



Uganda Law Society

ANNUAL REPORT

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NOTICE OF THE UGANDA LAW SOCIETY 2014 ANNUAL GENERAL MEETING

NOTICE IS HEREBY given that the Annual General Meeting (AGM) of the **UGANDA LAW SOCIETY (ULS)** will be held on **Saturday 22nd March 2014** at the **Imperial Resort Beach Hotel**, Entebbe starting at **9:00am**. The AGM will be preceded by the ULS Annual Conference on **Friday 21st March 2014** under the theme **“PROFESSIONAL INTEGRITY AND ETHICS AT THE BAR: A CLIENT’S PERSPECTIVE”** starting at **2:00 pm**.

The purpose of the meeting is to transact the business set out below and to consider and, if deemed fit, pass, with or without modification, the resolutions set out below:

1. National anthem and inter-denominational prayer.
2. To receive communication and introductory remarks from the President of the ULS.
3. To present and consider for adoption the minutes of the 2013 Annual General Meeting.
4. To present for consideration and adoption the 2013 ULS Annual Report by the ULS Executive Council.
5. To present for consideration and adoption the Treasurer’s Report on the Audited Accounts for 2013 and ULS Master Budget for 2014.
6. To present and consider for adoption Special Resolutions for,
 - a) The Revision and Increment of membership subscription fees, and
 - b) The Adoption of the ULS Election Regulations.
7. To conduct the election of the ULS Executive Council 2014 - 2015.
8. A.O.B. (For Notified Items Only).

DATED this **21st** day of **February** 2014.

BY ORDER OF COUNCIL



Mr. Nicholas Opiyo

HON. SECRETARY - UGANDA LAW SOCIETY

NB: Attendance is limited to only paid up Members for the year 2014

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LIST OF ACRONYMS

ADR	Alternative Dispute Resolution
AG	Attorney General
AGM	Annual General Meeting
APP	Application
ASF	Avocats Sans Frontières
CBA	Canadian Bar Association
CCPS	Centre for Capital Punishment Studies
CIDA	Canadian International Development Agency
CLE	Continuing Legal Education
DGF	Democratic Governance Facility
EAC	East African Community
EALS	East Africa Law Society
EGM	Extraordinary General Meeting
IBA	International Bar Association
IOSCO	International Organisation of Securities Commissions
IT	Information and Technology
JLOS	Justice, Law and Order Sector
JRP	Justice and Reconciliation Project
JSC	Judicial Service Commission
KAS	Konrad Adenauer Stiftung
KOHA	Open Source Integrated Library system
LAP	Legal Aid Project
LDC	Law Development Centre
LRC	Legal Resource Centre
NBA	Norwegian Bar Association
NCDC	National Curriculum Development Centre
NORAD	Norwegian Agency for Development Cooperation
OPAC	Online Patron Access Catalog
PRA	Policy, Research and Advocacy
SAJCEA	Strengthening Access to Justice for Children and Youth in East Africa
SEATINI	Southern and Eastern African Trade Information and Negotiations Institute
SST	Social Studies
ULRC	Uganda Law Reform Commission
ULS	Uganda Law Society
URA	Uganda Revenue Authority



FOREWORD FROM THE PRESIDENT

Dear Learned Colleagues,

As we embark on our 58th year, it is an excellent opportunity to reflect on the highlights and accomplishments the Uganda Law Society (ULS) made in 2013 and moving forward, what our future plans are in pursuit of our mission: "to improve the Professional Standards of Members and Promote Respect for Human rights, the Rule of Law and Access to Justice."

These are exciting times for the ULS as we celebrate new partnerships with; Development Partners, the JLOS family and the National Curriculum Development Centre (NCDC) and at the same time consider embarking on our building project.

This report renders an account to illustrate the recent progress we have made and the new directions we are taking.

PRIORITY 1: PROMOTING PROFESSIONAL DEVELOPMENT, ETHICAL CONDUCT AND WELFARE

The ULS has experienced record growth of our membership to nearly 2,000 and the Members' Affairs Committee has worked diligently to welcome new members. The need to focus on helping members to grow legal skills and gain a competitive edge has never been more urgent given the growing numbers and the public outcry on our level of professionalism.

Our CLE programmes were delivered to address career advancement concerns for our members, to continually improve skills while assisting members to acquire new information and build credentials and networks to boost their careers and professional outlook. These efforts no doubt improve the public perception of the legal profession with respect to competences, ethical conduct and professionalism. We continue to work toward further improvements for excellence and to emphasize courtesy, honor and the collegial spirit among our members.

In a bid to promote and maintain the requisite standards in the practice of law, the ULS in collaboration with the Law Council continued to engaged in;

- Quicker mechanisms of resolving disciplinary actions for Advocates with respect to their errant conduct in the course of business;
- Early Inspections and certification of Law Chambers and issuance of Practicing Certificates; we still have challenges here as some of our members have not obtained their chamber approvals and upcountry firms have not been inspected. We working round the clock to resolve these.
- Ensuring proper legal education and training for lawyers to qualify for admission to practice of law; through interactions with the Law Development Centre and Law Schools.
- Proposing amendments to the ULS and Advocates Acts which we need to get the First Parliamentary Council to finalize drafting
- Creation of a ULS Committee on Ethics – to assist with mediation that Law Council will delegate to ULS and to mediate lawyer to lawyer disputes that do not have to go the Law Council Disciplinary Committee
- ULS fun day to encourage a work life balance and well living for members.

Additionally, the ULS Secretariat and the Executive Council conducted a survey under the auspices of the Justice, Law and Order Sector (JLOS) with the aim of strengthening integrity in the legal profession. Recommendations on a pathway to professional integrity were offered by various legal practitioners, other JLOS participants and members of the general public.

Standardisation and hamornisation of the legal curriculum and regulatory framework: Pursuant to Article 126 (1) of the EAC Treaty, standardization

and harmonization of the legal curriculum, the legal and regulatory framework governing legal training, certification and practice within the EAC is now required for harmonization of the Common Market Protocol in our region. Accountants, Engineers and Architects have already signed mutual recognition agreements. Why not the legal profession? The ULS therefore continues to participate to ensure that standardization takes place and that our members' views are taken into account in this process.

Leveraging on technology: The Information and Technology (IT) component of the ULS conducted a research to better understand the ULS' communications needs. Recommendations were made for a shift to a new server and increased use of various channels of communications; including selected social media. The organization's strategic use of social media has therefore advanced in order to provide enhanced content and services online.

Future interventions under this priority area include a Young Lawyers' Mentorship Program; Specialized online research and resources; a Career Centre; Public Education and Resources; and introduction of "My ULS APP".

PRIORITY 2: ACCESS TO JUSTICE AND HUMAN RIGHTS

A. ACCESS TO JUSTICE: Our Legal Aid Project goal is to ensure that access to justice is made a reality for all in Uganda. We celebrate our old and new relations with NBA/NORAD, CIDA, DGF, JLOS ASF. We also celebrate the increase in the number of Advocates (now 1053 - 88% of the membership) voluntarily enrolling into the Pro Bono Scheme. This has led to an increase in the number of clients registered and being assisted by the project to 4738 clients.

With support from ASF, we are proud to announce the newly established Duty Counsel Scheme which involves Advocates being

stationed all day at select courts in Kampala to offer free legal advice and representation to indigent clients at the Chief Magistrate's courts of Nakawa, Makindye and Buganda Road.

We are doubly proud of the opportunity to implement the Kigula mitigation project under the patronage of DGF, the Ministry of Gender, Labour and Social Development, the Uganda Prisons Service and Centre for Capital Punishment Studies (CCPS).

Future interventions under this priority area include; continued advocacy for the National Legal Aid Policy; increased Pro Bono interventions and activities; a national roll out of the Duty Counsel Scheme; juvenile justice; among others.

B. HUMAN RIGHTS: In June, 2013, the United Nations Human Rights Office hosted East Africa Bar Association Leaders through the East Africa Law Society to a discussion on the African Union Human Rights Strategy, and on the UN and African Union special mechanism on human rights roadmap of January, 2012 in Addis Ababa. The meeting resolved that it is pertinent for lawyers to use the available mechanisms to defend the rights of citizens and to proactively prevent abuse of human rights. We fully support the team that filed at the East Africa Court of Justice seeking Uganda's passing of the declaration for individuals to access the Africa Court of Human and People's Rights; and continue to promote a human rights culture and respect for human rights. The ULS has issued various statements calling for respect of Human Rights and also written to security agencies urging observance of human rights in their operations. We continue to defend the afflicted and support state and non state actors in adherence to the Rule of Law.

PRIORITY 3: SUPPORTING THE JUDICIARY IN EFFECTIVE ADMINISTRATION OF JUSTICE

Mindful of the insufficient technical and financial resources available for its effective performance, we continue to support the Judiciary in promoting its independence while emphasizing adherence to the Rule of Law.

Future interventions under this priority area include; strategies for reduction of case backlog and advocacy for passing of the Administration of Justice Bill; take all initiatives to ensure the judiciary gets a Chief Justice and a Deputy Chief Justice

PRIORITY 4: PROMOTING CONSTITUTIONALISM AND THE RULE OF LAW

The ULS continued to speak out in defense of the Law of our land with respect to bail and human rights among others. There were undertakings to uphold Constitutionalism; without which, our State risks degeneration. Highlights of these are:

A. CONSTITUTIONALISM IN EAST AFRICA: The ULS in September 2013 participated at the EALS conference on constitutionalism and electoral processes in East Africa held in Mombasa to among other objectives, identify the specific roles that selected actors like the judiciary, media, legislature and legal professionals can collectively play to foster a participatory and inclusive electoral and constitutional dispensation within East Africa.

Future work in this area: As the legal profession, we will continue to play a vital role in upholding professional standards and ethics, protecting our members from persecution, improper restrictions and infringements; providing legal services to all in need of them and cooperating with governmental and other institutions in furtherance of the ends of justice and public interest.

A. CONSTITUTIONAL LITERACY IN SCHOOLS: We recognized the fact that today, we need young people who can look at the world from multiple perspectives and apply critical thinking so that they can impact our world. We saw that to achieve this, we must ensure that our young people must from very early on in their lives understand and respect the rule of law and legal process. We then approached the National Curriculum Development Centre (NCDC) and offered our expertise to develop the national curriculum with respect to Constitutional aspects.

I am pleased to inform the membership that the ULS had the opportunity to interact with the Social Studies Learning Area Panel of NCDC and participated in developing the national curriculum for “O” level students on aspects of the Constitution. This will no doubt promote and increase awareness of the Constitution and inculcate a culture of nationalism among our young. Furthermore, to enable NCDC include the Constitution accurately into the National Curriculum of Uganda, 13 copies Constitutions were donated to NCDC particularly to the Social Studies (SST) Learning Area Panel and to the NCDC Library for future access by any other interested parties.

Future work in this area will include: Contribution to “A” level curriculum on Constitutionalism; development of teaching packs with teachers to supplement primary level lessons; commencement of the Rule of Law in Schools Programme; National Curriculum Development Centre putting together teaching packs to teach the Constitution. I hereby encourage all members of the Uganda Law Society to participate in this effort by signing up for either the Civic Education Faculty or the Rule of Law in Schools Team.

PRIORITY 5: ENCOURAGE BETTER INVOLVEMENT OF THE YOUNG LAWYERS IN THE PROFESSION AND SECRETARIAT AFFAIRS

The ULS Young Lawyers Committee seeks to further the interests of young lawyers by helping them establish themselves within the legal profession. The Executive Council recognizes the Young Lawyers as the future of our Legal profession. In 2013, the Council undertook to have representation of the Young Lawyer in every ULS Committee. The young lawyer presence in these various committees has provided opportunities not only for useful insight on issues from a young lawyer’s perspective but to develop their professional skills and facilitate networking opportunities for young lawyers.

PRIORITY 6: ACHIEVING FINANCIAL SUSTAINABILITY

Over the next year, the ULS Council will continue to make refinements to our operations and develop a long-term financial plan to ensure operational sustainability and continued support of the ULS’ core functions. The end goal is to be a more equipped organization that is well-set to meet the requirements and challenges of a growing legal profession.

