three branch preferences and the talents demanded by that branch. We do, however, see a lower correlation between your talents and your other preferred branches. You may wish to reassess your talents and reconsider your branch preferences accordingly. The recommendations we've enclosed here should help. Remember that your mentors stand ready to help you in this process. We have one goal - to get you in the branch that's best for you and for the Army.

#### Best Fit Branches (in rank order)

Quartermaster Corps
Air Defense Artillery
Ordnance
Field Artillery
Medical Service Corps
Military Police



# **ACCESSIONS COHORT TIMELINES**



Leaders for Life

# > FY17 ACCESSIONS COHORT

 Graduate and Commission between 1 July 2016 and 30 June 2017

# > FY18 ACCESSIONS COHORT

 Graduate and Commission between 1 July 2017 and 30 June 2018

# > FY19 ACCESSIONS COHORT

 Graduate and Commission between 1 July 2018 and 30 June 2019





Leaders for Life

# **FY17 Accessions: Timeline & Notes**

This We'll Defend



# **FY17 Accessions Notes**



- Completion of Branching files shifts to spring/summer from fall
- MS III CER (OER) will be final inputs from ROTC program
- Standardized tests given at CLC
- OML and Component selection completed in Mid/Late
   September 2016(after test results are returned)
- Cadets will receive component selection by late September
- Educational Delay Board in early October
- Branching board remains in late October



# "Rule of Thirds"



- ➤ What are the chances of a given Cadet being selected for Active Duty?
  - How does the Cadet compare with peers, in terms of overall OML standing at your school (PMS counseling)?
  - How does your school's OML profile compare with other schools?





# Tips, Tools & Alibis



- ➤ Know your Accessions Cohort!
  - Pay close attention to changes in graduation/commission dates—notify ASD via Add/Delete Report
  - Carefully scrub the review roster from ASD
- ➤ PMS: Cadet OER
  - Cadets are ranked against their MSIII peers
  - Campus Cadet MS III OERs must be completed prior to attendance at CLC



# US Army Cadet Command Leaders for Life



Leadership Excellence
This We'll Defend





Leaders for Life

# **BACKUP SLIDES**

**Talent Management Screenshots** 

Home

Talent Demands

Self-Assessment

File

Welcome to the Branching process, your pathway into the Army Profession. This portal will help you to identify the basic branches in which you're most likely to excel. The goal is simple: align your unique talents with the unique demands of each branch. What you do here can affect your branching outcome, so give it your best effort. There are FIVE steps you must complete this fall (NLT 31 DEC):

STEP 1: Click the "Talent Demand" tab to review the talents being sought by each branch. You'll notice that no two are identical. Ask yourself: "Which of these branches needs what I have to offer? Where could I truly excel?" Review the talent demand primer to understand how the Army thinks about the individual dimensions of talent.

STEP 2: Click the "Self-Assessment" tab, which provides a confidential learning environment. No one else can see your self-assessment unless you choose to share it with them, so be honest, introspective, and thorough. What you learn will help you identify your unique talents and will shape your branch preferences. A good self-assessment answers these questions: "What do I have to offer? What are my strengths? Where do I need more development?" This self-assessment establishes a baseline from which you can customize your cadet experience to take advantage of the talents you possess and improve on those talents that may require more development. You may use your talent assessment as you reach out to mentors to seek advice on your branch preferences.

STEP 3: Complete your Cadet File. Click on the "File" tab to review the current information in your cadet file. After reflecting on your unique experiences both during and prior to college, update your Cadet File to reveal your unique talents. The Cadet File provides an opportunity for you to enter specific academic achievements from your college transcripts, military experiences you gained from participating in your school's ROTC program, and extracurricular and athletic endeavors you have pursued in your career to this point. Once complete, the Cadet File serves as a robust resume that helps the Army place you in a branch that maximizes your unique talents.

**STEP 4:** Take the Talent Comprehensive Assessment (COMPASS), which will be administered by your PMS this fall. The COMPASS is a 3-4 hour assessment that will provide you with specific feedback regarding your talent strengths and weaknesses. You should take the time to answer these questions honestly in order to receive meaningful feedback that may help you determine the best career path for you in the Army. COMPASS results will be available to you in the spring semester.

