



UGANDA LAW SOCIETY ANNUAL REPORT 2017



UGANDA LAW SOCIETY

NOTICE OF THE UGANDA LAW SOCIETY 2017 ANNUAL GENERAL MEETING

NOTICE IS HEREBY given that the Annual General Meeting (AGM) of the **UGANDA LAW SOCIETY (ULS)** will be held on **Saturday 1st April 2017** at the **Imperial Resort Beach Hotel, Entebbe** starting at **9:00am**. The AGM will be preceded by the ULS Annual Law Conference from **Thursday 30th to Friday 31st March 2017** under the theme: ***"The Future of the Legal Profession: Unpacking Opportunities and Challenges"*** starting at **9:00am**.

The purpose of the meeting is to transact the business set out below:

1. National anthem, EAC anthem and inter-denominational prayer.
2. To receive communication from the President of the ULS.
3. To present and consider for adoption the minutes of the 2016 Annual General Meeting.
4. To present for consideration and adoption the 2016 ULS Annual Report by the ULS Executive Council.
5. To present for consideration and adoption the Treasurer's Report on the Audited Accounts for 2016 and ULS Master Budget for 2017.
6. To conduct the election of the ULS Executive Council 2017 - 2018.
7. A.O.B. (For Notified Items Only).

DATED this 28th day of **February 2017**.

BY ORDER OF COUNCIL

Pheona N. Wall
HON. SECRETARY - UGANDA LAW SOCIETY.

NB: 1). AGM Attendance is limited to only paid up Members for the year 2017.

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LIST OF ACRONYMS

ACCU:	Anti-Corruption Coalition Uganda
ADR	Alternative Dispute Resolution
AGM	Annual General Meeting
ALSF:	Africa Legal Support Facility
APT:	Association for the Prevention of Torture
CEPIL:	Centre for Public Interest Law
CISTIJ:	Coalition in Support of the Independence of the Judiciary
CLE	Continuing Legal Education
DP:	Democratic Party
EALS:	East Africa Law Society
EGM:	Extra Ordinary General Meeting
FDC:	Forum for Democratic Change
FHRI:	Foundation for Human Rights Initiative
FIDA:	The Uganda Association of Women Lawyers
FLC	Female Lawyers Committee
LDC	Law Development Centre
MOU	Memorandum of Understanding
IAA:	International Air Ambulance
IBA:	International Bar Association
ICSA:	Institute of Chartered Secretaries and Administrators
ICT:	Information and Communication Technology
IPOD:	Interparty Dialogue Process
KCCA:	Kampala Capital City Authority
LASPNET:	Legal Aid Service Providers Network
NRM:	National Resistance Movement
PwC:	PricewaterhouseCoopers Ltd
SACCO:	Savings and Credit Cooperative Organization
SC:	Senior Counsel
SIRD:	Supporting Inclusive Resource Development
UBA:	United Bank of Africa
UCC:	Uganda Communications Commission
UN:	United Nations
UPC:	Uganda Peoples Congress
ULS	Uganda Law Society
VAWG:	Violence against Women and Girls



FOREWORD FROM THE PRESIDENT

It has been my pleasure and a privilege to serve as President for the past two years. The Uganda Law Society (ULS) is an outstanding organization that has a long and distinguished 62-year history, supporting, promoting and protecting access to justice and the rule of law especially to the indigent, vulnerable and marginalized people and to develop and promote the legal profession.

The Council, with the support of a professional and experienced ULS Secretariat staff, worked diligently to represent your interests and to express your collective views on some of the key issues impacting the legal profession to the best of our ability.

Advocacy remains at the heart of the ULS efforts. During our tenure we focused to provide leadership and mobilized the legal profession to promote and defend the rule of law, constitutionalism, good governance, human rights and access to justice. The Council participated in opening up rule of law clubs in schools and universities; we launched the quarterly Rule of Law Report that is being used by stakeholders as an authoritative reference in regard to rule of law issues.

These issues became the central advocacy themes throughout the year and the focus of questions.

The Council also worked to address membership issues. We followed up the pledge of reviewing and updating the Advocates Remuneration and Taxation Costs Regulations that were last amended in 1996. We are glad to report that the new rules commenced on 2nd March 2018. We also introduced clusters of ULS members to ensure that the ULS members contribute to any legislation that appears before Parliament. ULS representatives were appointed and served on several key advisory boards and groups and through this positive relationships have been established with the Government, Civil Society and the level of influence that the ULS now enjoys.

One of the top priorities for last year was ensuring that the Council visited advocates outside Kampala and we had the opportunity to hear the views of the advocates in the other districts. The ULS also organized a series of CLE events upcountry to cater for the advocates in the different regions.

Continuing Legal Education for the members has always been a key area of focus for the ULS and the Council at large and I am particularly delighted with the introduction of free CLE trainings that give an advocate the opportunity to acquire over 40 points at no cost. This was aimed at targeting especially our young lawyers who were not able to pay for such trainings.

Mentorship for young lawyers has also inspired and motivated the young lawyers. We believe that consequently this will lay a solid legal foundation for future generations of advocates. It was wonderful to celebrate the achievements of some the advocates at the awards ceremony and we have also worked with the Law Council to activate the Senior Counsel Ranking

scheme. I strongly believe that the awards will be an inspiration to the majority of our young members to have something to look to as they continue in their journey of legal practice.

The ULS also celebrated a significant milestone – 60 years of supporting, promoting and protecting the interests of the membership and the public welfare and of providing access to Justice to the marginalized. We also celebrate the re-branding of ULS; for the past two years the ULS has had unrivalled media presence, we have had great partnerships with various stakeholders like UCC, DFCU Bank, Vivo Energy (Shell), JLOS, Stanbic Bank to mention but a few. All this has been possible because of intentional efforts in growing the brand.

In closing, I wish the incoming Executive Council continued success and I would encourage all members to make the decision to get involved and

to support and promote the work of the ULS. Don't sit on the sidelines. The effectiveness of the Society depends on your support and many stakeholders look to us to set the pace in many things. We should never let them down.

It has been an honour and rare privilege to serve you and we remain thankful for the trust and support extended to us throughout our tenure.

FOR GOD AND MY COUNTRY



Francis Gimara

President - Uganda Law Society



MESSAGE FROM THE CHIEF EXECUTIVE OFFICER

Dear Members:

The year 2017 was an eventful year as the ULS set out to actively implement its new Strategic Plan (2017 -2021). All efforts at the ULS Secretariat were directed to achieve the strategic objectives highlighted in the Strategic plan.

The Secretariat set out to be an invaluable support in the Professional and Business Development of Members. As such, a number of professional development activities were introduced to provide a quality service to member in terms of knowledge and skills development such as the ULS Cluster system, the latest in the law series and the mentorship programme to mention a few. The intention was to get members more involved in different aspects of the law and to keep them more involved and updated through timely dissemination of information, development of tailor made programmes to ensure that the members are relevant and competitive; as well as review decisions of the courts to obtain members feedback and input to jurisprudence. A number of events were held to recognize members' efforts in developing the legal profession taking into consideration their different demographic categories so as to effectively meet the needs of our members. Additional, products were included to enhance members' welfare and to

contribute to a work life balance as is detailed in this report.

Additionally, the ULS adopted a more proactive approach in informing the rule of law agenda in our country. To ensure effective delivery on this expanded objective, the ULS introduced the position of Rule of Law Officer, a proposal development consultant and took on volunteers to assist in generating its input toward strengthening the rule of law in this country.

On the access to justice front, additional interventions in form of special projects were undertaken to ensure increased access to justice. The projects initiated ventured into areas that were not initially covered by our regional legal aid clinics so as to get more people accessing the free services of the Legal Aid Project. It is our intention to initiate such interventions to increase access and it is our anticipation that the Legal Aid Bill will be passed soon to aid this process. During the year, the ULS established new and exciting partnerships with organisations such as the United Nations Women, the Office of the United Nations High Commissioner for Refugees, Global Affairs Canada and the Knowledge Platform: Security and Rule of Law Management (Knowledge Management Fund) in addition to our existing development partners; who we continue to work well with meaningfully.

Internal changes were also made to strengthen our capacity to offer a professional service and to become a modern Bar Association. This included review and improvement of internal controls and policies as well as recruitment of an internal auditor to advise on best practices and compliance to ensure effective reporting and adherence to internal policies and the law; as well as to ensure optimal use of our financial and human resources to develop the ULS.

Our team at the secretariat is extremely proud of what we have achieved and are even more excited about the prospect of an equally challenging but promising future focusing on adherence to the rule of law, respect for human rights, business and human rights as well as the independence and visibility of the legal profession.

The above undertakings and more would have not been possible without the steadfast support and

policy guidance of the outgoing ULS Executive Council. I would be remiss not to express my gratitude to the staff team at the ULS Secretariat and upcountry offices for their unwavering commitment to service; which is acknowledged and has changed lives in the localities that our services reach.

Finally, I wish to thank our members, without whom the ULS would not exist. Thank you for your continued support to the ULS activities and programmes. Looking to the future, I urge you to support the Secretariat to sustain of our programmes.

It is our hope that you find this report informative and fulfilling. Enjoy reading.



Joyce Nalunga Birimumaaso
Chief Executive Officer - Uganda Law Society

REPORT OF THE EXECUTIVE COUNCIL

About the Uganda Law Society

The Uganda Law Society (ULS) was established in 1956 by the Uganda Law Society Act Cap 276. As the national Bar Association, the ULS is among other objectives enjoined to protect and assist the public in Uganda in all matters touching, ancillary/incidental to the law; to assist the Government and the Courts in all matters affecting legislation and administration and practice of law in Uganda; and to maintain and improve the standards of conduct and learning of the legal profession in Uganda.

Over the years, the ULS has been and continues to be at the forefront in promotion of Access to Justice and the Rule of Law in Uganda as well as in development of the Legal Profession as per its mandate and vision. The ULS has engaged in ground-breaking activities and efforts including the following: fostering access to justice through establishment of various legal aid clinics in the four main regions and championing human rights including women and children's rights.

The ULS Vision: To be a Proficient Bar Association in Fostering Access to Justice, the Rule of Law and Good Governance in Uganda.

The ULS Mission: To develop a Skilled and Empowered Legal Profession in execution of its statutory mandate to foster and improve Access to and Administration of Justice as well as Good Governance in Uganda.

Shared values – the principles we uphold

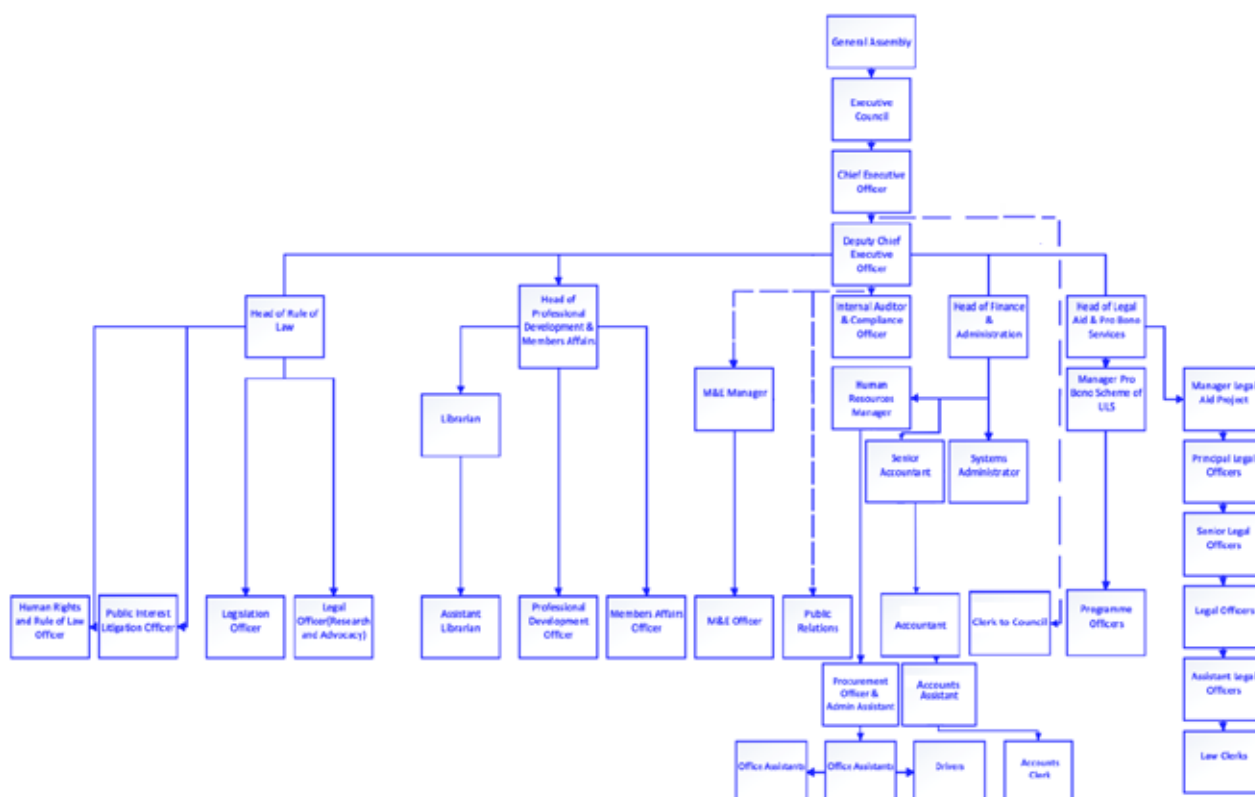
The underlying principles to the ULS' operations and success are the values we cherish; to wit: Integrity, Competence, Accountability, Independence and Professionalism

How we are governed

The ULS is established by the Uganda Law Society Act of 1956, CAP 276 of the Laws of Uganda. It is governed by an Executive Council; which reports to the General Assembly of the ULS Membership.

Pursuant to Section 24 of the Uganda Law Society Act, the ULS Executive Council hereby presents the ULS Annual Report for the year 2016. This Report covers key activities undertaken by the Council through the Secretariat.

THE ORGANISATION STRUCTURE



About the Executive Council

The Uganda Law Society Executive Council comprises ten members including the President, the Vice President, the Honorary Secretary, the Treasurer, the Attorney General, the Solicitor General and four regional Council Representatives. These members, other than the Attorney General and the Solicitor General, are elected annually by the General Assembly at an Annual General Meeting. Customarily, the immediate past President continues to assist with induction of the new Council and attend Council meetings for the first six months as an ex-officio member.

The Executive Council is the policy organ of the ULS and works with the ULS Secretariat with is the policy implementing organ to execute the ULS mandate. The Council manages the affairs of the Law Society. During the reporting period, the following committees supported the Council in the execution of their mandate: the Legal Aid and Pro Bono Services Committee, Professional Development and Training Committee, Finance and Administration Committee, Judicial Affairs Committee, Female Lawyers Committee, Young Lawyers Committee, Research and Publications Committee, Members Welfare and Social Affairs Committee, Rule of Law and Strategic Litigation Committee;

MEMBERS OF THE UGANDA LAW SOCIETY EXECUTIVE COUNCIL 2017



Figure 1: Front Row from left: Hajat Shifrah Lukwago (Treasurer), Mr. Francis Gimara (President), Mrs. Alice Namuli-Blazevic (Vice President), Mrs. Joyce Nalunga Birimumaaso (ULS Chief Executive Officer). Back Row from left: Ms. Stella Nyandria (Solicitor General's Representative), Ms. Jacob Israel Okoth Osilo (Council Representative – Eastern Region), Mrs. Pheona Nabasa Wall (Secretary), Mr. Simon Peter Kinobe (Council Representative – Central Region), and Mr. Francis Harimwomugasho (Council Representative – Western Region)

UGANDA LAW SOCIETY EXECUTIVE COUNCIL MEETINGS ATTENDANCE FOR 2017

N	Name	Designation	No. of meetings held	No. of meetings attended	No. of meetings missed	Percentage
1.	Francis Gimara	President	5	5	None	100
2.	Alice Namuli - Blazevic	Vice President	5	5	None	100
3.	Pheona Wall	Honorary Secretary	5	5	None	100
4.	Shifrah Lukwago	Treasurer	5	5	None	100
5.	Simon Peter Kinobe	Council Member - Central Region	5	5	None	100
6.	Francis Harimwomugasho	Council Member - Western Region	5	5	None	100
7.	Shamim Amolo	Council Member - Northern Region	5	3	2	80
8.	Jacob Israel Okoth Osilo	Council Member - Eastern Region	5	5	None	100
9.	J.B.R Suuza	Attorney General's Representative to Council	5	None	5	0
10.	Stella Nyandria	Solicitor General's Representative to Council	5	5	None	100

Highlights of the 2017 Major Executive Council Activities

The year 2017 was a very eventful one for the ULS. The Executive Council in collaboration with the ULS Management team embarked on a more proactive approach to implement the new ULS Strategic Plan (2017-2021). In a bid to improve the ULS' competitiveness and efficiency in contributing to the development of law and other matters of public interest, the Executive Council spearheaded the following innovations and activities to achieve its strategic objectives and to deliver on the ULS mandate as illustrated below:

i. Strategic Partnerships and engagement with key Stakeholders

In cognizance of the importance of partnerships with key stakeholders, the ULS Executive Council paid courtesy calls on different key actors in the justice system as well as in the development community; in

a bid to share ULS innovations and programmes to secure their support and involvement. In this regard, the ULS partnered with a number of institutions including law firms, corporate/business entities, and some development partners to host its cluster activities, conduct CLEs and support key ULS events including hosting the East Africa Law Society Annual Conference and General Meeting. Some inroads have been made with other professional Societies like the Engineering and Architects Societies. We have discussed the need to have support each other and build synergies to grow their respective professions.

Additionally, during the reporting period, the ULS entered Memoranda of Understanding (MOU) with some institutions namely the Centre for Policy Analysis (CEPA) and the Uganda Communications Commission. The purpose of the MOU with CEPA was to establish a working relationship between the two entities, to foster improved and effectual

input to policies, legislation and government programmes. This partnership enabled the ULS to obtain accurate and timely information on Bills before Parliament and other areas for reform; thereby fostering ULS' effectiveness in responding to issues and undertaking more on-spot and timely law reform interventions. The result of this has led to a more effective response by ULS to the Bills in Parliament.

The ULS entered an MOU with the UCC to host the ULS Media and ICT Cluster. The result of this partnership is the great support of the UCC towards the Annual Law Conference.

Through strategic partnerships, we have been able to respond to the needs of key stakeholders on areas of mutual concern. We were approached by the Uganda Bankers Association to work together with them to develop a trusted arbitration system

that can be used to expedite resolution of banking disputes. The result of this is the ongoing discussion with the United Bank of Africa (UBA) to set up the ULS Arbitration Centre. The proposal when finalized will be presented to the membership for their views.

During the reporting period, the ULS Executive Council paid courtesy calls on key actors in the justice system, key among whom were; the Hon. Chief Justice, the Rt. Hon. Speaker of Parliament and the Director of Public Prosecutions. The meeting with the DPP was held on 12th January 2017 together with the new Head of the Criminal Division of the High Court – Justice John Wilson Kwesiga. On 16th January 2017, a ULS delegation led by the ULS President met with the Rt. Hon. Speaker of Parliament - Rebecca A. Kadaga to discuss the way forward on a number of issues. On 18th January 2017 the ULS President made a courtesy call to the Chief Justice Hon. Justice Bart M. Katureebe.