A. ULS HOUSE PROJECT: We have held meetings and consultations with construction experts and have sought advice for our building project. It is clear that we need a fundraising strategy and it is also clear that we must start funding some of the preliminary activities required to get the project started. We need funds to meet the project pre-construction costs like; design development, technical design, preparation of detailed information for construction, preparation and/or collation of tender documents and identifying specialists for the project. We will also have to consider the cost of renting premises for the secretariat once we are set to start construction. Council will have to devise a fundraising initiative for our building project.

A. LEVERAGING ON TECHNOLOGY: We need to enhance our technology to deliver a refined

and pleasant experience for the membership through sharing research and mentorship resources; updating our profiles online with details on those licensed to practice law in the current year. This will cost each member an annual.

It is our hope that the above achievements and plans are persuasive to your passion to truly become a modern Bar Association.

I would be remiss not to express my deep gratitude to the ULS Membership for the continued support and commitment to upholding the rule of law in our country as well as in raising the standards of our Bar Association. My gratitude also goes to the ULS Council that stood together in service through thick and thin, in a bid to steer the Society's mandate to excellence; the ULS Executive Director and the Secretariat without whom it would be difficult to deliver on the ULS mandate and on the smooth running of the Society's business and; certainly our development partners above, including the MacArthur Foundation for their technical and financial support rendered to our projects.

Lastly, I thank our colleagues from our sister Bar Associations for their collegial support, professionalism and inclusion of the ULS in their various operations and events.

FOR GOD AND MY COUNTRY



Ruth Sebatindira

President - Uganda Law Society



FROM THE EXECUTIVE DIRECTOR'S DESK

Dear Colleagues,

It was 57 years ago that the Uganda Law Society was founded with a simple mission to improve the professional standards of members of the legal profession, and to enhance and promote Human Rights, and the Rule of Law in Uganda. Since its establishment in 1956, the Uganda Law Society has grown to be an exemplar of legal professionalism and service delivery. Undoubtedly, its role has greatly contributed to shaping the legal system in Uganda.

Fundamental to the success of the Law Society over the decades has been our ability to:-

- a) unite, enhance and guide the profession, advance its voice and connect the profession with the community;
- b) protect and assist the public in Uganda in all matters touching, ancillary or incidental to the law;
- c) assist the Government and the courts in all matters affecting legislation and the administration and practice of law in Uganda.

In this Annual Report, you will see that 2013 was a year dedicated to advancing member interests through advocacy, ethics, learning and development and practice support services, as well as fulfilling its mandate to the public and the government while delivering on several strategic initiatives. At the core of these achievements is the consistent ability of the Uganda Law Society to innovate in order to sustain relevance, to secure additional participation – especially amongst the young lawyers.

This involving year saw us attain the following major accomplishments:-

- Full membership grew **21.8%** to **1,827** members.
- Held 1 major national conference, **58** seminars and workshops and 4 regional workshops with a total of **8,363** people in attendance.
- Held our 6th Annual Rule of Law Symposium on 4th October 2013. This flagship event attracted **580** attendees.
- Managed over **1000** inquiries and referrals relating to legal practice and support issues – an increase of **22%** on the previous year.
- Revamped the ULS IT system to be competitive in an ever-evolving high-tech world.
- Established a membership database which will support improved service delivery to our members.
- The Pro Bono Scheme enrolled a record **424** advocates into the scheme bringing the total to **1053** as at 31st December 2013.
- Significant advocacy during the year completing 36 publications and submissions. This activity positively contributed to the public debate with **112** mentions of the Society and its opinions in different forms of media.
- A **77%** increment in generated revenues from **UGX 2,000,985,712** in 2012 to **UGX 3,537,004,357** in 2013; **71%** of which was project specific and **29%** from membership collections and events.
- On the 7th November 2013, the Uganda Law Society Legal Aid Project won the Financial Reporting Award in the Advocacy Sub-category.
- **44,429** people benefitted from the Legal Aid Project that offered both primary and

secondary legal aid services at all its clinics countrywide.

As this Annual Report shows, over the past years we have laid a firm foundation for the future. We set out a clear vision in our Strategic Plan 2011-2015, and we are turning it into reality. We have a record of achievement and are continuing to adapt to make ULS more agile and more efficient.

All of these and innumerable other achievements testify to the inventiveness and resolution of the staff from multiple cultural backgrounds who work for the Uganda Law Society. Those qualities of originality and dedication are also manifest particularly so in situations of limited funding.

This annual report demonstrates the breadth and quality of our work and it also shows how, in her first year as President, Ms. Ruth Sebatindira, her Executive and working committees have offered direction that reinforces the mandate and interest in the Uganda Law Society.

Our successes over the last year would not have been possible without the support of the general membership and our development partners. Your support is much appreciated.

Thanking you for the patronage with which you have favored us.



GRACE BABIHUGA NUWAGABA
EXECUTIVE DIRECTOR

THE HONOURABLE EXECUTIVE COUNCIL MEMBERS



Front Row from Left: Ms. Stella Nyandria (Solicitor General's Representative), Mr. Nicholas Opiyo (Secretary), Mrs. Ruth Sebatindira (ULS President), Mr. Ernest Kalibbala Wiltshire (ULS Vice President) and Mr. Enoch Barata (Treasurer)

Back Row from Left: James Mukasa Sebugenyi (Immediate Past President), Mrs. Grace Babihuga Nuwagaba (Ex-officio), Mr. Yusuf Mutembule (Eastern Region), Mr. Bonny Cheborion Barishaki (Attorney General's Representative); Mr. Mike Otim Abwang (Northern Region), Mrs. Alice Namuli Blazevic (Central Region) and Mr. Kahungu Tibayeita (Western Region)

REPORT OF THE EXECUTIVE COUNCIL

ABOUT THE EXECUTIVE COUNCIL

The Executive Council of the Uganda Law Society (ULS) comprises ten members including the President, Vice President, Secretary, Treasurer, the Attorney General, the Solicitor General and four other members who include Council Representatives of the four main regions of the Country. These members, other than the Attorney General and the Solicitor General, are elected annually by the General Assembly (membership) at an Annual General Meeting . Traditionally, the immediate past President continues to attend Council meetings for the first six months as an ex-officio member; to assist with inducting the new Council.

The Executive Council exercises the powers and manages the affairs of the Society through its different committees which include: the Legal Aid and Pro Bono Services Committee, Professional Development and Training Committee, Finance and Administration Committee, Commercial Bar Committee, The Female Lawyers Committee, Young

Lawyers Committee, Bar-Bench Committee, Research and Publications Committee, Membership Welfare and Social Affairs Committee, Legislation, Human Rights and Governance Committee; and such ad hoc Committees that are formed as need warrants. The Council also offers policy oversight to operations of the ULS Secretariat.

This report is presented to you pursuant to the provisions of section 24 of the Uganda Law Society Act, Cap 276. The Report covers key activities undertaken by the Executive Council and the Secretariat of the Uganda Law Society acting under the supervision of the Council since the last Annual General Meeting that was held in Entebbe in 23rd March 2012.

A. COUNCIL MEETINGS:

During the reporting period the Council met to attend to the Society's business and the attendance of Council Members in the said meetings is shown in the table below:

ULS EXECUTIVE COUNCIL MEETINGS ATTENDANCE FOR 2013

No.	Name	Designation	No. of meetings held	No. of meetings attended	No. of meetings missed	Percentage
1.	Ruth Sebatindira	President	5	5	0	100
2.	Ernest Kalibbala Wiltshire	Vice President	5	5	0	100
3.	Nicholas Opiyo	Honorary Secretary	5	5	0	100
4.	Enoch Barata	Treasurer	5	5	0	100
5.	Alice Namuli - Blazevic	Council Member - Central Region	5	5	0	100
6.	Kahungu Tibayeita	Council Member - Western Region	5	5	0	100
7.	Mike Otim Abwang	Council Member - Northern Region	5	4	1 ¹	80
8.	Yusuf Mutembule	Council Member - Eastern Region	5	5	0	100
9.	Bonny Cheborion Barishaki	Attorney General's Representative to Council	5	4	1	80
10.	Stella Nyandria	Solicitor General's Representative to Council	5	4	1	80
11.	James Mukasa Sebugenyi	Immediate Past President and Ex-Officio to the Executive Council	5	3	2	100 ²

B. MANAGEMENT OF THE ULS

The ULS is run on a day-to-day basis by a team of professional staff under the leadership of the Executive Director who is assisted by four departmental heads namely; the Head-Finance and Administration, Head-Legal Aid & Pro Bono Services, Head-Professional Development & Members Affairs and the Head-Policy, Research and Advocacy. Other members of the management team include the Manager-Legal Resource Centre, the Manager-Pro Bono Services, the Monitoring & Evaluation Specialist and the Systems Administrator.

C. ULS PROGRAMMES & ACTIVITIES**i. Membership services**

The ULS Secretariat continued to serve and communicate with the ULS membership; notifying them about various activities, services and programmes either by the Secretariat or other relevant institutions. The membership was regularly updated using communication via e-mail, sms, personal letters, the ULS website, public notices, ULS newsletters, ULS event reports and radio programmes. Additional services rendered to the membership included:

- Continuing legal education seminars;
- Preparation and hosting of membership fora such as the Annual Conference and General Meeting, Bar-Bench fora with respective Court divisions and the Rule of Law Symposium. The Secretariat also offered administrative support to facilitate members' attendance of international fora like the IBA Annual Conference, and the East Africa Law Society Annual Conference and General Meeting;
- References & accreditations such as letters of good standing;
- Continued upgrading and updating of the members' Directory;
- Memorabilia like professional robes, shirts and flaps, T-shirts, casual shirts and pens;
- Issuance of members IDs;
- Social events such as cocktails, breakfast meetings, dinners and a sports gala.

ii. Access to Justice Services

The Legal Aid Project (LAP) of the ULS as guided by the ULS 2011-2015 Strategic Plan continued to provide a countrywide and diverse range of legal aid services to indigent men, women and children; which services included legal advice, legal representation in courts of law, documentation and dissemination of simplified legal literature, as well as outreach legal and human rights awareness creation campaigns.

Below is a highlight of achievements registered by LAP in the year under review:

- **Extension of the Project:** In addition to its presence in 10 regional offices countrywide, the Project opened up two satellite operation centres in Kalangala and Masaka districts; which were successfully tested and registered tremendous outcomes in the reporting period. The success of this expansion plan is attributed

to support from DGF and JLOS as well as the dedicated project staff.

- **Installation of a web based database:** In a bid to improve data recording and processing, the project with support from Avocats Sans Frontières (ASF) under a twinning programme to mobilize lawyers for the rights of Ugandans, developed a web based information system which has enabled the Department to improve data collection, storage, analysis and reporting.
- **LAP Clients' Charter:** In order to improve on the quality and efficiency of ULS legal aid and pro bono services, a Clients' Charter was launched in 2012 and successfully implemented in 2013. This Charter has become a daily quality assurance tool to inform our clients of the services offered by LAP and hold the project accountable on the set standards and project goals.
- **Community outreach** continued as a key activity geared towards imparting legal knowledge to the communities LAP operates in. These sessions facilitated knowledge and capacity enhancement in various communities reached to enhance access to justice and to promote and observe the Rule of Law. These communities were sensitized on legal issues like land rights, marriage and divorce, domestic violence, children rights, and the operation of Local Council Courts.
- The project registered an increase in the number of communities and clients served with respect to cases registered and handled both in courts and offices to a total of **44,429** people.
- The Pro Bono Project of the ULS continued to enroll advocates into the Pro Bono scheme. In 2013 **174** Advocates were enrolled into the scheme bringing its portfolio of registered Advocates to **1053**.

- LAP progressively implemented a working partnership with ASF to mobilize lawyers for the rights of Ugandans with the specific objective of strengthening the capacity of Ugandan lawyers to defend the legal and human rights of vulnerable people on a sustainable basis. This partnership was very successful as most advocates responded positively to the needs of the vulnerable and poor.

iii. Policy, Research and Advocacy Programme

In pursuance of its mandate to advise Government and the public on matters of law; to assist the Courts in the administration of justice and in keeping with its mission to promote the Rule of Law in Uganda, the ULS regularly issued position/press statements and other publications on various issues ranging from matters of public interest to matters of law. Through its Policy, Research and Advocacy (PRA) Department, the ULS undertook the following activities:

- **Publications and Policy Briefs**

During the year, **1** issue of the Lawyers' Voice Magazine and **12** monthly issues of the ULS newsletter were published. The Magazine was disseminated to the ULS membership, other stakeholder institutions and members of the general public at various ULS fora while the newsletters were electronically disseminated to the ULS membership and other interested institutions.