**STEP 5:** Submit your MS III Component and Branch Preferences. Based upon everything you've learned in steps 1 thru 4, input your interim branch preferences NLT 31 DEC. These interim preferences begin to show the impact that experience, mentorship and education have had on you, particularly in understanding the talents the branches seek and developing the talents you possess that enable you to become a better fit in particular branches. You will be asked to update these branch preferences periodically throughout your cadet career, as your experience and education better inform your preferences.

AD

Home

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Home Talent Demands Self-Assessment File

AG

EN FA FI IN MI MP MS OD OM SC TC

Understanding Intelligences, Skills, Knowledge and Behaviors is the first step in assessing which branch is right for you.

Each branch has identified 5-6, out of a possible 20, talent priorities which represent the intersection of skills, knowledge and behaviors that each most values in future officers. NO TWO BRANCHES ARE THE SAME.

Review the slide show below prior to visiting the branch tabs. Once you're ready to look at the Talent Demands, ask yourself "Which of these branches needs what I have to offer? Where could I truly excel?"

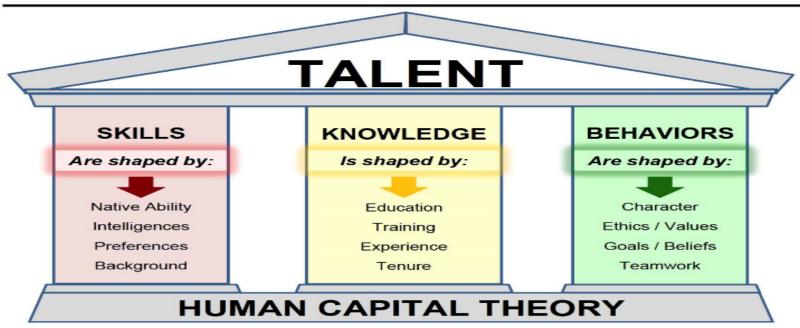
Use the "Previous" or "Next" links to navigate through this primer, or click here to download a pdf.

Click here to download a consolidated .pdf document containing a listing of all the Talent Demands.

<< Previous

Next >>

#### The Dimensions of Individual Talent



**Talent** - The intersection of the three dimensions - **skills**, **knowledge** and **behaviors** - creates an optimal level of individual performance, provided the individual is employed within his/her talent set. **Every** person has talent that can be liberated or extended via proper employment and development.

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#### Engineer

Website: http://www.wood.army.mil/wood\_cms/195.shtml

Mentor Information: View the contact details for Mentors representing this branch

Click here to download the PDF file.



### Engineer



Year Group 2015

INTELLIGENCES: Interpersonal, Logical-Mathematical, Spatial

SKILLS: Engineer officers must possess an innate ability to evaluate and assess problems, the resident knowledge to brainstorm possibilities, and then quickly implement solutions to solve problems facing our maneuver commanders. This requires a design mindset the ability to develop tasks and work processes for teams and motivate those teams to reach harmoniously, efficiently, and effectively desired outcomes. Officers must thrive in the world of abstract concepts and data-based reasoning, be able to discriminate and filter information of importance, and be capable of rapid visualization; all while skillfully possessing the ability to communicate concepts verbally or in writing. Collectively, these skills make Engineer officers superb problem solvers and invaluable to our Army and Nation.

KNOWLEDGE: The Engineer branch strongly desires officers with academic backgrounds in the domain-specific disciplines listed below, with particular emphasis on degrees that are accredited by the Accreditation Board for Engineering and Technology (ABET). These disciplines provide officers with a foundation in the scientific method that enhances their ability to become expert problem solvers.

- RELEVANT EDUCATION PRIORITY 1: ABET Engineering Majors (Civil, Mechanical, Electrical, Systems, Environmental, Chemical, Nuclear, Engineering Management, Computer Science, Information Technology).
- RELEVANT EDUCATION PRIORITY 2: Non-ABET Engineering; Science, Technology, and Mathematics (STEM) disciplines.
- RELEVANT EDUCATION PRIORITY 3: All other disciplines.
- RELEVANT TRAINING/EXPERIENCE: Cadet Troop Leading Time / Leader Development Time (CTLT / CLDT) with Engineer Unit or Academic Enrichment Program in engineering or related activity (not all inclusive).

