

# BIAS

Mitigating biases  
of AI in the  
labour market

## BIAS-project introduction

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When you apply for a job,  
how can one make sure  
that the right person got the job?



Research show **humans** discriminate  
when hiring, e.g. based on:  
-age, gender, race, class



**Artificial Intelligence (AI)**  
is increasingly used for **recruitment**,  
e.g. on:  
-finding, screening and assessing candidates



How can we (1) make sure that AI does not **reproduce human bias & discrimination** nor that (2) AI **invents new** forms of discrimination for job applicants and workers?

## Project claim

AI used in the  
labour market  
needs to be  
**trustworthy** and  
**socially**  
**responsible**





## Project key info

- Funded by European Union's *Horizon Europe* research program
- Under Pillar 2
- Total project size: € 4.2 million
- Led by NTNU Department of Interdisciplinary Studies of Culture with PI Assoc.Prof. Roger A. Søråa
- From October 2023-October 2027
- 9 partner organizations across all corners of Europe
- About 40 people working actively in project



BIAS



[www.biasproject.eu](http://www.biasproject.eu)



# BIAS

## CONSORTIUM MAP

- NORWAY – NTNU
- SWITZERLAND – BFH
- ICELAND – HI
- PORTUGAL – LOBA
- IRELAND – CHX
- ITALY – SVEN
- NETHERLANDS – LEID
- ESTONIA – DIGI
- TURKEY – FARPL







# BIAS Project mission:

Empower the AI and Human Resources Management (HRM) community by addressing and mitigating algorithmic biases.



The BIAS project follows an interdisciplinary research and impact methodology.

The **research methodology** is based on the following pillars:

- **Ethnographic fieldwork** with employers, employees, and AI developers from different European countries providing information about current experiences and future scenarios where AI is important in a work context.
- **The creation of national labs in each country** (communities of practitioners, employees, HRM, and AI specialists).
- **AI research and development** with a focus on Natural Language Processing (NLP) and Case-based Reasoning (CBR)
  - **The creation of the Debiaser, our proof-of-concept technology** with modules that both identify and mitigate bias and unfairness in decision making, that will be made available to the AI community

# Ethnographic fieldwork



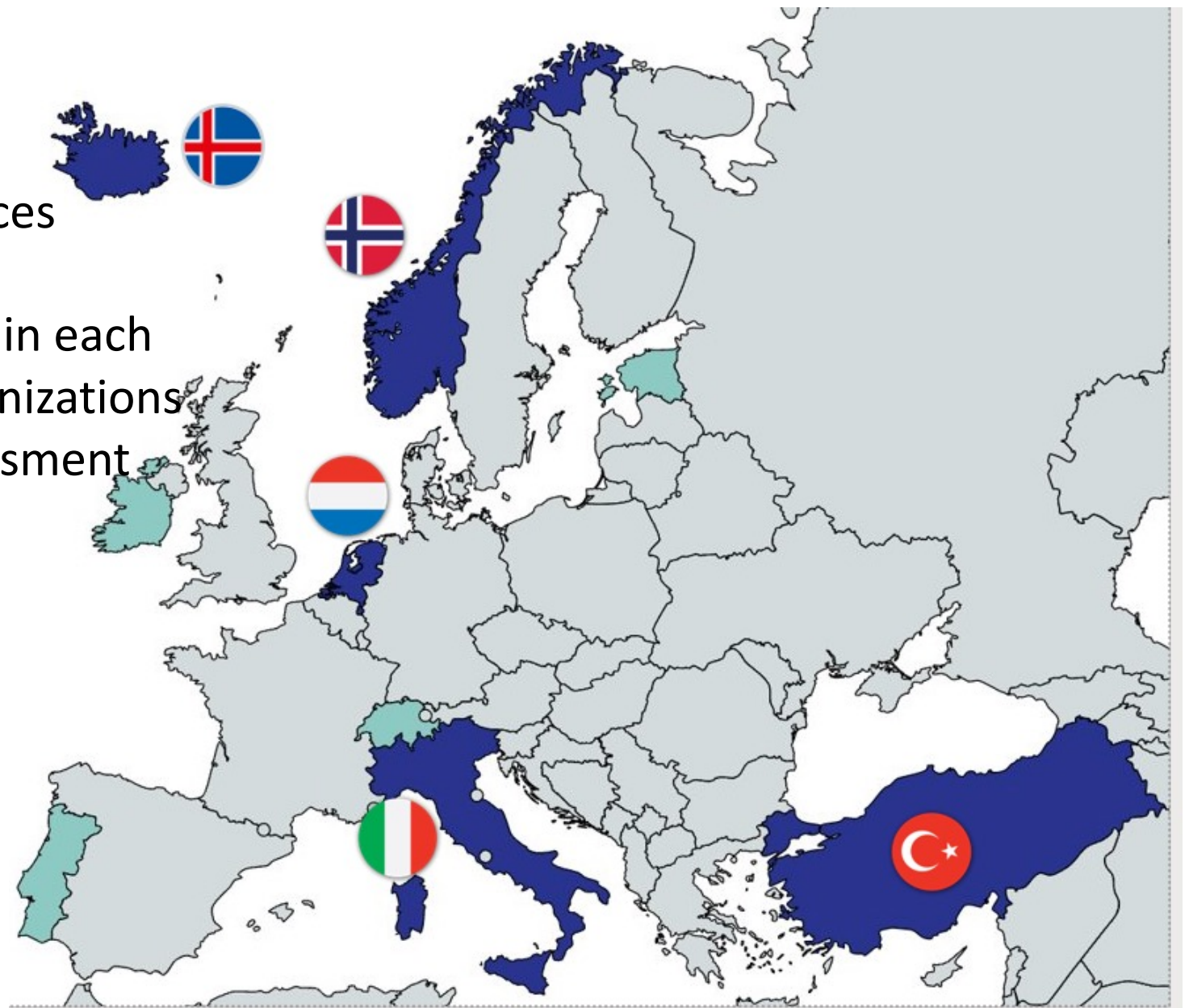
Goal:

Investigating AI & HR practices

4 months of fieldwork each in each country on companies/organizations using or making AI for assessment for hiring & work:

- 365 interviews in total

Country	Developers	Employers	Employees
Iceland	50 (pan-European)	10	25
Norway		20	50
Italy		20	50
Netherlands		20	50
Turkey		20	50
<b>Total (365)</b>		<b>90</b>	<b>225</b>



# Debiasing AI

## What does a job-text tell you about an applicant?

Whereas data in texts such as motivation letters in applications are **anonymized to avoid bias**, this is often not enough.

