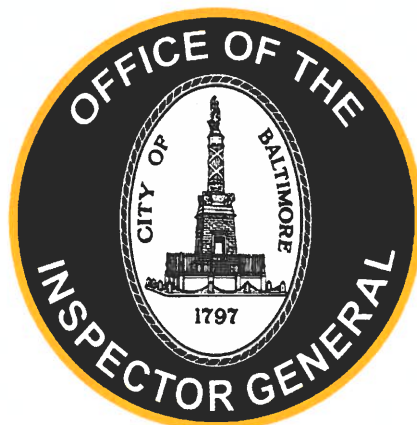


**OFFICE OF THE INSPECTOR GENERAL**  
**CITY OF BALTIMORE**



**Isabel Mercedes Cumming**  
**Inspector General**

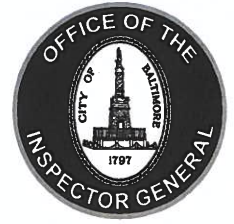
**Investigative**  
**Report Synopsis**

**Addendum to OIG**  
**Case # 19-0084-I**

**Issued: March 19, 2020**



OFFICE OF THE INSPECTOR GENERAL  
Isabel Mercedes Cumming, Inspector General  
City Hall, Suite 635  
100 N. Holliday Street  
Baltimore, MD 21202



March 19, 2020

Dear Citizens of Baltimore City,

On January 2, 2020, the Office of the Inspector General (OIG) submitted a Report of Investigation regarding Comptroller Joan Pratt's vote in favor of the sale of 15 City of Baltimore (City) lots to Bethel African Methodist Episcopal (AME) Church during the November 1, 2017 Board of Estimates (BOE) meeting. It was concluded that because of Pratt's position as a trustee within Bethel AME and the inclusion of the church on her List of Abstentions (LOA), her vote in favor of the sale was a conflict of interest. During Pratt's interview with the OIG on November 4, 2019, and in public statements, she said her vote on the Bethel AME sale was an administrative oversight and not intentional, but nevertheless agreed it was a conflict of interest.

During the investigation into the Bethel AME sale, the OIG learned that the Lead BOE Technician (Lead Tech) maintained a list of names identified by Pratt as organizations and individuals from which she would need to abstain, if such an organization or person had any business before the BOE.<sup>1</sup> Pratt told the OIG that in the days prior to a BOE meeting, she combs through the agenda page-by-page to identify items from which she should recuse herself from voting on. Pratt typically declares her abstentions to staff during regularly scheduled Monday meetings and those abstentions are announced by the Deputy Comptroller during the Wednesday meeting of the BOE.

Additionally, Pratt told the OIG she considers her abstentions to be: anybody she has personally performed work for, past or present; anybody who has received tax work from her business, Joan M. Pratt, CPA & Associates; and any trustee position held within an organization, such as her position in Bethel AME.

When interviewed by the OIG, Pratt stated that members of her staff were assigned the duty of double-checking the BOE agendas against the LOA to catch those items Pratt may have missed during the Monday meeting in which Pratt declared her abstentions. According to the Lead Tech, and verified by the OIG, the last LOA dated for a specific BOE meeting was on April 17, 2019.

Since the week-to-week LOA stopped being compiled, the Lead Tech now requests that BOE members submit weekly abstentions to the Office of the Comptroller based upon their own review of the agenda for each week. Currently, there is no publicly available abstention list maintained for BOE members.

Initially, the Lead Tech only provided the OIG with one LOA they said was in use for all of 2017.<sup>2</sup> A separate LOA dated for the April 17, 2019 meeting of the BOE was provided to the OIG by the Lead Tech after the release of the initial Report of Investigation (**Exhibit 1**). Additionally, the OIG was able to obtain each LOA compiled by the Office of the Comptroller for all BOE meetings from 2016 to 2019. Having procured the various LOAs, the OIG went back to review Pratt's BOE voting history and submitted its findings as an addendum to the original Report of Investigation.

<sup>1</sup> The list also included the names of individuals and organizations that were abstentions for all five voting members of the BOE: Mayor, Comptroller, City Council President, City Solicitor, and Director of the Department of Public Works.

<sup>2</sup> The initial LOA provided to the OIG was included in Exhibit 4 of the Report of Investigation.

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## Failures to Abstain

The OIG reviewed BOE agendas, minutes, video recordings, and corresponding LOA's from December 7, 2016 to October 30, 2019.<sup>3</sup> The OIG found 30 different items, involving 10 different organizations, that Pratt did not recuse herself from voting on. All 30 items included organizations whose names were on Pratt's LOA for the same dates the organizations had business before the BOE (**Exhibits 2 and 3**).<sup>4</sup>

The OIG found that Pratt voted to approve more than \$48 million-worth of contracts, grants, and vendor prequalification amounts involving organizations and individuals from which she self-identified as needing to abstain from.<sup>5</sup> The OIG placed each of the 30 different BOE items Pratt voted on into four categories: prequalification, MBE/WBE subcontractors, subgrantees, and prime contractors. The breakdown of the \$48 million into the four categories is as follows:

- One contractor was approved for **prequalification** of more than **\$32.7 million**.
- Three **MBE/WBE subcontractors** were approved to receive more than **\$5.8 million** as a percentage of work performed for prime contractors not on the LOA.
- Five organizations were awarded more than **\$5.5 million** as **subgrantees** of grants received by the City from either the United States federal government, Maryland State government, or private entities.
- Two companies were directly awarded almost **\$3.9 million** as **prime contractors**.

## Prime Contractor

When the City awards various types of contracts, a "prime" contractor is chosen. The prime is the vendor holding the contract with the City and who is ultimately responsible for fulfilling the obligations of the contract. The City can award a contract to multiple primes and each prime is typically held to the same contract terms. However, each prime is not necessarily given the same volume of work or paid the same rate as the other primes on the same contract. If stipulated in the contract, a prime can subcontract a certain amount of the work.

Within the OIG's review period, it was revealed that on December 14, 2016, Pratt voted to award more than \$966,000 to Chesapeake Parking Associates, a general partnership<sup>6</sup> between Banks Contracting Company (Banks Contracting) and Central Parking System of Maryland, as the prime contractor for the operation of two City-owned parking garages (**Exhibit 4**). The OIG reviewed the BOE agenda from December 14, 2016 and found that it clearly listed Banks Contracting as a party to the award. The OIG also found that Pratt's corresponding LOA made for the December 14<sup>th</sup> meeting listed Banks Contracting on it. Pratt did not recuse herself from voting to award the contract to Banks Contracting.

## Grant Recipients

The City receives grant funding from a variety of sources including from the United States Federal government, Maryland State government, and private entities. Upon the City receiving grant funds from the state government, federal government, or private grantors, the City can award the funds to a third-party entity as a

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<sup>3</sup> The OIG did not conduct any interviews for this addendum. All interviews were done related to the initial Report of Investigation for case #19-0084-I.

<sup>4</sup> There is one LOA dated for July 18, 2017, however, the actual BOE date is July 19, 2017.

<sup>5</sup> It should be noted that in its original Report of Investigation to Pratt, the OIG drew attention to the entire award amounts listed in the BOE agenda and minutes for the contracts in question. This total contract award amount was approximately \$85.5 million. The difference of approximately \$37.5 million was awarded to prime contractors that did not appear on Pratt's LOA. However, those same prime contractors intended to subcontract to MBE/WBE's that were on Pratt's LOA.

<sup>6</sup> A general partnership is a business arrangement by which two or more individuals agree to share in all assets, profits, and financial and legal liabilities of a jointly-owned business.

“subgrantee.” There are various grant programs run by City agencies to which an outside organization or individual can apply to receive funding. Grant funds do not need to be paid back by the subgrantee; however, they must be compliant with the rules of spending established by the grant agreement.

The OIG found that from December 7, 2016 to October 30, 2019, Pratt voted to provide more than \$5.5 million in grant funding to four (4) different non-profit organizations: Associated Black Charities, Union Baptist Church School, Legal Aid Bureau, and Coppin Heights Community Development Corporation. In addition, Pratt voted to give \$55,000 in federal and private grant funds to The House of Restoration, a for-profit child-care center. Each of these organizations appeared on Pratt’s LOA on the corresponding date they were approved for funding by the BOE.

### **Prequalification Process**

According to the Department of Public Works’ website, the Office of Boards and Commissions (OBC) manages the prequalification process. Prequalification in approved categories is required for all construction contractors and design consultants seeking to perform work of \$50,000 or greater on City construction projects. Prime contractors need to be prequalified in order to bid on construction projects. Subcontractors also need to be prequalified prior to commencing any work. Contractor prequalification’s are valid for 2 years; however, a contractors most recent financial statement must be submitted annually prior to the anniversary date in order to maintain a valid status. Contractors must “renew” their prequalification status by submitting a new application every two years.

To become prequalified, consultants and contractors must submit completed applications to be reviewed by OBC to ensure the applicants have the technical capability and financial capacity to perform satisfactory work for the City. The contractor will be evaluated based upon the financial statements submitted to the City, and OBC will assign a “Work Capacity Rating” (WCR), which is the maximum value of total work capacity (public or private) OBC will allow. The WCR is then sent to the BOE for approval, and upon that approval, a prime contractor may be permitted to bid for any single contract having a total value not exceeding the contractor’s assigned capacity rating.

A prime contractor shall not be permitted to bid for a contract having a value in excess of said capacity rating, unless the BOE approves an increase in the WCR or if a specific guarantee of the contractor’s obligations in connection with the particular contract is furnished by the contractor’s guarantor. Upon selection of a prequalified vendor by a City agency, the contract must be approved by the BOE before work begins, unless it is an emergency procurement and then BOE approval is done as soon as possible after work has commenced.

The OIG found that on March 8, 2017, Pratt voted to prequalify American Contracting & Environmental Services (American Contracting) up to \$25.7 million, and, on May 10, 2017, she voted to increase the prequalification amount by more than \$6.9 million. These prequalification approvals gave American Contracting the ability to bid on City contracts worth up to \$32.7 million.

The OIG also found that on August 23, 2017, shortly after approving the increase in prequalification, Pratt voted to approve an award of \$2.9 million to American Contracting for an “Extra Work Order” (EWO) (**Exhibit 5**). It also seemed that there were not enough funds to pay for the \$2.9 million EWO, so on January 31, 2018, the BOE approved a transfer of unused funds to cover the EWO expenses, another item Pratt did not abstain from. The review revealed that Pratt’s LOA for all four BOE dates in question listed American Contracting.

### **MBE/WBE**

Prime contractors often have MBE/WBE goals that they must meet to fulfill the terms of the contract. The City’s Minority and Women’s Business Opportunity Office sets certain percentage goals for each prime to

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meet. For example, a prime contractor may be awarded a \$50,000 contract with the goal to subcontract 5% of the work, or \$2,500, to an MBE company and 5%, or \$2,500, of the work to a WBE company. If a contract is awarded to multiple primes, then each prime must meet their own individual MBE/WBE goals. Although the percentage goals for MBE/WBE subcontracted work may be equal among multiple primes on the same contract, not every prime receives the same volume of work from the City and thus the amount of work subcontracted by a prime contractor to their selected MBE/WBE's is not always uniform.