The ULS also generated **11** position papers on Bills before Parliament and topics of law and **9** ULS statements on matters relating to law and of public interest. Other activities undertaken include drafting, consolidation and production of concept papers and annual reports such as the **ULS 2012 Annual Report**, the **ULS 6th Annual Rule of Law Symposium Report** and the **Report of ULS High Level Stakeholder's Breakfast Meeting**, among others.

The Department also undertook the compilation of

the ULS Election Petition manuscript for publication in 2014. Editing of this manuscript was partly undertaken by the ULS Research and Publications Committee. Compilation and dissemination of decisions from the Anti Corruption Division and other key precedents from national and regional courts continues to be done.

In February 2013, the ULS together with PLAN Uganda held a book launch for a ULS/PLAN Uganda publication titled **Violence against Children in Schools in Uganda: A Desk Review of the Legal, Policy & Institutional Framework**. This followed a desk review conducted by the ULS on the legal and policy framework protecting children against abuse in schools.

- **The Legal Resource Centre**

The PRA Department also oversaw the operations of the Legal Resource Centre (LRC) which stores publications on various areas of law and also undertakes dissemination of information to the ULS membership and the general public. The LRC literature stock was continuously increased through donations and purchases of law reports, private publications and textbooks on topical subjects like land, revenue, legal research methods and procedure as well as company law. The ULS benefited from donations from the East Africa Law Society, Law Society of Northern Ireland, Huddersfield Law Society and Law Africa in form of text books and law digests and 2 computers donated by Sebalu & Lule Co. Advocates and Kiwanuka & Karugire Advocates.

During the year under review, the LRC undertook marketing and dissemination of the Lawyers Voice Magazine, the 2006/2007 and the 2005 Volumes of the ULS Law Reports as well as legal regalia and memorabilia at various ULS events. The LRC also participated at a number of exhibitions at which other exhibitors and participants benefited in terms of on-spot legal advice and literature. These events also served to increase ULS visibility.

In a bid to improve on the electronic resource access and retrieval, the LRC also installed and customized the KOHA Integrated Library system which provides libraries with a variety of integrated computerized functions for managing, cataloguing circulation and acquisitions serials control; as well as the Online Patron Access Catalog (OPAC) which allows easy and quick searching of libraries that are hosted by LibraryWorld. The ULS was also exempted from paying an annual subscription fee of 500,000/= for the user friendly Uganda Online Law Library (www.ugandaonlinelawlibrary.net) by its administrator Mr. Mohammed Mbabazi of Nyanzi Kiboneka and Co. Advocates. Access to this link was also opened to upcountry LAP clinics.

- **Fundraising**

In keeping with its role to lead the mobilization of resources for the Society, the PRA Department together with the ULS management team generated concept papers/proposals for funding. Funding was obtained from; the Democratic Governance Facility (DGF) to fund the Mitigation Project (for Kigula beneficiaries) and from Konrad Adenauer Stiftung to support the Rule of Law day symposium. Funding was also obtained for a ULS initiative on electoral reforms and participatory democracy. And finally with receipt of funding from the MacArthur Foundation, the ULS commenced the Amnesty Law Project.

- **Policy and Advocacy**

As per its policy and advocacy role, the PRA Department also participated at various local and foreign fora (54 in total) and contributed to discussions; shared with other stakeholders about ULS interests, initiatives and activities while learning from other stakeholders about various topical issues. This served to increase stakeholder awareness about the ULS mandate and led to formation of useful linkages with likeminded institutions serving in the rule of law arena locally and internationally.

In a bid to inculcate the spirit of constitutionalism and enhance the rule of law among Uganda's largest populace (children and youth) and in pursuance of the ULS mandate to foster the rule of law, the Secretariat through the PRA Department developed and submitted a proposal on teaching the Constitution in schools to the Minister of Education. The Department also provided input to the national curriculum on aspects of the Constitution for lower secondary school level (S1 to S4). Following this, the ULS was invited to work with the Social Studies Learning Area Panel at the National Curriculum Development Centre; to review the proposed additions made to the curriculum and this was a fruitful engagement.

To further advance the above efforts, the ULS President purchased and donated 13 copies of the 1995 Constitution to the National Curriculum Development Centre team.

iv. Other Projects

- **Strengthening Access to Justice for Children and Youth in East Africa Program (SAJCEA)**

The ULS is currently coordinating a project on Access to Justice for Children and Youth Project (SAJCEA) funded by the Canadian Bar Association (CBA) aimed at enhancing access to justice for children and youth in Eastern Africa, through stakeholder collaboration, institutional development and capacities sharing amongst the Justice Sector institutions. This four year project is implemented by the Uganda National Working Group comprised of state and non state actors in the legal sector and works to strengthen access to justice for children and youth in Kampala, Katakwi and Bundibugyo.

- **Amnesty Law Project**

Following award of grant by the MacArthur Foundation, the Uganda Law Society (ULS) together with its three main project partners - the Uganda Law

Reform Commission (ULRC), the Law Development Centre (LDC) and the Justice and Reconciliation Project (JRP) commenced the Amnesty Law Project in October 2013. The project team undertook to conduct a multi-stakeholder drive to ensure domestic accountability for atrocities or crimes in post-conflict Uganda. This project will supplement (with respect to the amnesty component) Government's ongoing efforts to develop a transitional justice legal framework.

A. REGIONAL INTEGRATION & INTERNATIONAL RELATIONS

In 2013, the ULS continued its networking relations with likeminded regional and international organizations. These relations have continued to flourish and to develop the ULS' capacity to effectively deliver on its mandate and participate in other regional processes. Below is an account of some of the networking events that the ULS took part in among others:

- **End of Project Stakeholders Review Meeting on the EALS Project on "Enhancing the Capacity of the Legal Profession to Support the EAC Common Market"** - The meeting that was hosted by the EALS was held in Arusha on May 28th, 2013 to assess progress made by the respective Bar Associations and how each engaged in the implementation of the EAC Common Market Protocol.
- **The Regional Civil Society Organizations (CSOs) Symposium on the ongoing bilateral trade and investment negotiations in the EAC** - The purpose of this meeting hosted by the Southern and Eastern African Trade Information and Negotiations Institute (SEATINI) from May 28th - 29th, 2013 at Lake Victoria Hotel, Entebbe was to strengthen CSO participation and the ability to input in the ongoing trade negotiations in the EAC integration process at both national and regional levels; considering the pros and cons of the Economic Partnership Agreements and Trade Investment Partnerships negotiations processes proposed to the EAC by the European Union.
- **Comments by the ULS on a comprehensive technical paper to extend the jurisdiction of the East African Court of Justice to include crimes against humanity** - Upon a request by the Ministry of East African Community Affairs through the Ministry of Justice and Constitutional Affairs, the ULS prepared and submitted comments on a "Comprehensive Technical Paper Extending the Jurisdiction of the East African Court of Justice to include Crimes against Humanity". Consultations were made with some ULS members engaged in EAC matters and a comprehensive response was prepared and duly submitted to the Ministry of Justice and Constitutional Affairs.
- **The East Africa Law Society** two day conference on "Emerging Constitutional and Electoral Trends in East Africa" held in Mombasa from the 5th - 6th September 2013. The specific objectives of the two-day regional conference were to: **Analyze the potential implications of the Kenyan Supreme Court Ruling in Petition No. 5 of 2013 on the electoral and constitutional landscape of East Africa;** **Track and analyze the emerging electoral and constitutional developments within East Africa;** and **Identify the specific roles that selected actors like the judiciary, media, legislature and legal professionals can collectively play to foster a participatory and inclusive electoral and constitutional dispensation within East Africa.** The meeting attracted Judges, chairpersons of electoral bodies; leading legal scholars, legal practitioners and leaders of national bar associations, media personalities and other civil society organizations representatives.
- **The International Bar Association Annual**



Above: Officials from the NBA at the Annual Conference

Conference 2013 - The IBA Annual Conference was held from 6th - 11th October 2013 in Boston, USA. Former US Secretary of State - Madeline Albright officiated and delivered the keynote address at this Conference which attracted over 5000 delegates from 134 countries all over the world, was attended by 27 ULS members. During the week long event, a host of global issues were discussed in the 222 working sessions covering all aspects of international law.

- East Africa Law Society Annual Conference and General Meeting - The East Africa Law Society Annual Conference and General Meeting was held on 15th and 16th November 2013 in Mombasa, Kenya under the theme "[Raising the Bar: The Changing Environment for the Legal Profession in East Africa](#)". This meeting was attended by 168 ULS members.

B. OTHER ULS EVENTS OF THE YEAR

i. ULS Annual Conference and General Meeting

- The ULS Annual Conference and General Meeting were held on March 22nd and 23rd March respectively at the Imperial Resort Beach Hotel, Entebbe. The Conference theme was "[Accountability in Governance: Ensuring Integrity & Mitigating Professional Risk](#)". The ULS registered an increase in attendance compared to the previous year at the two events i.e. 1011 advocates attended the Annual Conference and 1033 attended the AGM. Also in attendance were Bar leaders from sister Bar Associations from the East African region and development partners from NORAD/ Norwegian Bar Association who traveled to join the ULS in commemoration of 20 years of legal aid provision by its long serving Legal Aid Project. At the AGM, new Executive Council was elected by the ULS members.



Mrs. Ruth Sebatindira gives an acceptance speech as ULS President



Immediate Past President Mr. James Sebugenyi gives an exit speech



A cross section of ULS members and some Bar leaders at the March 23rd 2013 AGM

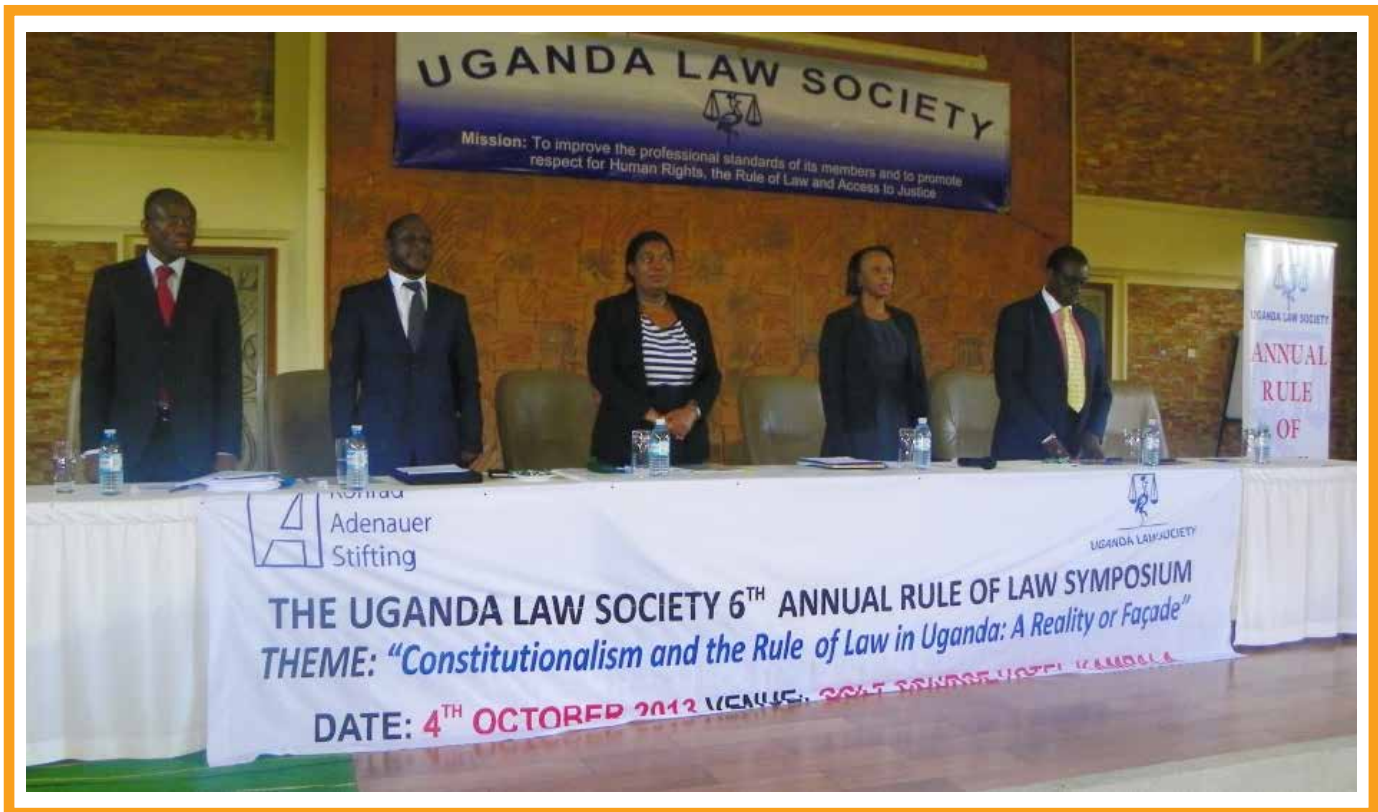
ii. Annual Rule of Law Symposium 2013

Under the theme "Constitutionalism and the Rule of Law in Uganda: A Reality or Façade" the ULS in partnership with Konrad Adenauer Stiftung (KAS) and the Justice Law and Order Sector (JLOS) convened the 6th annual Rule of Law Day on 4 October 2013 at Kampala Golf Course Hotel. The overall objective of