Figure 1: Courtesy call on the Hon. Chief Justice - the Hon. Justice Bart M. Katureebe on 18th January 2017.



Figure 2: Meeting with the DPP (Hon. Justice Mike Chibita) and the Head of the Criminal Division (Hon. Justice Wilson Kwesiga) on 12th January 2017.



Figure 3: ULS Delegation courtesy call on the Rt. Hon. Speaker of Parliament - Rt. Hon. Rebecca A. Kadaga on 18th January 2017



Figure 4: Agent Banking Conference with Stanbic Bank on 27th June 2017



Figure 5: Courtesy visit by President R. SanthanaKrishnan of the Commonwealth Lawyers Association on 19th October 2017.



Figure 6: Visit to the Uganda Registration Services Bureau to discuss ULS Members' concerns



Figure 7: ULS President presenting a trophy to the Parliament of Uganda Football Team at the ULS Sports day on 22nd July 2018



Figure 8: Lunch hosted by Past Presidents Andrew Kasirye and Moses Adriko in honour of the ULS partnership with the Huddersfield Law Society on 5th November 2017.



Figure 11: Launch of the Civil Procedure Review Committee on 3rd August 2017



Figure 9: The Conference of Western Attorneys General opens up engagement with the ULS on 12th September 2017.



Figure 12: Judicial Affairs Committee visit with the Principal Judge - Yorokamu Bamwine to discuss Bar-Bench matters.



Figure 10: Presidents of the ULS (Francis Gimara), EALS (Richard Mugisha) and the CLA (R. SanthanaKrishnan) at the commemoration of 20 years of the Rwanda Bar Association on 27th November 2017.



Figure 13: The ULS President and Team together with the Cavendish University Dean of Law and Team following the Launch of the Rule of Law Club at the University.



Figure 14: The ULS presenting the ULS Rule of Law Quarterly Recognition Award to the Uganda Prisons Service for positively responding to recommendations of the ULS Quarterly ROL Report



Figure 15: President Yoweri Museveni presiding over the Opening Ceremony of the EALS Annual Conference and General Meeting in November 2017.

As a result of these engagements the following activities were undertaken;

- a) The ULS was listed as a tax exempt organization under the income tax amendments of 2017 and this took effect on 1st July 2017. The ULS is now an exempt organization and the implication is that any surplus generated by the ULS will be exempt for purposes of income tax. Donations made to the ULS will be considered an allowable deduction for income tax purposes.
- b) Enhanced engagement with Parliament to ensure the active participation of the ULS in supporting Parliament to undertake its legislative mandate. This process has led to the ULS sponsoring a bill in Parliament for the first time through Hon. Makmot Edward, to reform the outdated Trustees Act.
- c) A proposal to decongest the prisons was conceptualized by the ULS Criminal Law Cluster with support of the Criminal Law Division.
- d) Commencement of ongoing discussions to reform the management of the State Brief Scheme to ensure its effectiveness.
- e) Set up of the ULS Anti-Torture Cluster to follow up on the perennial cases of torture and to ensure that the perpetrators are brought to book.
- f) The ULS was given a plot of land on Kasese Ibanda Road by Mbarara District to set up a Legal Aid Clinic.
- g) Setup of the Arbitration taskforce and the cluster to work with key stakeholders to develop an effective arbitration strategy that will position Ugandan lawyers to be globally competitive in the fast rising area of arbitration practice.
- h) The ULS participated in the launch of the Case Backlog Report and the ULS was appointed to the Case Backlog Monitoring Committee set up by the Chief Justice to devise ways and means of dealing with case backlog.
- i) Participation in the celebrations to mark 20 years of the Rwanda Bar Association on the 27th November 2017.
- j) Constant engagement with the leadership of the Judiciary through the Judicial Affairs Committee.

ii. Clustering of ULS Members

ULS Clusters: The Council initiated a system of clustering lawyers according to their areas of interest and expertise to constitute a policy and legal think tank for the ULS in each cluster area, to support the development of specialized practice in the legal fraternity and to ensure efficiency in contributing to Bills before Parliament and other matters of public interest. This system is also intended to foster learning and networking to create opportunities for lawyers in their given areas of interest. Each cluster has its terms of reference, its leadership, sets its own meeting times and manages its programme with support from and in consultation with the ULS Secretariat. Through this initiative, the ULS has improved its contribution to legal and policy reforms in terms of content and timeliness.



Figure 16: Launch of the ULS Land Cluster and Partnership with Friedrich Ebert Stiftung on 14th August 2017.



Figure 17: Launch of the ULS EAC Trade Cluster by Hon. Justice Geoffrey Kiryabwire at the EALS Annual Conference on 15th November 2017.

iii. Rebranding of ULS:

The ULS was given a face lift with a more visible and modern Brand, a strong social media presence and an active communication platform. This has improved the ULS's image made it more member-centered with constant feedback to members on a variety of ULS activities.

Twitter in (2016) - 2020 followers

Twitter Now (2018) - Organic Followers 11,300

Facebook in (2016) - 3053 Likes

Facebook Now (2018) - 7994 Organic Likes

New Accounts

LinkedIn Now (2018) - 2075 Organic Followers

Instagram Now (2018) - 215 Organic Followers

We have also opened several WhatsApp platforms to expedite communication. Our presence in these channels has grown our brand and improved communication to the membership

Many thanks to BrandsMadeToLast for the great support rendered to the ULS that has led to a strong media presence.

iv. Improvement in the CLE Offerings:

Two surveys were conducted to generate feedback from members on how CLEs and AGMs should be conducted or enhanced. Following this process, the following improvements were made to the CLE programme.

- *Improvement of the CLE curriculum:* The CLE programme has been updated and enhanced to be more appealing to members. The CLEs are now organized in consultation with the various ULS clusters. The plan is to rebrand the ULS CLE programmes as great learning platforms as opposed to points gathering scheme.
- *More Free CLE Offerings:* Members were given up to 41 CLE hours on the Calendar 31 of which are free and 10 of which accrue on attendance of the AGM
- *The Latest in the Law Series:* These were established to promote a peer review of court decisions and other developments in the law. This was an effort taken in the "Bell the Cat" spirit; where members of the Bar are given an opportunity to critique decisions and better inform judicial practice.
- The Latest in the Law series discussed judgments

that had been delivered in 2017 such as *R. Odinga vs. IEBC*, *Uganda vs. Sheikh Siraje Kawooya & 13 Others*, *URA vs. Rabbo Enterprises & Mt. Elgon Hardwares Ltd* (Civil Appeal No. 12 of 2004), *Rashid Mbaziira & Haji Musa Kigongo vs. Olive Kigongo* (Civil Suit No. 295 of 2015). These sessions have turned out not only to be great sessions to keep members updated on the key judgments that are being delivered but have offered an opportunity for the law society to interrogate the quality of judgments from the courts of law. This is one of the mechanisms of making the Judiciary accountable for their decisions.

- While this promotes responsible jurisprudence, it is also an opportunity to enable advocates to earn CLEs because this is done on monthly basis and each such CLE earns one two CLE points.



Figure 18: ULS Members at one of the Latest in the Law Series.

- **The Annual Law Conference:** To further upgrade the quality of CLEs and to respond to a category of members who wanted a world class conference, the first ever Annual Law Conference was introduced. This high profile event is intended to be a flagship programme aimed to expose Ugandan lawyers to new trends affecting legal practice and to offer opportunities for lawyers to benchmark their practice and operations with other Bar Associations/Law Societies abroad. The Second Annual Conference was held on the 27th - 28th March 2018. There has been increased member participation as a result of these improvements.

v. Enhanced the respect /brand of the ULS among key stakeholders through its Rule of Law Programme:

The ULS launched its comprehensive Rule of Law Programme under which it has adopted a more proactive approach in dealing with rule of law issues; in a bid to promote the rule of law broadly. Under this programme, the ULS has undertaken the following activities:

- *Set up and launch of a High Level Rule of Law Advisory Panel* led by Prof. Fredrick Ssempebwa SC and comprising of Prof. Joe Oloka Onyango, Mrs. Gertude W. Karugaba, Mrs. Lydia Ochieng Obbo, Ms. Loyola Karobwa and Mr. Andrew Kasirye SC.
- *Introduction of the Quarterly Report on the State of the Rule of Law in Uganda.* In 2017, four quarter Rule of Law Reports were published and disseminated widely among stakeholders;

- *Set up 25 Rule of Law Clubs in Universities and Schools* to build a culture that respects the rule of law among the citizenry at a young age; and
- *Set up of the Coalition in Support of the Independence of the Judiciary* comprising the Anti- Corruption Coalition of Uganda, the Foundation of Human Rights Initiative, Chapter Four Uganda, the Uganda Association of Women Lawyers (FIDA), the Legal Aid Service Providers Network (LASPNET) and the Centre for Public Interest Law (CEPIL). The Coalition was launched on the 26th April 2017 and has been active in pushing for the passing of the Administration of the Judiciary Bill and increase in the budgetary allocation to the Judiciary among others.

This new approach has positioned the ULS as a key stakeholder on Rule of Law matters; thereby leading the ULS to undertake the following:

- Moderate a discussion between the four main political parties (NRM, FDC, DP and UPC) to



Figure 19: Participants at the Launch of the 2nd ULS Quarterly Report on the State of the Rule of Law in Uganda on 27th June 2017



Figure 21: Left: Launch of the Rule of Law Club at Taibah High School on 7th August 2017. Right: Launch of the Rule of Law Club at Cavendish University on 28th October 2017.

build consensus on the proposed framework for dialogue by political parties on 20th January 2018 at the Royal Suites Bugolobi under the banner of IPOD, an informal interparty dialogue process initiated under the auspices of the Netherlands Institute for Multiparty Democracy.

- Participate at the Annual Judges Conference which was held from 26th- 29th January 2017 where we presented our perspectives on Real and Perceived Corruption.
- Setting the criteria for those seeking to be nominated as Judges to guide the nomination of names to the Judicial Service Commission for consideration.
- Participate at the High Level Symposium on Safeguards against Torture convened by APT in Geneva on 10th-11th May 2017.
- Serve as a leading guide to the Country on matters to do with the Rule of Lawvi.

vi. Professional Development and Welfare

Issues of members' welfare have been of utmost priority. During the reporting period, the Council focused on the following initiatives:

- **The Remuneration and Taxation of Costs Rules:** Under section 77 (1) (e) of the Advocates Act, the Law Council has the power to make regulation with regard to the scale of fees to be charged by advocates. The scales of fees in the schedules to the Advocates (Remuneration and Taxation of Costs) Regulations were last amended in 1996. Due to inflation, new developments in the law, and advances in technology, the scale of fees needed to be updated. The Council prioritized the amendment of the Regulations and these were presented to the Law Council for their approval.

Under the regulations, the manner of preparing a bill of costs has been modernized. The schedules have been replaced and updated with rates revised upwards. New items for consultation, immigration matters and filing forms with different authorities have been provided for. The schedules have also been widened to cover tribunals and arbitration.

With these amendments in place, the longstanding challenges pertaining to advocates earnings and taxation of costs have been addressed; making billing more clear for both

the Advocates and the clients.

Special thanks go to Adv. Nerima Nelson, Commissioner Sarah Matanda and Ms. Miriam Namutebi for a job well done in providing the necessary technical support to the Law Council.

- **Support towards Setting up of the ULS SACCO:** The Council has encouraged this process and supported its set up to enable member who want to pool their resources to come together and do so. The SACCO will develop relevant products targeting the membership such as the;
 - Housing products for lawyers
 - Young Lawyers Health Insurance Plan
 - Product for young lawyers to support practice related costs like PC renewals
 - Affordable financing to support lawyers who want to establish or expand their law firms.
 - Pension scheme for lawyers
- **Business Development Initiatives through focused engagements:** During the reporting period we engaged the Lands Ministry and Uganda Registration Services Bureau to make the business environment conducive for lawyers.

We also through the clusters focused on initiatives that have the potential to create more work for Advocates. The proposed ULS Arbitration Centre if set up will create not only a new income stream for ULS but as well for Advocates engaged in the practice of arbitration. We also expect that the development of a pool of more chartered arbitrators in Uganda will enable us to position ourselves for the lucrative arbitration practice regionally and internationally

Through the clusters, the work of advocacy for legislation is ongoing and the ULS has sponsored the first bill to Parliament to reform the Trustees Act. This Bill if passed into law will create more opportunities for Advocates in this ever elastic area of law.

- **Project Eliminate Quack Lawyers**

We commenced discussions on how to support the Law Council and the Chief Registrar to join efforts to rid the market of unlicensed practitioners. Additionally,

the ULS website has been designed with a component for checking whether an advocate is in good standing to check and we developed a ULS App which we intend to ask the public to use for this purpose.

- **Member Benefits:** Using the number of ULS members we negotiated good deals for the membership that include: A Lawyers Health and Fitness Evening Club at Legends every Wednesday; and a discount at Fitness Paradise Gym at the Acacia Mall for members.

We slowed down further negotiations because of the poor reception of these benefits by the ULS membership. These include: the Shell Fuel Discount Card for members.

We have also finalized discussion with Stanbic Bank to create specialized products for the members of ULS. The arrangement will see Stanbic Bank offer: an affinity card that will be used for online payments for ULS events and all other payments; the attachment of a relationship manager to each Advocate; access to airport lounges using this card; quick short term financing in hard times.

Accelerated Efforts to Build a Harmonious and Inclusive Society: In addition to the aforementioned professional development programmes, the Council focused on the special interest groups within the ULS membership namely the young lawyers, the women lawyers, the senior lawyers

1. Young Lawyers

- Introduction of the induction programme for Young Lawyers. Whenever the ULS has been notified of the enrollment new advocates, we have ensured that we participate in the process of welcoming the new members into the ULS fraternity.
- The mentorship and leadership programme was re-introduced for the Young lawyers and a database of mentors is being established.
- Established linkages with Huddersfield Law Society to design a tailor made training programme for young lawyers in 2018

2. Female Lawyers

- **The Female Lawyers Committee initiated a mentorship partnership with the LDC.** On 28th

August 2017 during LDC's orientation week, the Committee was invited to share their experiences and tips on how to navigate LDC. LDC has since seen it fit to add the mentorship program to their academic calendar and the female lawyers committee is expected to organize a minimum of three visits to LDC every year.

- The ULS also entered an MOU with DFCU Bank to partner with the Bank in its Women in Business Programme. The Female Lawyers Committee manages this programme on behalf of the ULS and offers training to women in various sectors on set up and management of effective businesses.
- **Women in Law Awards Dinner:** The Committee hosted its annual Awards Dinner under the theme "*strategic partnerships for success*" on 29th September 2017, at the Kampala Serena Hotel.
- **The 1st EALS Inaugural Women Lawyers Conference:** In 2017, the ULS was the proud host of the 22nd EALS Annual Conference and General Meeting and the FLC was called upon to make its contribution to the conference by managing, coordinating and running the EALS inaugural women's conference which was held on 16th November 2017 under the theme "*Future-Proofing the Legal Profession: Challenges and Opportunities for Women in East Africa*". The conference highlighted a) the need for women lawyers to overcome their victim mentality and to actively shape their work environment to retain and advance more women, b) the various opportunities available for women in East Africa, and c) the need for women lawyers to embrace and learn from their male counterparts on how to progress to top positions.
- **Inclusion initiative:** During the year 2017, the FLC embarked on an inclusion initiative intended to reach out to lawyers working in government and share with them the benefits of partaking in ULS events and activities. During the EALS Inaugural Women Lawyers' Conference, these efforts proved to pay off as the 70% of the attendees originated from government entities.

The Council appreciates the work of the Female Lawyers Committee led by Diana Ninsiima Kibuuka.

3. Senior Lawyers

- The ULS also held a Senior Lawyers meeting at Golden Tulip Canaan Hotel themed "Succession

Planning and Retirement". 25 members participated at this meeting.

- **Reintroduction of the Senior Counsel Rank:** The Council engaged the Hon. Chief Justice and the Hon. Attorney General regarding recognition activation of the Senior Counsel Award. The result of this engagement was that the Law Council was requested to implement the recommendations of the report of the committee that had been set to study the defects in Advocates (Special Rank) Regulations S.I 267-8 and to update the regulations and align them with the current times.

The Law Council worked with the Office of the Attorney General and the new *Advocates (Senior Counsel) Regulations No. 6 of 2018* was gazetted on the 2nd March 2018. Consequently, under the new regulations the Chief Justice in line with the new regulations approved 26 names for the grant of the Senior Counsel rank and the first ceremony to activate the rankings was held on the 28th March 2018.

The amendments to the regulations have opened a window for deserving candidates to be ranked as Senior Counsel so that they can be inspired to mentor the profession.

vii. The ULS Building Fund

The matter regarding the ULS House was presented at the last AGM held on 1st April 2017 and the General Assembly mandated the ULS Council to consider the proposed commencement of constructing the ULS and report to the membership with recommendations through an Extra Ordinary General Meeting (EGM). The Council through the Investment Committee studied the proposal and generated recommendations at its meeting held on 4th July 2017. On 9th November 2017, the ULS held an EGM with the main objective being to report and to strategize on the way forward in raising funds for the proposed ULS House; among other things. In this regard after considering and receiving the Council report, the meeting resolved that each ULS member shall open a ledger and contribute UGX 4,200,000 (Four Million Two Hundred Thousand Shillings Only) towards the ULS House building project over a period of two years.

The Council is also engaging other stakeholders with a view of finding additional funding so that we can lower the burden on members who may not be able to afford payment of the agreed fee. It is however

important that we commence building on the 1st July 2018.

The Council appreciates the members of the Investment Committee for a job well done and we thank many members who have opened up their ledger accounts and are making their contribution to the ULS House.

viii. ULS Litigation Interventions

In 2017 in line with our new Strategic Plan and our statutory mandate, the ULS returned to the public interest litigation space as a major player as demonstrated by the following cases filed;

1. **Miscellaneous Cause No. 243 of 2017, Uganda Law Society vs. Kampala Capital City Authority & The Attorney General of Uganda (Trade Licensing Act Case).** This is an application for judicial review filed in the High Court of Uganda on 28th July 2017. The application challenges the legality of the requirement of law firms to procure annual trading licenses under the Trade (Licensing) (Amendment of Schedule) Instrument No. 2 of 2011 in addition to the Certificate of Approval of Chambers under the Advocates Act Cap 267, and the attempts by KCCA to enforce the provisions of the Instrument.

Status: Interim order issued against the Respondents on the 11th October 2017 *vide* Miscellaneous Application No. 534 of 2017, *Uganda Law Society vs. Kampala Capital City Authority & The Attorney General of Uganda*, pending the determination of the application for a temporary injunction *vide* Miscellaneous Application No. 533 of 2017, *Uganda Law Society vs. Kampala Capital City Authority & The Attorney General of Uganda*.