The OIG review found that Pratt voted in favor of awarding 10 City contracts to prime contractors that planned to subcontract work to an MBE/WBE company on Pratt's LOA. Pratt voted to approve contracts to primes that intended to subcontract to Horton Mechanical Contractors, Economic International Construction Company, and Ball & Breckenridge Trucking. The MBE/WBE's that were to be utilized by each prime contractor were clearly listed on the BOE agendas, as were the percentages of work each MBE/WBE would receive from the prime contractors. However, despite this information, and despite each company being listed on Pratt's LOA, she voted to approve contracts to these businesses. It should be noted that the prime contractors that were to send work to the subcontractors did not appear on Pratt's LOA; however, the MBE/WBE's were on the LOA and stood to receive anywhere from 1.41% to 27% of the total amount awarded to the prime, worth more than \$5.8 million.

### **Inconsistencies and Irregularities**

The OIG discovered multiple inconsistencies in Pratt's voting history related to the organizations on her LOA. Pratt's decisions to abstain from BOE items that involved organizations on her LOA were variable in that one week she abstained, then a few weeks or months later, she did not abstain. The OIG also found irregularities on the LOA in that some organizations appeared on the LOA, were removed, then reappeared later. Table 1 details the inconsistencies and irregularities found by the OIG.

**Table 1: Inconsistencies in Pratt's LOA and BOE Voting history**

<b>BOE Date</b>	<b>Organization Name</b>	<b>Was Organization on LOA?</b>	<b>Did Pratt Abstain?</b>
5/10/2017	American Contracting & Environmental Services	YES	NO
5/31/2017	American Contracting & Environmental Services	NO	NO
8/23/2017	American Contracting & Environmental Services	YES	NO
3/14/2018	American Contracting & Environmental Services	NO	NO
7/25/2018	American Contracting & Environmental Services	NO	YES
10/31/2018	American Contracting & Environmental Services	NO	NO
10/24/2018	Ball & Breckenridge Trucking	YES	YES
11/14/2018	Ball & Breckenridge Trucking	YES	NO
12/14/2016	Banks Contracting Company	YES	NO
12/6/2017	Banks Contracting Company	NO	NO
1/23/2019	Banks Contracting Company	NO	YES
5/15/2019	Coppin Heights Community Development Corporation	YES*	YES
9/18/2019	Coppin Heights Community Development Corporation	YES*	NO
10/4/2017	Economic International Construction Company	YES	YES
11/1/2017	Economic International Construction Company	YES	NO
5/16/2018	Economic International Construction Company	YES	NO
7/11/2018	Economic International Construction Company	YES	NO
8/29/2018	Economic International Construction Company	YES	YES
12/21/2016	Horton Mechanical Contractors	YES	YES

### **REPORT FRAUD, WASTE AND ABUSE**



<b>BOE Date</b>	<b>Organization Name</b>	<b>Was Organization on LOA?</b>	<b>Did Pratt Abstain?</b>
12/21/2016	Horton Mechanical Contractors	YES	NO
4/26/2017	Horton Mechanical Contractors	YES	NO
5/10/2017	Horton Mechanical Contractors	YES	YES
5/31/2017	Horton Mechanical Contractors	YES	NO
11/1/2017	Horton Mechanical Contractors	NO	NO
11/8/2017	Horton Mechanical Contractors	NO	NO
2/14/2018	Horton Mechanical Contractors	YES	NO
4/18/2018	Horton Mechanical Contractors	YES	YES
8/23/2017	The House of Restoration	YES	YES
9/12/2018	The House of Restoration	YES	NO
10/30/2019	The House of Restoration	YES*	YES
4/26/2017	Union Baptist Church School	YES	YES
6/7/2017	Union Baptist Church School	YES	NO
2/14/2018	Union Baptist Church School	YES	YES
4/4/2018	Union Baptist Church School	YES	NO

**Note: All items marked with "YES\*" were checked against the last known LOA from April 17, 2019**

As demonstrated in Table 1, there did not seem to be a clear process by which the Comptroller ascertained whether she needed to abstain and it was unclear why certain organizations appeared on the LOA, only to be removed, then added back again.

For example, American Contracting appeared on the LOA for the May 10, 2017 BOE meeting, and Pratt did not abstain. The very same month, American Contracting is removed from the LOA for the May 31<sup>st</sup> meeting, only to return on the LOA on August 23<sup>rd</sup>, and Pratt did not abstain during either meeting. Then, on July 25, 2018, Pratt abstained from an item involving American Contracting when the organization did not even appear on the LOA for the July 25<sup>th</sup> meeting.

Additionally, as detailed earlier in this report, Pratt voted to approve American Contracting's prequalification at a time when the company was on her LOA. However, the OIG discovered instances where Pratt did abstain from voting to approve a vendor prequalification for a vendor on the LOA. The OIG found that in 2017 and 2019, Pratt twice abstained when the BOE considered the approval of Economic International Construction Company's prequalification. Economic Construction appeared on Pratt's LOA for the October 4, 2017 BOE meeting and on her last known LOA for the April 17, 2019 BOE meeting. The OIG found Pratt's decisions on whether to abstain from vendors that sought prequalification approval to be inconsistent.

Inconsistencies were also seen with Horton Mechanical Contractors (Horton Mechanical) and Banks Contracting. Both companies appeared on Pratt's LOA, then were removed. The OIG found that in 2016, Pratt did not abstain from Banks Contracting while the company was on the LOA. Then, in 2017, Banks Contracting was removed from the LOA and Pratt also did not abstain. Finally, in 2019, Pratt abstained from a BOE item that involved Banks Contracting when the company was not on the LOA at that time.

As detailed in Table 1, two different items that involved Horton Mechanical were on the BOE agenda for the December 21, 2016 meeting. The OIG reviewed the LOA for the December 21<sup>st</sup> meeting and found that the item Pratt abstained from was marked with the BOE agenda page and item numbers which appeared to indicate to that Pratt needed to abstain; however, the agenda page number and item number related to the second item from which Pratt did not abstain, is not marked on the LOA.

**REPORT FRAUD, WASTE AND ABUSE**

Furthermore, Horton Mechanical did not appear on Pratt's LOA for the November 8, 2017 BOE meeting, during which Pratt voted to approve the company for a prequalification of \$8 million. However, Horton Mechanical was listed on the last known LOA from April 17, 2019. Since then, Pratt voted to approve an increase to Horton Mechanical's prequalification amount to \$23.8 million on November 27, 2019.

Horton Mechanical initially appeared on the LOA in late 2016, was removed in late 2017, and then reappeared in early 2018. Throughout this time period, Pratt's voting history on Horton Mechanical was inconsistent, regardless of whether the company appeared on the LOA. Pratt's decision to recuse herself or not recuse herself from both Horton Mechanical and Banks Contracting appeared to be unpredictable.

### **Conclusion**

The OIG investigation revealed that from December 2016 to October 2019, Comptroller Joan Pratt voted to approve more than \$48 million-worth of contracts, grants, and vendor prequalification's to both for-profit companies and non-profit organizations that she self-identified as needing to abstain from.

The OIG obtained each LOA from December 7, 2016 to April 17, 2019 and identified 10 different organizations that appeared on Pratt's LOA for the same date they had business before the BOE. The OIG found that Pratt voted to award 30 different contracts, grants, and prequalification's that involved those same 10 organizations (LOAs attached as Exhibit 3).

Moreover, the OIG found multiple inconsistencies and irregularities in Pratt's voting history with the 10 organizations that were identified. There were several instances of organizations that appeared on the LOA being removed, then added back on. In addition, there are times Pratt did not abstain from BOE items when the organization appeared on the LOA, and other times Pratt abstained after the same organization was removed from the LOA. The inconsistency and irregularity of organizations listed on Pratt's LOA, and her decision whether to abstain, do not seem to follow a pattern.

The OIG learned through its initial investigation regarding Pratt's vote to approve the Bethel AME sale that the LOA was maintained by the Office of the Comptroller to ensure that if any of the names from the LOA appeared on the BOE agenda, Pratt would abstain. Pratt told the OIG she believes she should abstain from BOE items involving individuals and organizations her tax firm performed work for, past or present; any work she personally performed for an individual or organization; or any trustee position she holds in outside organizations.

During the initial OIG investigation, Pratt claimed that she goes through every BOE agenda page-by-page and declares to her staff those items from which she will abstain. Pratt told the OIG that her vote to approve the Bethel AME sale was a mistake and that her staff should have caught the mistake. However, the OIG has since found 30 additional instances of her failure to abstain in a time span of less than three-years.

The OIG originally requested a response from the Comptroller for March 10, 2020. The Comptroller then asked for an additional two-week extension to March 25, 2020. The OIG extended the response time to March 18, 2020. On March 18, the OIG received a request for an additional 17-day extension by the Comptroller's attorney, William Martin. The OIG denied the second request for an extension. See attached correspondence (Exhibit 6).

All OIG exhibits are attached to this synopsis.

### **REPORT FRAUD, WASTE AND ABUSE**

EXHIBITS

1. LOA for April 17, 2019
2. Spreadsheet detailing 30 BOE items
3. Corresponding LOA's for each BOE item on spreadsheet
4. December 14, 2016 BOE minutes for Banks Contracting
5. August 23, 2017 BOE minutes for American Contracting
6. Correspondence regarding Comptroller's extension request

Sincerely,

A handwritten signature in blue ink, appearing to read 'Isabel Mercedes Cumming', with a long horizontal flourish extending to the right.

Isabel Mercedes Cumming, Inspector General  
Office of the Inspector General

Cc: Hon. Joan M. Pratt, Comptroller  
Hon. Bernard C. "Jack" Young, Mayor  
Hon. Brandon Scott, City Council President  
Honorable Members of the City Council  
Dana P. Moore, Acting City Solicitor

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# Exhibit 1

Addendum to Case #19-0084-I

## MEMORANDUM

**DATE:** APRIL 17, 2019

**RE:** ABSTENTIONS FOR APRIL 17, 2019 THE BOARD OF ESTIMATES' AGENDA

### MAYOR CATHERINE E. PUGH

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel  
Parks and People Foundation, Inc.

### PRESIDENT BERNARD C. "JACK" YOUNG

Office of City Council President  
City Council Bill  
City Council Travel  
Elected Officials Salaries  
Elected Officials Retirement System  
Living Classrooms Foundation  
Office of the City Council  
Ordinance of Estimates  
Supplementary Appropriation Bond  
Supplementary Appropriation General Capital  
Supplementary Appropriation General Operating  
Supplementary Appropriation Loan  
Supplementary Federal Fund Operating Appropriation  
Supplementary Special Fund Operating Appropriation  
William B. Henry II,

### COMPTROLLER PRATT

Addie Connor  
AEGIS Security  
African American Male Engagement  
Allec, LLC  
Alston & Byrd  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
Banks Contracting Company, Inc.  
Bethel AME  
Bethel A.M.E.  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Allen P. Burrus  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
Thomas B. Corey  
David W. Neverdon  
Denise Lowery  
Economic International Construction Co., Inc.