this event was to provide a platform for critical thought and discussion on the veracity of Constitutionalism and the Rule of Law in Uganda; and to provide an opportunity to muster a clearly defined set of action points towards engaging the Legal Fraternity as a vanguard for the development of a political culture that espouses the Rule of Law, Constitutionalism

and Democracy. It was also purposed to awaken the spirit of nationalism among Ugandans. The event featured a keynote address by Hon. Paul Muite, a renowned expert in Constitutional Law and a veteran Kenyan politician; as well as panel discussions by; Ms. Margaret Sekaggya, the United Nations Special Rapporteur on Human Rights; Mr. David

Mafabi, a Political Scientist currently serving as the Presidential Advisor on Political Affairs and Mr. Peter Walubiri, a seasoned Land Law expert and Lecturer at the Makerere University School of Law. This event attracted over 600 lawyers and invited guests from Uganda and beyond.



The Discussion panel at the Rule of Law Symposium; L – R, Mr. Peter Walubiri, Land Law Expert and Lecturer, Mr. David Mafabi - Presidential Advisor on Political Affairs, Ms. Margaret Sekaggya – UN Special Rapporteur on the situation of Human Rights Defenders, Ms. Ruth Sebatindira the ULS President and Hon. Paul K. Muite - Constitutional Lawyer from Kenya



A cross section of participants at the Symposium

Preceding the Rule of Law Symposium was a **High Level Stakeholders Breakfast Meeting** held earlier in the day at the Sheraton Hotel, Kampala.



Participants at the ULS Annual Rule of Law High Level Stakeholders Forum. Front row, second from the left is the Hon. Justice James M. Ogoola - Chairman of the Judicial Service Commission; at the centre is Ms. Ruth Sebatindira the ULS President, and to her left is Mr. Paul Gadenya – The Senior Technical Advisor of the Justice Law & Order Sector.

ULS Extraordinary General Meeting (EGM)

During the reporting period, the ULS held two EGMs to deliberate on issues affecting the Society the rule of law and administration of justice in Uganda.

Members Sports Event/Fun day

The ULS on **June 1, 2013** held its first ever sports and fun day at the Kampala Capital City Authority grounds. The event featured sports activities such as athletics and a football match between senior and young lawyers. The young lawyers team emerged as winners of the football match. Aside from athletics, the event also provided an opportunity for a fun based interaction for the ULS membership.



Left: Relays' participants spring in action



Right: Mr. Ernest W. Kalibbala - the ULS Vice President congratulating the young lawyers' team.



Above: Young lawyers display their prize.

Annual Lawyers' Dinner

On **December 13, 2013**, the ULS celebrated the close of the year with a Dinner and Dance at the Sheraton Hotel, Kampala. Members of legal fraternity, both in the private and public sector attended in large numbers. The event featured entertainment by Janzi band and lawyers to socialize and network.



REPORTS FROM THE UGANDA LAW SOCIETY COUNCIL COMMITTEES

PROFESSIONAL DEVELOPMENT AND TRAINING COMMITTEE

Chaired by Mr. Mbabazi Mohamed

The Professional Development and Training Committee was set up to among other tasks, design and undertake responsive professional development training seminars for lawyers, that reflect the emerging national, regional and global professional development trends. The Committee oversees and provides policy guidance on the implementation of the CLE programme of the Law Council with day to day technical support offered by the ULS Secretariat. Other members of this Committee are; Ms. Hope Atuhaire, Mr. Chris Engola, Ms. Dorothy Kabugo, Mr. Ivan Engoru, Mr. Ronald Tusingwire, Ms. Grace Atuheirwe and Mr. Francis Gimara.

During the year in review, the Committee held a total of three meetings in which it assigned its members to moderate at all CLE training seminars to generate feedback for the Committee through a duty rota;

discussed and approved training areas for 2014 and generally offered policy guidance to the Programme.

The Committee organized and successfully conducted a total of twenty four [24] seminars in various areas of law, generally geared at enhancing and sharpening the legal knowledge and skills of advocates practicing in various areas of law and in a bid to ensure that they remain relevant and competitive in the regional and global market.

MEMBERSHIP WELFARE AND SOCIAL AFFAIRS COMMITTEE

Chaired by Mr. Mike Okua

The Membership Welfare and Social Affairs Committee offers policy guidance on members' welfare and social needs. The other members on this Committee are; Mr. Ernest Kalibbala Wiltshire, Mr. Fredrick Mbaziira, Mr. Duncan Ondimu, Mr. Simon Kinobe, Ms. Lillian Kiiza and Mr. Daniel Walyemera Masumba.

During the reporting period, the Committee held six (6) meetings focused on planning, organization and successful conduct of key membership events which included: the 2013 Annual Conference and General Meeting; Members Sports event/Fun day; Annual Lawyers Ball.

On a sad note however, the Society lost the following members and legal personalities:

- Arthur Ndimbirwe Muhwezi
- Justice Constance Byamugisha
- Hon. Eriya Kategaya
- Mzee Paulo Sebalu
- Justice Amos Twinomujuni
- Mark Michael Nzalambi
- Hon. Sam Kalega Njuba
- Edward Kikirengoma.

May their souls rest in eternal peace.

RESEARCH AND PUBLICATIONS COMMITTEE

Chaired by Mr. Opiyo Nicholas

The Research and Publications Committee in coordination with the ULS Policy, Research and Advocacy Department offers assistance in preparation, publishing and marketing of the Uganda Law Society Publications; in addition to ensuring physical and electronic access of legal resource materials to the membership. Other Committee members are; Mr. John Mugalula, Mr. Ivan Engoru, Mr. Timothy Atuheirwe, Mr. Kaloli Ssemwogerere, Mr. Brian Kalule and Mr. Frank Tumusiime.

During the year in review, this Committee met to discuss and strategize on improving the quality of the ULS Monthly Newsletter and the Lawyers'

Voice Magazine. The Committee discussed ways to enhance participation from the membership toward formulation, production and dissemination of ULS publications. The Committee also contributed to formulation of ULS position papers and statements with respect to law reviews. The Committee further undertook to edit the ULS Election Petitions Compendium, which will be published in 2014.

LEGISLATION, HUMAN RIGHTS & GOVERNANCE COMMITTEE/RULE OF LAW COMMITTEE

Chaired by Mr. Nicholas Opiyo

The Legislation, Human Rights and Governance Committee is instrumental in undertaking periodic research and advising on policy briefs, statements and opinions generated by the ULS on topical rule of law and administration of justice issues as well as on proposed legislation in Uganda. In close operation with the Policy, Research and Advocacy Department at the Secretariat, this Committee also held meetings focused on planning, organization and successful conduct of the Annual Rule of Law Day Symposium and the High Level Stakeholder Meeting; while providing input to the conference documents.

Other members of this Committee are; Mr. Rwakafuuzi Kiiza Ladislaus, Mr. Kabumba Busingye, Dr. Christopher Mbazira, Mr. Edgar Agaba, Ms. Ruth Sekindi, Mr. John Francis Onyango and Mr. Frank Rusa.

LEGAL AID AND PRO BONO SERVICES COMMITTEE

Chaired by Ernest Kalibbala Wiltshire

The Legal Aid and Pro Bono Services Committee was essentially established to monitor and track the performance of the Legal Aid Project, the Pro-bono Project and to ensure access to justice interventions of the Uganda Law Society as against the respective

donor memoranda of understanding. Among other terms, the Committee is tasked to enroll more lawyers to the Pro Bono Project, and to recognize outstanding performance in cases handled.

Other members of this Committee are; Mrs. Ruth Sebatindira, Mr. Musa Mudoj, Mr. Enoch Barata, Mr. Kato Sekabanja, Mr. Steven Senkezi Ssali, Mrs. Grace B. Nuwagaba and Mr. Aaron Besigye.

During the year in review, the Committee oversaw various activities of the ULS Legal Aid and Pro Bono Projects; a summary of which is as follows:

- Provision of Legal Aid and Advisory Support Services; The Project reached out to a total of 44,429 people compared to the targeted 13,000 people. Out of the 12,555 cases that were registered and handled, 245 were referred for Pro Bono services; and 8,638 were reported by male clients while 3917 cases by female clients. A total of 1,449 cases were concluded in courts and in offices. In this year, a total of 6,180 cases were filed in courts, out of which 627 cases were concluded; we had 6,130 cases handled in offices through ADR and 595 cases successfully resolved.
- Prison Decongestion Programme; Throughout the year, a total 382 Prison visits were conducted by the clinics of Luzira, Masindi and Kabale and consequently benefited 4,365 prisoners; where by 1,651 prisoners received legal advice, counseling and awareness and 2,714 persons were ably represented in courts of law and received justice through grant of bail, acquittals, dismissal of some cases and mitigation of sentences.
- **Community Empowerment Programmes**
 - Information, Education and Communication; In order to empower the public with knowledge on court/judicial processes and legal rights issues, the

project embarked on educating the public through media campaigns; community sensitization workshops; training of community based paralegals; as well as production and distribution of simplified information materials on human and legal rights in form of fliers and booklets. A total of 20,000 booklets printed both in the local languages and English were distributed to communities during sensitizations; and to walk in clients at the clinics.

- **Community sensitization and training;** a total of 28 (against an initial target of 15) community outreach sessions were conducted in Kampala, Kalangala, Masaka, Gulu, Kabale, Masindi, Arua, Soroti, Mbarara and the surrounding areas. 14 Mobile clinics were also conducted in Kabale, Wakiso, Kampala and Mukono Districts against the initial target of at least 10. At least 30,000 persons comprising of teachers, police and community volunteers, benefited from these trainings.
- **Media Campaigns;** Though the initial target was to conduct 20 radio talk shows, 79 radio talk shows were held at regional FM stations including; UBC, Radio Maria, Radio West, Pacis FM, Voice of Life, Voice of Teso, Etop Radio, Delta FM, Kiira FM and Mega FM.
- **Refresher Training of Community Paralegals;** 4 community based paralegal trainings were conducted in Soroti, Mbarara, Kabale and Arua. Discussions were held regarding application of ADR, domestic violence laws, land law and transactions, children rights, the law of succession, intestate and testate succession, issues of marriage and divorce, and the law relating to L.C Courts. This programme benefited 240 community based paralegals.