#### BEHAVIORS: (In addition to foundational)

> ADAPTABLE > AMBITIOUS > CHARISMATIC

- > DEPENDABLE
- > DETAIL FOCUSED
- > DILIGENT
- > COMMITTED > EXPERT

- > INNOVATIVE
- > INSPIRING
- > INTELLECTUALLY CURIOUS
- > PERCEPTIVE

- > PROACTIVE
- > PROBLEM SOLVING
- > TENACIOUS
- > VISIONARY

#### TALENT PRIORITIES:

- 1. DOMAIN-SPECIFIC EDUCATION: Possessing an engineering degree (ABET-preferred), high performers in science, technology, engineering, and math (STEM) disciplines.
- PROJECT MANAGER: Able to determine requirements, develop work processes, delegate responsibilities, and lead teams to desired outcomes.
- PROBLEM SOLVER: Able to choose between best practices and unorthodox approaches to reach a solution. Accomplishes the task.
- INSPIRATIONAL LEADER: Motivates teams to work harmoniously and productively towards a common goal.
- 5. SPATIALLY INTELLIGENT: Easily perceives, understands, and operates within the multi-dimensional world.

Home Talent Demands Self-Assessment File

AV CM AD AG EN FA FI IN MI MP MS OD QM SC TC Home

RANK	LAST NAME	FIRST NAME	UNIT	CITY	STATE	PHONE	EMAIL
MAJ	Herr	Guy	APSU	Clarksville	TN	(931) 221-6144	guy.e.herr.mil@mail.mil
LTC	Sigloch	Steven	MEMPHIS	Memphis	TN	(901) 678-4025	steven.b.sigloch.mil@mail.mil
CPT	Buntin	Charles	MTSU	Murfreesboro	TN	(615) 898-2296	charles.b.buntin2.mil@mail.mil
LTC	Freidhoff	Brian	RHIT	Terre haute	IN	(812) 877-8345	brian.p.freidhoff.mil@mail.mil
MAJ	Ciaramitaro	Dominic	TTU	Cookeville	TN	931.372.3577	dominic.j.ciaramitaro.mil@mail.mil
CPT	Cordova	Noah	TTU	Cookeville	TN	(931) 372-3575	noah.r.cordova.mil@mail.mil
LTC	Harvey	Bradley	UA	Akron	OH	(330) 972-7959	bradley.p.harvey.mil@mail.mil
CPT	Martin	Timothy	UC	Cincinnati	OH	(513) 556-3668	timothy.s.martin7.mil@mail.mil
CPT	Mockus	Raymond	UND	Notre dame	IN	(574) 631-4660	raymond.a.mockus.mil@mail.mil
LTC	Hains	Decker	WMU	Kalamazoo	MI	(269) 387-8121	decker.b.hains.mil@mail.mil
LTC	Wissel	Kevin	XAVIER	Marion	OH	(513) 745-1060	kevin.d.wissel.mil@mail.mil

Life



# ENTER THE ARMY PROFESSION

Home

Talent Demands

PERCEPTIVE

describes me poorly

PROCESS DISCIPLINED

describes me somewhat

SPATIALLY INTELLIGENT

describes me well

SELECT

Self-Assessment File

#### SELF-ASSESSMENT This assessment will assist you in identifying the talents you possess and your potential best-fit branches. You are encouraged to share this selfassessment with your branch mentor(s). The branch board will NOT have access to this information. 1. Absolute Talent Rating (Select how well each talent describes you. NOTE: Hovering over the icon will display the definition of each talent priority.) BODILY KINESTHETIC COMMUNICATOR CROSS-CULTURALLY FLUENT describes me well describes me somewhat describes me well DETAIL-FOCUSED INNOVATIVE INSPIRATIONAL LEADER describes me poorly describes me well describes me well INTERDISCIPLINARY INTERPERSONAL INTROSPECTIVE describes me well describes me somewhat describes me somewhat LOGICAL / ANALYTICAL MENTALLY TOUGH MULTI-TASKER describes me well describes me well describes me well

PHYSICALLY FIT

describes me well

PROJECT MANAGER

describes me somewhat

TECHNOLOGICALLY ADEPT

SELECT

describes me poorly

2. Relative Talent Rating (Select a skill from each drop down box. You can only choose a skill once.)

SELECT

STRONGEST:	2 <sup>™</sup> STRONGEST:	3 <sup>80</sup> STRONGEST:	4™ STRONGEST:	5™ STRONGEST:
SELECT	SELECT .	SELECT	SELECT	SELECT ▼
WEAKEST:	2 <sup>™</sup> WEAKEST:	3 <sup>≈</sup> WEAKEST:	4™ WEAKEST:	5™ WEAKEST:

SELECT

PROBLEM SOLVER

PRUDENT RISK TAKER describes me well

describes me somewhat

SELECT



Name: () Email:

Talent Demands

Self-Assessment File

						l andown for life
Admin	Scores	Transcript	Experience	Personal Statement	Brai	nch Preferences
Last Name: DOE			AKO Email: jane.doe@u	s.army.mil		Home of Record:
First Name	:		Alternate Ema	il:		Prior Service:
Middle Nam H	ie:		Year Group: 2016			Prior Service MOS:
Gender: F		<b>Ethnicity:</b> S	<b>Brigade:</b> 7th			Scholarship Level:
Birth Year: 1994			ROTC Host So	chool: TATE UNIVERSITY		Distinguished Military Graduate:
Height:	Weig	jht:	Academic Sch			Senior Military College:
Weigh-In:	Pass	s/Fail:		TATE UNIVERSITY		No
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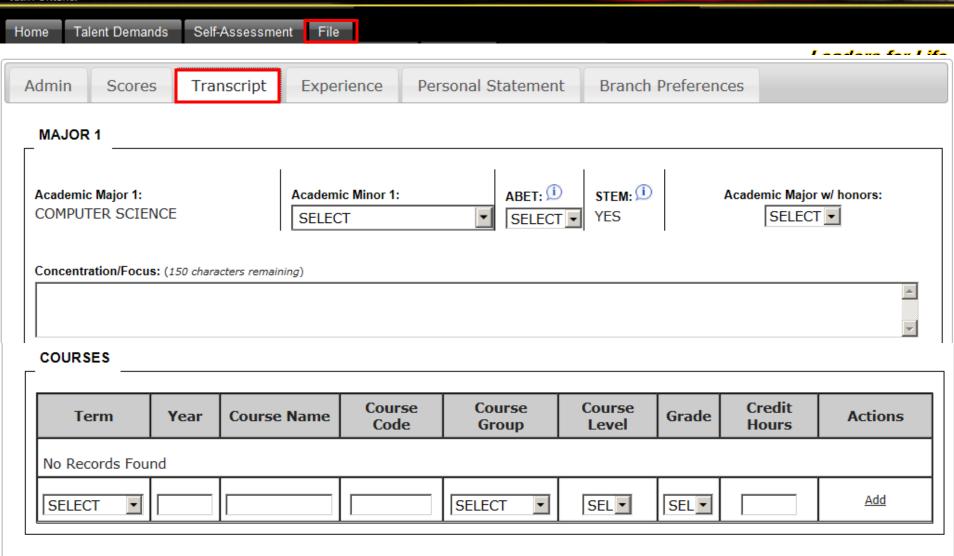
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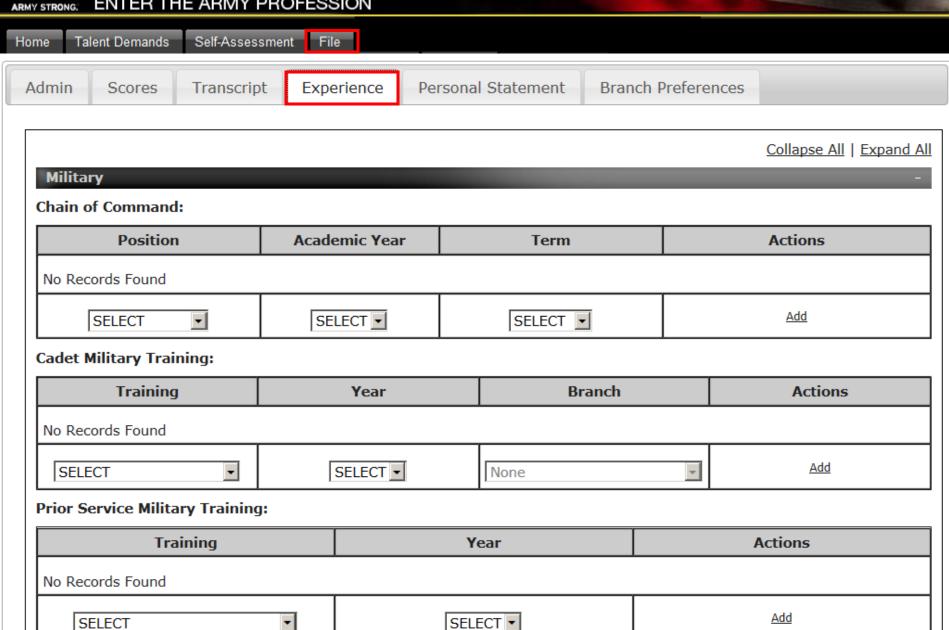
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Date	Push-ups (points)	Sit-ups (points)	Run (points)	Score	Pass/Fail	
No Record	ls Found					64