2. **Constitutional Petition No. 52 of 2017, Uganda Law Society vs. Attorney General of Uganda (Independence of the Judiciary Case)**

The petition was filed in the Constitutional Court of Uganda on the 29th December 2017. The petition challenges the constitutionality of Sections 9 (1), (2), (5), and 11 (3) (a) of the Public Finance Management Act, 2015 in respect of the budget of the Judiciary as a self-accounting institution, the constitutionality of Section 10 of the Budget Act, 2001, as well the budgetary process in dealing with the budget of the Judiciary and allocation of inadequate resources to the Judiciary as an independent Arm of the State.

3. **Constitutional Petition No. 03 of 2018, Uganda Law Society vs. Attorney General of Uganda (Age Limit Case)** The petition was filed in the Constitutional Court of Uganda on 15th January 2018. The petition challenges the constitutionality of certain provisions of the Constitution (Amendment) Act 2018, to wit Articles 3, 8, 10, and the manner of proceedings at the floor of Parliament in passing of the Constitution (Amendment) Bill (No. 2) 2017, as well as the acts of security forces in entering Parliament, assaulting, arresting and detaining members of Parliament.

ix. Strengthening the Governance Structures of the ULS

In 2017, as recommended by the external auditors, the ULS Council operationalized the internal audit function at the ULS Secretariat to provide professional guidance and oversee the financial reporting functions and the system of internal controls and compliance to policies; while ensuring compliance with the law.

In execution of this recommendation, an internal auditor was recruited and has since developed an approved annual audit plan.

In November 2017, the Council in pursuance of its oversight mandate considered and approved

the following policies which are already being implemented by Management.

- The Human Resource Policy;
- The Financial Procedures and Policies Manual;
- The Internal Audit Manual; and
- The Council Charter which was reviewed and updated to take into account developments arising from the new Strategic Plan.

x. Strengthening the Secretariat

Following the launch of the Strategic plan, the Council embarked on restructuring the Secretariat by including additional positions intended to ensure efficiency and better output. The office of the Executive Director was phased out and the CEO office with a more enhanced job description. The new position was advertised and Mrs. Joyce Nalunga Birumumaaso was appointed to the position.

We have as well put in place some new positions such as the Rule of Law Officer as a means of realigning the ULS Secretariat to the new Strategic Plan. We are optimistic that under the leadership of Joyce Nalunga Birumumaaso, the ULS Secretariat will go a notch higher in performance and coordination.

Professional and Business Development of Members Activities

Through the Professional Development and Members Affairs Department, the ULS conducted a number of professional and personal development activities to fulfill this objective. Activities undertaken included:

1. **CLE Trainings:** The Department planned and conducted 40 legal educational seminars in total and these included 3 Bar-Bench Forums, 1 Young Lawyers' event, 17 Seminars conducted in partnership with other institutions and 4 upcountry trainings in Arua, Jinja, Fort portal and Gulu. The training calendar was as follows:

No.	CLE EVENTS CONDUCTED	DATE
1	Opening of the New Law Year	30 th January 2017
2	Litigation Practice & New Trends	31 st January 2017
3	Increasing the trust & Integrity Quotient	17 th February 2017
4	Pro – Bono Day	24 th February 2017
5	Emerging Trends in Family Law Jurisprudence	3 rd March 2017
6	Understanding the Electricity sector in Uganda	21 st March 2017
7	1 st Annual Law Conference	30 th – 31 st March 2017
8	Pre – AGM & AGM	31 st March – 1 st April 2017

9	Financial Law & Practice: An Update	25 th April 2017
10	Emerging Trends in Intellectual Property Rights	23 rd May 2017
11	Shaping the Future: E- Government Services Simplified	18 th May 2017
12	Course on Leadership Negotiation & Management skills for a lawyer (Arua)	14 th June 2017
13	Course on Leadership Negotiation & Management skills for a lawyer (Jinja)	16 th June 2017
14	Negotiating, Drafting & Managing Commercial Contracts	22 nd June 2017
15	Regional & International Courts & Tribunals	4 th July 2017
16	Oil & Gas Law	27 th July 2017
17	Course on Leadership Negotiation & Management skills for a lawyer (Fort Portal)	16 th August 2017
18	Taxation of costs & Remuneration of Counsel	13 th September 2017
19	Open Day / Young Lawyers Training	20 th September 2017
20	Senior Lawyers' Forum	27 th September 2017
21	10 th Annual Rule of Law Day	6 th October 2017
22	Provision of Pro – Bono Services training	27 th October 2017
23	Practice Management Training	7 th & 8 th November 2017
24	Current Trends in Commercial Arbitration	12 th December 2017
25	Annual Lawyers' Ball / Dinner	15 th December 2017
OTHERS HELD		
	Sports / Fun Day	26 th August 2017
	Bar – Bench Forum (Jinja)	7 th June 2017
IN PARTNERSHIP		
1	Optimum Resource utilization for career excellence (Mbarara)	25 th January 2017
2	Role of a lawyer under the companies Act	21 st February 2017
3	Sharpening your Trial Advocacy Skills (Gulu)	4 th – 7 th April 2017
4	Agency Banking Conference	27 th June 2017
5	UN Guiding Principles (EALS)	27 th June 2017
6	Trial Advocacy Training	31 st July – 4 th August 2017
7	IBA Annual Conference	8 th – 13 th October 2017
8	Technology & Innovation Law Colloquium	19 th & 20 th October 2017
9	22 nd EALS Annual Conference & AGM	17 th & 18 th November 2017
	• Young Lawyers' Conference	15 th November 2017
	• EAC (HUB)	15 November 2017
	• Women Lawyers' Conference	16 th November 2017
	• Leading Law firms Forum	16 th November 2017
	• In- House Counsel Breakfast	17 th November 2017

2. **Members Annual Events:** The Department oversaw the planning and commemoration of different ULS annual events which included the New Law year Day, Annual Law Conference, Annual General Meeting, the Annual Sports Day, the Annual Female Lawyers Dinner, the Annual Rule of Law Day, the Members' Open Day, Annual Lawyers' Ball, and an Extra Ordinary General Meeting which was held in November 2017.

Additionally, the Department planned a senior lawyers' forum for members with over 25 years in practice; the EALS young lawyers' conference, female lawyers' conference; an In-House Counsel

breakfast meeting; a Female Lawyers training titled 'Shaping our future: e- government services simplified'; as well as CLE trainings on UN Guiding Principles on Business and Human Rights (Organised by EALS), Agency Banking (organised by Stanbic bank), Provision of Pro Bono services in Uganda (organised by the Law Council); and Bar-Bench forums in Mbarara, Jinja, and Mbale. The Department also held 10 *Latest in the Law* series and attended 4 sessions of enrolment of new advocates at the High Court. Each of these events were well attended by the ULS Membership.

3. **ULS Specialised Clusters:** In support of the ULS Cluster's system, the Department offered administrative support to different ULS knowledge clusters and task force teams namely: the Land law cluster, Environmental law cluster, Labour law and retirement benefits cluster, Human rights, constitutionalism and governance cluster, Criminal law cluster, Commercial and business law cluster, Media and ICT cluster, Family law cluster, Intellectual property law cluster, Tax and Revenue law cluster, EAC cluster, Finance and Banking cluster, International law cluster, Construction law cluster, Health and the law cluster, Anti-torture team, Arbitration cluster and the ULS litigation team.

4. **Membership:** In the review period, 2616 members subscribed for ULS membership as at 15th December 2017. 249 of these were new members who were enrolled in that year.

5. **Member Benefits:** To facilitate members' welfare, the Department undertook negotiations for medical insurance for members with IAA Resolution, a subsidized fuel package with VIVO Energy Uganda (formerly Shell Uganda) and a discounted Gym membership with Paradise Fitness Centre.

6. **ULS Awards:** In 2017, the ULS Executive Council decided that the ULS should start awarding members who had distinguished themselves in their careers or service to the legal fraternity. Subsequently, a committee was constituted to determine the categories and criteria for qualification of the inaugural Uganda Law Society Awards. The Committee came up with four categories namely;

1. **The Distinguished Service Award** which is a prestigious award given to members with over 25 years of excellent legal practice. The awardee is given an award, inducted into the ULS wall of fame and signs the ULS Roll of Honour.

2. **The Distinguished service in the Administration of Justice Award** which is given to members of the Bench who swiftly handle matters before them.

3. **The Distinguished Service in the promotion of legal Education Award** which is awarded to academics and institutions which promote legal education.

4. **The Uganda Law Society Human Rights Award** which is awarded to individuals who fight for the rights of other.

The inaugural awards were held on the **31st of March 2017** in Entebbe at a cocktail hosted by the ULS. The following recipients of the awards were carefully selected by the committee after long deliberations and consideration.

- **Mr. Godfrey Lule, Prof. Fredrick Ssempebwa and Mr. John W. Katende** were the inaugural recipients of the Distinguished Service Award for their excellent legal practice and numerous achievements during their career.
- **Hon. Justice John Wilson Kwesiga and Hon. Justice Stephen Mubiru** received the Distinguished Service in the Administration of Justice Award.
- **Hon. Justice Solome Balungi Bossa** received the **Uganda Law Society Human Rights Award**.
- **Prof. George Kanyeihamba** received the Distinguished Service in the promotion of Legal Education Award.

Members of the ULS welcomed the idea of having annual awards and requested that for the next Awards, the entire Law Society membership should be involved from nominating to selecting the candidates.

In 2018, another Committee was constituted with representation from the ULS Executive Council, one past president and the Law Council. The Committee developed new criteria for the awards and even added five (5) new categories to enable more members to participate in the process. It was also decided by the Committee that the period of evaluation should be 2016/2017.

The Nomination Forms were sent out to members of the Uganda Law Society and those who matched the criteria were duly nominated after careful consideration by the Awards Committee. The top three nominees in each category were selected and their names forwarded to the Law Council for final vetting.

The Awards Committee then handed the voting platform over to PricewaterhouseCoopers Ltd to monitor, tally the votes and ensure that the process was fair, transparent and without interference. Over 500 lawyers actively voted and the winners were

announced at the ULS Awards Gala Dinner on **28th March 2018** by PwC.

1. Outstanding Commercial Law Lawyer was won by **Phillip Karugaba**
2. Outstanding Criminal Defense Lawyer was won by **David F.K. Mpanga**
3. Outstanding Public Interest Litigation Lawyer was won by **Isaac Ssemakadde**
4. Legal Department of the Year was won by **Uganda Revenue Authority**
5. ULS Cluster of the Year was won by the **Intellectual Property Law Cluster**
6. ULS Human Rights Award was won by **Ladislaus Rwakafuuzi**

7. Distinguished Service in the promotion of Legal Education was won by **Prof. Frederick Jjuuko**
8. Distinguished Service Award (Roll of Honour) was won by **Robert Okalang**.
9. Distinguished Service in the **Administration of Justice** was awarded to the **Hon. Lady Justice Stella Arach Amoko**. This was based on the results of the Judiciary Scorecard where more than 2000 court users participated.

The ULS awards should become part of our culture to honour our outstanding members every year.

Legal Aid and Pro Bono Update

In the reporting period, the Legal Aid and Pro Bono Services Department focused on provision of legal aid and advisory support services through the following special projects:

- a) **Violence against Women and Girls (VAWG)** which is a UN Women funded 27 months (2016 - 2018) initiative aimed at enhancing access to justice (through legal aid and referral services) for Women and Girls who experience gender based violence. The Project areas are Gulu, Kitgum, Pader and Kamuli. Specific interventions undertaken were legal advice, mobile legal aid clinics in areas not yet accessed by the Legal Aid Project, training community paralegals, radio talk shows and production of IEC Materials on VAWG, as well as documentation of challenges and gaps in the justice sector to inform advocacy for improved legal services for women and girls.
- b) **The Oil and Gas Project;** an initiative funded by the Norwegian Bar Association to enhance capacity of the target community to protect their legal and human rights through community sensitization, stakeholder trainings, publication of IEC Materials, lobbying and advocacy for people affected by the Oil and Gas related developments in Buliisa, Hoima and Masindi Districts.
- c) **The Enhancing Access to Justice for Refugees Project;** an initiative that targeted approximately 1,400,000 refugees in West Nile with support from the Office of the United Nations High Commissioner for Refugees. Specific interventions mainly in the selected settlements

(Bidibidi, Imvepi, Lobule and Rhino) included: Community paralegal trainings; production of IEC Materials, legal representation in Courts of Law; Alternative Dispute Resolution (ADR); Organizing legal/human rights awareness sessions in refugee settlements (targeting women, girls, men and boys); and Staff and stakeholder trainings relevant to immigrants and refugees on human rights and refugee law protection, statelessness, national and international laws affecting refugees/immigrants.

- d) **The Democratic Governance Facility funded Legal Aid Project** intended to enhance access to justice for indigent, vulnerable and marginalized groups of people in Uganda through Legal Aid Provision. This initiative was implemented in 4 ULS legal aid Clinics located in Mbarara, Soroti, Moroto and Arua that serve a total of 26 districts. Interventions included: legal representation of the project's target beneficiaries including inmate in courts of law; ADR; establishment of a toll free call centre, community sensitization through mobile legal aid clinics, radio spot messages; printing, dissemination and distribution of IEC materials.
- e) **The Supporting Inclusive Resource Development in East Africa (SIRD) Project;** a 5 year initiative conducted by the ULS in partnership with the Canadian Bar Association with financial support from Global Affairs Canada (GAC). The project focus is in East Africa-- working closely with the law societies in Kenya, Uganda and Tanzania including the East African Law Society, to foster

sustainable economic growth for East Africans, particularly women and vulnerable groups affected by extractive industries. The project is intended to improve the target communities appreciation of the laws and legal rights pertaining to the extractives industry and how these affect women; empowerment of communities, especially women to increase their ability to engage in decisions that impact their rights; and enhanced collaboration among stakeholders on gender-sensitive initiatives that contribute to improving the quality and administration of the regulatory frameworks supporting the Extractive Industries.

e) The Prison Decongestion Outreach Program conducted by our legal aid clinics of Luzira, Masindi and Kabale.

In 2017, the Legal Aid Project registered a percentage increase of 64% in terms of clients attended to by the Project; thereby bringing the total number of clients to 52992 from 32410 in 2016. This is attributed to increased strategic engagements and partnerships with key stakeholders in the access to justice arena, additional special projects taken on by the ULS Legal Aid Project to foster access to justice, enhanced community justice mechanisms using community volunteers as well as increased participation at awareness creation sessions in form of public exhibitions held by other institutions including partners in JLOS and Legal Aid Service Providers Network.

Rule of Law Activities Update

During the period under review, the ULS through the Rule of Law Department undertook a number of activities to contribute to strengthening Rule of Law frameworks and to promote and protect Human Rights in Uganda. These included:

a) Contribution to law reform processes by generating ULS views/position papers on Bills before Parliament. The Bills were allocated to relevant ULS specialised Clusters which the Department liaised with to generate ULS positions on these bills.

Furthermore, concerning law reform, the Department which also served as the Amnesty Law Project Secretariat, coordinated and administered the last phase of a multi stakeholder initiative led by the ULS to ensure domestic accountability for atrocities or crimes in post-conflict Uganda. This four-year initiative was established to review the Amnesty Law and to propose reforms to ensure that this law promotes and protects principles of natural justice and accountability, human rights as well as provides adequate redress and reparation to victims. The Project goal was to develop a comprehensive victim-inclusive model Law on Amnesty which could be proposed to Government for consideration in improving the law. The Project which came to a close in June 2017 was implemented by four main project partners (the Uganda Law Reform Commission, Law Development Centre, the

Justice and Reconciliation Project and the ULS) in consultation with the Justice, Law and Order Sector. This culminated in development of a comprehensive report following country wide consultations on the current Amnesty law, its application and any gaps that need to be addressed. The findings and recommendations received from these stakeholder consultations informed the development of a victim inclusive Amnesty Model Law.

b) The Department also generated four quarterly reports on the State of the Rule of Law in Uganda; which highlighted Rule of Law issues that prevailed during each Quarter, and offered legal analyses of these issues with specific recommendations to relevant State and non State stakeholders. Through the ULS President, follow ups on issues raised and recommendations offered were made with the relevant stakeholders. The report was also disseminated widely through other forums to promote civic awareness and engagement on issues raised.

c) Additionally, as part of its new Rule of Law programme, the ULS commenced its first ever Rule of Law Clubs initiative. This entailed reaching out to Secondary Schools and Universities to set up Rule of Law clubs. This entailed visiting each school, making presentations on the Rule

of Law and launching a Rule of Law club in each institution. 25 Rule of Law Clubs (in 18 Schools and 7 Universities) have so far been launched.

- d) Launch of the Coalition In Support of The Independence of The Judiciary (CISTIJ) Sheraton Hotel 26th April 2017

In line with its statutory mandate to assist Government and the courts in all matters affecting legislation, administration and practice of law in Uganda, the Uganda Law Society engaged other like-minded institutions to come together and combine efforts to push for an effective coalition to push for a strong and independent judiciary. The coalition is chaired and hosted by the Uganda Law Society and comprised of six other members including the Legal Aid Service Providers Network (LASPNET), the Centre for Public Interest Law (CEPIL), Chapter Four Uganda, the Anti Corruption Coalition Uganda (ACCU), the Foundation for Human Rights Initiative (FHRI) and the Uganda Association of Women Lawyers (FIDA U).

This coalition is focused on advancing issues pertaining to efficiency of the courts and advocate for critical deliverables such as ensuring that the Judiciary enjoys autonomy as prescribed by law, delivers on its constitutional mandate.

The Key Objectives of the Coalition:

- a) **Watching the Judicial Appointment Process:** The Coalition shall watch the processes for appointment and promotion of judicial officers and advise on relevant reforms to ensure that only competent judicial officers are appointed.
- b) **Judicial Accountability:** The Coalition will review the performance of the Judiciary in execution of its duties and highlight areas for improvement to ensure access to quality and timely judicial services as well as boost public confidence in the Judiciary.
- c) **Combating Judicial Corruption:** The cancer of judicial corruption cannot be adequately addressed without an elaborate and intensive strategy involving all the key stakeholders.
- d) To advocate and advise on necessary administrative, policy and legal reforms to promote a professional Judiciary that is well trained and well compensated. This will ensure quality in delivering of Judgments/orders/rulings. A group of officials that start work on time.

In 2017, the coalition focused on the following immediate and very specific demands;

To The new Executive

- Tabling the Administration of Justice Bill before Parliament.
- Allocation of more resources in the Budget towards the Judiciary.
- Respect and support the Judiciary by abiding to decisions made by the Judiciary even if they are unpleasant to the State.
- Introduce constitutional amendments to enable the Chief Justice to head the Judicial Service Commission and reforms on the Constitutional Court.

To the Parliament

- Parliament should exert pressure to ensure the Minister tables the Administration of Justice Bill before the close of this parliamentary year.
- Open up the vetting process for the appointees to the Bench
- Make laws that promote the independence of the Judiciary.
- Ensure that the Budget is increased in line with the strategic plan of the Judiciary and that more Judicial officials are appointed to clear off the case backlog.

To the Judiciary

- Deal with corruption and internal inefficiencies.
- Embrace the performance measurement tool and the Judicial Scorecard tool that CISTIJ will roll out through one of the Coalition partners.