- **Pro Bono Services:** The Pro Bono Project of ULS continued to enroll advocates into the Pro Bono scheme with the sole aim of enabling access to justice for the poor. The project successfully enrolled 154 Advocates, bringing its portfolio of registered Advocates to 1053. Additionally, it registered 547 new cases and the same were allocated to advocates for handling. Although 835 cases are still pending conclusion, 227 cases were concluded in court and through ADR.
- **Staff Capacity Building:** The project continued facilitating Project staff (advocates) to attend continuous legal education seminars throughout the year. 59 project staff also received training in office management, impact reporting and use of the newly established online database system.
- **Planning, Monitoring and Evaluation of the Project:** Monitoring and evaluation of the project work and performance continued throughout the year through monitoring tools like monthly and quarterly reports, professional staff meetings and maintenance of staff attendance registers. Follow-up and monitoring of clinics was also done through regular telephone calls. During the monitoring visits, a Clients' Service Perception survey was conducted; that informed better project implementation.
- **Inspection Visits:** In addition to the above monitoring tools, the project also conducted 4 inspection visits to 4 upcountry clinics to validate reports through physical evaluation of files, documents and other records. This inspection was conducted together with donors to enable their direct appreciation of performance in upcountry clinics among others.
- **Committee meetings:** The LAP Committee held 4 meetings to monitor performance

and progress of the Project as well as to give general policy guidance to enrich the project objectives and goal.

FEMALE LAWYERS COMMITTEE

Chaired by Alice Namuli Blazevic

The Female Lawyers Committee is tasked to design and undertake responsive professional development training seminars for female lawyers; that reflect the emerging national, regional and global professional development trends. Other members of this Committee are; Ms. Sarah Lubega, Ms. Joyce Ngaiza, Ms. Deborah Gasana, Ms. Dorothy Amuron, Ms. Diana Ninsiima Kibuuka, Ms. Assumpta Kemigisha, Mr. Ernest Kalibbala Wiltshire and Mr. Mike Okua.

In addition to holding meetings geared towards preparation of relevant events, the Committee organized and held a high treat networking event in June 2013; targeting sensitization of female lawyers about strategic networking. A Female Lawyers Dinner was held in October 2013 in honor of Honourable Miria Matembe; recognising her outstanding performance in promoting women's rights against all odds.

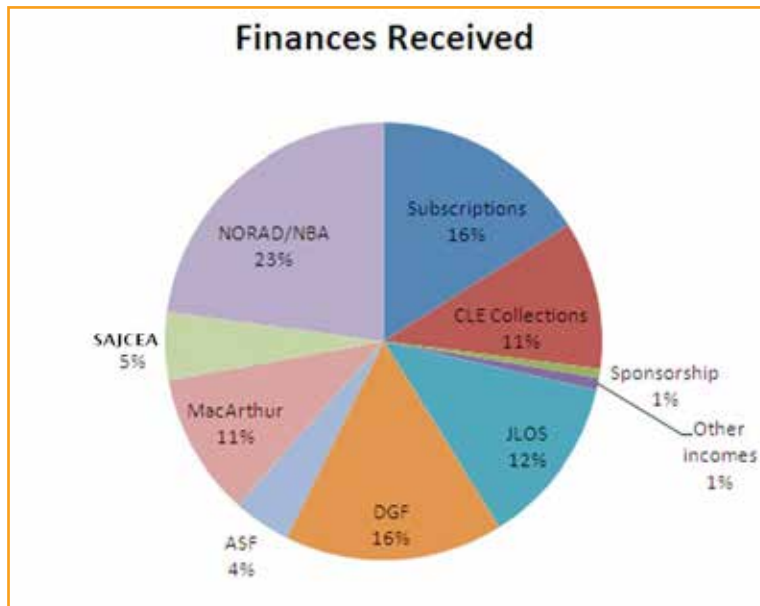
FINANCE, PLANNING & ADMINISTRATION COMMITTEE

Chaired by Mr. Enoch Barata

The Finance and Administration Committee oversees the finance, administration and human resource matters at the ULS Secretariat. In line with the ULS Strategic Plan 2011-2015, the Committee strives to strengthen institutional capacity of ULS to become a modern Bar Association. Other members on this Committee are; Ms. Harriet Magala, Ms. Ruth Sebatindira, Mr. Cephas Birungyi, Mr. Festus Akunobera, Ms. Titus Kamyia and Ms. Caroline Bonabana.

During the period under review; the Committee worked to ensure the availability of sufficient financial resources and liquidity to the Society throughout the year and have these resources reach all departments for the implementation of activities in a timely manner. We are proud to report that as at December 2013, actual against budgeted annual membership subscription for 2013 had exceed 100% of the targeted figure of **1500** members. The actual number of subscriptions recorded were **1827** members; an increment of **21.8%**. This in addition to the Amnesty Law Project funded by the MacArthur Foundation that began in 2013.

Below is a graphical view for the finances received in the year 2013.



The Society is working to become self sustaining with planned activities like construction of the ULS House which will mitigate certain costs that the ULS incurs such as workshop costs.

It should however be noted that as we to continue to grow, the main source of income (subscription) is still low and unable to sustain all the ULS programmes.

During the year, the Auditors for the ULS and LAP were AA & L Associates, Certified Public Accountants of Uganda.

IN-HOUSE LAWYERS COMMITTEE

Agnes Tibayeita Isharaza, Ag Chairperson¹

This In -House Lawyers Committee is chaired by Ms. Doris Akol and has a membership of 9 other members including Ms. Angelina Namakula, Ms. Miriam Magala, Ms. Agnes Tibayeita, Ms. Brendah Mahoro, Mrs. Angela Kiryabwire Kanyima, Ms. Denis Kakonge, Ms. Peninah Kasule, Mr. Bernard Oundo and Mr. Edward Ochen.

This Committee was set up and commenced business in the last quarter of 2013 with the overall objective of establishing a forum within the ULS through which needs specific to in-house lawyers would be addressed. Two meetings were held mainly to consider and agree its mandate which, once firmed up shall be the basis upon which the future activities of the Committee shall be driven.

This Committee also undertook the process of considering and firming up issues that affect members of the ULS that practice as in house Counsel and how they can partner with the ULS to assist this category of the membership.

INVESTMENT COMMITTEE

Chaired by Ruth Sebatindira

This Committee was set up to deliberate on 3 aspects:

The concept and process of construction of the ULS House whose designs and plans were approved at the 2013 AGM. During the year in review, the Committee had further internal consultations and with Ms Symbion, to further discuss the concept and Acting chair while Ms. Doris Akol was on maternity leave

documentation process required for project set off. The Committee also secured technical and financial support from JLOS toward the construction project.

- **ULS Benevolent Fund:** The Committee deliberated on various options and packages for ULS membership welfare that included medical, retirement, death and funeral; among others. The Committee decided to work in collaboration with the Professional Development and Members' Affairs Department to have the different Insurance Companies make presentations of their packages to the ULS membership at CLE events before a comprehensive package is prepared for the membership.
- **Justification for increment of ULS Membership subscription-** the Committee discussed the proposal for increment of subscription vis a vis the cost of maintaining and sustaining operations at the Uganda Law Society while at the same time leading the Society to become a modern Bar in consonance with regional Bars.

Other Committee members include; Mr. James M. Sebugenyi, Mr. Enoch Barata, Ms. Harriet Grace Magala, Mr. Cheborion Barishaki, Ms. Joanita Bushara, Mr. Cephas Birungyi and Mr. Robert Kabushenga.

COMMERCIAL BAR COMMITTEE

Report by Alex Rezida

The Commercial Bar Committee is mandated by the ULS Council to liaise with the Commercial Court in general and the Bench in particular; on matters that are pertinent to dispensation of justice by the Commercial Court.

In the discharge of its mandate the Committee

continued to interact in appropriate measure with the Commercial Court Bench. Majorly a meeting was held with the Head of the Commercial Court with all Judges of the Commercial Court in which it was agreed that a one day Bar-Bench forum for the Commercial Division should be held preferably (though subject to confirmation) in the last week of April 2014.

It is envisaged that this will be a CLE points event at which the entire ULS Membership will participate. The purpose of the forum will be to share experiences, listen to proposals for the enhancement of the already relatively commendable performance of the Commercial Court and reaffirm the commitment of the Bench and the Bar to the benchmarks that will be agreed upon. Of significance will be a self evaluation in respect of the 14 resolutions that were made at the last such forum held in November 2011.

The Head of Commercial Court through the Committee on account of the interaction with the Commercial Court Bar Committee secured 30 slots for advocates the Mediation training scheduled to run between 11th and 14th March 2014 under the theme “**Mediating the Litigated Case**” which was originally intended for judicial officers.

Notably, the Bench is emphatic on the promotion of mediation training including evaluation mediation which remains largely untapped.

YOUNG LAWYERS COMMITTEE

Chaired by Robert Kirunda

The Young Lawyers Committee was set to design

and undertake responsive professional development activities for young lawyers, that reflects the emerging national, regional and global trends. In the review period, the Committee:

- Carried out a needs assessment of the Young Lawyers in Uganda today. The aim of this was to collect, discuss and strategize on issues affecting young lawyers. This assessment continues to contribute to Professional Development seminars, workshops, study tours and interaction for this category of ULS members.
- Held a Young Lawyers’ Breakfast meeting which featured presentations by Mr. Ebert Byenkya and Mr. James Abola on professional considerations on career development and financial strategies for securing financial freedom respectively;
- Contribution to the draft ULS Election Regulations; which comments were compiled and discussed by the Executive Council and incorporated in the said Regulations.

Other Committee members include; Ms. Faith Nassali, Ms. Irene Naggita, Ms. Kenneth Akampurira, Mr. David Semakula Mukibi, Mr. Daniel Muzoora, Mr. Brian Kwame Emurwon and Mr. Moses Kabega.

REPORTS OF REPRESENTATIVES OF THE UGANDA LAW SOCIETY TO VARIOUS STATUTORY BODIES

REPRESENTATIVE TO THE UGANDA REGISTRATION SERVICES BUREAU (URSB)

Mr. Nelson Nerima

The ULS participates on the URSB - Business Registration/Liquidation Users Committee. During the reporting period, Mr. Nerima engaged with both the Business Registration Directorate and the Liquidation/ Official Receiver Unit of the URSB. This report therefore gives a brief on the performance of the Business Registration Directorate and the Liquidation/ Official Receiver Unit.

- **The Business Registration Directorate:** During the year in review, the Business Registration Directorate's notable key achievements were, among others; introduction of customized software for Business Registration, commencement of a project of Reorganization and Rehabilitation of Records, uploading the Online Name Search, carrying out a "mobile hub" in partnership with URA

through a down town registration exercise, and review of Company Fees Rules.

- The Directorate's **Priorities and Targets** for 2014 among others include commencement of e-records-scanning, extension of a customized software to include the legal documents register and as well as continued reorganization and rehabilitation of Business Registry records.
- **The Liquidation/Official Receiver unit** is mandated to implement the statutory functions of the office of the Official Receiver, implement orders for liquidation of companies and petitions in bankruptcy, takeover, verify, secure and manage assets and liabilities that fall under corporate and personal insolvents and collect fees due. The Unit undertook the following activities; operationalization of the Insolvency Act, liquidation of companies, handling some cases in Courts and bankruptcy Petitions as well as participation in international activities like the United Nations Commission on International Trade Law and INSOL

International and the African Round Table bi-annual and annual meeting respectively.

The Unit's key **priority and target** for 2014 is sensitization and implementation of the Insolvency Act.

However the above activities were carried out amidst challenges including but not limited to; understaffing, inadequate budget support, inadequate basic ICT provisions required to enhance efficiency, management and interruptions in the internet network and the untested new Insolvency regime; due to lack of a practice manual to guide practitioners.

REPRESENTATIVE TO THE LAW COUNCIL

Mr. John Mary Kiwuuwa and Mr. Peters Musoke

During the review period, the ULS was first represented at the Law Council by Mr. John Mary B. Kiwuuwa and Mrs. Eva Luswata Kawuma until she was appointed to the Bench. In August 2013, Mr. Peters Musoke was appointed to replace the Hon. Justice Eva Luswata Kawuma as ULS representative to the Law Council and member of the Disciplinary Committee.

As part of the ten member Committee, the ULS representatives were engaged in activities such as: conducting Council meetings, workshops and retreats; conducting Disciplinary Committee meetings; vetting applications for enrolment; legislating; launch of the Probono Board of trustees; inspection of chambers; inspection of universities teaching law programmes; Conducting Bar Course Pre-entry examinations; supervision and control over the provision of legal aid; offering advice to indigent persons, as well as supervision of Continuing Legal Education (CLE) compliance.