Self-Assessment File Home Talent Demands Transcript Experience Personal Statement **Branch Preferences** Admin Scores **Enrichment Programs and Work Experiences** International **End Date** Actions Location Start Date **Type** SELECT -<u>Add</u> SELECT SELECT ▼ SELECT -SELECT -**Description: Extracurricular Activities Position** Club/Activity Year Actions No Records Found Add □ Fr. | □ So. | □ Jr. | □ Sr. SELECT Intramural/Club/Intercollegiate Athletics **Position Type** Sport Year Actions No Records Found □ Fr. | □ So. | □ Jr. | □ Sr. • Add SELECT SELECT

ARMY STRONG.

Self-Assessment File Talent Demands Home

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Admin	Scores	Transcript	Experience	Personal Statement	Branch Preferences	
Explain why	you would be	a good fit for your	top 3 branch selecti	ions: (1000 remaining)		
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Additional (		is is an optional box f	for you to describe any	extenuating circumstances that ma	y have affected your performance	during your undergraduate experience
						A
						<b>~</b>



# BRANCHING ENTER THE ARMY PROFESSION

Self-Assessment Talent Demands Loadore for Life **Branch Preferences** Personal Statement Admin Scores Transcript Experience Component Selection Please rank your selected component below. "1" represents the component where you would most like to serve and "3" represents the component where you would least like to serve. 1. Regular Army 2. National Guard Please rank each of the regions where "1" represents the region where you would most like to serve and "5" represents the region where you would least like to serve. Midwest: 4 Northeast: 1 Southeast: 2 Southwest: 3 West: 5 Describe the factors that are most important to you when selecting this component (500 remaining) 3. Army Reserve Please rank each of the regions where "1" represents the region where you would most like to serve and "5" represents the region where you would least like to serve. Northeast: 1 Southwest: 3 Southeast: 2 Midwest: 4 West: 5 Describe the factors that are most important to you when selecting this component (500 remaining)

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Talent Demands

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Admin

Scores

Transcript

Experience

Personal Statement

**Branch Preferences** 

#### Interim Branch Selection (NOT Your Final Choice).

Enter your branch preferences below with 1 being your most preferred branch choice. To make a branch selection, click on the "•" to access a menu of available branch choices. You must place a branch selection in any Red column. Green indicates a valid branch selection has been made. Yellow indicates a branch selection with BRADSO has been made.

You must place all 16 branches into your preference list

You MAY select 16 branches for which you are willing to BRADSO. For example:

1: IN, 2: AV/BrADSO, 3: AR, 4: FA/BrADSO

Finally, certain branches allow you the option to branch detail. If you are interested in branch detailing, check the appropriate box in the pop up window when you select a donor branch in your preferences. You must select a recipient branch in the pop-up window as well. The donor and recipient branches are listed below.

Donor: AD, AG, FI, MI, SC Recipient: AR, CM, FA, IN

Rank:	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
Interim	<u>IN</u>	<u>AR</u>	AV:B	MI, DETAIL:IN	SC, DETAIL:AR, CYBER:YES	<u>EN</u>	<u>ом</u>	<u>FA</u>	OD, EOD:YES	AD, DETAIL:AR	<u>MP</u>	<u>CM</u>	AG, DETAIL:AR	<u>TC</u>	<u>MS</u>	<u>FI,</u> DETAIL:AR

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MENTORSHIP REPORTING

**CADET TALENT EVALUATION** 

**CADET BRANCH PREFERENCE** 

CADET PERSONAL STATEMENTS

PRIVATE NOTES

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TRANSCRIPT

**EXPERIENCE** 

Selected Cadet:

Class: All

Last Name:

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PRIVATE	NOTES			

### MENTORSHIP REPORTING

Notes: (500 characters remaining)

**Private Notes:** 

To date you have reported **0** hours mentoring this cadet. Please provide additional time here: 15 min. Submit Time

Please make sure to save your notes before leaving this page. Save Private Note

Home

Talent Demands PMS

#### **CADET TALENT EVALUATION**

#### **CADET TALENT EVALUATION**

1. Based on your observations and experiences with this cadet, assess the level of talent that the cadet demonstrated in the 20 talent priorities identified below.