Echo House Multi-Service Center, Inc.  
Elected Officials Salaries  
Elected Officials Retirement System  
Employees' Retirement System  
Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
Helping Up Mission, Inc.  
Holistic Life Foundation  
Horton Mechanical Contractors, Inc.  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joey Bee, LLC  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Mayor's Office of African American Male Engagement  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
David W. Neverdon  
Office of the Comptroller  
Parktown Associates  
Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Retiree Benefits Trust  
Retirement Savings Plan  
Rho XI Omega Charities  
Roberta's House  
Gary Rodwell  
Romaine Williams  
S & D Services  
Share Ride Transportation, Inc.  
The House of Restoration, LLC  
Thomas B. Corey  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church Head Start  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

SHARON MIDDLETON, VICE PRESIDENT

CITY SOLICITOR

City Solicitor Travel

RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS

Director of Public Works Travel

# Exhibit 2

Addendum to Case #19-0084-I



## **Explanation to Exhibit 2**

### **LOA # = List of Abstentions Number**

Each number in this column corresponds to the number assigned to a document in Exhibit 3

### **BOE Date = Board of Estimates Date**

This column represents the date that the Board of Estimates meeting took place

### **Organization**

This column details the names of each organization/business that had business before the Board of Estimates

### **Org. on LOA = Organization on List of Abstentions**

This column answers if the Organization was on Pratt's List of Abstentions for the same BOE Date.

### **BOE Minutes Reflect Abstention**

This column answers if the minutes from the Board of Estimates meeting for the "BOE Date" reflect that Pratt abstained on the item related to the Organization.

### **Abstention Announced at BOE Meeting**

This column answers if Pratt's intention to abstain from an item was announced in the video recording the day of the BOE meeting. At the BOE meeting, only the page number and item number are announced, not the name of the organization. Page numbers and item numbers were compared to the agenda for the same BOE meeting.

### **Contract Number**

This column lists if there is a particular contract number associated with the BOE item, or if it was grant funds, then the original source of the grant funds was determined from the budget account number reported in the BOE minutes.

### **Award Description**

This column details the purpose of the BOE award.

### **Type of Award**

This column lists if the Organization was awarded as a prime contractor, MBE/WBE subcontractor, grantee, or if the award was a prequalification of a contractor.

**Contract/Grant Award Amount**

This is the total monetary value of the award allocated to the organization on Pratt's LOA for a contract or grant.

**Prequalification Amount**

This is the total monetary amount that the awardee was prequalified for by the Office of Boards and Commissions. This amount is the Work Capacity Rating (WCR) for the Organization and means they can bid on City contracts up to the WCR amount approved by the BOE.

LOA #	BOE Date	Organization	Org. on LOA	BOE Minutes Reflect Abstention	Abstention Announced at BOE Meeting	Contract Number	Award Description	Type of Award	Contract/Grant Award Amount	Prequalification Amount
1	12/14/2016	Banks Contracting Company	YES	NO	NO	Management Agreement	Fourth Amendment - Water Street Garage Operations	Prime Contractor	\$723,292.00	N/A
1	12/14/2016	Banks Contracting Company	YES	NO	NO	Management Agreement	Fifth Amendment - Lexington Street Garage Operations	Prime Contractor	\$242,884.00	N/A
2	12/21/2016	Horton Mechanical Contractors	YES	NO	NO	B50003241	Renewal - Maintenance & Repair Services for HVACR Systems	MBE Subcontractor	\$1,080,000.00	N/A
3	2/15/2017	Associated Black Charities	YES	NO	NO	Federal Grant	Two-month Advance of Grant Funds for HIV/AIDS Services	Subgrantee	\$1,553,488.00	N/A
4	3/8/2017	American Contracting & Environmental Services	YES	NO	NO	N/A	Prequalification of Contractor	Prequalification	N/A	\$25,740,000.00
5	4/26/2017	Horton Mechanical Contractors	YES	NO	NO	B50002161	Increase -Maintenance Services for Life and Safety Systems for Convention Center	MBE Subcontractor	\$75,000.00	N/A
6	5/10/2017	American Contracting & Environmental Services	YES	NO	NO	N/A	Increase to Prequalification Amount to \$32,718,000	Prequalification	N/A	\$6,978,000.00
7	5/31/2017	Horton Mechanical Contractors	YES	NO	NO	B50003484	Renewal - Maintenance and Repair Service for Central Chilled Water Systems	MBE Subcontractor	\$0.00	N/A
8	6/7/2017	Union Baptist Church School	YES	NO	NO	Federal Grant	Two-month Advance of Funds for Head Start Program	Subgrantee	\$242,230.00	N/A
9	7/19/2017	Union Baptist Church School	YES	NO	NO	Federal Grant	Increase - Maintenance and Repairs for Head Start Facility	Subgrantee	\$50,460.00	N/A
10	8/9/2017	Union Baptist Church School	YES	NO	NO	Federal Grant	Remainder of Funds for Head Start Program	Subgrantee	\$1,211,148.00	N/A
11	8/23/2017	American Contracting & Environmental Services	YES	NO	NO	SC 901R	Extra Work Order - Patapsco Residuals Transfer Station at Patapsco Wastewater Treatment	Prime Contractor	\$2,928,000.00	N/A
12	11/1/2017	Economic International Construction Company	YES	NO	NO	WC 1314	Contract Award - Oliver Neighborhoods & Vicinity Water Main Replacements	MBE Subcontractor	\$671,031.45	N/A
13	11/8/2017	Union Baptist Church School	YES	NO	NO	Federal Grant	Increase of Grant Funds for Head Start Program	Subgrantee	\$11,276.00	N/A
14	1/10/2018	Union Baptist Church School	YES	NO	NO	Federal Grant	Increase of Grant Funds for Head Start Program	Subgrantee	\$222,000.00	N/A
15	1/31/2018	American Contracting & Environmental Services	YES	NO	NO	SC 901R	Transfer Unused Funds for Extra Work Order	Prime Contractor	\$0.00	N/A
16	2/14/2018	Horton Mechanical Contractors	YES	NO	NO	B50003236	Increase - Maintenance & repair Services for Plumbing & Heating	MBE Subcontractor	\$810,000.00	N/A
17	4/4/2018	Union Baptist Church School	YES	NO	NO	State Grant	Grant Funds for Head Start Program	Subgrantee	\$51,000.00	N/A
18	5/16/2018	Economic International Construction Company	YES	NO	NO	SC 963	Contract Award - Improvements to Sanitary Sewer in SW	MBE Subcontractor	\$2,961,816.65	N/A
19	6/27/2018	Union Baptist Church School	YES	NO	NO	Federal Grant	Two-month Advance of Grant Funds for Head Start Program	Subgrantee	\$248,605.00	N/A
20	7/11/2018	Economic International Construction Company	YES	NO	NO	WC 1375	Contract Award - Water Installations & Small Main Repairs	MBE Subcontractor	\$61,986.07	N/A
21	9/12/2018	The House of Restoration Learning Center	YES	NO	NO	Federal Grant/Private Grant	Grant Funds for After-school Program	Subgrantee	\$55,000.00	N/A
22	11/14/2018	Ball & Breckenridge Trucking	YES	NO	NO	B50004150	Renewal - Building Demolition	WBE Subcontractor	\$120,000.00	N/A
23	5/1/2019	Union Baptist Church School	YES*	NO	NO	Federal Grant	Two-month Advance of Grant Funds for Head Start Program	Subgrantee	\$253,456.00	N/A
23	5/8/2019	Horton Mechanical Contractors	YES*	NO	NO	B50002161	Extension - Maintenance and Services for Life and Safety System	MBE Subcontractor	\$48,366.60	N/A
23	7/10/2019	Legal Aid Bureau	YES*	NO	NO	Federal Grant	Grant Funds for Legal Services to Low-Income Renters	Subgrantee	\$75,000.00	N/A
23	9/18/2019	Coppin Heights Community Development Corporation	YES*	NO	NO	Federal Grant	Community Catalyst Grant Funds to Offset Staff Salaries	Subgrantee	\$75,000.00	N/A
23	10/2/2019	Horton Mechanical Contractors	YES*	NO	NO	B50002161	Extension - Maintenance Services for Life and Safety Systems for Convention Center	MBE Subcontractor	\$22,527.77	N/A
23	10/16/2019	Coppin Heights Community Development Corporation	YES*	NO	NO	Federal Grant	Project Budget and Scope of Work Approval (Funding agreement was approved on 9/18/19)	Subgrantee	\$0.00	N/A
23	10/16/2019	Union Baptist Church School	YES*	NO	NO	Federal Grant	Grant Funds for Head Start Program	Subgrantee	\$1,520,736.00	N/A
<b>TOTALS</b>		<b>30</b>							<b>\$15,314,303.54</b>	<b>\$32,718,000.00</b>

Note: All items marked with "YES\*" under column F were checked against the last known list of abstentions from April 17, 2019

# Exhibit 3

Addendum to Case #19-0084-I

Case # 19-0084-I

**LOA # 1**



MEMORANDUM

TO: [REDACTED]  
FROM: [REDACTED]  
DATE: DECEMBER 14, 2016  
RE: ABSTENTIONS FOR DECEMBER 14, 2016 THE BOARD OF ESTIMATES' AGENDA

MAYOR CATHERINE E. PUGH

PRESIDENT BERNARD C. "JACK" YOUNG

Office of City Council President  
City Council Bill  
City Council Travel  
Elected Officials Salaries  
Elected Officials Retirement System  
Living Classrooms Foundation  
Office of Councilman James B. Kraft  
Office of the City Council  
Office of the Council President  
Ordinance of Estimates  
Supplementary Appropriation Bond  
Supplementary Appropriation General Capital  
Supplementary Appropriation General Operating  
Supplementary Appropriation Loan  
Supplementary Federal Fund Operating Appropriation  
Supplementary Special Fund Operating Appropriation  
William B. Henry II, Councilman

COMPTROLLER PRATT

A.M. & Son Electric, LLC  
Addie Connor  
AEGIS Security  
Allen & Son Moving & Storage  
Alston & Byrd  
AM & Son Electric, LLC  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
Associated Black Charities  
Associated Building and Maintenance, Co. Inc.  
Ball & Breckenridge Trucking, Inc  
Baltimore Freightliner  
Baltimore Street Holdings, LLC  
Banks Contracting Co., Inc.  
Barbara A. Robinson  
Barber Transportation, Inc.  
Benjamin L. King Jr.  
Benedetto, Inc  
Bethel AME  
Bethel Outreach  
Black and Veatch  
Blue Ribbon Committee (BRC)  
Boyd Transportation, Inc.  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Channel 75  
Charles Runkles

**COMPTRROLLER PRATT - cont'd**

Christian Yother  
Chukuemeka Okora  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
D & L Foreclosure Cleanup, LLC  
D & T Welding Contractor, LLC  
David S. Sutton  
Denise Lowery  
Department of Communication Services  
DeQuan's I Enterprise, LLC  
E&J Developer Management Services, Inc.  
EA Engineering, Science and Technology  
East Baltimore Street Holdings, LLC.  
Echo House Multi-Service Center, Inc.  
Eddie and Sylvia Brown, LLC  
Elected Officials Salaries  
Elected Officials Retirement System  
Employees' Retirement System  
Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Etta Services  
Fannie R. Thomas  
**Fire and Police Employees' Retirement System.....Page 26, 27, and 28**  
Fred Wright Contract  
Gayle Guilford  
Gladney Transportation  
Greater New Hope Baptist Church  
Harbor Truck Sales, Co  
Harrison Egebirmolen  
Harrison Healthcare  
Henry Ford, II  
Higher Ground Transportation Services, LLC  
Horton Mechanical Contractors, Inc.  
Inspiring Minds, Inc.  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
J.M.E Details  
James Hurtt  
Jayfus Doswell, Ph.D  
Jose M. Elizdalde  
Joseph Forrest  
Jul Enterprise  
Kayco Environmental  
Kendra Ausby  
Kenneth Banks  
Kevin Butler