Several meetings have been organized to undertake advocacy to attend to the issues identified by CISTIJ.

e) Launch of the IBA Compact on Judicial Corruption

The ULS was the second body in Africa to launch the IBA compact on Judicial Corruption on the 31st March 2018. The launch was presided over by the Chief Justice - Bart Katureebe who together with the Attorney General - William Byaruhanga, the Director of Public Prosecutions Hon. Justice Mike Chibita together with the Deputy Speaker Jacob Oulanyah signed the compact at the Pre AGM meeting on 31st

March 2018 as their commitment to fight judicial corruption.

f) Establishment of the Anti Torture Legal Team

The ULS Quarterly Rule of Law Reports have profiled rising cases of torture by the police and military personnel against citizens. Whereas several recommendations had been made in our rule of law reports to curb this illegality, the concerned authorities have not taken a firm response to deal with this matter.

In line with our statutory mandate to assist the public on this matter we invited interested Advocates to join a pool of lawyers to offer pro-bono legal services to victims of torture by instituting both civil and criminal proceedings against individual officers involved.

More than 20 advocates have registered and are on standby to institute proceedings against the very individuals who have performed acts of torture in their individual capacities.

g) Public Interest Litigation

In 2017 the ULS undertook the following public interest cases:

1. Miscellaneous Cause No. 243 of 2017, Uganda Law Society vs. Kampala Capital City Authority & The Attorney General of Uganda.

This is an application for judicial review filed in the High Court of Uganda on 28th July 2017. The application challenges the legality of the requirement of law firms to procure annual trading licenses under the Trade (Licensing) (Amendment of Schedule) Instrument No. 2 of 2011 in addition to the Certificate of Approval of Chambers under the Advocates Act Cap 267, and the attempts by KCCA to enforce the provisions of the Instrument.

Prayers: The application seeks for a certiorari and prohibition order, to respectively quash the amendment and restrain KCCA and other local authorities from enforcing the provisions of the Instrument against law firms.

Status: Interim order issued against the Respondents on the 11th October 2017 vide Miscellaneous Application No. 534 of 2017, Uganda Law Society vs. Kampala Capital City Authority & The Attorney General of Uganda, pending the determination of the application for a temporary injunction vide Miscellaneous Application No. 533 of 2017, Uganda Law Society

vs. Kampala Capital City Authority & The Attorney General of Uganda.

Advocates on Record for the ULS: MMAKS Advocates - Counsel Timothy Masembe Kanyerezi

2. Constitutional Petition No. 52 of 2017, Uganda Law Society vs. Attorney General of Uganda.

The petition was filed in the Constitutional Court of Uganda on the 29th December 2017. The petition challenges the constitutionality of Sections 9 (1), (2), (5), and 11 (3) (a) of the Public Finance Management Act, 2015 in respect of the budget of the Judiciary as a self-accounting institution, the constitutionality of Section 10 of the Budget Act, 2001, as well the budgetary process in dealing with the budget of the judiciary and allocation of inadequate resources to the Judiciary as an independent arm of the State.

Prayers: The petition seeks for the following declarations and orders: -

- a) That the Court declares Sections 9 (1), (2), (5), & 11 (3) (a) of the Public Finance Management Act, 2015 is inconsistent with and in contravention of Article 155 (2) & (3) of the Constitution in as far as they grant the Secretary to the Treasury powers to issue directives and instructions to all accounting officers including the accounting officer of the Judiciary.
- b) That the Court declares that the act of the Minister of Justice and Constitutional Affairs in approving the budgetary framework of the Judiciary contravenes Articles 128 (1) & 155 (2) of the Constitution.
- c) That the Court declares that the act of allocating grossly inadequate resources to the Judiciary, rendering it unable to effectively execute its constitutional mandate contravenes Article 128 (3) of the Constitution.
- d) That the Court declares that subjecting of the Judiciary's budget to budget cuts is inconsistent with Articles 126 (2) (b) & 28 (1) of the Constitution.
- e) That the Court declares Section 10 of the Budget Act, 2001 as inconsistent with Articles 128 (1), (2), (3), 150 (1), 79 (1) and 155 (2) & (3) of the Constitution in as far as it has hindered the legislation of the Judiciary Administration Bill.

f) That the Court declares that the actions of the Legislature and the Executive in failing or neglecting to implement the Judiciary's constitutional and self-accounting status by the enactment of appropriate laws, or otherwise are inconsistent with and in contravention of Articles 128 (1), (2), (3), 150 (1), 79 (1) and 155 (2) & (3) of the Constitution.

g) That the Court orders: -

- The Executive presents the Judiciary Administration Bill to Parliament within one month from the date of the judgment of the Court.
- The Executive to comply with Article 155 of the Constitution.
- A permanent injunction restraining the Secretary to the Treasury from issuing budget circulars or any other related orders or requirements to the Secretary to the Judiciary.
- That the Secretary to the Judiciary reflects the priorities in the Judiciary Strategic Development Investment plans in budget estimates submitted to the President.
- That the Respondent establishes formal mechanisms for submission of the budget estimates of the Judiciary to the President within one month from the date of judgment.
- That the Respondent files in the Court a statement of compliance with the provisions of the Constitution in the budgetary process every financial year for the next five (5) years.

Status: The petition is pending the response of the Attorney General and scheduling between the parties before proceeding to trial.

Advocates on Record for the ULS: Counsel Ssempebwa Fredrick SC. (lead Counsel), and Counsel Ogalo Dan Wandera.

3. Constitutional Petition No. 03 of 2018, Uganda Law Society vs. Attorney General of Uganda .

The petition was filed in the Constitutional Court of Uganda on 15th January 2018. The petition challenges the constitutionality of certain

provisions of the Constitution (Amendment) Act 2018, to wit Articles 3, 8, 10, and the manner of proceedings on the floor of Parliament in passing of the Constitution (Amendment) Bill (No. 2) 2017, as well as the acts of security forces in entering Parliament, assaulting, arresting and detaining members of Parliament.

The petition seeks for the following declarations and orders: -

- (a) A declaration of Article 8 of the Constitution (Amendment) Act 2018 in extending the term of the 10th Parliament to be unconstitutional and inconsistent with and in contravention of Articles 1, 8A, 77 (4) and 96 of the Constitution.
- (b) A declaration of Article 10 of the Constitution (Amendment) Act 2018 which extends the term of the current local government councils to be unconstitutional and inconsistent with Articles 1 and 8A of the Constitution.
- (c) A declaration of Article 8 of the Constitution (Amendment) Act 2018 in creating a divergence in the presidential and parliamentary terms of office and the time for holding the respective elections to be unconstitutional and inconsistent with and in contravention of Articles 1, 8A, 105 (1) and 260 (1) (f) of the Constitution.
- (d) A declaration of Article 3 of the Constitution (Amendment) Act 2018 as undermining the sovereignty and civic participation of the people of Uganda, and unconstitutional and inconsistent with Articles 1, 8A, 38 and 105 (1) of the Constitution.
- (e) A declaration that Articles 8 and 10 of the Constitution (Amendment) Act 2018, and the act of Parliament in proceeding on a Private Member's Bill whose effect is to authorize payments to the 10th Parliament and the current local government councils after expiry of their initial five-year term, are unconstitutional and inconsistent with and in contravention of Article 93 (b) of the Constitution.
- (f) A declaration that the actions of security officers in entering Parliament, arresting, detaining and assaulting Members are unconstitutional and contravene Articles 23, 24 and 29 of the Constitution.

(g) A declaration that the entire process of tabling, consulting, debating and passing of the Constitution (Amendment) Act 2018 by Parliament is unconstitutional and inconsistent with and in contravention of Articles 1, 8A, 29, 38, 69 (1), 72 (1), 73 and 79 of the Constitution.

(h) A declaration that the inclusion of the extension of the terms of the 10th Parliament and the current local government councils in the Constitution (Amendment) Act 2018 without consultation with the electorate and following due process is unconstitutional and contravenes Articles 1, 8A and 259 (2) (a) of the Constitution.

(i) A declaration that the passing of the Constitution (Amendment) (No. 2) Bill 2017 at the second and third reading without the separation of at least fourteen sitting days

is unconstitutional and inconsistent with Articles 1, 105 (1), 260 (2) (b) & (f) and 263 (1) of the Constitution.

(j) An order that Parliament enacts a law to operationalize Chapter Eighteen of the Constitution elaborating the procedure of passing Bills amending the Constitution within 2 years from the date of the Court's judgment.

Status: The hearing of the petition was scheduled commence on the 4th April, 2018 before the Constitutional Court sitting in Mbale.

Advocates on Record for the ULS: Counsel Ogalo Dan Wandera (lead Counsel), Counsel Caleb Alaka, and Counsel Jude Byamukama.

Administrative Structures

a) The Rule of Law Department

The Rule of Law Department of the ULS was established to replace the Policy, Research and Advocacy Department) is specifically tasked to execute Strategic Objective 3. The Department which was renamed in 2017 following the launch of the new ULS Strategic Plan (2017 – 2021) has since undertaken additional interventions to advance the Rule of Law in Uganda. The Department works closely with the ULS Rule of Law Advisory Panel, the ULS Rule of Law and Governance Cluster as well as mainstream ULS Committees namely; the Rule of Law and Strategic Litigation Committee, the Research and Publications Committee and the Legislation Committee.

b) The Legal Aid and Pro Bono Services Department

In line with its mission to promote access to justice, the ULS through the Legal Aid and Pro Bono Services Department worked to promote access to justice for indigent, vulnerable and marginalized persons in Uganda. The Department which works closely with the ULS Legal Aid and Pro Bono Services Committee offered legal representation and advisory services to vulnerable men, women and children across the

country through its 12 legal Aid Clinics/offices in Kampala, Mbarara, Kabale, Kabarole, Masindi, Arua, Gulu, Soroti, Jinja, Luzira, Moroto and Patongo. Other key actors the Project works with include the Justice, Law and Order Sector specifically through the District and Regional chain linked Committees (comprising representatives from the Judiciary, Police, Prisons Service, the District local governments etc...). This is done through consultations, close collaboration and joint implementation of access to justice programmes.

Additionally, through its Pro Bono Scheme, the Department worked with the wider ULS membership to offer free legal services to the less privileged in our society.

c) The Professional and Members Affairs Department

In implementation of its activities, this Department worked closely with 4 ULS Committees namely: the Professional Development and Members Affairs Committee, the Female Lawyers Committee, the Young Lawyers Committee and the Membership Welfare and Social Affairs Committee.

The Department also registered some achievements in the review period. These include

- (1) Financial sustainability of CLE Programmes – most of which broke even – save for upcountry events;
- (2) Widened & deepened partnerships with institutions offering legal professional development courses e.g. the Judiciary, ICSA, INSPIRE International and GLEONID for the benefit of the ULS Membership;
- (3) Increased involvement in activities of accredited law faculties across the country – which entailed mentorship and sensitization of students on legal issues;
- (4) Increased member involvement in CLE activities due to continuous information flow;
- (5) Improved partnership with different law firms and clusters which are interested in hosting CLE workshops, e.g. SIGNUM Advocates on ICT colloquium;
- (6) Creation and increased rapport and collaboration with the Regulator (Law Council) which was always ready and willing to participate in events and support the ULS to accredit our adhoc trainings;
- (7) Increased members awareness on the CLE accreditation procedures/processes; and

(8) Increased signups for ULS membership due to continued reach out to more lawyers to become members. This is attributed to the good leadership and guidance of the Management team and Council.

Statistics show a 20% increase from 60% in all free of charge CLE events attendances more especially young lawyers who cannot afford the trainings that have to be paid for.

d) The Finance and Administration Department

The Department had a very busy year dealing with management of activities relating to increased numbers and demand by the membership through the robust implementation of the following policies introduced in 2017.

1. The Human Resource Policy.
2. Financial Procedures and Policies Manual.
3. Internal audit manual.
4. Council Charter was reviewed to take into account developments arising from the new strategic plan.

Following a successful audit process, the ULS received a Financial Reporting Award (FIRE) for the year 2017 from the Institute of Certified Public Accountants Uganda.

Nomination and Appointments of ULS Representatives to Various Boards and Statutory Bodies

NO	INSTITUTION	REPRESENTATIVE	YEAR OF COMMENCEMENT
1.	Anti-Pornography Committee	Charles Dalton Opwonya	2015
2.	Committee on Legal Education and Training (CLET)	Daniel Ruhweza	2015
3.	Mildmay Uganda	John Mugalula	2015
4.	St. Augustine International University Council	John Oscar Kihika	2015
5.	Makerere University Appointments Board	Jude Mbababali	2015
6.	Media Council	Ms. Assumpta Kemigisha	2015
7.	The Technical Committee on the Licensing of Pollution	Muhumuza Mugimba Moses	2015
8.	Legal Aid Clinic Advisory Board/LDC	Musa Modoi	2015
9.	Capital Markets Authority Board	Nelson Nerima	2015-2017
10.	Task Force to Amend the Evidence Act	Annet Mutabingwa	2016
11.	Judicial Service Commission	Ruth Sebatindira Noarah Matovu	2016

12.	Kampala Capital City Authority	Allan P. M Nshimye	2017
13.	Law Council	Bruce Kyerere Joyce Nalunga Birimumaso	2017
14.	Representative to the Pan Africans Lawyers Union	Bruce Kyerere	2017
15.	Audit Committee of Kyambogo University	Fredrick .K. Sentomero	2017
16.	Technical working group On The Review of The Arbitration And Conciliation Act, Cap.4	Joseph Matisko	2017
17.	Bar Course Advisory Board	Mbabazi Mohammed	2017
18.	The National Building Review Board	Milton Ocen David Kagwa	2017
19.	Judicial Service Commission	Norah Matovu Winyi Ruth Ssebantidira	2016

ULS Events

1. Opening of the New Law Year

On 30th January 2017, members of the legal fraternity convened at the High Court grounds to commemorate the opening of the New Law Year. The event was presided over by the Vice President of the Republic of Uganda who was the Guest of Honour. Also in attendance were dignitaries from Parliament and the Judiciary including the Rt. Hon. Speaker of Parliament, the Hon. Chief Justice, the Hon. Deputy Chief Justice, Justices of the Supreme Court and the Court of Appeal, the Hon. Principal Judge, Judges of the High Court, Registrars and Magistrates. Also present were representatives from other institutions involved in the justice system in Uganda; including the Attorney General, the Solicitor General, the Commissioner General of Prisons, Inspector General, Director of Public Prosecutions, Administrator General, Registrar General, Ministers, Diplomats and Religious Leaders.

The ceremony featured remarks from the ULS President, the Attorney General, the Hon. Minister of Justice & Constitutional Affairs, the Hon. Chief Justice of Uganda and finally the His Excellency the Vice President.



Figure 22: Opening of the New Law Year on 30th January 2017

2. The Annual Pro Bono Day

The 6th ULS Annual Pro Bono Day was commemorated on 24th February 2017 in the 9 regions of operation of the ULS Legal Aid Project across the country; under the theme ‘Access to Justice for All’. 2748 clients received on-spot legal assistance that day from 1087 Advocates at the different commemoration venues which included the Railway grounds in Kampala, Boma Grounds in Fort Portal, Busoga Square in Jinja, Nebbi Mayor’s Gardens in Arua and the Legal Aid Project Offices in Soroti, Mbarara, Gulu, Masindi and Kabale. Case files were opened for clients and follow ups were subsequently made with each advocate to ensure that cases progressing smoothly.



Figure 23: The Hon. Justice Remy Kasule addressing participants at the Pro Bono Day celebrations in Kampala.



Figure 24: Advocates interviewing legal aid clients at the Pro Bono Day celebrations in Kampala

3. Annual Law Conference

The ULS first ever ULS Law Conference was held from 30th - 31st March 2017 under the theme: “*The Future of the Legal Profession: Unpacking the Opportunities and Challenges*”. The objective of this Conference was to discuss new trends in the profession that are relevant to every professional and to provide a platform to critically assess challenges affecting the legal profession and to advise on solutions to address the same. The two-day programme featured presentations and interactive panel discussions on the future of the legal profession and how to unlock the existing opportunities and address challenges. Over 400 legal practitioners and key international and local representatives from the Commonwealth, Academia, Legal practice, Civil Society and the Media participated at this event.

The conference received keynote addresses on the following areas:

1. The Role of Technology in growing the Legal Profession.

2. The Entrance of International law firms and the Future of the Legal Profession.
3. Enhancing Commercial Law Practice in Africa: View of the Africa Legal Support Facility (ALSF)

The Conference also featured presentations on broad areas covering Oil and Gas, Technology and the Law and Public Capital; particularly addressing prospects for legal practitioners in the sectors mentioned. Panel discussions were held on areas including Technology & Business Law, Legal Practice, Public Interest Law and as well as interactive fora between legal practitioners in the public and private sectors, senior lawyers and young lawyers and women lawyers.

Besides generating recommendations, the Conference provided a valuable opportunity for networking and further cooperation between the faculty and participants.

4. The ULS Annual Conference and General Meeting

On 31st March 2017, the ULS held its Annual Pre-AGM Conference at the Imperial Resort Beach Hotel Entebbe under the theme: “Combating Judicial Corruption: The keys to an effective judicial system”. The conference received presentations from distinguished panelists namely: the Honourable Justice Remy Kasule who is Justice of Court of Appeal and Chairperson of the Law Council, Hon. Katuntu Abdu - Member of Parliament and Shadow Attorney General in the Parliament of Uganda, Ms. Cissy Kagaba – Executive Director of the Anti Corruption Coalition Uganda ACCU and the Hon. Justice Irene Mulyagonja – The Inspector General of Government. This half day event climaxed with the launch of the IBA Anti-Corruption Judicial Compact by the Hon. Chief Justice Bart Katurebe who along with the Hon. Attorney General, the Deputy Speaker of Parliament, the Director of Public Prosecutions as well as other members of the Judiciary among others led the signing of the Judicial Anti-Corruption Compact. This conference was attended by **1874** members. The Annual General Meeting (AGM) was subsequently held on 1st April 2017 and **1657** members attended this AGM. Members also approved the continued service of the Council.



Figure 25: The Hon. Chief Justice-Bart M. Katureebe signing the IBA Judicial Anti-Corruption Compact at the ULS Pre-AGM Conference in 2017

Figure 26: The ULS Treasurer (above) presenting the Annual Financial Report





Figure 27: Members of the ULS Executive Council at the AGM



Figure 28: Bar leaders of sister Bar Associations in the EAC Region in attendance at the ULS AGM

5. The Annual Sports Day

The ULS held its 5th Annual Sports Event on 22nd July 2017 at the KCCA Football Grounds in Lugogo. ULS members and staff together with their families were treated to a physical workout under the instruction of fitness coach and engaged in different sports including football, athletic races. The event also featured a blood donation exercise.