From the above activities, the Council registered the

following outcomes:

- **Vetting applications for enrolment;** 371 applications for enrolment were vetted out of which 348 applicants were approved and 23 rejected for non compliance with the legal requirements;
- **Bar Course Pre-entry examinations;** out of the 1017 students that took the Bar Course Pre-entry examination, 303 students representing 29.79% obtained the 50% pass mark were admitted to the Law Development Centre (LDC) for a post graduate Diploma in legal practice.
- **Legislative processes;** Currently, the Council is considering the preparation of Paralegal Regulations and working on some laws including: amending the Advocates Act and the Uganda Law Society Act to suit the social-economic changes; amending the Advocates (Disciplinary Committee) (Procedure) Regulation S.I 267-2 to ease the process of handling complaints.
- **Legal Education and Training;** the respective Committee visited six (6) universities for compliance checks and also considered a number of applications by applicants seeking recognition of their foreign legal qualifications in order to join the Bar Course.
- **Disciplinary action;** the Disciplinary Committee received 183 complaints against advocates. 39 meetings were held in which 87 cases were concluded. Notably, the number of complaints increased especially against male advocates at a ratio of 197 male advocates to 10 female advocates.
- **Inspection of Chambers;** a total of 696 Chambers were inspected out of which 662 were approved for practice. An increase in the number of sole practitioners as compared to partnerships was noted. It was also recognized

that the number of unqualified persons holding out as advocates continued to rise.

- **Supervision and control over the provision of legal aid and advice to indigent persons;** The Sub-Committee on Legal Aid inspected legal aid service providers throughout the country and approved 19 chambers.
- **The Pro bono Board of Trustees;** the Council launched the Probono Board of Trustees on 1st March 2012. This Board of trustees is in the process of making preparations to enable it perform its mandate.

However, representation to the Law Council was not without challenges. The smooth operation of the Committee was hindered by; excessive workload, understaffing, inadequate funding, lack of a computerized database, failure by some advocates to honour disciplinary committee proceedings, lack of restructuring and autonomy of the Law Council.

REPRESENTATIVE TO THE JUDICIAL SERVICE COMMISSION

By Charles Okoth-Owor

Mr. Okoth-Owor is member of the Judicial Service Commission (JSC) and the ULS representative to this Commission. During the year in review, the Commission engaged in a series of activities including;

Recruitment of Judicial Officers: The JSC held over 10 short listing sessions, and over 10 interview sessions. Interviews were conducted and recommendations made to the Appointing Authority for the appointment of; the Chief Justice, the Deputy Chief Justice, Justices of the Supreme Court, Justices of Appeal and Judges of the High Court. Although the Appointing Authority has as yet not appointed the Chief Justice, the following appointments were made; 2 Justices of the Supreme Court, 9 additional

Justices of the Court of Appeal, 17 judges of the High Court including the 4 appointed in 2014, 2 Registrars, 10 Deputy Registrars and 2 Assistant Registrars in the Courts of judicature, 11 Chief Magistrates and 1 Principal Magistrate.

The Appointment of the Chief Judge and one Judge of the Industrial Court are pending approval while the process of appointing a Chief Registrar is on hold; following an order by the Constitutional Court in the matter of Gladys Nakibuule vs Attorney General.

Recruitment Process: The JSC in February 2013 conducted interviews of 126 shortlisted candidates for the office of Grade One Magistrate. Following the conclusion of the appointment process on 3rd March 2014, 17 (seventeen) officers were appointed.

The Disciplinary Committee: Mr. Okoth-Owor who served as the deputy chairperson to the JSC Disciplinary Committee was also involved in the handling public complaints against Judicial Officers. 22 meetings were held to consider these complaints leading to conclusion of 124 cases. The JSC took action including but not limited to removal of some judicial officers from office; 6 Judicial officers were dismissed, 2 Magistrates were retired in public interest and 4 Judicial Officers were interdicted on the direction of JSC. A total of 437 disciplinary cases were handled.

The Commission also held a meeting with His Excellency the President of Uganda to discuss matters of mutual interest.

It should be noted that for the first time in Uganda's history, the vacancies for Chief Justice and Deputy Chief Justice were publically advertised and that this was done in line with this Judicial Service Commission's policy of transparency, accountability and equal opportunity.

REPRESENTATIVE TO THE BOARD OF TRUSTEES MAKERERE UNIVERSITY RETIREMENT BENEFITS SCHEME (MURBS)

Report by Miriam Magala

Ms. Miriam Magala was nominated as a ULS representative to the Board of Trustees Makerere University Retirement Benefits Scheme in May 2013 following a request from the Scheme through her administrators Pensions Consulting Liaison (Risk and Pension Consultants). Following nomination, Ms. Magala was further seconded to sit to the Trustee Deed Review and Audit committees by the Board.

During the year in review, Ms. Magala participated in the Trustee Deed Review Committee's alignment of the Scheme's Trustees Deed and the Rules to the minimum requirements as prescribed under the Uganda Retirements Benefits Regulatory Authority Act (URBRA) and Statutory Instrument No. 72 of 2012, URBRA (Licensing of Retirement Benefits Schemes). On completion of this process, the Deed and Rules were submitted for review and execution by the Employer representatives (Makerere University) and the Trustees.

As a member of the Audit Committee, Ms. Magala also participated in streamlining the role of the Fund Administration, Custodian and Managers (as prescribed by the URBRA Act and Regulations), instituting compliance and reporting requirements for each of the entities.

REPRESENTATIVE TO THE COMMITTEE OF THE LAW REFORM ON PROVISIONS DECLARED UNCONSTITUTIONAL BY COURT

Mr. Richard Mwebembezi

Mr. Richard Mwebembezi represents the ULS on the Committee of the Law Reform on Provisions Declared Unconstitutional by Court.

During the period under review, this Committee met several times and considered cases in which certain laws had been declared unconstitutional. As at August 2013, a report was made by the committee to the Uganda Law Reform Commission. The Committee also made a draft amendment Bill to that effect which was also sent to the Commission for consideration and submission to the relevant body either Parliament or the Attorney General.

REPRESENTATIVE TO THE LDC LEGAL AID CLINIC ADVISORY BOARD (CAB)

Mr. Modoi Musa

Mr. Modoi Musa, the ULS representative to the LDC Legal Aid Clinic Advisory Board (CAB) had full participation in the LDC Clinic Advisory Board and Technical Committee meetings. The Board meetings are held on a quarterly basis, while the committees met on a needs basis.

Mr. Modoi also chaired the CAB's Technical Committee for Programs. This Committee is responsible for the technical oversight of the implementation all CAB legal aid and legal education programs. The list of programs that Mr. Modoi was involved in include; Clinical Legal Education, the Reconciliation Project, the Diversion Project the Diversion Project, the ADR project to handle land disputes in Kibaale district, and the Juvenile Justice project.

The LDC leadership was also involved in the ongoing restructuring process of the teaching design and curriculum of programs, the most outstanding being the creation of two streams of classes (morning and afternoon). The leadership also embarked on absorption of the Legal Aid Clinic from a semi-autonomous entity within LDC to a fully incorporated department of LDC and spread out of the Legal Education program from a two weeks course component that was taught at the beginning of the Bar Course, to a two term spread out training.

On the whole, Clinic Advisory Board and the LDC Management team continued to support the LDC Legal Aid Clinic in its ongoing interventions.

REPRESENTATIVE TO THE KAMPALA CAPITAL CITY AUTHORITY (KCCA)

Mr. Frank Kanduho

- Mr. Kanduho was elected in November 2013 as the ULS representative to the KCCA following the requirement by the Kampala Capital City (Election of Representatives of Professional Bodies) Regulations of 2012.
- During Mr. Kanduho's tenure the KCCA Councilors impeached the Lord Mayor in November. Thus far, no noteworthy progress has been registered since the KCCA operates under the stewardship of the Lord Mayor.

REPORT FROM THE ULS REPRESENTATIVE TO CAPITAL MARKETS AUTHORITY BOARD

Mr. John Fisher Kanyemibwa

The Capital Markets Authority Board is comprised of a twelve (12) members including a representative to the ULS. Mr. John Fisher Kanyemibwa, the ULS

representative serves on the Legal and Market Supervision Committee and the Audit and Risk Management Committee of the Board. During the period under review, the Board sat 8 times and held 9 committee meetings. Mr. Kanyemibwa attended 7 Board meetings and 8 of the 9 Committee meetings.

The Legal and Market Supervision Committee continued to be very instrumental to the Authority in driving the development of the legal and regulatory framework and in particular guiding the discussions for further amendments to the Capital Markets Authority Act so as to make the Authority compliant with the International Organisation of Securities Commissions (IOSCO) principles and other changes to the legal and regulatory framework.

The principles for the amendment of the Act were approved by Cabinet and the draft bill is currently with the Office of the First Parliamentary Counsel.

During the period under review the Board attended to a number of legal and compliance issues including but not limited to; approval of public offers and listings, take over and merger transaction and bonds, review of licenses and approval of the same and provision of strategic guidance on finance and planning issues.

Regarding the legal framework, the Board considered for stakeholder consultation the following draft East African Council Directives;

- Council Directive of the EAC on Public Offers for Equity Securities
- Council Directive of the EAC on Public Offers for Fixed Income Securities
- Council Directive of the EAC on Public Offers for Asset Backed Securities
- Council Directive of the EAC on Collective Investment Schemes
- Council Directive on Corporate Governance

for EAC Market Intermediaries

- Council Directive of the EAC on admission to a secondary exchange
- Council Directive of the EAC on Regional Listings in the Securities Market
- Council Directive of the EAC on Licensing of Market Intermediaries

It was agreed by the Sectoral Council on Finance and Economic Affairs of the East African Community that the harmonization of EAC securities Legal and regulatory framework would proceed by way of EAC Council Directives.

The Board supervised a number of activities including; research and market development, public education activities including exhibitions and seminars, investment clubs initiatives, development of the capital markets, office to office initiative seminars, publication of the 2012 Annual report, training partnerships with the Association of Chartered Certified Accountants (ACCA) and fundraising partnerships with the Institute of Chartered Secretaries and Administrators (ICSA).

AUDITORS/ACCOUNTS

During the year under consideration, the ULS Auditors for the Uganda Law Society and the Legal Aid Project were:

AA & L Associates

Certified Public Accountants of Uganda

P. O. Box 29645, Kampala Uganda

J.P Plaza, 2nd Floor, Side B

Plot 61/67 Nkrumah Road

AUDITED ACCOUNTS

UGANDA LAW SOCIETY
AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER 2013

UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

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UGANDA LAW SOCIETY
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2013

SOCIETY'S INFORMATION

**PRINCIPAL PLACE OF BUSINESS
 & REGISTERED OFFICE:**

Uganda Law Society Secretariat
 Plot 5A Acacia Avenue
 P.O.Box 426
 Kampala, Uganda
 Telephone:+256-414-342424
 Fax: +256-414-342431
 Website: www.uls.or.ug.

EXECUTIVE COUNCIL:

Mrs. Ruth Sebatindira	- President
Mr Ernest Wiltshire Kalibala	- Vice President
Mr Enoch Barata	- Treasurer
Mr Nicholas Opiyo	- Honorary Secretary
Ms Alice Namuli	- Member Central Region
Mr Kahungu Tibayeita	- Member Western Region
Mr Mutembuli Yusuf	- Member Eastern Region
Mr Mike Abwang Otim	- Member Northern Region
Mr Barishaki Bonny Cheborion	- Representative office of the Attorney General
Ms Stella Nyandria	-Representative to solicitor General
Mr James Mukasa Sebugenyi	-Ex-official to Executive Council

BANKERS:

Standard Chartered Bank Ltd
 Plot 5, Speke Road Branch.
 P. O. Box 7111
 Kampala, Uganda

DFCU
 Acacia Branch,
 Plot 24B Acacia Avenue, Kololo
 P.O.Box 70
 Kampala, Uganda

UGANDA LAW SOCIETY
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Stanbic Bank Limited
Forest Mall Branch
Plot 3A2/3A3 Sports Lane Lugogo
P.O.Box 7131
Kampala Uganda

AUDITORS:

AA & L Associates,
Certified Public Accountants,
J.P. Plaza 2nd Floor Side B
Plot 61-67, Nkumah Road,
P. O. Box 29645,
Kampala, Uganda.