**COMPTROLLER PRATT - cont'd**

KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
L&J Waste Recycling, LLC  
L&J Construction Service, Inc.  
LaRian Finney  
Law Office of Leronia Josey and Associates, LLP  
Legal Aid Bureau, Inc.  
Lennox Dingle  
Lisa Joi Stancil  
Little Dimples II Corporation  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Mary Patricia Turchi  
Maxine Boone  
Media Support Services, Inc  
Melvin A. Brown  
Merit Building Contracting Services  
Michael Lloyd  
Michael Moore  
Midtown Special Benefits District, Inc  
Ms. Toby Cooper  
Morgan Construction Services, Inc  
Multi-Cleaning and Maintenance Systems, Inc.  
Muhammad Khan  
National Coalition of 100 Black Women  
Noel Liverpool  
Office of the Comptroller  
Office of the Comptroller Travel  
Office of the Comptroller Audit  
Ogaoma Winkey  
Okora Development  
Parktown Associates, LLC.  
Patricia Barber  
Peter Contracting, Inc.  
Prencella J Hall  
Proper Staffing, Inc.  
Queen E. Hardy  
Replay Sports  
Rho XI Omega Charities  
Rising Zion Baptist Church  
Roberta's House, Inc.  
Romaine Williams  
S & D Services  
Seymore Welding & Mechanical, Inc.  
S.T.A.R. Associates, Inc  
STAR Associates  
Strategies, Tactics and Results Associates, Inc.  
The Battle's Group L.L.C. (Battles Group/Battle's Group)  
The Myrtle Tyler Faithful  
Thomas E Jones and Sonjia Y. Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Tuskegee Enterprises, LLC  
UK Construction Management, LLC  
Union Technologies

**COMPTROLLER PRATT - cont'd**

Utech  
Vanguard Justice Society  
Video Lottery Terminals  
Visionary Marketing Group, Inc  
Wanda King  
Waterfront Management District  
Ronald Willis  
Wylie Funeral Home

**EDWARD REISINGER, VICE PRESIDENT**

**GEORGE NILSON, CITY SOLICITOR**

City Solicitor Travel  
George Nilson Employment Contract  
Smart & Company  
Star Spangled Banner  
The Greenmount School  
Dept. of Law Travel  
New Pulaski Company Limited Partnership, II

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Case # 19-0084-I

**LOA # 2**



MEMORANDUM

TO: [REDACTED]  
FROM: [REDACTED]  
DATE: December 21, 2016  
RE: **ABSTENTIONS FOR December 21, 2016 THE BOARD OF ESTIMATES' AGENDA**

MAYOR CATHERINE E. PUGH

**Elected Officials Salaries.....Page 99-101 Item A**

PRESIDENT BERNARD C. "JACK" YOUNG

Office of the President  
City Council Bill  
City Council Travel

**Elected Officials Salaries.....Page 99-101 Item B, Item D, Item E**

Elected Officials Retirement System

**Living Classrooms Foundation.....Page 43-44 #3**

Office of Councilman James B. Kraft

Office of the City Council

Office of the Council President

Ordinance of Estimates

Supplementary Appropriation Bond

**Supplementary General Fund Operating Appropriation.....Page 104**

Supplementary Appropriation General Capital

Supplementary Appropriation General Operating

Supplementary Appropriation Loan

Supplementary Federal Fund Operating Appropriation

Supplementary Special Fund Operating Appropriation

William B. Henry II, Councilman

COMPROLLER PRATT

A.M. & Son Electric, LLC

Addie Connor

AEGIS Security

Allen & Son Moving & Storage

Alston & Byrd

AM & Son Electric, LLC

American Contracting and Environmental Services, Inc

Anthony Kalloo

Associated Black Charities

Associated Building and Maintenance, Co. Inc.

Ball & Breckenridge Trucking, Inc

Baltimore Street Holdings, LLC

Banks Contracting Co., Inc.

Barbara A. Robinson

Barber Transportation, Inc.

Benjamin L. King Jr.

Benedetto, Inc

Bethel AME

Bethel Outreach

Black and Veatch

Blue Ribbon Committee (BRC)

Boyd Transportation, Inc.

Brenda Thompson

Brighton Development Group, LLC

Brighton Manor

Casi, Inc.

Channel 75

Charles Runkles

**COMPROLLER PRATT - cont'd**

Christian Yother  
Chukuemeka Okora  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
D & L Foreclosure Cleanup, LLC  
D & T Welding Contractor, LLC  
David S. Sutton  
Denise Lowery  
Department of Communication Services  
DeQuan's I Enterprise, LLC  
E&J Developer Management Services, Inc.  
EA Engineering, Science and Technology  
East Baltimore Street Holdings, LLC.  
Echo House Multi-Service Center, Inc.  
Eddie and Sylvia Brown, LLC  
**Elected Officials Salaries.....Page 99-101 Item C**  
**Elected Officials Retirement System.....Page 14**  
**Employees' Retirement System.....Page 15, Page 16**  
Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Etta Services  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright Contract  
Gayle Guilford  
Gladney Transportation  
Greater New Hope Baptist Church  
Harrison Egebirmolen  
Harrison Healthcare  
Henry Ford, II  
Higher Ground Transportation Services, LLC  
**Horton Mechanical Contractors, Inc.....Page 63 Item 9**  
Inspiring Minds, Inc.  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
J.M.E Details  
James Hurtt  
Jayfus Doswell, Ph.D  
Jose M. Elizdalde  
Joseph Forrest  
Jul Enterprise  
Kayco Environmental  
Kendra Ausby  
Kenneth Banks  
Kevin Butler

**COMPTROLLER PRATT - cont'd**

KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
L&J Waste Recycling, LLC  
L&J Construction Service, Inc.  
LaRian Finney  
Law Office of Leronia Josey and Associates, LLP  
Legal Aid Bureau, Inc.  
Lennox Dingle  
Lisa Joi Stancil  
Little Dimples II Corporation  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Mary Patricia Turchi  
Maxine Boone  
Media Support Services, Inc  
Melvin A. Brown  
Merit Building Contracting Services  
Michael Lloyd  
Michael Moore  
Midtown Special Benefits District, Inc  
Ms. Toby Cooper  
Morgan Construction Services, Inc  
Multi-Cleaning and Maintenance Systems, Inc.  
Muhammad Khan  
National Coalition of 100 Black Women  
Noel Liverpool  
Office of the Comptroller  
Office of the Comptroller Travel  
Office of the Comptroller Audit  
Ogaoma Winkey  
Okora Development  
Parktown Associates, LLC.  
Patricia Barber  
Peter Contracting, Inc.  
Prencella J Hall  
Proper Staffing, Inc.  
Queen E. Hardy  
Replay Sports  
Rho XI Omega Charities  
Rising Zion Baptist Church  
Roberta's House, Inc.  
Romaine Williams  
S & D Services  
Seymore Welding & Mechanical, Inc.  
S.T.A.R. Associates, Inc  
STAR Associates  
Strategies, Tactics and Results Associates, Inc.  
The Battle's Group L.L.C. (Battles Group/Battle's Group)  
The Myrtle Tyler Faithful  
Thomas E Jones and Sonjia Y. Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Tuskegee Enterprises, LLC  
UK Construction Management, LLC  
Union Technologies

COMPTROLLER PRATT - cont'd

Utech  
Vanguard Justice Society  
Video Lottery Terminals  
Visionary Marketing Group, Inc  
Wanda King  
Waterfront Management District  
Ronald Willis  
Wylie Funeral Home

EDWARD REISINGER, VICE PRESIDENT

RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS

Case # 19-0084-I

**LOA # 3**

**MEMORANDUM**

**TO:** [REDACTED]  
**FROM:** [REDACTED]  
**DATE:** FEBRUARY 15, 2017  
**RE:** **ABSTENTIONS FOR FEBRUARY 15, 2017 THE BOARD OF ESTIMATES' AGENDA**

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries

**PRESIDENT BERNARD C. "JACK" YOUNG**

Office of City Council President  
City Council Bill  
**City Council Travel.....Page 18 #2**  
Elected Officials Salaries  
Elected Officials Retirement System  
Living Classrooms Foundation  
Office of Councilman James B. Kraft  
Office of the City Council  
Office of the Council President  
Ordinance of Estimates  
Supplementary Appropriation Bond  
Supplementary Appropriation General Capital  
Supplementary Appropriation General Operating  
Supplementary Appropriation Loan  
Supplementary Federal Fund Operating Appropriation  
Supplementary Special Fund Operating Appropriation  
William B. Henry II, Councilman

**COMPTROLLER PRATT**

Addie Connor  
AEGIS Security  
Alston & Byrd  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
**Associated Black Charities**  
Ball & Breckenridge Trucking, Inc  
Baltimore Street Holdings, LLC  
Bethel AME  
Bethel Outreach  
Black and Veatch  
Blue Ribbon Committee (BRC)  
Boyd Transportation, Inc.  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Channel 75  
Charles Runkles

**COMPTROLLER PRATT** - cont'd

Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
Denise Lowery  
EA Engineering, Science and Technology  
Echo House Multi-Service Center, Inc.  
Eddie and Sylvia Brown, LLC  
Elected Officials Salaries  
Elected Officials Retirement System  
Employees' Retirement System  
Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
**Fire and Police Employees' Retirement System.....Page 19 #3**  
Fred Wright Contract  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
Horton Mechanical Contractors, Inc.  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Law Office of Leronia Josey and Associates, LLP  
Legal Aid Bureau, Inc.  
Lennox Dingle  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc  
Office of the Comptroller  
Office of the Comptroller Travel  
Office of the Comptroller Audit  
Parktown Associates, LLC.  
Patricia Barber  
Paula Hackett  
Peter Contracting, Inc.  
Queen E. Hardy  
Replay Sports  
Rho XI Omega Charities

**COMPTROLLER PRATT - cont'd**

Roberta's House, Inc.  
Romaine Williams  
S & D Services  
Thomas E Jones and Sonjia Y. Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**INTERIM CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**



Case # 19-0084-I

**LOA # 4**

**MEMORANDUM**

**TO:** [REDACTED]  
**FROM:** [REDACTED]  
**DATE:** March 8, 2017  
**RE:** ABSTENTIONS FOR March 8, 2017 THE BOARD OF ESTIMATES' AGENDA

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
**Mayor's Office Travel.....Page 82 #1**

**PRESIDENT BERNARD C. "JACK" YOUNG**

Office of City Council President  
City Council Bill  
City Council Travel  
Elected Officials Salaries  
Elected Officials Retirement System  
Living Classrooms Foundation  
Office of Councilman James B. Kraft  
**Office of the City Council.....Page 39-40**  
Office of the Council President  
Ordinance of Estimates  
Supplementary Appropriation Bond  
Supplementary Appropriation General Capital  
Supplementary Appropriation General Operating  
Supplementary Appropriation Loan  
Supplementary Federal Fund Operating Appropriation  
Supplementary Special Fund Operating Appropriation  
William B. Henry II, Councilman

**COMPTROLLER PRATT**

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking, Inc  
Baltimore Street Holdings, LLC  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.