Figure 29: ULS Members participating fitness sessions at the sports day

6. The ULS Annual Rule of Law Week

In keeping with its vision and mandate to foster the Rule of Law in Uganda, the ULS commemorated its 10th annual Rule of Law week from 2nd – 6th October 2017 under the theme ‘*Environmental Rights and Justice: Assessing the Law and Practice in Uganda*’. The specific objectives of this event were to: a) Highlight and discuss the major environmental issues affecting our nation and to devise solutions and strategies to address the same; b) Draw insight into the roles of key state and non state actors in restoring accountability and security in respect to the environment; c) Identify concrete and realistic steps to remedy problems encountered by the public in relation to the environment; and d) Devise strategies to be adopted by the ULS in fostering the rule of law. This event was commemorated with activities including radio talk shows in the four main regions of the country on the selected theme, a High Level Stakeholders Forum and the main Rule of Law.

On 6th October 2017, the ULS held its **10th Annual Rule of Law Symposium** at the Kampala Serena Hotel. This Symposium was held to initiate dialogue among members of the legal fraternity as well as State and non State actors on key issues affecting environmental management and constitutionalism. The event featured

two panels. The event commenced with a keynote address delivered by Ms. Christine Echokit Akello - the Deputy Executive Director of the National Environment Management Authority; followed by an interactive panel discussion by a selection of distinguished panelists from relevant stakeholder institutions on diverse topics pertaining to the state of our environment, its implications and their impact on the Rule of Law. The panelists included Justice Kenneth Kakuru - Justice of the Court of Appeal; Mr. Frank Tumusiime - Coordinator and Senior Research Fellow for Advocates for Natural Resources and Development; Mr. Onesmus Mugenyi, Deputy Executive Director - Advocates Coalition for Development and Environment and Chemonges Sabilla, Deputy Director Legal and Corporate Affairs, Uganda Wildlife Authority.

Participants also had a second interactive discussion on the proposed “Age Limit” amendment and its legal, political and constitutional implications to the nation. The panelists for the second discussion were Peter Walubiri - a Constitutional Lawyer and Partner at Kwesigabo, Bamwine & Walubiri Advocates and Irene Ovonji-Odida who is the Executive Director of FIDA Uganda and a former Member of the East Africa Legislative Assembly. The key recommendation from the discussion was that the Council should strongly consider calling an EGM for the ULS to adopt a resolution on this matter. A detailed report on this event can be accessed at <https://www.docdroid.net/BshXnj7/report-on-the-uls-annual-rule-of-law-symposium-2017.pdf>

[docdroid.net/BshXnj7/report-on-the-uls-annual-rule-of-law-symposium-2017.pdf](https://www.docdroid.net/BshXnj7/report-on-the-uls-annual-rule-of-law-symposium-2017.pdf)

The Symposium was preceded by the 7th **ULS Annual High Level Stakeholders Forum** that was held earlier that day at the Kampala Serena Hotel. Participants at this meeting comprised members of the ULS Rule of Law Advisory Panel, the ULS Executive Council, representatives from the Judiciary, Parliament of the Republic of Uganda, the Directorate of Public Prosecutions, the Civil Society specifically Human Rights Defenders including the Human Rights Centre Uganda, the African Centre for Treatment and Rehabilitation of Torture Victims, Chapter Four and the Platform for Labour Action, and members of the Uganda Law Society. The meeting discussed issues that had recurrently been highlighted in the first three ULS Quarterly Reports on the State of the Rule of Law. Issues discussed were: The Right to Property (focusing on Land Matters); Freedom from Torture; Due Process and the Rights of Suspects; Security of Persons; and Freedom of Expression and the Access to Information.

This event was held with great technical and financial support from the Human Rights Centre Uganda; our partner in fostering Human Rights and the Rule of Law in Uganda. A full report on the same can be found at <https://www.docdroid.net/DEG4ckH/report-of-the-7th-annual-rol-high-level-stakeholders-meeting-2017.pdf>



Figure 30 Panelists at the 10th ULS Annual Rule of Law Symposium



Figure 31: Participants at the ULS 10th Annual Rule of Law Symposium



Figure 32: 2nd Panel at the ULS 10th Annual Rule of Law Symposium



Figure 33: Participants at the 7th ULS Annual Rule of Law High Level Stakeholders Forum

7. The Annual Lawyers Ball

This was the last CLE event of the year and it was held at Kampala Serena Hotel on 15th December 2017. 221 members attended this event and were awarded 2 CLE points.

Women in Law Awards Dinner

The 3rd annual Women in Law Awards Dinner took place on 29th September 2017, at the Kampala Serena Hotel under the theme “*Strategic Partnerships for Successes*”; to celebrate and acknowledge women lawyers in different spheres of legal practice. The



Hon. Attorney General - William Byaruhanga was Chief Guest. The colourful event was crowned with awards to female legal practitioners in different categories of service in the country. 155 members attended this event.

9. The Extra Ordinary General Meeting (EGM) – 9th November 2017

At the last AGM members mandated Council to hold an Extra Ordinary General Meeting (EGM) to handle issues concerning the ULS House. On 9th November 2017, the ULS held an EGM with the main objective being to strategize on the way forward in raising



Figure 34: Female Lawyers at the Women in Law Dinner. Right: Cutting cake with the Chief Guest.

funds for the proposed ULS House; as well as to discuss the proposed amendments to Articles 26 and 10 (b) of the 1995 Constitution of the Republic of Uganda.

The meeting made three resolutions:- 1) that each member shall contribute UGX 4,200,000 (Four Million Two Hundred Thousand Shillings Only) towards the ULS House building project over a period of two years; 2) that the ULS would not appear in Parliament to present its views on the proposed Constitution (Amendment) Bill but should institute legal proceedings on the age limit bill if Parliament goes ahead to pass it.; 3) that the ULS Executive Council be given a board mandate to institute public interest cases whenever necessary and should consider establishing a fund to facilitate public interest litigation as a vehicle for pursuing social justice.

10. Members' Open Day/Young Lawyers' Training

The ULS 2017 Members Open Day and Young Lawyers training was held under the theme “*Shaping and Empowering Young Lawyers for 21st Century Practice*” on 20th September at the Secretariat Gardens. The event featured presentations on planning for retirement and increasing one’s income streams as a corporate professional by Ms. Joan Mugenzi; managing the work-life balance of an advocate done by Ms. Ann Muhangi; how top service businesses stay on top discussed by Mr. Paul Sutherland and finally a panel discussion on the challenges young lawyers face and the place of ethics in the legal profession by Mr. Edward Kato Ssekabanja and Ms. Claire Rukundo Amana.

Other ULS members attended and got to learn about the day to day operations of the various departments and main ULS activities and had an opportunity to interact with the Executive Council.

1258 members attended this event and garnered five (5) points towards Continuing Legal Education (CLE)

PUBLICATIONS OF THE UGANDA LAW SOCIETY

The ULS published a number of write-ups in the review period, key among which were

- 2016 Annual Report
- 2 Reports on Rule of Law Week events
- 6 Newsletters
- 4 Quarterly Rule of Law Reports
- 13 Statements on public interest matters.

REPORTS FROM THE ULS COUNCIL COMMITTEES

1. The Young Lawyers Committee – Chaired by Ms. Irene Namuli

The Committee undertook to meet and plan for Young Lawyers activities once a month on the second Friday of each month. These meetings were held as planned and the Committee conducted additional business:

- a) **Enrolment of new lawyers:** The Committee participated in several activities involving the enrolment of new Advocates to the Bar. In addition to participating at this event at the High Court, the Committee members urged new advocates to participate actively in ULS events, showcased the opportunities and services available to the young lawyers and urged them to join the ULS Young Lawyers Mentorship Program.

Challenge: Due to late notice or no notice from the High Court, the Committee's effective participation at the enrolment event is sometimes hampered. To address this challenge, the Committee proposes to engage with the High Court Registrar to conduct enrolment 3 or 4 times a year and set dates to ensure better planning and maximum participation of the Young Lawyers. The Committee will also with support from the ULS Secretariat continue to build this as a tradition of the Young Lawyers Committee.

Additional plans for the future are: hosting a welcome dinner once a year for newly enrolled lawyers and sourcing for long term funding partners to ensure its sustainability.

- b) **Annual Lawyers' Open Day/Young Lawyers Training:** The Committee successfully planned and held the Young Lawyers training on the 24th August 2017. This event was held alongside the annual Members' Open Day at the ULS Secretariat. The Committee received positive feedback from Young Lawyers regarding, the planning, content and facilitators of this event. Although the members open day is held once in two years, the Committee agreed to conduct this training annually and have more trainings tailored for Young Lawyers. These will be identified in partnership with the CLE/Training Committee.
- c) **East African Young Lawyers' Conference 2017:** In November 2017, the Committee successfully organised and hosted the East African Young Lawyers inaugural conference at the Imperial Resort Beach Hotel Entebbe. This Conference attracted over 200 young lawyers from the East African Community region. The Committee plans to participate at this event annually and intends to identify long term sponsors for the same.

d) Launch of the Young Lawyers' Mentorship Program: The Committee launched and is in the process of rolling out the Young Lawyers Mentorship Program which will see not only the young lawyers being mentored, but also have Young Lawyers mentor law students at Universities. The program was officially launched by the President of the Uganda Law Society. Many senior and young lawyers signed up for the program and the first induction will be held in April 2018. The Committee also plans on seeking long term funding partners for this mentorship programme.

2. The In-House Lawyers' Committee - Chaired by Ms. Angela Kiryabwire Kanyima

The In-House Lawyers' Committee during this period was chaired by Angela Kiryabwire. Other members of the Committee include: Ms. Lucy Namuleme (Vice Chairperson), Mr. Peter Mulira (Secretary), Ms. Harriet Nantumbwe, Ms. Cynthia H. Musoke, Ms. Agnes Tibayeita Isharaza, Mr. Christopher Luwaga, and Ms. Asmahaney Saad.

In the review period, The ULS In-House Lawyers' Committee faced mobilization challenges especially because some of the In house Lawyers are not necessarily paid – up members of the Law Society. This has made convening for meetings rather futile. Below are some of the challenges the Committee faces and a few suggested recommendations to address them.

Challenges:

1. Lack of a vibrant record keeping system to guide on what was done in the past and capture what is being done.
2. Most In-House lawyers do not by the nature of their work apply for Practicing Certificates and are thus not paid up members of the ULS which limits their participation in the Society's activities.

Recommendations:

1. There is need to develop an In-House Lawyers' directory which would be the data base for the In house lawyers. The Uganda Law Society Secretariat should take the lead on this by assigning a specific officer to assist in the creation of this data base. This data base would aid in the facilitation and engagement

of In-House lawyers to enable them be brought on board. A WhatsApp group can be formed and emails be sent out requesting members to send their details for the directory.

2. The Secretariat should also seek advice from the registered and participating In- house lawyers on how they can better improve the inclusion of the In-house lawyers.
3. There is need to brand and market the committee through strategic partnerships. The Committee, with the support of the Secretariat should hold an annual networking event to entice the big institutions and companies to fully sponsor such events as a way of marketing themselves and their legal personnel.

In conclusion, the Committee requests the Annual General Meeting to consider that since In-House lawyers do not by the nature of their work usually apply for Practicing Certificates and are thus not paid up members of the ULS, and allow for the non ULS Members to participate in the Committee activities as a way of attracting them to join the ULS.

3. The Welfare and Social Affairs Committee - Chaired by Mr. Fredrick Mbaziira

This Committee works closely with the Professional Development and Members' Affairs Department and generally offers policy guidance on members' welfare and social needs. Other members include: Mr. Alex Luganda, Mr. Innocent Kihika, Ms. Barbara Daisy Nabuweke, Ms. Lillian Kiiza, Ms. Clare Amanyanya Rukundo, Mr. Allan Paul Mbabazi Nshimye, Ms. Rita Namakiika and Ms. Lillian Drabo (Vice Chairperson).

During the period under review, the Committee held four (4) meetings which focused on planning, organizing and successful conduct of key events which included; the Annual Law Dinner, Annual Law Conference and General Meeting, and the Members Sports event/Fun day; all of which were successfully conducted as earlier highlighted in this report.

On a sad note, various ULS members passed on in the reporting period and these include: the Late Emmanuel Magirigi, Late Maudah Atuzarirwe, Late Adam H. Mulongo, Late Joseph B. M. Balikuddembe, Late Annette Miria, Late Edward Ddamulira Mugumya, Late Boaz Muhumuza, Late Gerald Kakuyage, Late Carol Mayan James, Late C.W Matovu, and Late Edward Kari Bwenene.

Challenge: The Committee was unable to reach out to ULS members who practice and live upcountry due to budgetary constraints.

It is the Committee's recommendation that in future the regional Council representatives should work close with it and nominate a liaison member for each region to coordinate the activities of the Committee in the various regions.

4. The Professional Development Committee - Chaired by Ms. Lydia Namuli Lubega

The Professional Development and Training Committee of the Uganda Law Society is appointed by the ULS Executive Council to assist in the following functions: Document and track the professional training needs of lawyers in Uganda; identify emerging best practices and trends in legal professional development at national, regional and international levels; design and undertake responsive professional development training seminars for lawyers that reflect the emerging national, regional and global professional development trends; Establish and maintain partnerships with regional and international bar associations, as well as international legal training institutions; design a standardized CLE training accreditation system for all professional development trainings, for the approval of the Executive Council; consider and resolve applications for CLE accreditation from other training institutions and lawyers who have benefited from trainings outside those conducted by the ULS; establish and maintain partnership with the Law Council Committee on legal education; and to undertake regular committee meetings to consider the above matters and submit regular reports on the same to the Council; as well as any other duties as shall be assigned by the Council.

Other Committee members include: Mr. Ivan Engoru, Mr. Julius Ojok, Ms. Dorothy Kabugo, Mr. Alex Matovu, Ms. Fiona Nalwanga Magona, Mr. Kibeedi Muzamiru, Mr. Patson Wilbroad Arinaitwe, Mr. Ian Mutiibwa, Mr. Ronald Tusingwire, Ms. Grace Atuheirwe, Mr. Alex Kibandama.

During reporting period, the Committee held four meetings with the agenda of planning and finalizing the training program for the next year and monitoring the implementation of CLE calendar. The meetings achieved the following results:

1. The meetings were able to identify and discuss the areas of training and methodology of delivering Continuing Legal Education to the membership;
2. Through the meetings the Committee identified new training areas in delivery and administration of justice including use of the Human Rights Based Approach, prosecuting and defending anti-corruption courts (Experiences and challenges as well as trends and approaches), The War Crimes Court (adjudication and linkages to other regional and international tribunals), The case of the International Criminal Court. The East African and African Union configuration and its impact on the justice system and legal profession (opportunities and challenges). The meetings further identified able facilitators and worked with the Secretariat to contact the resource persons.
3. The CLE calendar for 2018 was considered and submitted for approval by the Law Council.
4. The meetings identified the need to work closely with the various clusters of the Uganda Law Society to identify the training needs of the members. Through the clusters, the committee refined the training calendar and topics and identified more areas of training.
5. Working with the Department of Professional Development and Training, the Committee was able to develop up to twenty training areas for the year 2018; which have been approved by the Law Council.
6. Through the meetings the Committee Members were also able to organize to support the rollout of the CLE Calendar; which includes chairing sessions, mobilizing attendance, opening and closing the trainings.

Challenges: a) Many lawyers undertake continuous training by other institutions not coordinated by the ULS. The ULS faces difficulty in having these trainings accredited by Law Council. There is need for more flexibility in this regard to ensure that the members' learning is accredited with CLE points. The requirement of 30 days notification to the Law Council of any training outside the one organized by ULS is not feasible as most trainings are planned in a shorter period. Additionally, there are often delays in response from the Law Council regarding accreditation requests. b) There were very few

CLE trainings conducted upcountry which makes it difficult for lawyers to acquire CLE at a low cost. c) Members and the ULS Clusters were slow to respond to the call for proposals and recommendations on possible training areas. d) There is little creativity in the introduction of new areas of training. e) There are still members who continuously fail to fulfill the CLE requirements by the end of the year; f) It is costly to secure credible and knowledgeable facilitators in terms of facilitation and travel allowance.

Recommendations:

1. There is need to improve the planning of upcountry CLE trainings and hosting them at an affordable cost. The Committee will continue to work toward this goal.
2. It is proposed that the Law Council should approve the e-learning concept. The Committee will follow up on this recommendation through the ULS Secretariat;
3. The process of accreditation of trainings (undertaken with other institutions in and outside Uganda) by the Law Council should be eased;
4. ULS Clusters should be engaged in identification of training areas. The Committee in collaboration with the ULS Secretariat shall work to increase their participation;
5. There should be benchmarking visits to neighbouring jurisdiction with the same legal system to identify best practices to improve the planning and management of CLE;
6. To enhance planning and implementation of CLE, regular review meetings to analyze rollout and administration of CLE will be held regularly;
7. There is need for extensive and regular consultation with the Bench on performance of lawyers to inform training programmes;
8. It is recommended that members who continuously fail to fulfillment the CLE requirements should be supported by the Secretariat by way of inquiry as to the reasons for non-compliance and how they can be supported to be compliant.

5. The Female Lawyers Committee – Chaired by Ms. Diana Ninsiima Kibuuka

The Female Lawyers Committee (FLC) is tasked to design and undertake responsive professional development training seminars for female lawyers; that reflect the emerging national, regional and global professional development trends. Other members of this Committee are; Ms. Angelina Namakula, Ms. Baati Katende, Ms. Fiona Nalwanga Magona, Ms. Aisha Kiwola, Ms. Norah Kaggwa and Mr. Kenneth Akampurira.

In 2017, the FLC held eleven meetings. Below are highlights of activities that the Committee undertook during the reporting period:

a) Mentorship partnerships with the LDC: As part of its terms of reference to undertake responsive professional development training that reflects emerging national, regional, and global development trends, the Female Lawyers Committee with support of ULS Secretariat organized a mentorship program for the LDC students which commenced on 1st August 2017. The Committee interacted with soon to be graduates of LDC with knowledge on life after LDC under the theme “*what to expect as young LDC graduates and what is expected of young LDC graduates*”. The objective of this intervention was to offer soft tips on life outside the confines of the class room.

On 28th August 2017 during LDC’s orientation week, the Committee was invited to share their experiences and tips on how to navigate LDC. The Committee took a team of young lawyers under the age of 35. LDC has since seen it fit to add the mentorship program to their academic calendar and the female lawyers committee is expected to organize a minimum of three visits to LDC every year.

b) Partnership with DFCU: Following up on the MOU signed with DFCU to provide support to women in business, the Committee formed a strategic partnership with DFCU bank Uganda and embarked on providing pro-bono legal training and advice to the DFCU Women in business clients that operate micro / small scale enterprises; who form a big percentage of the banks clientele. In 2017 the membership conducted 6 trainings on several topics including running and managing a family business. The information availed by the FLC Team is meant to

equip the business owners with legal knowledge to protect their businesses, and to grow their businesses in compliance with the law.

c) **Women in Law Awards Dinner:** The Committee hosted its annual Awards Dinner under the theme “*strategic partnerships for success*” on 29th September 2017, at the Kampala Serena Hotel. Women lawyers in different spheres of practice were recognized and celebrated. The event was presided over by the Attorney General - Hon. William Byaruhanga who acknowledged the significance of the awards as an important platform to pay tribute to the women that have contributed greatly to developing the legal profession and offered an excellent service to the nation in this capacity.

d) **The FLC Continuing Legal Education Seminar:** On the 18th May 2017, the FLC organized and held a full day seminar under theme “*Shaping the future E-Government service simplified through integration*” at the Golf Course Hotel. The inspiration for this seminar was conceived from the growing trend of automation of several registries e.g. URSB, and Ministry of lands. The Committee thought it prudent to shed light on this innovation and its implication on the delivery of government services to the public; especially because lawyers as a group are some of the key users of several of the government services. The objective of this seminar was to educate of the legal fraternity about the delivery of E-governance through integration of systems as well as creating a platform for dialogue between the lawyers who as a collective group interface directly with implementers of E-governance services. This forum brought together, actors from several government ministries and departments including URSB, NIRA, NITA, UCC, Judiciary, Ministry of Lands Housing and Urban Development.

e) **The 1st EALS Inaugural Women Lawyers Conference:** In 2017, The ULS was the proud host of the 22nd EALS Conference and Annual General Meeting and the FLC was called upon to make its contribution to the conference by managing, coordinating and running the EALS inaugural women’s conference which was held on 16th November 2017 under the theme “*Future-Proofing the Legal Profession: Challenges and Opportunities for Women in East Africa*”. The Speaker of Parliament – Rt. Hon Rebecca A. Kadaga was chief guest and the Conference attracted 220 lawyers (both female and male)

from different spheres of legal practice.