Some **patterns not explicitly visible to the humans might be picked up by the AI and lead to a bias** in decision making upon such documents.

(example are hobbies, family situation etc.)

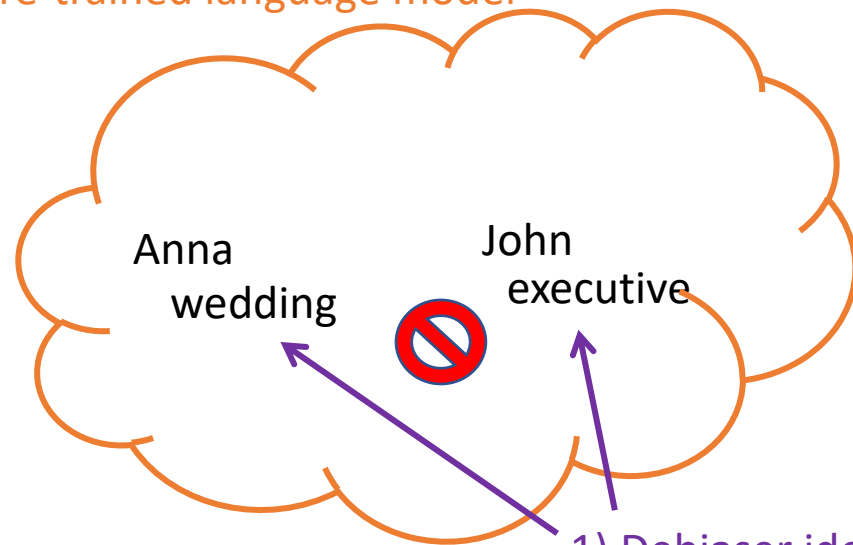
This is in particular delicate for the matter of automated recruitment tools.

# The Debiaser tool

The Debiaser provides a **toolkit to identify and mitigate the bias** in such language models, making them safer to use in your application. In combination with our **expertise** from research, the toolkit and application is adapted exactly to organizational needs, in terms of language or application use case.

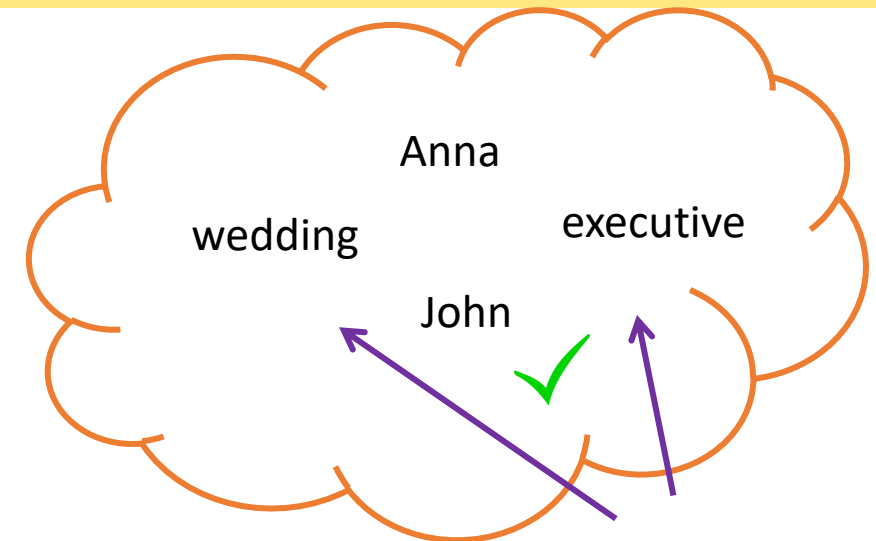
(More on this from our technical lead, Prof. Dr. Kurpicz-Briki, later today)

Pre-trained language model



1) Debiaser identifies bias

2) Debiaser mitigates bias



3) Debiaser checks bias



## But what is “fairness”?

- The challenge of bias in automated recruiting starts with the definition of **what fairness means**.
- Different disciplinary understanding
- Different socio-cultural understandings
- We need to continue discussing what is fair:
  - For individual?
  - For the company?
  - For a minority group?
  - For society?
- We look at procedural fairness: that **similar candidates are treated in a similar way**.
  - What similar means, is **dependent on individual businesses** and use cases.
- Based on our research, we will support identifying and building the **domain- and organisation-specific knowledge** necessary to implement **case-based reasoning**, and conducting regular checks to ensure **fairness** and **consistency** in the **recruitment process**.
- More on **Citizen engagement** on tackling intersectional issues of bias in AI from our legal leads later today  
(Dr. Rigotti & Assoc.Prof. Fosch Villaronga)



On the importance of tackling gender and intersectional biases in AI



To equip the AI and HRM community with tools to prevent bias in AI




That companies can use to reduce biases in their HR practices

thank you




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FOR  
DIVERSITY

AI for EVERYTHING Series



CRC Press  
Taylor & Francis Group