**COMPTROLLER PRATT** - cont'd

Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
Denise Lowery  
Echo House Multi-Service Center, Inc.  
Elected Officials Salaries  
Elected Officials Retirement System  
**Employees' Retirement System.....Page 82-83 #3**  
Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
**Fire and Police Employees' Retirement System.....Page 83 #4, Page 88 #12**  
Fred Wright Contract  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
Horton Mechanical Contractors, Inc.  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Law Office of Leronia Josey and Associates, LLP  
Legal Aid Bureau, Inc.  
Lennox Dingle  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
Office of the Comptroller  
Office of the Comptroller Travel  
Office of the Comptroller Audit  
Parktown Associates, LLC.  
Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Rho XI Omega Charities

COMPTROLLER PRATT - cont'd

**Roberta's House, Inc.....Page 57-58 #2**

Romaine Williams

S & D Services

Thomas E Jones and Sonjia Y. Jones

Thomas Linberg, Inc

Traci L. McKissick

Thomas A. Phillips III

Thomas P. Stills

Vanguard Justice Society

Video Lottery Terminals

Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**INTERIM CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Case # 19-0084-I

**LOA # 5**

**MEMORANDUM**

**TO:** [REDACTED]  
**FROM:** [REDACTED]  
**DATE:** APRIL 26, 2017  
**RE:** ABSTENTIONS FOR APRIL 26, 2017 THE BOARD OF ESTIMATES' AGENDA

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel

**PRESIDENT BERNARD C. "JACK" YOUNG**

Office of City Council President  
City Council Bill  
City Council Travel  
Elected Officials Salaries  
Elected Officials Retirement System  
Living Classrooms Foundation  
**City Council.....Page 51-52**  
Ordinance of Estimates  
Supplementary Appropriation Bond  
Supplementary Appropriation General Capital  
Supplementary Appropriation General Operating  
Supplementary Appropriation Loan  
Supplementary Federal Fund Operating Appropriation  
Supplementary Special Fund Operating Appropriation  
William B. Henry II,

**COMPTROLLER PRATT**

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
The Battles Group  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
Denise Lowery  
Economic International Construction

Echo House Multi-Service Center, Inc.  
Elected Officials Salaries  
Elected Officials Retirement System  
**Employees' Retirement System.....Page 25, Page 118 #9 & #10**  
Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
**Horton Mechanical Contractors, Inc.**  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
Office of the Comptroller  
Parktown Associates  
Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Rho XI Omega Charities  
Roberta's House  
Romaine Williams  
S & D Services  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
**Union Baptist Church.....Page 12 #3 & #4**  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**INTERIM CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Case # 19-0084-I

**LOA # 6**



**MEMORANDUM**

**TO:** [REDACTED]  
**FROM:** [REDACTED]  
**DATE:** MAY 10, 2017  
**RE:** ABSTENTIONS FOR MAY 10, 2017 THE BOARD OF ESTIMATES' AGENDA

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
**Mayor's Office Travel.....Page 61 #13 and #14**

**PRESIDENT BERNARD C. "JACK" YOUNG**

Office of City Council President  
City Council Bill  
City Council Travel  
Elected Officials Salaries  
Elected Officials Retirement System  
Living Classrooms Foundation  
Office of the City Council  
Ordinance of Estimates  
Supplementary Appropriation Bond  
Supplementary Appropriation General Capital  
Supplementary Appropriation General Operating  
Supplementary Appropriation Loan  
Supplementary Federal Fund Operating Appropriation  
Supplementary Special Fund Operating Appropriation  
Supplementary State Fund Operating Appropriation  
William B. Henry II,

**COMPTROLLER PRATT**

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
The Battles Group  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
Denise Lowery  
Economic International Construction

Echo House Multi-Service Center, Inc.  
Elected Officials Salaries  
Elected Officials Retirement System  
Employees' Retirement System  
Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
**Horton Mechanical Contractors, Inc.....Page 42-43 #2**  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
Office of the Comptroller  
Parktown Associates  
Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Rho XI Omega Charities  
Roberta's House  
Romaine Williams  
S & D Services  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**INTERIM CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Case # 19-0084-I

**LOA # 7**

MEMORANDUM

TO: [REDACTED]  
FROM: [REDACTED]  
DATE: MAY 31, 2017  
RE: **ABSTENTIONS FOR MAY 31, 2017 THE BOARD OF ESTIMATES' AGENDA**

MAYOR CATHERINE E. PUGH

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
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PRESIDENT BERNARD C. "JACK" YOUNG

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Supplementary Federal Fund Operating Appropriation  
Supplementary Special Fund Operating Appropriation  
William B. Henry II,

COMPTROLLER PRATT

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
Anthony Kalloo  
**Associated Black Charities.....Page 117**  
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Baltimore Street Holdings, LLC  
The Battles Group  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
Denise Lowery  
Economic International Construction

Echo House Multi-Service Center, Inc.  
Elected Officials Salaries  
Elected Officials Retirement System  
Employees' Retirement System  
Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright  
Gayle Guilford  
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Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
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Parktown Associates  
Patricia Barber  
Peter Contracting, Inc.  
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Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**INTERIM CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Director of Public Works Travel.....Page 160 #6

Case # 19-0084-I

**LOA # 8**

MEMORANDUM

TO: [REDACTED]

FROM: [REDACTED]

DATE: JUNE 7, 2017

**ABSTENTIONS FOR JUNE 7, 2017 THE BOARD OF ESTIMATES' AGENDA**

MAYOR CATHERINE E. PUGH

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
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PRESIDENT BERNARD C. "JACK" YOUNG

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Supplementary Special Fund Operating Appropriation  
William B. Henry II,

COMPTROLLER PRATT

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
The Battles Group  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
Denise Lowery  
Economic International Construction

Echo House Multi-Service Center, Inc.  
Elected Officials Salaries  
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Empowerment Academy  
Empowerment Center  
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Eric Booker  
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Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
Office of the Comptroller  
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Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Rho XI Omega Charities  
Roberta's House  
Romaine Williams  
S & D Services  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
**Union Baptist Church**  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**INTERIM CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**



Case # 19-0084-I

**LOA # 9**

**MEMORANDUM**

**TO:** [REDACTED]  
**FROM:** [REDACTED]  
**DATE:** July 18, 2017  
**RE:** **ABSTENTIONS FOR July 18, 2017 THE BOARD OF ESTIMATES' AGENDA**

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
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Supplementary Special Fund Operating Appropriation  
William B. Henry II,

**COMP'TROLLER PRATT**

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
The Battles Group  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
Denise Lowery  
Economic International Construction

Echo House Multi-Service Center, Inc.  
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Employees' Retirement System  
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Empowerment Center  
Empower U, Inc.  
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Eric Booker  
Fannie R. Thomas  
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Gayle Guilford  
Greater New Hope Baptist Church  
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Horton Mechanical Contractors, Inc.  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
David Neverdon  
Office of the Comptroller  
Parktown Associates  
Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Rho XI Omega Charities  
Roberta's House  
Romaine Williams  
S & D Services  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
**Union Baptist Church**  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**INTERIM CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Case # 19-0084-I

**LOA # 10**

MEMORANDUM

TO: [REDACTED]  
FROM: [REDACTED]  
DATE: AUGUST 9, 2017  
RE: ABSTENTIONS FOR AUGUST 9, 2017 THE BOARD OF ESTIMATES' AGENDA

MAYOR CATHERINE E. PUGH

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
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PRESIDENT BERNARD C. "JACK" YOUNG

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William B. Henry II,

COMPTROLLER PRATT

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
The Battles Group  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
David W. Neverdon  
Denise Lowery  
Economic International Construction

Echo House Multi-Service Center, Inc.  
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Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
Horton Mechanical Contractors, Inc.  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
Office of the Comptroller  
Parktown Associates  
Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Rho XI Omega Charities  
Roberta's House  
Romaine Williams  
S & D Services

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Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills

**Union Baptist Church**

Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**INTERIM CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Director of Public Works.....Page 118 #12

Case # 19-0084-I

**LOA # 11**

**MEMORANDUM**

**TO:** [REDACTED]  
**FROM:** [REDACTED]  
**DATE:** AUGUST 23, 2017  
**RE:** ABSTENTIONS FOR AUGUST 23, 2017 THE BOARD OF ESTIMATES' AGENDA

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel  
Parks and People Foundation, Inc.

**PRESIDENT BERNARD C. "JACK" YOUNG**

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William B. Henry II,

**COMPTROLLER PRATT**

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
The Battles Group  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
David W. Neverdon  
Denise Lowery  
Economic International Construction



Echo House Multi-Service Center, Inc.  
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Empowerment Academy  
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Empower U, Inc.  
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East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
Horton Mechanical Contractors, Inc.  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
Office of the Comptroller  
Parktown Associates  
Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Rho XI Omega Charities  
Roberta's House  
Romaine Williams  
S & D Services  
Share Ride Transportation, Inc.  
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Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**INTERIM CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Case # 19-0084-I

**LOA # 12**

**MEMORANDUM**

**TO:** ██████████  
**FROM:** ██████████  
**DATE:** **NOVEMBER 1, 2017**  
**RE:** **ABSTENTIONS FOR NOVEMBER 1, 2017 THE BOARD OF ESTIMATES' AGENDA**

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel  
Parks and People Foundation, Inc.

**PRESIDENT BERNARD C. "JACK" YOUNG**

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Supplementary Special Fund Operating Appropriation  
William B. Henry II,

**COMPTROLLER PRATT**

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
The Battles Group  
**Bethel AME**  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
David W. Neverdon  
Denise Lowery  
**Economic International Construction**

Echo House Multi-Service Center, Inc.  
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Eric Booker  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
Holistic Life Foundation  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
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Share Ride Transportation, Inc.  
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Thomas B. Corey  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Case # 19-0084-I

**LOA # 13**

MEMORANDUM

TO: [REDACTED]  
FROM: [REDACTED]  
DATE: NOVEMBER 8, 2017  
RE: ABSTENTIONS FOR NOVEMBER 8, 2017 THE BOARD OF ESTIMATES' AGENDA

MAYOR CATHERINE E. PUGH

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel  
Parks and People Foundation, Inc.

PRESIDENT BERNARD C. "JACK" YOUNG

Office of City Council President  
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William B. Henry II,

COMPTROLLER PRATT

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
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Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
David W. Neverdon  
Denise Lowery  
Economic International Construction

Echo House Multi-Service Center, Inc.  
Elected Officials Salaries  
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The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
Holistic Life Foundation  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
Office of the Comptroller  
Parktown Associates  
Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Rho XI Omega Charities  
Roberta's House  
Romaine Williams  
S & D Services  
Share Ride Transportation, Inc.  
The House of Restoration, LLC  
Thomas B. Corey  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
**Union Baptist Church**  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Case # 19-0084-I

**LOA # 14**





Coppin Heights Community Development Corporation, Inc.  
David W. Neverdon  
Denise Lowery  
Economic International Construction  
Echo House Multi-Service Center, Inc.  
Elected Officials Salaries  
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J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
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Thomas B. Corey  
Thomas Jones  
Thomas Linberg, Inc

Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**EDWARD REISINGER, VICE PRESIDENT**

**CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Case # 19-0084-I

**LOA # 15**

**MEMORANDUM**

**TO:** [REDACTED]  
**FROM:** [REDACTED]  
**DATE:** January 31, 2018  
**RE:** ABSTENTIONS FOR January 31, 2018 THE BOARD OF ESTIMATES' AGENDA

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel  
Parks and People Foundation, Inc.