The conference highlighted a) the need for women lawyers to overcome their victim mentality and to actively shape their work environment to retain and advance more women, b) the various opportunities available for women in East Africa, and c) the need for women lawyers to embrace and lean from their male counterparts on how to progress to top positions.

The conference was crowned with a *meet and greet* cocktail; sponsored by Kasirye, Byaruhanga & Co. Advocates at the Entebbe Golf Club.

f) **Inclusion initiative:** During the year 2017, the FLC embarked on an inclusion initiative intended to reach out to lawyers working in government and share with them the benefits of partaking in ULS events and activities. During the EALS Inaugural Women Lawyers’ Conference, these efforts proved to pay off as the 70% of the attendees originated from government entities.

Challenges: The work of the FLC is constrained by the misconception that the Committee is a feminist group created to cater for only female lawyers. This has greatly hindered our performance and affected event attendance.

Recommendations: There is need to a) re-brand/re-position the FLC as an integral component of the ULS which is mindful of the needs of all its members not just the women; b) Grow/leverage new partnerships while capitalizing on the existing partnerships to showcase the Committee’s true capabilities; and c) Identify new projects that can be used as platforms to create awareness of the true identity of the FLC.

6. The Rule of Law and Strategic Litigation Committee - Chaired by Dr. Daniel Ruhweza

This Committee was set up among others to periodically evaluate the human rights and governance situation in Uganda, and to advise the Executive Council on the appropriate position the ULS should adopt. Other members of this Committee are: Mr. Daniel M. Walyemera, Dr. Busingye Kabumba, Ms. Faridah Bukirwa, Mr. Robert Mugagga Muwanguzi, Ms. Patricia Atim P’Odong, Mr. Severino Twinobusingye, Mr. Abdallah Kiwanuka, Mr. Augustine Kaheeru Bahemuka and Mr. Kizito Ssekitooleko.

During the reporting period, the Committee in collaboration with the Rule of Law undertook

planning, coordination and conduct of the 10th Annual Rule of Law day symposium held on 6th October 2017 under the theme “*Environmental Rights and Justice: Assessing the Law and Practice in Uganda*” and the 7th High Level Stakeholders’ Breakfast meeting. This Committee was instrumental in providing input to the Rule of Law day concept note as well as providing input to proposed cases for strategic litigation. The Chairperson of this Committee together with some of its members participated in a number of radio talk shows to discuss various topical Rule of Law issues with a view to generate public awareness of trending issues and the policy and legal framework guiding the same.

7. The Research and Publications Committee - Chaired by Mr. Karoli Ssemogerere

This Research and Publications Committee is charged with undertaking periodic research, and advising on the policy briefs generated by the ULS and proposed legislation in Uganda. The Committee assists in preparation of ULS publications and operates in close cooperation with the Rule of Law Department. Other Members include: Mr. Benson Kwikiriza, Mr. Didas Bakunzi Mufasha, Mr. Edward Balaba, Mr. Brian Kalule, Mr. Frank Tumusiime, Mr. Moses Mwase, Ms. Maria Nassali, Mr. John Mugalula, Mr. Edwin Tabaro, Dr. Rose Nakayi and Mr. Remmy George Wamimbi.

In the reporting period, the Committee held a number of meetings with the intention to revive and improve the ULS law reporting function among other publications and to introduce the concept of generating a ULS Journal. The Committee undertook assignments in this regard and assigned to its sub-committees to conduct feasibility surveys and consultative/benchmarking meetings with relevant stakeholders on establishing a ULS Law Journal and publication of ULS Law Reports and the Lawyers’ Voice Magazine.

These surveys were conducted and the sub committees generated concept papers with proposals on how to implement the above assignments and shared reports from the fact finding meetings with the rest of the Committee members who discussed and agreed on a way forward to execute these selected assignments. These Concept papers were submitted to Council for approval.

The stakeholders consulted were librarians and law reporting officers from the Supreme Court, Court of Appeal, the Law Development Centre and the Judicial Studies Institute. Meetings with these stakeholders were conducted in February, 2017 and a report on the same was compiled. The Committee worked closely with the Honorary Secretary and the Rule of Law Department during its operations.

Following the visit and meeting at the Supreme Court, the Committee obtained soft copy decisions from 1990 to 2016 and soft copy EACJ Law Reports of 2005 - 2011 and 2012 - 2015. All the cases were disseminated to the membership through email and the ULS website.

During its consultations, the Committee established challenges faced by the Judiciary including but not limited to lack of a record keeping system and lack of access to materials at the Supreme Court; which affect the ULS as well. The Committee made recommendations to; keep records electronically and to adopt electronic indexing of books. The Committee resolved to write to the Chief Justice seeking his audience to discuss these challenges and recommendations for implementation.

During the review period, the one of the Committee members - Dr. Rose Nakayi was appointed to the Commission of Inquiry into Land Matters in Uganda. The Committee warmly congratulates Dr. Nakayi upon this appointment.

8. The Finance Planning and Administration Committee - chaired by Ms. Shifrah Lukwago

The Finance and Administration Committee oversees the finance, administration and human resource matters and strives to achieve the following goals: Strengthen Institutional Capacity of ULS to become a modern Bar Association. Other committee members were: Mr. Moses B. Mwase, Mr. Ruta Darius, Mr. Christal Kabajwara, Ms. Caroline Bonabana, Ms. Eva Kentaro and Mr. Godfrey Akena. The committee met twice.

1. Finances

One of the outputs was to ensure the availability of sufficient financial resources and liquidity to the Society throughout the year and have these resources reach all departments/ programs for the implementation of activities in a timely manner. The ULS main source of income is subscription and a

total of 2616 members paid subscription in the year under review. The revenue from subscription cannot sustain all the programs ULS undertakes, therefore we still depend more on the donor funding.

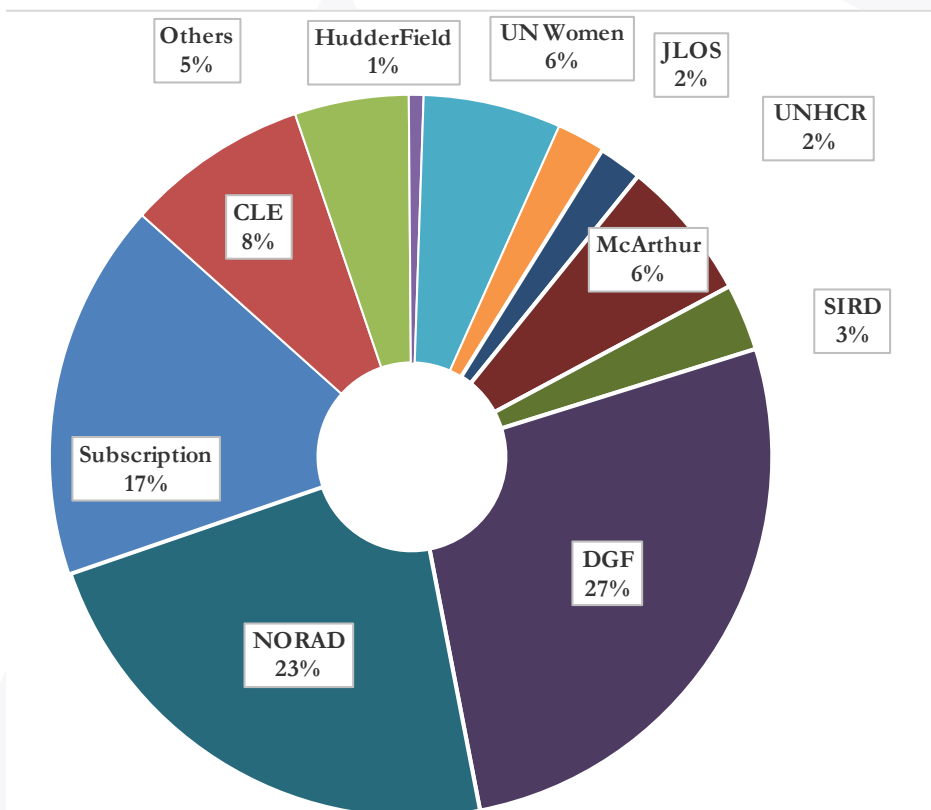
Below is a graphical view for the revenues received in the year 2017 inclusive of LAP NORAD (details are within the Audited Financial Report). These funds are specified to the agreed deliverables with the partners.

of repetitive breakdowns of the motor vehicles and this pose a threat of increasing the vehicle repairs and maintenance costs.

5. Auditors/Accounts

During the year under consideration, the Uganda Law Society Auditors were;

PKF Uganda
 Certified Public Accountants of Uganda
 Kalamu House
 Plot 1B, Kira Road
 P.O BOX 24544



ULS SOURCE OF REVENUE IN THE YEAR 2017

2. Human Resources

During the reporting period, 10 staff left and 15 staff joined the organization.

The ULS continued to offer capacity building trainings and medical insurance so as to motivate the staff body.

3. Procurement

During the period under review, we received 3 computers from JLOS, 2 computers, and bought 1 central photocopier at the Head office.

4. Transport

All clinics have vehicles, though there is a challenge

Kampala Uganda

8. Investment Committee Report

The Investment Committee is chaired by the ULS President and the members for this period were; Mr. Masembe Kanyerenzi, Mr. Cephas Birungyi, Ms. Harriet Magala, Mr. Bernard Oundo, Mr. Edwin Karugire, PP Ruth Sebantidira SC and PP James Ssebugenyi SC.

Following the resolution of the members the last AGM that the committee should look into the matter of funding of the building and report to the EGM, the committee held two Investment on 4th of July 2017 and 15th August 2018. The committee considered the following;

- Received the technical report from Knight Frank regarding the original design and the report noted that the original architectural design for the building was not viable both in terms of the purpose and as well the cost of the building.
- The technical report from Knight Frank also noted that of the three options proposed (Public Private Partnerships, Debt and Equity) to fund the project only the equity option by ULS was the most viable.

The Committee subsequently resolved that:

- Arch Designs reviews the design and makes adjustments to the proposed ULS House Project in terms of structure (3 floors of the building) and financials. This was in line with the professional opinion of Knight Frank that a 7 storey was not viable in that area and they advised that we start with a 3 storey and leave space for possibility of expansion.
- Knight Frank prepares the financials for the project and that an EGM should be called to update the members so that a decision on the building is made.

On 27th November 2017, an EGM was held at the ULS gardens and members passed the resolution that each member should contribute UGX 4,200,000 towards building the ULS House in a period of 2 years.

Reports From ULS Representatives To Various Bodies

1. Report of the ULS Representatives to the Law Council

The Law Council is a Statutory body established by the Advocates Act [Cap. 267] mandated to regulate the legal profession in Uganda. Its Secretariat is located at the Ministry of Justice & Constitutional Affairs located at Plot 5 George Street, 7th Floor, Georgian House Kampala. The day-to-day affairs of the Law Council are executed by a fulltime Secretary to the Council assisted by 7 State Attorneys and 7 support staff.

During the reporting period, the ULS was represented on the Law Council by Mr. Bruce K.Kyerere , and Mrs. Joyce Nalunga Birimumaso, whose report is as follows:

The Law Council is comprised of 10 members drawn from different sections of the legal profession as follows:

- Judge of Judicature as Chairperson (Hon. Justice Remmy K. Kasule)
- Solicitor General or his representative (Ms Miriam Namutebi)
- President Uganda Law Society (Mr. Francis Gimara);
- Chairperson, Committee on Legal Education and Training (Prof. EF Ssempebwa)
- Dean Faculty of Law Makerere University (Dr. Christopher Mbaziira)
- Director Law Development Centre (Mr. Frank Nigel Othembi)
- Two Representatives from Uganda Law Society
- A representative of Uganda Judicial Officers Association (H.W. Justine Atukwasa)
- One none lawyer member co-opted by the Law Council (Mrs. Rose Izizinga)

Its functions of the Council include:

- To exercise general supervision and control over professional legal education and continuing legal education of persons qualified to practice law in Uganda through the medium of the *Committee on Legal Education and Training*;
- To approve courses of study and to provide for the conduct of qualifying examinations for any of the purposes of the Advocates Act -- through the *Committee on Legal education and Training*;
- To advise and make recommendations to the Government on matters relating to the profession of Advocates;
- To exercise, through the medium of the *Disciplinary Committee*, disciplinary control over advocates and their clerks;
- To exercise general supervision and control over the provision of legal aid and advice to indigent persons; and
- To exercise any power or perform any duty authorised or required by the Advocates Act or any other written law.

During the year under review the Law Council had the following undertaking:

a) **Meetings, workshops and Retreats:** The Council held 11 meetings and 2 workshops to deliberate on a number of scheduled business;

b) **Making Regulations:** The Council continued to push for amendments to the Advocates [Cap. 267] and the Law Society Act.

The Council also reviewed, passed and gazetted the amended *Advocates (Remuneration and Taxation of Costs) Regulations S.I 267-4* revising advocates fees and remuneration upwards and, the *Advocates (Special Rank) Regulations S.I 267-8* both of which are now in force.

Other ongoing legislative tasks include preparation of the Paralegal regulations, amendment to the *Advocates (Disciplinary Committee) (Procedure) Regulations S.I 267-6*, and the *Advocates (Probono Service to Indigent Persons) Regulations SI 39/ 2009*.

c) **Vetting applications for enrolment as advocates of the High Court and other courts subordinate thereto.** The Council received 314 applications for eligibility for enrolment and approved 121 applicants. The remaining applications were rejected for not meeting the basic requirements, and the concerned applicants were accordingly advised to rectify their mistakes for consideration at subsequent meetings.

d) **Bar Course Pre-entry examinations:** During the year under review, 1797 students sat for the Bar Course Pre-entry examination out of which 814 passed; hence qualifying for admission to the Law Development Centre. Generally, this year we registered a better performance compared to the previous year where out of 1620 candidates, only 577 passed and qualified for admission for the Post Graduate Bar-Course.

e) **Inspection of Law programmes:** The Law Council Committee for Legal Education Training visited 9 universities for annual compliance checks, and also considered a number of applications by applicants seeking recognition of their foreign legal qualifications for purposes of joining the Bar Course.

f) **Regulation of discipline of Advocates and their clerks:** During the year under review, the Law Council Secretariat received 199 complaints which was relatively high compared to the previous year which registered 150 complaints. All the complaints received were brought to

the attention of the Disciplinary Committee for appropriate action. During this period, the Committee heard and concluded a total of 70 complaints, the rest are pending disposal.

- Highlights of the Law Council's disciplinary control over errant advocates are as follows:
- The Committee heard and cleared Advocate Paul L. Badagawa to resume legal practice since he had completed his suspension.
- Also cleared was Advocate Humphrey Rugambanengwe who had been struck off in December, 2006 and was restored onto the Roll of Advocates.
- The Disciplinary Committee also suspended the Practising Certificate of Advocate Geoffrey Nangumya pending conclusion of LCD 70/2015 *Emmy Tumwine -vs- Geoffrey Nangumya*.
- Other than formal hearings, the Committee also used alternative dispute resolution to resolve complaints that did not involve gross moral turpitude.

Key Observations for the Attention of all Advocates:

- It was observed that during this period, most complaints brought against Advocates were based on failure to account for clients' money, failure to carry out clients' instructions and mishandling of land conveyancing matters.
- It was also observed that a good number of advocates have been neglecting to respond to the complaints brought against them, ignoring summons and/or other processes served on them for hearings and/or, even refusing to appear before the Committee when called upon to do so. This behaviour has since left the Committee with no option but to invoke necessary drastic measures to ensure discipline among advocates and to avoid unnecessary case backlog.

g) **Inspection of Chambers:** The Council inspected a total of 959 chambers compared to 800 Chambers in the previous year. Out of 959 chambers inspected, 899 were approved and 60 were not approved for failing to meet the necessary requirements.

h) **Supervision and control over the provision of**

Legal Aid and advice to indigent persons. In the reporting period, the *Sub-Committee on Legal Aid and Probono Services* inspected a total of 48 chambers of legal aid service providers throughout the country. 47 of these were approved, and one was rejected for not meeting the basic requirements.

Challenges: The Council faced with an excessive workload, understaffing, inadequate funding as well as challenges with restructuring and autonomy.

General recommendations: In view of the foregoing, it is apparently clear that the current structure of the Law Council as a department within the Ministry of Justice and Constitutional Affairs, can no longer effectively address the increasing challenges facing regulation of the legal profession. We are of the considered opinion that there is urgent need for restructuring so as to give Law Council the autonomy necessary for effective regulatory control of the profession.

2. Report of the ULS Representative to the Audit Committee of Kyambogo University

This report covers the period September 2017-December 2017.

No meetings were held before end of 2017 since the Committee was still in its formative stages. The University was still receiving nominations of representatives and conducting the approval process of the Committee composition. However, an Audit Committee induction workshop is planned for early 2018 and going forward, the University has arranged a series of Committee meetings to commence in the first quarter of the year 2018.

a) Highlights

- The Audit Committee induction workshop was facilitated by resourceful team of professionals from the Institute of Internal Auditors of Uganda.
- The participants appreciated that the topics were relevant and useful to their responsibilities.
- Topics covered included: Corporate governance, Control environment, Ethics & tone at the top, Risk Management, Role of Audit committee on review of Financial statements, Fraud management, Audit Committee reporting, Stakeholder analysis.

- University Top manager also made presentation to update members with University business process.

b) Challenges

- Time taken to constitute membership to University Council and its Committees is usually long, considering the broad representation as required by the Universities & other Tertiary Institutions Act (Amended).

3. Report of the ULS Representative To Capital Markets Authority

The term of the Capital Markets Authority (CMA) Board lasted from November 2014 to October 2017. The Minister of Finance appointed a new Board for the period 2017-2022. Mr. Nelson Nerima was appointed to represent the Uganda Law Society.

The following are the highlights of the year 2017.