BODILY KINESTHETIC	<u>(i)</u>
limited talent	~
DETAIL-FOCUSED	<u>(i)</u>
moderate talent	▼
INTERDISCIPLINARY	(Î)
exceptional talent	•
LOGICAL / ANALYTICAL	(i)
exceptional talent	<b>~</b>
PERCEPTIVE	(Î)
exceptional talent	~
PROCESS DISCIPLINED	(Î)
moderate talent	•
SPATIALLY INTELLIGENT	(Î)
not observed	-

COMMUNICATOR	(I)
exceptional talent	▼
INNOVATIVE	<u>(1)</u>
limited talent	•
INTERPERSONAL	<u>(1)</u>
moderate talent	•
MENTALLY TOUGH	<b>①</b>
avaantianal talant	
exceptional talent	
PHYSICALLY FIT	<u>(i)</u>
· ·	<u>(1)</u>
PHYSICALLY FIT	1
PHYSICALLY FIT exceptional talent	
PHYSICALLY FIT exceptional talent PROJECT MANAGER	

CROSS-CULTURALLY FLUENT	
exceptional talent	•
INSPIRATIONAL LEADER	<u>(1)</u>
exceptional talent	<b>~</b>
INTROSPECTIVE	<u>(1)</u>
exceptional talent	•
MULTI-TASKER	<b>(1)</b>
limited talent	<b>~</b>
PROBLEM SOLVER	<u>(1)</u>
moderate talent	•
PRUDENT RISK TAKER	<u>(1)</u>
moderate talent	-

Home Talent Demands PMS	
	Leaders for Life
2. Based on your observations and experiences with this cadet, identify and provide feedback on the cadet's three best talents.	
STRONGEST:	
SELECT	•
Comments: 1000 remaining	
	7
3. Based on your observations and experiences with this cadet, identify and provide feedback on the cadet's three weakest talents.	
WEAKEST:	
SELECT	•
Comments: 1000 remaining	



# BRANCHING ENTER THE ARMY PROFESSION

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	NENT SELEC	TION	1														
1. Regula																	
2.   Nation Northeast:	nal Guard 🔽	5	Southeast	t: 2	~		Southwe	est: 3	~		Midwest	t: 4	~	We	est: 5	~	
Describe t	the factors that are	most	importar	nt to you	when s	electing	this con	nponent									
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																~	
3. Army I	Reserve 🔻																
Northeast:	1	5	Southeast	t: 2	~		Southwe	est: 3	-		Midwest	t: 4	₩	We	est: 5	₩.	
Describe t	the factors that are	most	importar	nt to you	when s	electing	this con	nponent									
																*	
																<b>~</b>	
INTERIM BRANCH SELECTION (NOT YOUR FINAL CHOICE).																	
	Rank:	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
	Interim	IN	AR	AV	MI	SC	EN	QM	FA	OD	AD	MP	СМ	AG	TC	MS	FI

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NOTES TO CADET COMMAND BRANCH BOARD

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MENTORSHIP REPORTING

**CADET TALENT EVALUATION** 

**CADET BRANCH PREFERENCE** 

CADET PERSONAL STATEMENTS

Selected Cadet:

Class: All

Last Name:

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**SCORES** 

TRANSCRIPT

**EXPERIENCE** 

Home Talent D	emands PMS						
TRANSCRIPT							
MAJOR 1							
	information below	is an accurate refle	ection of the Cadet's	transcript.			
venny							
Academic Major 1: COMPUTER SCIE	NCE	* Academic NOT SELE	Minor 1:	* ABET: STI	EM:	* Academic Major	w/ honors:
Concentration/Focu	s:						
							A
Projected Thesis/Ca	pstone: ( characters	remaining)					
							×
MAJOR 2							
* Academic Major 2 NOT SELECTED	<b>-</b>	* Academic NOT SELE	Minor 2: CTED	* ABET: STI	EM:	* Academic Major	w/ honors:
Concentration/Focu	s:						
* COURSES							
Term	Year	Course Name	Course Code	Course Group	Course Level	Grade	Credit Hours
* Summer	2014	European History		HISTORY.	2xx	А	3.0
* Summer	2014	Statistics		MATHEMATICS AND STATISTICS.	2xx	B+	3.0

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