**PRESIDENT BERNARD C. "JACK" YOUNG**

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Supplementary Special Fund Operating Appropriation  
William B. Henry II,

**COMPTROLLER PRATT**

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
American Contracting and Environmental Services, Inc

**Anthony Kalloo**  
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Ball & Breckenridge Trucking  
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Brenda Thompson  
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Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
David W. Neverdon  
Denise Lowery  
Economic International Construction

Echo House Multi-Service Center, Inc.  
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Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
Holistic Life Foundation  
Horton Mechanical Contractors, Inc.  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
Office of the Comptroller  
Parktown Associates  
Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Rho XI Omega Charities  
Roberta's House  
Romaine Williams  
S & D Services  
Share Ride Transportation, Inc.  
The House of Restoration, LLC  
Thomas B. Corey  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

EDWARD REISINGER, VICE PRESIDENT

CITY SOLICITOR

City Solicitor Travel

RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS

Director of Public Works Travel

Case # 19-0084-I

**LOA # 16**



**MEMORANDUM**

**TO:** [REDACTED]  
**FROM:** [REDACTED]  
**DATE:** FEBRUARY 14, 2018  
**RE:** **ABSTENTIONS FOR FEBRUARY 14, 2018 THE BOARD OF ESTIMATES' AGENDA**

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel  
Parks and People Foundation, Inc.

**PRESIDENT BERNARD C. "JACK" YOUNG**

Office of City Council President  
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William B. Henry II,

**COMPTROLLER PRATT**

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
American Contracting and Environmental Services, Inc  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
The Battles Group  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.

David W. Neverdon  
Denise Lowery  
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Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
Holistic Life Foundation  
**Horton Mechanical Contractors, Inc.**  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
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Multi-Cleaning and Maintenance Systems, Inc.  
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Peter Contracting, Inc.  
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Rho XI Omega Charities  
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Romaine Williams  
S & D Services  
Share Ride Transportation, Inc.  
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Thomas Jones  
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Traci L. McKissick  
Thomas A. Phillips III

Thomas P. Stills

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Video Lottery Terminals

Waterfront Management District

**SHARON MIDDLETON, VICE PRESIDENT**

**CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Director of Public Works Travel

Case # 19-0084-I

**LOA # 17**

**MEMORANDUM**

**TO:** [REDACTED]  
**FROM:** [REDACTED]  
**DATE:** APRIL 4, 2018  
**RE:** ABSTENTIONS FOR APRIL 4, 2018 THE BOARD OF ESTIMATES' AGENDA

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
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**PRESIDENT BERNARD C. "JACK" YOUNG**

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William B. Henry II,

**COMPTROLLER PRATT**

Addie Connor  
AEGIS Security  
Allec, LLC  
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Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
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Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
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Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
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J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
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Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Rho XI Omega Charities  
Roberta's House  
Romaine Williams  
S & D Services  
Share Ride Transportation, Inc.  
The House of Restoration, LLC  
Thomas B. Corey  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
**Union Baptist Church Head Start**  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

SHARON MIDDLETON, VICE PRESIDENT

CITY SOLICITOR

City Solicitor Travel

RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS

Director of Public Works Travel

Case # 19-0084-I

**LOA # 18**



**MEMORANDUM**

**TO:** [REDACTED]  
**FROM:** [REDACTED]  
**DATE:** MAY 16, 2018  
**RE:** ABSTENTIONS FOR MAY 16, 2018 THE BOARD OF ESTIMATES' AGENDA

**MAYOR CATHERINE E. PUGH**

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
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**PRESIDENT BERNARD C. "JACK" YOUNG**

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Supplementary Special Fund Operating Appropriation  
William B. Henry II,

**COMPTROLLER PRATT**

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
David W. Neverdon  
Denise Lowery  
**Economic International Construction**

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Jul Enterprise  
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Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
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Patricia Barber  
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Romaine Williams  
S & D Services  
Share Ride Transportation, Inc.  
The House of Restoration, LLC  
Thomas B. Corey  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church Head Start  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

SHARON MIDDLETON, VICE PRESIDENT

CITY SOLICITOR

City Solicitor Travel

RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS

Director of Public Works Travel

Case # 19-0084-I

**LOA # 19**

MEMORANDUM

TO: [REDACTED]  
FROM: [REDACTED]  
DATE: JUNE 27, 2018  
RE: ABSTENTIONS FOR JUNE 27, 2018 THE BOARD OF ESTIMATES' AGENDA

MAYOR CATHERINE E. PUGH

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel  
Parks and People Foundation, Inc.

PRESIDENT BERNARD C. "JACK" YOUNG

Office of City Council President  
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William B. Henry II,

COMPTROLLER PRATT

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
David W. Neverdon  
Denise Lowery  
Economic International Construction

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J.A.M. #13 Corporation  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
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Patricia Barber  
Peter Contracting, Inc.  
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Roberta's House  
Romaine Williams  
S & D Services  
Share Ride Transportation, Inc.  
The House of Restoration, LLC  
Thomas B. Corey  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
**Union Baptist Church Head Start**  
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Waterfront Management District

SHARON MIDDLETON, VICE PRESIDENT

CITY SOLICITOR

City Solicitor Travel

RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS

Director of Public Works Travel

Case # 19-0084-I

**LOA # 20**



MEMORANDUM

TO: [REDACTED]  
FROM: [REDACTED]  
DATE: JULY 11, 2018  
RE: **ABSTENTIONS FOR JULY 11, 2018 THE BOARD OF ESTIMATES' AGENDA**

MAYOR CATHERINE E. PUGH

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel  
Parks and People Foundation, Inc.

PRESIDENT BERNARD C. "JACK" YOUNG

Office of City Council President  
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William B. Henry II,

COMPTROLLER PRATT

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
Bethel AME  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Casi, Inc.  
Christian Yother  
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Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
David W. Neverdon  
Denise Lowery  
**Economic International Construction**

Echo House Multi-Service Center, Inc.  
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J.A.M. #13 Corporation  
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Jul Enterprise  
Kendra Ausby  
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L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
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Marcel Umphery  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
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Patricia Barber  
Peter Contracting, Inc.  
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Share Ride Transportation, Inc.  
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Thomas B. Corey  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church Head Start  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**SHARON MIDDLETON, VICE PRESIDENT**

**CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Director of Public Works Travel

Case # 19-0084-I

**LOA # 21**

MEMORANDUM

TO: [REDACTED]  
FROM: [REDACTED]  
DATE: SEPTEMBER 12, 2018  
RE: ABSTENTIONS FOR SEPTEMBER 12, 2018 THE BOARD OF ESTIMATES' AGENDA

MAYOR CATHERINE E. PUGH

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel  
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PRESIDENT BERNARD C. "JACK" YOUNG

Office of City Council President  
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William B. Henry II,

COMPROLLER PRATT

Addie Connor  
AEGIS Security  
Allec, LLC  
Alston & Byrd  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
Bethel AME  
Bethel Outreach  
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Coppin Heights Community Development Corporation, Inc.  
David W. Neverdon  
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Greater New Hope Baptist Church  
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L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
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Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
David W. Neverdon  
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Gary Rodwell  
Romaine Williams  
S & D Services  
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The House of Restoration, LLC  
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Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church Head Start  
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Waterfront Management District

SHARON MIDDLETON, VICE PRESIDENT

CITY SOLICITOR

City Solicitor Travel

RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS

Director of Public Works Travel.....Page 80 #1

Case # 19-0084-I

**LOA # 22**



MEMORANDUM

TO: [REDACTED]  
FROM: [REDACTED]  
DATE: NOVEMBER 14, 2018  
RE: ABSTENTIONS FOR NOVEMBER 14, 2018 THE BOARD OF ESTIMATES' AGENDA

MAYOR CATHERINE E. PUGH

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
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PRESIDENT BERNARD C. "JACK" YOUNG

Office of City Council President  
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William B. Henry II,

COMPTROLLER PRATT

Addie Connor  
AEGIS Security  
Allec, LLC  
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Christian Yother  
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Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
Thomas B. Corey  
David W. Neverdon  
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Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
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Horton Mechanical Contractors, Inc.  
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Joseph Forrest  
Jul Enterprise  
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L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
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Marlaa Reid  
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Multi-Cleaning and Maintenance Systems, Inc.  
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Parktown Associates  
Patricia Barber  
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Queen E. Hardy  
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Rho XI Omega Charities  
Roberta's House  
Gary Rodwell  
Romaine Williams  
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The House of Restoration, LLC  
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Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church Head Start  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

SHARON MIDDLETON, VICE PRESIDENT

CITY SOLICITOR

City Solicitor Travel

RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS

Director of Public Works Travel

Case # 19-0084-I

**LOA # 23**

## MEMORANDUM

DATE: APRIL 17, 2019

RE: ABSTENTIONS FOR APRIL 17, 2019 THE BOARD OF ESTIMATES' AGENDA

### MAYOR CATHERINE E. PUGH

Elected Officials Salaries  
Metra Delta Torchbearer Foundation, Inc.  
Mayor's Office Travel  
Parks and People Foundation, Inc.

### PRESIDENT BERNARD C. "JACK" YOUNG

Office of City Council President  
City Council Bill  
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Supplementary Federal Fund Operating Appropriation  
Supplementary Special Fund Operating Appropriation  
William B. Henry II,

### COMPTROLLER PRATT

Addie Connor  
AEGIS Security  
African American Male Engagement  
Allec, LLC  
Alston & Byrd  
Anthony Kalloo  
Associated Black Charities  
Ball & Breckenridge Trucking  
Baltimore Street Holdings, LLC  
Banks Contracting Company, Inc.  
Bethel AME  
Bethel A.M.E.  
Bethel Outreach  
Brenda Thompson  
Brighton Development Group, LLC  
Brighton Manor  
Allen P. Burrus  
Casi, Inc.  
Christian Yother  
CMMD Enterprises, Inc.  
Colles Corprew  
Coppin Heights Community Development Corporation, Inc.  
Thomas B. Corey  
David W. Neverdon  
Denise Lowery  
Economic International Construction Co., Inc.