1. Finalization of the Capital Markets Authority Strategic Plan (2016/17-2020/21).
2. Development of Uganda's first Ten-Year Capital Markets Development Master Plan (2016/17 – 2026/27).
3. CMA was admitted as an Appendix "A" Signatory to the International Organization of Securities Commissions (IOSCO) Multilateral Memorandum of Understanding (MMOU).
4. Organisational and Salary Review. The employment terms of the technical directors were changed from open-ended appointments to three (3) year renewable contracts. The CMA implemented a new pay structure with effect from July 2017.
5. Enactment of the Collective Investment Schemes (Real Estate Investment Trusts) Regulations.
6. Approval of the Uganda Securities Exchange (USE) to operate as a demutualised stock exchange in compliance with the Capital Markets Authority (Amendment) Act 2016. The USE thereby converted from a company limited by guarantee to a company limited by shares with a change in its governance and managerial structure.
7. Anti - Money Laundering: CMA actively

participated as a member of the Uganda Anti Money Laundering Committee which was administratively set up by the Ministry of Finance.

4. Report of the ULS Representatives to the Judicial Service Commission

On 6th December 2016 nine members of the Judicial Service Commission (JSC) took oath at a function that was presided over by the Chief Justice of Uganda His Lordship Hon. Bart Katureebe at the High Court premises in Kampala. This is the fifth Commission appointed by the President with the approval of Parliament since the promulgation of the 1995 Constitution of Uganda. The ULS has 2 representatives namely; Ms. Norah Matovu Winyi and PP Ruth Sebatindira SC.

The Judicial Service Commission is a constitutional body set up to identify and advise the President of Uganda as the appointing authority on who to appoint as justices of the Supreme Court and Court of Appeal, as judges of the High Court and Registrars of Courts of Judicature. The Commission also identifies and appoints Assistant Registrars, Chief Magistrates and Magistrates Grade I. In addition, the Commission plays a significant role in supporting the induction and training of Judicial Officers and their continuous education as well as educating the public about the law and the justice system in order to claim, protect and defend their rights. To ensure that Ugandans receive quality judicial services through the courts of law, JSC has a disciplinary mechanism through which complaints against Judicial Officers and other concerns about the justice administration system can be heard, analysed and addressed through regular stakeholder engagements and disciplinary action.

Achievements:

In the year 2017 JSC set up three committees to facilitate its work namely the Disciplinary Committee, the Search and Recruitment Committee and the Public Affairs and Education Committee. Through these committees the Commission was able to deliver on its mandate in its first year of service and the Committees report to the full Commission which has at least one two-day session in a month. In the first 15 months (January 2017 – March 2018) the Commission was able to identify and facilitate the appointment of the Deputy Chief Justice, three justices of the Supreme Court, 4 justices of the Court of Appeal and 10 judges of the High Court.

Ms. Ruth Sebatindira is a member of the Search and Recruitment Committee. It is this Committee which generates ideas for improvement of terms and conditions of services for Judicial Officers to be considered by the full Commission.

The 5th Commission inherited over 600 complaints which were in the complaints management system. Over 70% of the backlog cases – two years and more, were cleared by the end of January 2018. Ms. Norah Matovu Winyi is the Chairperson of the Disciplinary Committee. Performance levels of the Commission in clearing complaints increase from 3% to 15% in the first six months of its work and this was maintained throughout 2017.

Members of the Commission participated in public legal education programmes which covered the Mbarara High Court Circuit, Mukono High Court Circuit, Mbale High Court Circuit, Soroti High Court Circuit and Fort Portal High Court Circuit. More recently the team has been to Kalangala which is under the Masaka High Court Circuit.

The Commission has played a lead role in planning and mobilizing resources for the induction/ orientation programs for Judicial Officers appointed in 2017/ 2018. Ms. Norah Matovu Winyi is the JSC representative on the Governing Council for the Judicial Training Institute (JTI) which among others facilitates continuous education and capacity enhancement for Judicial Officers for performance enhancement.

The Commission has spearheaded generation of proposals for the amendment of the 1995 Constitution of Uganda and the Judicial Service Act to bring it in line with its current mandate. The constitutional amendments proposed are intended to make the Commission a full time constitutional body in order to fulfill its mandate more effectively. Since the adoption of the 2015 Constitutional (Amendment) Act the mandate of the Commission was widened to include the appointment of the other cadres of staff members for the Judiciary.

In order to ensure that the quality of judicial services continue to improve in Uganda the Commission members organized several stakeholder meetings in which they provided feedback on various bottlenecks within the justice delivery system and recommendations on how they can be addressed. Some of the issues raised include time committed by Judicial Officers to provision of judicial services and their set targets; management of courts and

sessions i.e. criminal sessions; deployment of judicial officers; supervision and appraisal systems; handling of financial resources like bail moneys and other deposits made in courts of law; technical support mechanisms for Judicial Officers to ensure top notch performance; bar/bench relationship and internal disciplinary/advisory arrangements within Judiciary to minimize delays in addressing administrative concerns.

Challenges:

The part time nature of the Judicial Service Commission is a challenge. For example, the 2 representatives of the Uganda Law Society are practising lawyers who have to manage, lead and oversee work in their respective law firms. It requires full time dedication of the members to deliver more effectively especially once the amendment of the Judicial Service Act is finalized which will mean that JSC appoints different cadres of staff members of the Judiciary in addition to judicial officers. With the expansion of the Judiciary – increase in the number of judicial officers to be deployed in the High Court divisions, increased in the number of High Court Circuits to 20 and magisterial areas to 82, this definitely increases the amount of time the members of the Commission have to dedicate to the work of JSC. Competing responsibilities pose a challenge to the work of the Commission. It is therefore, our expectation that the Uganda Law Society will join the Commission to advocate for the constitutional amendment to make the JSC a full time Commission and the amendments to the Judicial Service Act.

Identifying suitable persons to join judicial service is an uphill task and the role of the Uganda Law Society in this process is underscored. When recruiting justices for the appellate courts and judges for the High Court the criteria and process used by Uganda Law Society were very instructive.

Corruption is a big challenge in the justice system (real and perceived corruption). It is believed that advocates contribute to this poor public perspective of the justice sector. We have to work together to change this reality. We particularly applaud members of the Society who draw the attention of the Commission that need to be addressed in order to improve the quality of judicial services in Uganda.

WORKS IN PROGRESS

1. Amendment of the Advocates Act and the regulations. There is need to follow up this work

in particular all efforts must be made to ensure that the Law Council is made an independent regulator to enable them deal with emerging issues / challenges in the profession with swiftness.

2. Upgrade of ULS systems and processes including ; the implementation of the ULS voluntary Email Project to enable ease service of legal documents; Biometric Registration and authentication; online payments; on line event management to enable members view and book for CLE and ULS events online via web portal and make payments using the affinity card.
3. **ULS Members Welfare Drive.** Under this initiative, we have supported the launch of the ULS SACCO for interested members. There is need to Study of the Kenyan Model of the Benevolent scheme to see if the same can be replicated in Uganda.
4. **Commence Building the ULS House.** We need to work at commencing construction of the ULS House this year.
5. **Implementation of the ULS Strategic Plan 2017-2021.** The new SP has very new initiatives that have not yet been implemented. We need to resource the strategic plan to enable adequately to enable us attain the strategic objectives laid in the plan.
6. **Launch of Rule of Law Clubs; We have so far** , launched over 20 clubs. The ULS needs to continue working together with university law school students to open up many Rule of Law clubs in the university to create a conversation on the importance of upholding the rule of law at all times.
7. Coaching and mentorship programmes for staff and young lawyers. There is need for a two day specialized leadership training for new lawyers so that they are inducted properly into Uganda Law Society.
8. Process to completion the Young Lawyers Innovation Centre to retool the young lawyers to be globally competitive so as to tap on the global legal outsourcing market.

ULS AUDITED ACCOUNTS



UGANDA LAW SOCIETY
ANNUAL REPORT AND AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2017

PKF Uganda
Certified Public Accountants
A member firm of PKF International

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**UGANDA LAW SOCIETY
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SOCIETY'S INFORMATION

Executive Council:	Mr. Francis Gimara	- President
	Mrs. Alice Namuli Blazevic	- Vice President
	Hajati Shifrah Lukwago	- Treasurer
	Mrs. Pheona Nabasa Gladys Wall	- Honorary Secretary
	Mr. Simon Peter M. Kinobe	- Member Central Region
	Mr. Francis Harimwomugasho	- Member Western Region
	Mr. Jacob Israel Osilo	- Member Eastern Region
	Ms. Shamim Amolo	-Member Northern Region
	Mr. J.B.R Suuza	- Representative of the Attorney General
Ms. Stella Nyandria	-Representative to solicitor General	

Registered office:

Plot 5A John Babilha Avenue
P.O. Box 426
Kampala, Uganda
Telephone: +256-414-342424
Fax: +256-414-342431
Website: www.uls.or.ug

Independent Auditor:

PKF Uganda,
Certified Public Accountants,
Kalamu House
Plot 1B, Kira Road
P. O. Box 24544,
Kampala, Uganda.

**UGANDA LAW SOCIETY
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Bankers:

Standard Chartered Bank Ltd
Plot 5, Speke Road Branch.
P. O. Box 7111
Kampala, Uganda

DFCU
Acacia Branch,
Plot 24B Acacia Avenue, Kololo
P.O.Box 70
Kampala, Uganda

Stanbic Bank Limited
Forest Mall Branch
Plot 3A2/3A3 Sports Lane Lugogo
P.O. Box 7131
Kampala Uganda

**UGANDA LAW SOCIETY
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FOR THE YEAR ENDED 31 DECEMBER 2017**

1.0 INTRODUCTION

1.1 Background

The Uganda Law Society (ULS) is a corporate body established by the Uganda Law Society Act [Cap.276] with perpetual succession and a common seal. Uganda Law Society (The Society) is considered among the Leading Bar Associations in East and Central Africa. The Society currently has a registered membership of Two Thousand Six Hundred Sixteen (2616) advocates.

1.2 Vision, Mission and Goal

Vision

To be a Proficient Bar Association in Fostering Access to Justice, the Rule of Law and Good Governance in Uganda.

Mission

To Develop a Skilled and Empowered Legal Profession in execution of its Statutory Mandate to Foster and Improve Access to and Administration of Justice as well as Good Governance in Uganda

Goal

Efficient Legal Service Delivery to ensure Access to Justice and Observance of the Rule of Law for Positive Social Transformation.

1.3 Strategic Objectives of The Society

1. To promote members' professional development and ethical conduct.
2. To promote access to justice for indigent, marginalized and vulnerable persons in Uganda.
3. To contribute to upholding and promoting the rule of law in Uganda.
4. To strengthen the institutional capacity of the Uganda Law Society to become a modern Bar Association.

UGANDA LAW SOCIETY
ANNUAL REPORT AND AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2017

2.0 REPORT OF THE EXECUTIVE COUNCIL FOR THE YEAR ENDED 31 DECEMBER 2017

The Executive Council Members present their annual report together with the audited financial statements of The Society for the year ended 31 December 2017, which discloses the state of the affairs of Uganda Law Society.

PRINCIPAL ACTIVITIES

The principal activity of The Society is to maintain and improve the standards of conduct and learning of the legal profession.

RESULTS

The operating results for the year.

	2017 UGX	2016 UGX
(Deficit) / Surplus for the year	(11,413,637)	113,180,529

AUDITOR

The Uganda Law Society appoints the auditor at their Annual General Meeting. PKF Uganda has expressed their willingness to continue in office.

By order of the Executive Council


.....
PRESIDENT

21/03/2018
.....
2018

UGANDA LAW SOCIETY
ANNUAL REPORT AND AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2017

3.0 STATEMENT OF THE EXECUTIVE COUNCIL RESPONSIBILITIES

It is the responsibility of management of The Society to prepare financial statements for each financial year which give a true and fair view of the affairs of Uganda Law Society at the end of the year and the surplus or (deficit) and other comprehensive income for that year.

The Uganda Law Society Act [CAP.276] also requires the Executive Council to ensure that The Society maintains proper accounting records that disclose, with reasonable accuracy, the financial position of The Society. The Executive Council is also responsible for safeguarding the assets of The Society.

The Executive Council accepts responsibility for the preparation and fair presentation of the financial statements that are free from material misstatements whether due to fraud or error. They also accept responsibility for;

- i. designing, implementing and maintaining such internal controls as they determine is necessary to enable the preparation of financial statements that are free from misstatement, whether due to fraud or error.
- ii. selecting and applying appropriate accounting policies;
- iii. making accounting estimates and judgements that are reasonable in the circumstance.

The Executive Council members are of the opinion that the financial statements give a true and fair view of the financial position of The Society's as at 31 December 2017 and of The Society's financial performance and cash flows for the year ended in accordance with the International Financial Reporting Standard for Small and Medium sized Entities and the requirements of Uganda Law Society Act (Cap 276).

Nothing has come to the attention of the Executive Council to indicate that The Society will not remain a going concern for at least twelve months from the date of this statement.

Approved by the Executive Council on 21/march/ 2018 signed on its behalf by:


PRESIDENT



Date:

21/03/2018

TREASURER



Date:

21/3/2018

COUNCIL MEMBER



Date:

21/3/2018

4.0 REPORT OF THE INDEPENDENT AUDITOR TO THE EXECUTIVE COUNCIL OF UGANDA LAW SOCIETY

Opinion

We have audited the accompanying financial statements of Uganda Law Society (The Society) on pages 9 to 25 which comprises the statement of financial position as at 31 December 2017 and the statement of Profit or Loss and Retained Earnings, the statement of changes in fund balances and the statement of cash flows for the year then ended and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, proper books of account have been kept and the accompanying financial statements which are in agreement there with, give a true and fair view of the state of the financial affairs of Uganda Law Society as at 31 December 2017 and of its financial performance and cash flows for the year then ended, comply with International Financial Reporting Standard for Small and Medium Entities (IFRS SME's) and Uganda Law Society Act [Cap.276].

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our Responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of The Society in accordance with The International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Uganda, and have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The Executive Council is responsible for the other information. The other information comprises the report of the Executive Council, but does not include the financial statements and or our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion, thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Executive Council for the Financial Statements

The Executive Council Members are responsible for the preparation of Financial Statements that give a true and fair view in accordance with the International Financial Reporting Standard for small and medium size entities and the Uganda Law Society's Act [Cap.276] and for such internal controls as the Executive Council Members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Executive Council is responsible for assessing The Society's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless council either intends to liquidate The Society or to cease operations, or has no realistic alternative but do so.

Those charged with governance are responsible for overseeing The Society's financial reporting process.

Auditor's Responsibilities for the audit of the financial statements.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an audit report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- i. Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ii. Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organisation's internal control.
- iii. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.

Auditor's Responsibilities for the audit of the financial statements (Continued)

- iv. Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organisation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our audit report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organisation to cease to continue as a going concern.
- v. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit.

The engagement Partner responsible for the audit resulting to this report of the independent auditor is Frederick Kibbedi (P0242)



Frederick Kibbedi (P0242)

Engagement Partner



Certified Public Accountants

Kampala

Date: 6th Apr 2018

Ref: FK/U019/052/18



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5.0 STATEMENT OF PROFIT OR LOSS AND RETAINED EARNINGS

	Notes	2017 UGX	2016 UGX
Income			
Revenue	9.1.10a	1,764,103,076	1,882,629,150
Project Grants	9.1.10b	3,250,194,248	3,218,291,166
Other ULS Income	9.1.10c	192,854,385	37,142,886
Total Income		5,207,151,709	5,138,063,202
Operating and other expenditure			
ULS Operating Costs	9.11	1,918,864,531	1,760,918,522
Project Operating Costs	9.12	3,299,700,815	3,263,964,151
Total Operating and Other Expenditure		5,218,565,346	5,024,882,673
Operating (Deficit) / Surplus for the year		(11,413,637)	113,180,529
Net Surplus / (deficit) for the year		(11,413,637)	113,180,529
Accumulated fund / Retained earnings			
As at 1 January 2017		1,704,712,607	1,591,532,078
(Deficit) / Surplus for the year		(11,413,637)	113,180,529
As at 31 December, 2017		1,693,298,970	1,704,712,607

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6.0 STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2017

ASSETS	Notes	2017 UGX	2016 UGX
Non-Current Assets			
Property, Plant and Equipment	9.1	<u>301,834,527</u>	<u>325,320,441</u>
Current Assets			
Inventory	9.2	14,492,987	16,061,320
Prepayments	9.3	1,260,525	14,190,374
Receivables	9.4	127,610,381	29,406,485
Related Party Balances	9.5	316,250,478	423,835,688
Cash and Bank	9.6	<u>1,193,965,197</u>	<u>2,043,003,133</u>
		1,653,579,568	2,526,497,000
Total Assets		<u>1,955,414,095</u>	<u>2,851,817,441</u>
FUNDS AND LIABILITIES			
Funds			
General Fund	7.0	914,767,366	1,192,861,544
Capital Fund	7.0	301,834,528	325,320,442
Benevolent Fund	7.0	144,312,786	72,593,691
Development Fund	7.0	<u>332,384,290</u>	<u>113,936,930</u>
		1,693,298,970	1,704,712,607
Current Liabilities			
Payables	9.7	58,530,578	109,674,510
Deferred Income	9.8	197,453,047	1,026,594,574
Accruals	9.9	<u>6,131,500</u>	<u>10,835,750</u>
		262,115,125	1,147,104,834
Total Funds and Liabilities		<u>1,955,414,095</u>	<u>2,851,817,441</u>

The Financial Statements were approved by the Executive Council on 21/03/18 2018 and signed on its behalf by:


..... PRESIDENT


..... TREASURER

UGANDA LAW SOCIETY
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7.0 STATEMENT OF CHANGES IN FUNDS

Year ended 31 December 2017	General fund UGX	Capital Fund UGX	Benevolent Fund UGX	Development fund UGX	Total Funds UGX
Balance at 01 January	1,192,861,544	325,320,442	72,593,691	113,935,930	1,704,712,607
Surplus/(deficit) for the year	(11,413,637)	-	-	-	(11,413,637)
Transfers from General fund to Benevolent fund (ULS)	9,258,500	-	(9,258,500)	-	-
Transfers from General fund to Benevolent fund (UNHCR)	(80,977,595)	-	80,977,595	-	-
Transfers from General fund to Development fund	(218,447,360)	-	-	218,447,360	-
Additions of Property, plant & equipment	-	20,108,794	-	-	20,108,794
Depreciation charge	23,485,914	(43,594,708)	-	-	(20,108,794)
Balance at 31 December 2017	914,767,366	301,834,528	144,312,786	332,384,290	1,693,298,970

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Year ended 31 December 2016	General fund UGX	Capital Fund UGX	Benevolent Fund UGX	Development fund UGX	Total Funds UGX
Balance at 01 January	996,931,237	322,292,972	52,557,691	219,750,178	1,591,532,078
Surplus/(deficit) for the year	113,180,529	-	-	-	113,180,529
Transfers from General fund	(20,036,000)	-	20,036,000	-	-
Transfers from/to Development fund	105,813,248	-	-	(105,813,248)	-
Additions of Property, plant & equipment	-	88,930,000	-	-	88,930,000
Depreciation charge	(3,027,470)	(85,902,530)	-	-	(88,930,000)
Balance at 31 December 2016	1,192,861,544	325,320,442	72,593,691	113,936,930	1,704,712,607

UGANDA LAW SOCIETY
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8.0 STATEMENT OF CASHFLOWS

	Notes	2017 UGX	2016 UGX
CASHFLOWS FROM OPERATING ACTIVITIES			
(Deficit)/Surplus for the year		(11,413,637)	113,180,529
Adjustments for:			
Depreciation on assets	9.1	43,594,708	85,902,530
Interest income		(10,126,440)	(22,400,000)
Profit/ Loss on disposals		(90,000)	(495,000)
Investment Income		-	(2,967,300)
		21,964,631	173,220,759
Changes in working capital:			
Decrease / (increase) in Prepayments		12,929,849	(7,125,618)
Increase / (Decrease) in Receivables		(98,203,896)	102,473,615
Decrease / (Increase) in Related Party Receivables		118,289,610	(198,762,535)
Decrease/ (Increase) in Inventory		1,568,333	(1,094,101)
(Decrease)/ Increase in Payables		(884,989,709)	36,904,854
(Decrease)/ Increase in Related Party Payables		(10,704,400)	10,704,400
		(861,110,213)	116,321,374
CASHFLOWS FROM INVESTING ACTIVITIES			
Purchase of Property, Plant and Equipment	9.1	(20,108,794)	(88,930,000)
Proceeds from sale of Equipment		90,000	-
Interest received		10,126,440	22,400,000
Investment Income		-	2,967,300
Increase/ Decrease in Investments		-	495,000
		(9,892,354)	63,067,700
Decrease in Cash and Cash Equivalents		(849,037,936)	53,253,674
Movement in Cash and Cash Equivalent			
Balance as at 1 January	9.6	2,043,003,133	1,989,749,459
Net Increase in Cash and Cash Equivalent		(849,037,936)	53,253,674
Balance as at 31st December 2017	9.6	1,193,965,197	2,043,003,133

9.0 SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

General Information

The Society is a corporate body established by the Uganda Law Society Act [Cap.276] with perpetual succession and common seal. Uganda Law Society is considered among the Leading Bar Associations in East and Central Africa. The Society currently has Two thousand six hundred and sixteen registered advocates.