UGANDA LAW SOCIETY
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1.0 INTRODUCTION

1.1 Background

The Uganda Law Society (ULS) is a corporate body established by the Uganda Law Society Act (Cap.276) with perpetual succession and a common seal. ULS is considered among the Leading Bar Associations in East and Central Africa. The Society currently has of One Thousand Eight Hundred and Twenty Seven (1827) advocates.

1.2 Vision, Mission and Goal

Vision

To excel as a professional body in the development of the legal profession and the promotion of justice in Uganda

Mission

To improve the professional standards of members of the Legal Profession, and to promote Human Rights, and the Rule of Law in Uganda by assisting the Government and the Judiciary in the Administration and practice of Law for the benefit of the people of Uganda

Goal

To contribute towards a public well served by a competent, ethical, honourable and independent Legal Profession

1.3 Objectives of the Society

(a) Statutory Objectives

- ◆ To maintain and improve the standards of conduct and learning of the legal profession in Uganda.
- ◆ To facilitate the acquisition of legal knowledge by members of the legal profession in Uganda as regards conditions of practice and otherwise.
- ◆ To represent, protect and assist members of the legal profession in Uganda as regards conditions of practice and otherwise.
- ◆ To protect and assist the public in Uganda in matters touching, ancillary or incidental to the law.
- ◆ To assist the Government and the courts in all matters affecting legislation and the administration and practice of the law in Uganda.

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(b) Corporate Objectives

- ◆ To maintain and improve the standards of conduct and learning of the legal profession in Uganda.
- ◆ To protect and assist the public in Uganda in matters touching, ancillary or incidental to the law.
- ◆ To strengthen collaboration with the Government of Uganda, the Judiciary and the Legislature on all matters affecting Legislation, Human Rights, Rule of Law, Good Governance and the Administration and Practice of law in Uganda.
- ◆ To promote networking, collaboration of local and international stakeholders and legal fraternities by building linkages and exchange of expertise in the legal profession

UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

2.0 REPORT OF THE EXECUTIVE COUNCIL FOR THE YEAR ENDED 31 DECEMBER 2013

The Executive Council present their annual report together with the audited Financial Statements of the company for the year ended 31 December 2013, which show the state of the Society's affairs.

PRINCIPAL ACTIVITIES

The principal activity of the Society is to maintain and improve the standards of conduct and learning of the legal profession

ACCOUNTING STANDARDS

International Financial Reporting Standards have been adopted and are in use.

RESULTS

The operating results for the year ended 31 December 2012 are given on page 12

EXECUTIVE COUNCIL MEMBERS

The Council Members who held office during the year are as follows:

Mrs Ruth Sebatindira	President
Mr. Ernest Wiltshire Kalibala	Vice President
Ms. Enoch Barata	Treasurer
Mr Nicholas Opiyo	Honorary secretary
Ms Alice Namuli	Council Member
Mr. Kahungu Tibayeita	Council Member
Mr. Mutembuli Yusuf	Council Member
Mr Mike Abwang Otim	Council Member
Mr Cheborion Bonny Barishaki	Rep. From the Attorney General
Ms Stella Nyandria	Rep. From The Solicitor General
Mr James Mukasa Sebugenyi	Ex-Officio to Executive Council

AUDITORS

The Uganda Law Society appoints auditors at their Annual General Meeting. The Society's current auditors, AA & L Associates, have expressed their willingness to continue in office.

By order of the Executive Council

R. Sebatindira

PRESIDENT

Date *14th/03/2014*

UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

3.0 STATEMENT OF EXECUTIVE COUNCIL MEMBERS' RESPONSIBILITIES

The Uganda Law Society Act (CAP.276) requires that the council prepares accounts for each accounting year, which give a true and fair view of the state of affairs of Uganda Law Society as at the end of the accounting year and of its operating results for the year. It also requires the Executive Council to ensure that the Uganda Law Society keeps proper accounting records, in respect of those financial statements, and in particular to;

- Select suitable accounting policies and then apply them consistently;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Society will continue in business.

The Council is responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of Uganda Law Society to enable them to ensure that the financial statements comply with accounting policies and guidelines of the Society. They are also responsible for safeguarding of the assets of the Society and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Executive Council is ultimately responsible for the overall control environment and corporate governance. The Executive Council delegates the responsibility for these to the different Committees. Standards and systems of internal control are designed and implemented by management to provide reasonable assurance as to the integrity and reliability of the financial statements and to adequately safeguard, verify and maintain accountability of the Society's assets.

The Executive Council accept responsibility for the annual financial statements, which have been prepared using the appropriate accounting policies supported by reasonable and prudent judgments and estimates, and in conformity with International Financial Reporting Standards. The Council Members are of the opinion that the financial statements give a true and fair view of the state of financial affairs of Uganda Law Society and of its operating results. The Council Members further accept responsibility for the maintenance of accounting records, which may be relied upon in the preparation of the financial statements, as well as adequate systems of internal financial control.

Nothing has come to the attention of the Council to indicate that Uganda Law Society will not remain a going concern for at least the next twelve months from the date of this statement.

PRESIDENT

R. Sebarambo

 Date:

14/3/14

TREASURER

[Signature]

 Date:

14/03/14

COUNCIL MEMBER

[Signature]

 Date:

14/03/14



UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

INDEPENDENT AUDITORS' REPORT TO THE COUNCIL OF UGANDA LAW SOCIETY

We have audited the financial statements on pages 11 to 24 which have been prepared under the historical cost convention and on the basis of the accounting policies set out there on. We obtained all the information and explanations, which to the best of our knowledge and belief were necessary for our audit.

Executive Council's Responsibilities for the Financial Statements

Under the provisions of the Uganda Law Society Act, the Council Members are responsible for the preparation of Financial Statements in accordance with International Financial Reporting Standards and for such internal controls as the Council Members determine are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with international standards on auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Financial Statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the Financial Statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

Opinion

In our opinion, proper books of account have been kept and the accompanying financial statements which are in agreement there with, give a true and fair view of the state of the financial affairs of Uganda Law Society as at 31st December 2013 and its income, expenditure and cash flows for the year then ended, comply with International Financial Reporting Standards.

Report on other Legal and regulatory Requirements

As required by the Uganda Law society Act (Cap. 276), we report to you that;

- i) We have obtained all the information all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- ii) In our opinion proper books of account have been kept by Uganda Law Society, so far it appears from our examination of those books
- iii) The Uganda Law Society Statement of financial Position and Statement of Profit or Loss are in agreement with the books of accounts.

AA & L Associates
 Certified Public Accountants
 KAMPALA, Uganda.

Nov 17 - 2014
 Date.....



UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

4.0 STATEMENT OF FINANCIAL POSITION AS AT 31ST DECEMBER 2013

ASSETS	Notes	2013 Ugx	2012 Ugx
Non-Current Assets:			
Property, Plant and Equipment	8.1.1	363,460,789	303,711,901
		<u>363,460,789</u>	<u>303,711,901</u>
Current Assets:			
Inventory	8.1.2	18,139,860	17,258,988
Prepayments	8.1.3	3,705,787	7,572,072
Receivables	8.1.4	25,182,100	5,130,069
Cash and Bank	8.1.5	1,230,597,365	551,708,153
		<u>1,277,625,112</u>	<u>581,669,282</u>
Total Assets:		<u><u>1,641,085,901</u></u>	<u><u>885,381,183</u></u>
EQUITY AND LIABILITIES			
Capital and Reserves:			
General Fund	6.1.1	1,038,925,562	285,353,136
Capital Fund	6.1.2	363,460,789	303,711,901
Benevolent Fund	6.1.3	7,536,491	18,071,991
Development Fund	6.1.4	178,127,327	149,026,524
		<u>1,588,050,169</u>	<u>756,163,552</u>
Current Liabilities:			
Payables	8.1.6	22,398,460	68,333,000
Accruals	8.1.7	5,594,350	8,801,833
Legal Aid Project (Related Party)	8.1.8	25,042,922	52,082,798
		<u>53,035,732</u>	<u>129,217,631</u>
Total Equity and Liabilities:		<u><u>1,641,085,901</u></u>	<u><u>885,381,183</u></u>

The Financial Statements were approved by the Executive Council on 14th/03/2014 and signed on its behalf by:

R. Sebastian Indigo **PRESIDENT**

[Signature] **TREASURER**

UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

5.0 STATEMENT OF PROFIT OR LOSS FOR THE YEAR ENDED 31 DECEMBER 2013

	Notes	2013 Ugx	2012 Ugx
Revenue	8.1.9a	1,209,975,872	959,392,064
Grants & Donations	8.1.9b	2,226,353,453	943,093,721
Other Income	8.1.9c	<u>100,675,032</u>	<u>98,499,927</u>
		3,537,004,357	2,000,985,712
Administrative Costs	8.1.10a	756,118,183	824,577,481
Other Operating Costs	8.1.10b	<u>1,948,999,557</u>	<u>1,192,517,710</u>
		2,705,117,740	2,017,095,191
Operating Surplus for the year		<u>831,886,617</u>	<u>(16,109,479)</u>

UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

6.0 STATEMENT OF CHANGES IN RESERVES

6.1.1 General Fund

The closing balance on this account is made up of Accumulated Reserves (surpluses / Deficits) as follows:

	2013	2012
	Ugx	Ugx
Balance at 01 January	285,353,136	257,631,951
Surplus / Deficit for the year	831,886,617	(16,109,479)
Change in Benevolent Fund	10,535,500	46,630,988
Change in Development Fund	(29,100,803)	3,973,636
Change in Operating & Donor Fund	(59,748,888)	(6,773,960)
Balance at 31 December	<u>1,038,925,562</u>	<u>285,353,136</u>

6.1.2 Capital Fund:

The closing Balance on this account represents the value of non-current Assets

Balance at 01 January	303,711,901	296,802,942
Additions during the year	78,640,455	45,717,352
Depreciation Charge for the year	(18,891,567)	(37,525,892)
Write off of Disposed Asset (NBV)	-	(1,282,500)
Balance at 31 December	<u>363,460,789</u>	<u>303,711,901</u>

6.1.3 Benevolent Fund:

The closing balance on this account represents funds set aside to meet Benevolent Expenses as management may decide:

Balance at 01 January	18,071,991	64,702,979
Transfers to General Fund	(10,535,500)	(46,630,988)
Balance at 31 December	<u>7,536,491</u>	<u>18,071,991</u>

6.1.4 Development Fund:

The closing balance on this account represents members' contributions towards future Development Projects:

Balance at 01 January	149,026,524	153,000,160
Transfers to Development Fund	29,100,803	(3,973,636)
Balance at 31 December	<u>178,127,327</u>	<u>149,026,524</u>



PRESIDENT



TREASURER

UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

7.0. STATEMENT OF CASHFLOWS FOR THE YEAR ENDED 31ST DECEMBER 2013

	2013 Ugx	2012 Ugx
Cash flows From Operating Activities:		
Surplus for the year	831,886,617	(16,109,479)
Adjustments For:		
Depreciation on Assets	18,891,567	37,525,893
Non Operating Activities Included		
Interest Income	(10,201,260)	(52,563)
Profit/ Loss on Disposals	-	(9,717,500)
Investment Income	-	(14,123,802)
Changes in Working Capital:		
Change in Prepayments	3,866,285	641,624
(Increase) /Decrease in Receivables	(20,052,031)	16,511,598
Change in Inventory	(880,872)	(10,106,183)
(Decrease)/ Increase in Payables	(76,181,899)	21,338,348
Net Cash generated from Operations	747,328,407	25,908,936
Cash flows From Investing Activities		
Purchase of Property, Plant and Equipment	(78,640,455)	(45,717,352)
Proceeds from sale of Equipment	-	11,000,000
Interest received	10,201,260	52,563
Investment Income	-	14,123,802
Increase/ Decrease in Investments	-	32,865,012
Net Cash from Investing Activities:	(68,439,195)	12,324,025
Net Increase / (Decrease in Cash and Cash Equivalent:	678,889,212	38,232,961
Cash and Cash Equivalent		
Net Increase in Cash and Cash Equivalent		
Opening Cash and Cash Balance as at 1st Jan. 2013	551,708,153	5 13,476,192
Closing Cash and Cash Balance as at 31st Dec. 2013	1,230,597,365	551,708,153

UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

8.0. NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2013

ACCOUNTING CONVENTION

The accounts are prepared in accordance with historical cost convention as modified by any of the revaluation of some of the Society's non-current assets.