Echo House Multi-Service Center, Inc.  
Elected Officials Salaries  
Elected Officials Retirement System  
Employees' Retirement System  
Empowerment Academy  
Empowerment Center  
Empower U, Inc.  
The Empowerment School  
East Harbor Family LLC  
Eric Booker  
Fannie R. Thomas  
Fire and Police Employees' Retirement System  
Fred Wright  
Gayle Guilford  
Greater New Hope Baptist Church  
Heavenly Grace Assistant Living Facility, Inc.  
Helping Up Mission, Inc.  
Holistic Life Foundation  
Horton Mechanical Contractors, Inc.  
Integrity Realty and Investment, LLC  
J.A.M. #13 Corporation  
Joey Bee, LLC  
Joseph Forrest  
Jul Enterprise  
Kendra Ausby  
KIS Systems, Inc.  
L.E. Blue & Associates, Inc.  
Leronia Josey  
Legal Aid Bureau  
Lennox Dingle  
Marcel Umphery  
Mayor's Office of African American Male Engagement  
Male Mentoring in the Hood  
Marilyn Harris-Davis  
Marlaa Reid  
Melvin A. Brown  
Midtown Special Benefits District, Inc.  
Multi-Cleaning and Maintenance Systems, Inc.  
David W. Neverdon  
Office of the Comptroller  
Parktown Associates  
Patricia Barber  
Peter Contracting, Inc.  
Queen E. Hardy  
Retiree Benefits Trust  
Retirement Savings Plan  
Rho XI Omega Charities  
Roberta's House  
Gary Rodwell  
Romaine Williams  
S & D Services  
Share Ride Transportation, Inc.  
The House of Restoration, LLC  
Thomas B. Corey  
Thomas Jones  
Thomas Linberg, Inc  
Traci L. McKissick  
Thomas A. Phillips III  
Thomas P. Stills  
Union Baptist Church Head Start  
Vanguard Justice Society  
Video Lottery Terminals  
Waterfront Management District

**SHARON MIDDLETON, VICE PRESIDENT**

**CITY SOLICITOR**

City Solicitor Travel

**RUDOLPH S. CHOW, DIRECTOR OF PUBLIC WORKS**

Director of Public Works Travel

# Exhibit 4

Addendum to Case #19-0084-I



## MINUTES

Parking Authority of Baltimore City (PABC) - Fourth Amendment to Parking Facility Operations and Management Agreement

**ACTION REQUESTED OF B/E:**

The Board is requested to approve and authorize execution of the Fourth Amendment to Parking Facility Operations and Management Agreement (Fourth Amendment) with Chesapeake Parking Associates, a general partnership between Central Parking System of Maryland Inc. and **Banks Contracting Company Inc.** (Chesapeake), for the Water Street Garage. This Fourth Amendment extends the period of the agreement through November 30, 2017.

**AMOUNT OF MONEY AND SOURCE:**

<u>Fourth Amendment</u>	<u>Original &amp; Amendments</u>	<u>Account Numbers</u>
\$441,292.00	\$2,106,881.00	2075-000000-2321-407300-603016 (Maint. & Repair)
42,000.00	227,500.00	2075-000000-2321-407300-603026 (Mgmt. & Incent.)
<u>240,000.00</u>	<u>1,533,088.00</u>	2075-000000-2321-407300-603038 (Security)
<b>\$723,292.00</b>	<b>\$3,867,469.00</b>	

**BACKGROUND/EXPLANATION:**

On January 11, 2012, the Board approved the original Agreement for the Water Street Garage for the period July 11, 2011 through November 30, 2013. On November 14, 2012, the Board approved the First Amendment to the Agreement which extended the period of the Agreement through November 30, 2014. On December 24, 2014, the Board approved the Second Amendment to the Agreement which extended the period of the Agreement through November 30, 2015. On February 10, 2016, the Board approved the Third Amendment to the Agreement which extended the period of the Agreement through November 30, 2016. This Fourth Amendment extends the period of

## MINUTES

PABC - cont'd

the agreement through November 30, 2017 and provides additional funding to pay for anticipated operating expenses and to compensate Chesapeake during the extended term upon the original compensation structure. This Fourth Amendment makes the total agreement amount \$4,590,761.00 during the life of the agreement.

Under the terms of the original agreement, compensation to Chesapeake was based on a monthly base management fee and a calculation for the incentive fee, with reimbursement for approved operating expenses at the parking facility.

The PABC, through the Bureau of Purchases, solicited bids for the management of several parking facilities in the spring of 2015. The Board rejected all bids on July 1, 2015 because the solicitation did not provide a preference for small local business. The PABC requires approval of the Fourth Amendment to extend the period of the agreement at this facility to allow the City to incorporate the newly developed program that provides preference in solicitations to small local business. Chesapeake has provided adequate management services.

**MBE/WBE PARTICIPATION:**

**MWBOO SET GOALS OF 17% MBE AND 9% WBE.**

	<u>Commitment</u>	<u>Performed</u>	
<b>MBE:</b> Watkins Security	17%	\$116,692.00	(50.3%)
<b>WBE:</b> Sue-Ann's Office Supply, Inc.		\$ 1,583.00	(0.68%)
Tote-It-Inc.		2,170.00	(0.94%)
Fitch Dustdown Co., Inc.		2,074.00	(0.89%)
Sign-A-Rama		1,658.00	(0.72%)
<b>Total WBE:</b>	<b>9%</b>	<b>\$ 7,485.00</b>	<b>(3.2%)</b>

**MINUTES**

PABC - cont'd

Per the contracting agency, the contractor has shown good faith efforts. The WBE did not have the proper equipment for pressure washing.

**MWBOO FOUND VENDOR IN COMPLIANCE.**

**APPROVED FOR FUNDS BY FINANCE**

**AUDITS REVIEWED AND HAD NO OBJECTION.**

UPON MOTION duly made and seconded, the Board approved and authorized execution of the Fourth Amendment to Parking Facility Operations and Management Agreement with Chesapeake Parking Associates, a general partnership between Central Parking System of Maryland Inc. and Banks Contracting Company Inc., for the Water Street Garage.

## MINUTES

Parking Authority of Baltimore City (PABC) - Fifth Amendment to Parking Facility Operations and Management Agreement

**ACTION REQUESTED OF B/E:**

The Board is requested to approve and authorize execution of the Fifth Amendment to Parking Facility Operations and Management Agreement (Fifth Amendment) with Chesapeake Parking Associates, a general partnership between Central Parking System of Maryland Inc. and Banks Contracting Company Inc. (Chesapeake), for the Lexington Street Garage. This Fifth Amendment extends the period of the agreement through November 30, 2017.

**AMOUNT OF MONEY AND SOURCE:**

<u>Fifth Amendment</u>	<u>Original &amp; Amendments</u>	<u>Account Numbers</u>
\$206,884.00	\$1,011,033.00	2075-000000-2321-408300-603016 (Maint. & Repair)
<u>36,000.00</u>	<u>195,000.00</u>	2075-000000-2321-408300-603026 (Mgmt. & Incent.)
<b>\$242,884.00</b>	<b>\$1,206,033.00</b>	<b>Total</b>

**BACKGROUND/EXPLANATION:**

On January 11, 2012, the Board approved the original agreement for the Lexington Street Garage for the period July 11, 2011 through November 30, 2013. On November 14, 2012, the Board approved the First Amendment to the Agreement, which extended the period of the Agreement through November 30, 2013. On December 11, 2013, the Board approved the Second Amendment to the Agreement, which extended the period of the Agreement through December 31, 2014. On December 24, 2014, the Board approved the Third Amendment to the Agreement, which extended the period of the Agreement through November 30, 2015.

## MINUTES

PABC - cont'd

On February 10 2016, the Board approved the Fourth Amendment to the Agreement, which extended the period of the Agreement through November 30, 2016.

This Fifth Amendment extends the period of the Agreement through November 30, 2017, and provides additional funding to pay for anticipated operating expenses and to compensate Chesapeake during the extended term upon the original compensation structure. This Fifth Amendment to the Agreement makes the total agreement amount \$1,448,917.00 during the life of the agreement.

Under the terms of the original agreement, compensation to Chesapeake was based on a monthly base management fee and a calculation for the incentive fee, with reimbursement for approved operating expenses at the parking facility.

The PABC, through the Bureau of Purchases, solicited bids for the management of several parking facilities in the spring of 2015. The Board rejected all bids on July 1, 2015 because the solicitation did not provide a preference for small local business. The PABC requires approval of the Fifth Amendment to extend the period of the agreement at this facility to allow the City to incorporate the recently developed program that provides preference in solicitations to small local business. Chesapeake has provided adequate management services.

**MBE/WBE PARTICIPATION:**

**MWBOO SET GOALS OF 17% MBE AND 9% WBE.**

	<u>Commitment</u>	<u>Performed</u>
<b>MBE:</b> Tote-It, Inc.		\$ 685.00 (1.2%)
Sign-A-Rama		<u>907.00 (1.6%)</u>
<b>Total MBE:</b>	<b>17%</b>	<b>\$1,592.00 (2.8%)</b>
<b>WBE:</b> Sue-Ann's Office Supply, Inc.		\$1,073.00 (1.9%)
Fitch Dustdown Co., Inc.		<u>1,357.00 (2.4%)</u>
<b>Total WBE:</b>	<b>9%</b>	<b>\$2,430.00 (4.3%)</b>

**MINUTES**

PABC - cont'd

Per the contracting agency, the contractor has shown good faith efforts. The MBE/WBE goals were not met due to constraints. Additionally, some of the services to be performed by the MBEs and WBEs were eliminated by the City due to construction activity. The MBE did not have the proper equipment for pressure washing as required by the City.

**MWBOO FOUND VENDOR IN COMPLIANCE.**

**APPROVED FOR FUNDS BY FINANCE**

**AUDITS REVIEWED AND HAD NO OBJECTION.**

UPON MOTION duly made and seconded, the Board approved and authorized execution of the Fifth Amendment to Parking Facility Operations and Management Agreement with Chesapeake Parking Associates, a general partnership between Central Parking System of Maryland Inc. and Banks Contracting Company Inc., for the Lexington Street Garage.

# Exhibit 5

Addendum to Case #19-0084-I

MINUTES

EXTRA WORK ORDERS AND TRANSFER OF FUNDS

\* \* \* \* \*

UPON MOTION duly made and seconded,  
the Board approved the  
Extra Work Orders and Transfer of Funds  
listed on the following pages:

3443 - 3445

All of the EWOs had been reviewed and approved

by the

Department of Audits, CORC,  
and MWBOO, unless otherwise indicated.

The Transfer Of Funds was approved  
SUBJECT to receipt of a favorable report  
from the Planning Commission,  
the Director of Finance having  
reported favorably thereon,  
as required by the provisions of the  
City Charter.



## MINUTES

EXTRA WORK ORDERS

<u>Contract</u>	<u>Prev. Apprvd.</u>	<u>Contractor</u>	<u>Time</u>	<u>%</u>
<u>Awd. Amt.</u>	<u>Extra Work</u>		<u>Ext.</u>	<u>Compl.</u>

Department of Transportation - cont'd

3. TRANSFER OF FUNDS

<u>AMOUNT</u>	<u>FROM ACCOUNT/S</u>	<u>TO ACCOUNT/S</u>
\$178,000.00	9950-910095-9509	9950-911038-9508
Casino Area	Construction Reserve	South Baltimore
Local Impact	South Baltimore	Gateway
Aid	Gateway	

This transfer will provide funds to cover the deficit and fund costs associated with Change Order No. 2, Project TR 16022, Urgent Need Contract Citywide with P. Flanigan & Sons, Inc.