Basis of Preparation

The financial statements are prepared in accordance with International Financial Reporting Standard for Small and Medium – sized Entities. (IFRS for SMEs)

The financial statements are presented in the functional and reporting currency, Uganda Shillings (UGX).

The preparation of financial statements in conformity with IFRS for SMEs requires the use of estimates and assumptions. It also requires management to exercise its judgment in the process of applying The Society's accounting policies.

Going Concern

The financial performance of The Society is set out in the report of the Executive Council and in the statement of Profit or Loss and Retained Earnings. The financial position of The Society is set out in the Statement of Financial Position. Based on the financial performance and position of The Society and its risk management policies, the members are of the opinion that The Society is well placed to continue in operation for the foreseeable future and as a result the financial statements are prepared on a going concern basis.

(i) Financial Instruments

Financial instruments include investments in fixed deposits and securities. These are recognized at fair value. After initial recognition, they are subsequently reported at fair value every reporting date in accordance with IFRS for SMEs.

(ii) Revenue recognition

Revenue comprises the fair value of the consideration received or receivable from donors.

- i) Grants for restricted purposes and for specified funded projects are recognised when received and spent on qualifying activities. Any unutilised grants are recognised as deferred income and any excess expenditure over income is recorded as grants receivable at year end where there is commitment of additional funds from grant providers to cover such expenditure
- ii) All other donations are accounted for on a cash receipt basis unless there are committed funds or pledged funds that are receivable.
- iii) Interest income is accrued by reference to time under the effective interest method.
- iv) Other income is recognised upon performance of the services rendered.

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(iii) Capital grants

This represents funds received for purchase of property and equipment's or the value of such property and equipment that are granted to The Society. The initial amount is credited to a deferred income account known as capital grants. The balance is amortised to income annually at an amount equal to that of depreciating the assets purchased with the grants.

(iv) Deferred income

Grant Income is deferred where it has been received to fund specific future expenditure.

(v) Property and equipment

All property, plant and equipment are stated at historical cost less depreciation. The depreciation will be calculated as a percentage of the acquisition price according to the straight-line method to write off the cost to their residual value over the estimated economic life span as follows.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will follow to The Society and the cost can be reliably measured. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the Statement of Profit or Loss and other Comprehensive Income during the financial period in which they are incurred.

	% Rate	Lease Period
Leasehold land	-	8 years
Building	4	
Law Books	25	
Computers & Accessories	33.3	
Furniture & Fittings	12.5	
Office Equipment	12.5	
Motor Vehicles	25	
Generator	25	

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at each statement of financial position date.

Gains and losses on disposal of property and equipment are determined by comparing the proceeds with the carrying amount and are taken into account in determining operating surplus / (deficit).

NOTES TO THE FINANCIAL STATEMENTS

(vi) FUNDS

General Fund:

The General fund is made up of accumulated reserves also described as Retained Earnings.

Capital Fund:

The Capital Fund represents the carrying amounts of property & equipment as at 31 December 2017.

Benevolent Fund

This fund is made up of funds set aside to meet benevolent expenses as Council may decide.

Development Fund

This fund represents members' contributions towards future development projects.

(vii) Project commitments

Project commitments represent projects where contracts have been duly signed with the respective implementing partners, but third-party disbursements have not been actually made. These have simply been disclosed in the notes to the financial statements.

Operating and Donor Funds

(viii) Revenue Recognition

Incomes represent amounts received or receivable from members' subscriptions, donors and sale of inventory on a pre-determined basis, recognised in the period to which they relate.

(ix) Cash and Cash Equivalents

For purposes of the statement of cash flows, cash and cash equivalents comprise of cash in hand, deposit held at call with banks, and financial assets with maturities of less than 91 days, net of bank overdrafts, money market line and restricted cash balances.

Restricted cash balances are those balances that The Society cannot use for working capital purposes as they have been placed as a lien to secure borrowings.

In the statement of financial position, bank overdrafts are included within borrowings in the current liabilities.

(x) Receivables

Receivables are recognised as benefits that arise from economic events that would result in the inflow of resources to the entity.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

(xi) Payables

Accruals and other payables are obligations on the basis of normal credit terms and do not bear interest.

Payables denominated in foreign currency are translated into functional currency using the exchange rate at the reporting date. The resulting differences from conversion and translation are dealt with in Profit or Loss and Retained Earnings in the year in which they arise.

(xii) Comparatives

Where necessary, comparative figures have been adjusted to confirm with changes in presentation in the current year.

(xiii) Staff Benefits (NSSF)

Uganda Law Society and employees contribute to a statutory pension scheme, National Social Security Fund (NSSF). This is a defined contribution scheme registered under the National social security Fund act. Uganda Law Society's obligations under the scheme are limited to specific contributions legislated from time to time and are currently 10% of the employees' gross salary.

The Uganda Law Society contributions are charged to the statement of Profit or loss and other comprehensive income in the period to which they relate.

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

9.1. PROPERTY, PLANT & EQUIPMENT

COST:	Land	Buildings	Law	Motor	Motor	Motor	Computers	Furniture &	Total
	Leasehold UGX	UGX	Books UGX	Vehicles UGX	Generator UGX	Accessories UGX	Equipment UGX	UGX	UGX
At 01 January 2017.	155,111,000	308,632,121	1,600,000	73,000,000	30,205,468	92,566,778	144,270,812	805,386,179	
Additions	-	-	-	-	-	6,540,000	13,568,794	20,108,794	
At 31 December 2017.	155,111,000	308,632,121	1,600,000	73,000,000	30,205,468	99,106,778	157,839,606	825,494,973	
DEPRECIATION									
01 January 2017.	74,271,505	123,319,241	1,600,000	60,625,000	28,455,468	81,672,053	110,122,471	480,065,738	
Charge for the Year	10,104,937	12,345,285	(1000)	12,374,000	875,000	3,627,943	4,268,543	43,594,708	
At 31 December 2017.	84,376,442	135,664,526	1,599,000	72,999,000	29,330,468	85,299,996	114,391,014	523,660,446	
NET BOOK VALUE:									
At 31 December 2017.	70,734,558	172,967,595	1,000	1,000	875,000	13,806,782	43,448,592	301,834,527	
At 31 December 2016.	60,839,495	185,312,880	-	12,375,000	1,750,000	10,894,725	34,148,341	325,320,441	

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

	2017	2016
	UGX	UGX
9.2. INVENTORY		
Professional gowns	525,000	680,050
T-Shirts	1,893,797	1,936,535
Car Tyre covers	45,000	45,000
Law Reports	6,450,000	6,800,000
Professional Shirts	37,000	37,000
Corporate Shirts	735,800	1,542,800
Lapel Pins	4,776,390	5,019,935
Flaps	30,000	-
Total	14,492,987	16,061,320
9.3. PREPAYMENTS		
Insurance	435,525	2,230,374
Brands made to last	825,000	-
National Water and Sewerage Corporation	-	750,000
Downtown (DT) Bags	-	11,210,000
Total	1,260,525	14,190,374
9.4. RECIEVABLES		
SAJCEA Project	10,312,500	-
DGF Project	61,593,943	16,596,685
Buganda Land Board	2,500,000	-
MacArthur Project Receivables	-	2,235,000
Law Development Centre - Amnesty Law Project.	27,050,000	-
Wambi Tom Shisa	10,574,800	10,574,800
Verma Jivram & Associates	2,000,000	-
UNHCR Project.	4,063,638	-
UN-Women project	5,415,000	-
East Africa Law Society	4,100,500	-
Total	127,610,381	29,406,485

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

9.5. RELATED PARTY BALANCES	2017	2016
	UGX	UGX
Legal Aid Project (LAP) Receivables	316,250,478	434,540,088
Legal Aid Project (LAP) Payables	-	(10,704,400)
Total	316,250,478	423,835,688

Project advance transactions are balances receivable and payable with no fixed payment period and are interest free.

9.6. CASH AND BANK BALANCES	2017	2016
	UGX	UGX
Stanbic Bank- Continuing Legal Education/ULS	8,765,980	165,356,562
Standard Chartered Bank - Operating account	224,547,152	346,506,490
Standard Chartered Bank - Building Fund account	332,384,290	113,938,930
Standard Chartered Bank - Benevolent Fund account	144,312,786	72,593,691
Standard Chartered Bank - DGF account	-	221,675,522
Standard Chartered Bank - CBA	37,077,411	203,148
Standard Chartered Bank - McArthur Project	247,954,487	786,108,818
DFCU Bank - Continuing Legal Education /ULS	34,353,287	74,904,192
DFCU Bank - Uganda Law Society/JLOS	164,569,804	261,717,780
Total Cash and Bank Balances	1,193,965,197	2,043,003,133

UGANDA LAW SOCIETY
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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

9.7. PAYABLES	2017 UGX	2016 UGX
Kaddu Faluku	-	2,920,000
Prepaid Membership IDs	1,100,000	1,020,000
Kampala Capital City Authority	6,623,000	6,623,000
National Water & Sewerage Corporation	83,760	283,760
Kyambogo University	5,813,000	7,823,000
Continuing Legal Education	580,000	740,000
Uganda Registration Services Bureau	900,000	900,000
National Drug Authority	1,204,000	-
Birungyi Barata Associates	120,000	120,000
Uganda Christian Lawyer's Fraternity	860,000	1,580,000
Kampala Serena Hotel	-	86,279,600
Parliament Legal Department	3,240,150	-
Insurance Regulatory Authority	530,000	-
Sheraton Kampala Hotel	7,265,000	-
Hatch Concepts	4,200,000	-
Uganda Telecom Limited	132,750	-
East Africa Law Society	908,915	-
Ministry of Internal Affairs	11,286,553	-
Uganda National Roads Authority	1,816,000	-
Uganda Revenue Authority	152,000	-
Bank of Uganda	11,715,450	1,385,150
Total	58,530,578	109,674,510
9.8. DEFERRED INCOME		
Prepaid Membership Fees	22,700,000	16,000,000
UNHCR Project	80,977,595	-
UN Women Project	1,657,086	136,201,000
KMF Project	16,955,300	-
DGF Project (Probono, LAP & Moroto)	-	142,753,398
MacArthur Project	-	651,858,272
SIRD Project	37,077,411	-
Patongo Project	38,085,675	79,781,904
Total	197,453,047	1,026,594,574

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

9.9. ACCRUALS	2017	2016
	UGX	UGX
Uganda Telecom	-	1,040,250
Audit Fees	5,841,500	5,841,000
Nimrod Stationery and Supplies	-	331,500
M/s Henry B. Kizito	290,000	-
Tomaz Safaris Limited	-	420,000
Mugenyi Joshua	-	1,600,000
Sendegeya Catering Services	-	1,603,000
Total	6,131,500	10,835,750

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NOTES TO THE STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	2017 Actual UGX	2017 Budget UGX	2016 Actual UGX
9.1.10a. Revenue			
Subscriptions	1,046,400,000	1,080,000,000	978,400,000
Subscriptions Arrears	26,800,000	26,500,000	14,000,000
Legal Regalia Income	4,151,667	2,000,000	-
Continuing Legal Education Trainings	518,586,509	510,000,000	695,253,000
ULS Reports Vol I & II	140,000	200,000	150,000
Sponsorships	89,940,400	90,000,000	23,000,000
Female Lawyer's Dinner	60,958,060	57,500,000	31,530,000
ULS at 60	-	-	105,896,150
Bank Interest Received	10,126,440	10,126,440	22,400,000
Nomination Fees	7,000,000	-	12,000,000
	<u>1,764,103,076</u>	<u>1,776,326,440</u>	<u>1,882,629,150</u>
9.1.10b. Project Grants & Donations			
Legal Aid Projects - McArthur Project	651,858,272	651,858,272	382,164,709
UN - Women Grants	396,969,533	437,021,000	53,079,000
JLOS - Grants	138,000,000	138,000,000	330,270,000
Ford Foundation Project Grants	-	-	350,519,840
DGF Projects - DANIDA	1,700,980,863	1,700,980,863	1,739,464,875
Patongo Project	41,696,229	79,781,904	62,349,863
Canadian Bar Association - SAJCEA	-	8,535,030	300,442,879
Canadian Bar Association - SIRD	192,532,589	229,610,000	-
UNHCR Project	124,322,162	273,733,214	-
KMF Project	3,840,200	20,795,500	-
Sub-Total	<u>3,250,194,248</u>	<u>3,540,315,783</u>	<u>3,218,291,166</u>
9.1.10c. Other ULS Income			
Biddings	-	-	2,967,300
Sundry Incomes	1,074,100	-	-
Annual Lawyer's Ball/Dinner	42,180,000	45,000,000	-
Miscellaneous Income	-	-	2,000
Profit on Disposal of Assets	90,000	-	495,000
Exhibition Fees	4,892,000	-	-
Project Administrative contributions	144,618,285	135,025,000	33,678,586
Sub-Total	<u>192,854,385</u>	<u>180,025,000</u>	<u>37,142,886</u>
Total Revenue	<u>5,207,151,709</u>	<u>5,496,667,223</u>	<u>5,138,063,202</u>

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9.11. ULS Operating Costs	2017	2017	2016
	Actual. UGX	Budget. UGX	Actual. UGX
Salaries and Wages	357,531,619	361,151,112	308,505,753
10% NSSF Contribution	34,051,822	36,115,111	31,285,977
Staff Welfare & Benevolent	125,741,269	126,000,000	110,243,638
Printing and Stationery	23,906,970	31,000,000	15,169,800
Telephone, Internet and Postage	44,811,881	50,850,000	15,796,186
Automobile & Local Travel	31,683,100	32,448,000	25,794,100
Conferences & Annual General Meeting	235,017,885	225,767,960	194,018,880
Promotion, Advertising and Publicity	9,128,001	9,400,000	2,331,000
Audit Fees	5,841,000	6,500,000	5,841,000
Bank Charges	8,636,310	10,000,000	9,938,850
Members Benevolent & Social Responsibility	14,868,000	13,100,000	3,059,000
Property Recurrent, Insurance & Security	27,762,807	31,805,000	18,721,871
Organizational Subscriptions	14,571,400	14,500,000	16,564,000
Planning and Monitoring	47,099,960	44,520,000	32,596,124
Social Events (Open day and Dinner)	122,766,500	129,960,000	227,220,990
Utilities (Water and Electricity)	20,887,409	22,000,000	6,908,727
Repairs and Maintenance	32,453,160	31,100,000	46,059,648
Office Supplies	24,671,563	25,068,606	6,460,223
Hospitality	1,998,500	2,100,000	820,000
Travel & Networking	63,778,042	70,000,000	62,373,620
Publications (Magazines and Annual reports, DSTv)	9,200,000	9,200,000	8,418,000
Continuing Legal Education (CLE) Trainings	403,564,185	450,000,000	399,551,436
Income Tax	-	-	4,000,000
Resource Centre Expenses	2,060,000	1,600,000	1,478,000
Consultancy	2,685,800	3,000,000	11,735,000
Fundraising Proposal Writing/Resource Mobilization	5,104,200	6,000,000	3,000,000
Strategic Planning	1,920,000	1,920,000	33,211,000
Capacity Building	22,036,000	20,205,000	41,590,599
Information Acquisition & Dissemination	1,099,000	3,800,000	2,381,000
IT Section Costs	31,574,050	36,000,000	29,941,570

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NOTES TO THE STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (CONTINUED)

9.11. ULS Operating Costs - continued	2017 Actual.	2017 Budget.	2016 Actual.
	UGX	UGX	UGX
Depreciation Expense	43,594,708	-	85,902,530
Rule of Law & Human Rights	74,482,940	61,500,000	-
M&E Result Based Framework	49,627,450	55,320,650	-
DSTV expenses	418,000	420,000	-
Software Finance & HR Systems	12,000,000	12,000,000	-
Capital expenditure	-	22,000,000	-
ULS Ceremonial gowns	12,291,000	-	-
Sub - Total	1,918,864,531	1,956,351,439	1,760,918,522
9.12. Project Operating Costs			
Legal Aid Projects - McArthur Project Expenses	511,384,331	651,858,272	382,164,709
JLOS Project Expenses	242,803,576	138,000,000	354,886,820
DGF Projects (LAP, Probono and Moroto)	1,775,756,087	1,700,980,863	1,739,064,875
Ford Foundation Project Expenses	-	-	352,122,847
Canadian Bar Association/ SAJCEA Project	8,466,236	8,535,236	320,296,037
Canadian Bar Association - SIRD Project	194,462,461	229,610,000	-
Patongo Project Expenses	41,696,229	79,781,904	62,349,863
UN Women Project Expenses	396,969,533	437,021,000	53,079,000
UNHCR Project	124,322,162	273,733,009	-
KMF Project	3,840,200	20,795,500	-
Sub-total	3,299,700,815	3,540,315,784	3,263,964,151
Total Expenses	5,218,565,346	5,496,667,223	5,024,882,673



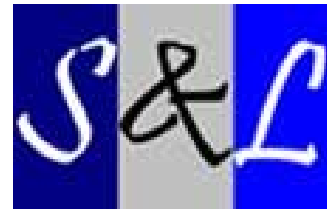
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