Department of Public Works/Office  
of Engineering and Construction

4. EWO #001, \$0.00 - SC 901R, Patapsco Residuals Transfer  
Station at Patapsco Wastewater Treatment Plant

\$2,928,000.00	-	American Contracting & Environmental Services, Inc.	90	41.38%
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The construction completion date was May 27, 2017 and the new completion date is August 27, 2017. The extra work order is within the original scope of work and was requested by the Contractor. The Office of Engineering and Construction states that during the installation of micro piles for the Residual Transfer Station, the Contractor

## MINUTES

EXTRA WORK ORDERS

Contract	Prev. Apprvd.		Time	%
<u>Awd. Amt.</u>	<u>Extra Work</u>	<u>Contractor</u>	<u>Ext.</u>	<u>Compl.</u>

Department of Public Works/Office - cont'd  
of Engineering and Construction

encountered soil conditions that resulted in significant grout loss after pressure injection of the grout. Some grout loss was anticipated, but in several cases, the loss exceeded anticipated volumes. Further micro pile installation was halted until the cause of the excessive grout loss could be evaluated. The Contractor Design Consultant, and the Office of Engineering and Construction compared the subsurface conditions encountered with the contract documents. All parties agreed that the design documents allow for additional grout to be injected into the pile casings should such excessive loss occur again. Concurrently, the Erosion and Sediment Control Plans required updating, revision and re-approval because of modifications made to the South Entrance Gate area. The contract work in this area was halted awaiting approval. For these reasons, the contractor has requested a non-compensable 90-calendar day time extension.

# Exhibit 6

Addendum to Case #19-0084-I

# **Comptroller Joan M. Pratt's Extension Request**

Addendum to case # 19-0084-I

COMPTROLLER

JOAN M. PRATT, CPA  
Room 204, City Hall  
Baltimore, Maryland 21202-3461



OFFICE OF THE COMPTROLLER

Department of Audits  
Department of Real Estate  
Municipal Post Office  
Municipal Telephone Exchange  
Harbor Master

March 9, 2020

Ms. Isabel M. Cumming  
Inspector General  
City of Baltimore  
Office of the Inspector General  
635 City Hall  
100 N. Holliday Street  
Baltimore, Maryland 21202

RE: Addendum to Report of Investigation – Case #19-0084-1

Dear Ms. Cumming,

I received the above-referenced report (Addendum) on March 4, 2020. I requested an extension to respond to the Addendum and you provided an extension to March 18, 2020. While this is appreciated, it does not allow adequate time for me to fully review the report and conduct my independent review and research to file a response. This independent review will require me to research information I used over the period of December 7, 2016 through October 30, 2019, to determine whether a conflict existed, and the action I took on each of the Board of Estimates Agenda items that are referenced in the Addendum. In addition, appropriate staff will need to be engaged to review initially, the List of Abstentions; how the List of Abstentions were developed week-to-week, maintained, the basis for changes made in the List of Abstentions; and, how the List of Abstentions was used by BOE staff to determine which items on the agenda were abstentions for me to be reported to the Deputy Comptroller/Clerk to the Board to announce at Board of Estimates meeting/s during the period covered in the Addendum. This must be done while completing other BOE tasks, which do not allow any flexibility in when they are performed.

It is clear from requests you made of this office on January 31, 2020, for the PDF macro referenced in my response, and shortly thereafter for the April 2019 abstention list that you did not research, gather, and analyze the information, and prepare the Addendum in a two-week period. Therefore, it is not unreasonable that I need additional time for my review which must be complete and not cursory. Accordingly, I am requesting an extension to March 25, 2020 to respond, which still is less time than your office devoted to the Addendum.

Very truly yours,

A handwritten signature in black ink, appearing to read 'Joan M. Pratt, CPA'.

Joan M. Pratt, CPA  
Comptroller

# **Office of the Inspector General's Response to Extension Request**

Addendum to case # 19-0084-I



OFFICE OF THE INSPECTOR GENERAL  
Isabel Mercedes Cumming, Inspector General  
City Hall, Suite 635  
100 N. Holliday Street  
Baltimore, MD 21202



March 9, 2020

The Honorable Joan M. Pratt  
Office of the Comptroller  
City Hall, Room 204  
100 North Holliday Street  
Baltimore, MD 21202

RE: Addendum to OIG Case #19-0084-I

Dear Comptroller Pratt:

I write to you in response to your letter received today, March 9, 2020, to request an extension to March 25, 2020 to respond to the Addendum to OIG Case #19-0084-I. Although the OIG finally received the most recent Board of Estimates (BOE) List of Abstentions (LOA), after repeated requests to your office, the OIG review of your voting history began on February 19, 2020. In fact, this means that the OIG completed its review of every BOE meeting from December 7, 2016 to October 30, 2019, and prepared the final addendum report within two weeks, having provided it to your office on March 4, 2020.

The OIG did not utilize any material beyond what is publicly available and those provided by your office. Every LOA reviewed, as well as your BOE voting history for the items found on the corresponding LOA, was provided to you within the report and the 104 pages worth of exhibits.

While I recognize the importance of the BOE process and the work that must be completed by your office for the BOE meetings, I do believe that two weeks is enough time to respond. The votes in question were yours and all documents were provided in the attachment to the report, so the original extension of March 18, 2020 will remain.

If you have any questions or need additional information, please do not hesitate to contact me again.

Sincerely,

Isabel Mercedes Cumming  
Inspector General

**REPORT FRAUD, WASTE AND ABUSE**

HOTLINE: 443-984-3476/800-417-0430 EMAIL: [OIG@BALTIMORECITY.GOV](mailto:OIG@BALTIMORECITY.GOV) WEBSITE: [OIG.BALTIMORECITY.GOV](http://OIG.BALTIMORECITY.GOV)

# **Attorney's Extension Request**

Addendum to case # 19-0084-I



William R. Martin  
Partner  
202-371-6363  
billy.martin@btlaw.com

March 18, 2020

**Via Electronic Mail**

Ms. Isabel Mercedes Cumming  
Inspector General  
City Hall, Suite 635  
100 N. Holliday Street  
Baltimore, MD 21202  
Isabel.Cumming@baltimorecity.gov

Dear Inspector General Cumming,

Barnes & Thornburg LLP was retained by the Honorable Joan M. Pratt, the Baltimore City Comptroller, to represent her in connection with your ongoing investigation. Previously, you provided an extension to March 18, 2020 for Ms. Pratt to respond to your Addendum to the Report of Investigation for OIG Case #19-0084-I (the “Addendum”). In a letter dated March 9, 2020, Ms. Pratt expressed that while she appreciated the extension to March 18, 2020, it was insufficient to allow her adequate time to respond to incorrect and false information contained in your Addendum. She explained that she would need more time to conduct an independent review, including researching information used during the time period between December 7, 2016 and October 30, 2019 and analyzing, as a matter of law, whether a conflict existed or, in any way, violated the Baltimore City Ethics Code.

The purpose of this letter is not only to reiterate Ms. Pratt’s extension request but also to provide additional context. This firm was engaged subsequent to Ms. Pratt’s March 9, 2020 letter to you. We will need additional time to conduct a thorough review of the list of abstentions (“LOA”), all relevant state statutes and city codes, and the pertinent facts prior to providing an official response to the Addendum. Further, the COVID-19 pandemic has raised unexpected challenges to that review. I work full time out of our firm’s Washington, D.C. office which is currently closed. I am certain that most, if not all, of the businesses identified on Ms. Pratt’s LOA are experiencing a similar disruption. We have tried to meet your deadline of March 18 but the national emergency in Maryland has made this impossible.

Also, as you know, both Maryland federal and state courts have suspended non-emergency court proceedings and extended filing deadlines, for the most part, until March 31, 2020. These courts recognize the risk this pandemic may have on the due process rights of the accused. We request that you also appreciate this concern. A rush to file a public report without allowing time for Ms. Pratt to adequately respond to these allegations impacts those same due process rights and

Ms. Isabel Mercedes Cumming

March 18, 2020

Page 2

the opportunity for her to present exculpatory evidence. As the Inspector General, we know that you, too, would like to get these facts correct. We will need additional time to protect Ms. Pratt's rights to a fair process.

Thus, we ask that you extend Ms. Pratt's deadline to respond to the Addendum until Monday, April 7, 2020. Please confirm your receipt of this letter and provide us with your response as soon as possible. If you have any questions, please contact me at the above listed email address or office telephone number.

Very truly yours,

A handwritten signature in blue ink, appearing to read "William R. Martin", is written over a horizontal line.

William R. Martin

cc: Special Agent Justin Bowman

# **OIG's Response to Attorney's Extension Request**

Addendum to case # 19-0084-I



OFFICE OF THE INSPECTOR GENERAL  
Isabel Mercedes Cumming, Inspector General  
City Hall, Suite 635  
100 N. Holliday Street  
Baltimore, MD 21202



March 18, 2020

**Via Electronic Mail**

Mr. William R. Martin, Partner  
Barnes & Thornburg LLP  
1717 Pennsylvania Ave NW, Suite 500  
Washington, DC 20006  
Billy.Martin@btlaw.com

RE: Extension Request Letter to OIG

Dear Mr. Martin:

I am in receipt of your letter to the Baltimore City Office of the Inspector General (OIG) dated March 18, 2020. In your letter, you state that Baltimore City Comptroller Joan M. Pratt has retained the services of Barnes & Thornburg LLP, and, as Comptroller Pratt's representative, you requested the OIG extend the deadline to respond to the Addendum to the Report of Investigation for OIG Case #19-0084-I (Addendum) from today to April 7, 2020.

The OIG conducted an independent review of Comptroller Pratt's List of Abstentions (LOA) and her voting history on the Baltimore City Board of Estimates from December 7, 2016 to October 30, 2019, and submitted the findings to the Comptroller Pratt on March 4, 2020. The OIG completed its review and submitted the Addendum in a two-week period. The OIG provided Comptroller Pratt with the materials used in the review to help reduce the amount time and effort Comptroller Pratt needed to compile and review the materials.

In a letter dated March 9, 2020 to the OIG, Comptroller Pratt requested an extension to March 25, 2020 so that she could engage with her staff and review the appropriate materials. Considering that Comptroller Pratt holds the most knowledge of all parties involved regarding her relationships with the organizations identified in the Addendum; that the OIG provided a significant part of the materials for the review, including each LOA; and that Comptroller Pratt's staff has continued to report to the office, 14 days is an appropriate amount of time to respond. The deadline of March 18, 2020 will remain in effect. Be advised the OIG will publish any response received from the Comptroller in the future.

Furthermore, the OIG takes seriously the current public health crisis in Baltimore City and throughout the country. In my office, my staff is primarily teleworking with only myself and three members physically present so that my employees can maintain safe social distancing. However, it has been publicly reported that despite a directive from the Mayor of Baltimore that all telework-eligible employees are required to work remotely during this public health crisis, Comptroller Pratt has ordered all staff to continue to report to their physical work locations. The Comptroller has continued to have her full staff with her throughout this crisis, so this should not be used as a reason to extend the deadline for Comptroller Pratt to respond to the Addendum.

If you have any questions or need additional information, please do not hesitate to contact me at [isabel.cumming@baltimorecity.gov](mailto:isabel.cumming@baltimorecity.gov) or (443) 984-3690.

Sincerely,

  
Isabel Mercedes Cumming  
Inspector General

**REPORT FRAUD, WASTE AND ABUSE**

HOTLINE: 443-984-3476/800-417-0430 EMAIL: [OIG@BALTIMORECITY.GOV](mailto:OIG@BALTIMORECITY.GOV) WEBSITE: [OIG.BALTIMORECITY.GOV](http://OIG.BALTIMORECITY.GOV)