Summary of Significant Accounting Policies

The principal accounting policies in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Basis of Preparation

The financial statements are prepared using the modified accrual basis of accounting and in compliance with international Financial Reporting Standards (IFRS).

The financial statements are presented in the functional and reporting currency, Uganda Shillings (UGX), and prepared under the historical cost convention.

The preparation of financial statements in conformity with IFRS requires the use of estimates and assumptions. It also requires management to exercise its judgment in the process of applying the company's accounting policies.

The principle accounting policies adopted in the preparation of these Financial Statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

(i) Financial instruments

Financial instruments include investments in fixed deposits and securities. These are recognized at fair value. After initial recognition at Fair value every reporting date in accordance with IFRS 9

(ii) Tangible fixed assets

The tangible fixed assets are valued at their acquisition price less the cumulative depreciations. The depreciations will be calculated as a percentage of the acquisition price according to the Straight line method on the basis of the economic life span, taking the residual value, if any, into account.

The depreciation percentages applied are:

Leasehold Land	36 years
Buildings	4%
Law Books	25%
Computers and Accessories	33.3%
Furniture and Fittings	12.5%
Office Equipments	12.5%
Motor Vehicles	25%
Generator	25%

UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2013
CONTINUED

Gains and losses from disposal of Tangible Assets are determined by reference to their carrying Value

(iii) Reserves

General Fund:

The General fund is made up of Accumulated Reserves also described as retained Earnings

Capital Fund:

The capital fund represents the carrying Amounts of property & equipments as at 31st December 2013

Benevolent Fund

This fund is made up of funds set aside to meet benevolent expenses as management may decide.

Development Fund

This fund represents members' contributions towards future development projects.

(iv) Income Recognition

Incomes represent amounts received or receivable from members' subscriptions, donors and sale of inventory on a pre-determined basis, recognised in the period to which they relate.

(v) Recognition Of Construction Expenditure

Contract costs associated with the construction contract are recognised as expenses by reference to the stage of completion of the contract activity at the end of the reporting period. The stage of completion of the contract is often referred to as the percentage of completion method.

Contract costs will be recognised by the Society as an expense in the Income Statement in the accounting periods in which the work to which they relate is performed.

(vi) Project Commitments

Project commitments represent projects where contracts have duly been signed with the respective implementing partners, but 3rd party disbursements have not actually been made. These have simply been disclosed in the notes to the financial statements.

(vii) Cash And Cash Equivalents

For purposes of the Statement of Cash flows, cash and cash equivalents comprise of Bank balances with Stanbic Bank Limited, DFCU bank limited and Standard chartered Bank limited. It also includes a Fixed Deposit of UGX 110,552,829/= held in UBA Bank Limited



UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2013

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2013
CONTINUED

(viii) Receivables

Receivables are recognised as benefits that arise from economic events that would result in the inflow of resources to the entity.

(ix) Payables

Payables are recognised as obligations that arise from past economic events the settlement of which will result in an outflow of resources from the Society.

UGANDA LAW SOCIETY
Audited Financial Statements
For the Year Ended 31st December

2012

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2013

8.1.1 PROPERTY AND EQUIPMENTS

	Leasehold Land Ugx	Buildings Ugx	Law Books Ugx	Motor Vehicles Ugx	Motor Cycle & Generator Ugx	Computers & Accessories Ugx	Furniture & Equipment Ugx	Total Ugx
Cost:								
At 01 January 2013.	71,111,000	287,351,366	1,600,000	23,500,000	26,705,468	76,380,778	125,626,712	612,275,324
Additions	-	21,280,755	-	49,500,000	-	4,700,000	3,159,700	78,640,455
At 31 December 2013.	71,111,000	308,632,121	1,600,000	73,000,000	26,705,468	81,080,778	128,786,412	690,915,779
Depreciation / Amortization:								
<i>Rate</i>	<i>36 years</i>	<i>4%</i>	<i>25%</i>	<i>25%</i>	<i>25%</i>	<i>33.3%</i>	<i>12.5%</i>	
At 01 January 2013.	17,382,685	74,789,331	1,600,000	23,500,000	26,705,468	70,902,059	93,683,880	308,563,423
Charge for the Year	1,580,245	11,494,055	-	-	-	1,824,413	3,992,854	18,891,567
At 31 December 2013.	18,962,930	86,283,386	1,600,000	23,500,000	26,705,468	72,726,472	97,676,734	327,454,990
Net Book Value:								
At 31 December 2013.	52,148,070	222,348,735	-	49,500,000	-	8,354,306	31,109,678	363,460,789
<i>At 31 December 2012.</i>	<i>53,728,315</i>	<i>212,562,035</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>5,478,719</i>	<i>31,942,832</i>	<i>303,711,901</i>



UGANDA LAW SOCIETY
Audited Financial Statements
2012
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER
2013-CONTINUED

	2013	2012
	Ugx	Ugx
8.1.2 Inventory		
Uganda Law Society (ULS) Reports	175,347	701,388
Professional gowns	2,640,000	770,000
T-Shirts	363,273	854,760
Car Tyre covers	45,000	45,000
Key holders	305,000	330,000
Law reports	8,800,000	9,850,000
Professional Shirts	185,000	592,000
Corporate Shirts	5,626,240	4,115,840
	18,139,860	17,258,988
8.1.3 Prepayments		
Insurance	1,862,057	369,996
Data Net	-	4,410,868
Property Rates	834,990	835,998
Wrad Comms	-	1,458,331
Data Soft	-	333,331
Computer Frontiers	-	163,548
National Water and Sewerage Corporation	488,842	-
Uganda Telecom Limited	519,898	-
	3,705,787	7,572,072
8.1.4 Recievables		
Nabwire Norah	-	178,500
DGF Project	4,600,000	4,600,000
Accrued Income	-	351,569
Tumushabe Godber	400,000	-
Wambi Tom Shisa	20,182,100	-
	25,182,100	5,130,069

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2013

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2013-
CONTINUED**

2013 **2012**
UGX. **UGX.**

8.1.5 Cash and Bank Balances

Included in Bank Balances is a fixed Deposit of UGX.110mn (2012:UGX100mn) in United Bank of Africa maturing in March 2014.

Stanbic Bank- Continuing Legal Education/ULS	41,992,500	10,578,500
Standard Chartered Bank - Operating account	52,476,572	137,439,551
Standard Chartered Bank - Building Fund account	178,127,327	149,026,524
Standard Chartered Bank - Benevolent Fund account	7,536,491	18,071,991
Standard Chartered Bank - DGF account	39,451,743	99,788,950
Standard Chartered Bank - CBA	14,253,924	24,666
Standard Chartered Bank - McArthur Project	413,631,900	-
DFCU Bank - Continuing Legal Education /ULS	49,646,129	15,765,576
DFCU Bank - ULS/JLOS	321,667,950	21,012,395
Cash at Hand	1,260,000	-
United Bank of Africa- Investment	110,552,829	100,000,000
	1,230,597,365	551,708,153

8.1.6 Payables

Kamwe Business Centre	-	49,017,500
Kaddu Faluku	753,960	370,000
Prepaid Membership Fees	14,400,000	14,886,000
Privatisation & Utility Sector	3,000,000	-
New vision Group	-	1,700,000
Nimrod Stationery	-	2,359,500
Bank of Uganda	4,244,500	-
	22,398,460	68,333,000

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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2013-
CONTINUED**

	2013	2012
	UGX.	UGX.
8.1.7 Accruals & Provisions:		
Umeme	284,350	1,107,520
G4S Security services	-	1,000,000
Uganda Telecom	-	945,901
Audit Fees	5,310,000	5,310,000
National water and sewerage	-	438,412
	<u>5,594,350</u>	<u>8,801,833</u>
8.1.8 Related Party Payables		
Legal Aid Project (LAP) payables	30,085,828	5,447,504
Legal Aid Project (LAP) receivables	<u>(5,042,906)</u>	<u>(2,364,706)</u>
	<u>25,042,922</u>	<u>52,082,798</u>

There is an existing agreement between Uganda Law Society and Legal Aid Project to Apportion shared costs equally between the two Parties. Accordingly the receivables under LAP have been aggregated with the payables for fair Presentation.

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NOTES TO THE STATEMENT OF PROFIT OR LOSS FOR THE YEAR ENDED 31ST DECEMBER 2013

	Actual - 2013. Ugx	Budget - 2013. Ugx	Actual 2012 Ugx
8.1.9a. Revenue:			
Subscriptions	734,350,000	510,000,000	579,710,000
Legal Regalia Income	1,516,913	10,000,000	7,075,698
Continuing Legal Education Trainings	442,290,000	350,000,000	271,623,335
ULS Reports Vol I & II	568,959	4,000,000	1,798,031
Sponsorships	31,250,000	40,000,000	99,185,000
	1,209,975,872	914,000,000	959,392,064
8.1.9b. Grants & Donations:			
UHRC-UNDP	-	-	77,934,161
Legal Aid Projects - McArthur Project	485,000,000	485,000,000	-
Avocates San Frontier	193,634,454	282,720,929	148,907,500
JLOS - Grants	573,754,000	500,000,000	309,472,000
Legal Aid Basket Fund	-	-	138,818,896
DGF Projects - DANIDA	743,320,777	877,935,729	267,961,164
Canadian Bar Association (SAJEA)	230,644,222	263,454,589	-
	2,226,353,453	2,409,111,247	943,093,721
8.1.9c. Other Income:			
Investment Incomes	-	-	14,123,802
Sundry Incomes	810,200	-	10,250
Female Lawyer's Dinner	22,546,500	20,000,000	-
Annual Lawyer's Ball	39,499,000	25,000,000	-
Miscellaneous Income	1,590,500	-	696,500
Consultancy jobs/ services	3,487,500	5,000,000	-
Bank interest receivable	10,201,260	10,000,000	52,563
Profit on disposal of Assets	-	-	9,717,500
Other incomes	22,540,072	-	-
Refunds from Probono	-	-	59,589,712
Refund from CBA	-	-	14,309,600
	100,675,032	60,000,000	98,499,927
Total Revenue	3,537,004,357	3,383,111,247	2,000,985,712

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2013

NOTES TO THE STATEMENT OF PROFIT OR LOSS FOR THE YEAR ENDED 31ST DECEMBER
2013- CONTINUED

	Actual - 2013. Ugx	Budget - 2013. Ugx	Actual – 2012. Ugx
8.1.10a. Administrative Costs:			
Salaries and Wages	284,688,304	266,936,270	278,3 03,724
10% NSSF Contribution	28,472,447	26,897,627	28,0 34,772
Staff Welfare	71,902,750	69,200,000	42,2 70,600
Printing and Stationery	10,957,000	14,000,000	16,945,653
Telephone, Internet and Postage	13,378,088	21,300,000	19,5 48,498
Automobile & Local Travel	22,648,696	28,352,000	21,4 65,486
Conferences & Annual General Meeting	97,967,650	91,000,000	86,924,880
Promotion, Advertising and Publicity	8,200,000	7,500,000	8,3 84,000
Audit Fees	5,410,000	6,000,000	5,3 10,000
Bank Charges	3,252,124	3,360,000	3,646,580
Benevolent & Social Responsibility	1,613,000	4,500,000	3,3 75,200
Property Recurrent, Insurance & Security	8,282,508	11,400,000	10,591,933
Organisational Subscriptions	7,152,500	7,000,000	7,274,130
Planning & Monitoring	16,599,290	23,840,000	16,824,200
Social Events(Open day and Dinner)	99,095,122	93,000,000	149,7 52,490
Utilities	3,462,000	6,500,000	6,835,115
Repairs and Maintenance	16,936,437	20,500,000	17,1 66,988
Office Supplies	6,905,365	6,600,000	6,641,886
Hospitality	917,000	1,000,000	4,797,000
Travel & Networking	35,908,150	36,000,000	54,254,350
Membership Identity Cards	-	-	4,6 19,700
Publications(Magazines and Annual reports, DSTv)	12,369,752	14,000,000	15,9 12,000
Bad Debts	-	-	15,698,296
	756,118,183	758,885,897	824,577,481

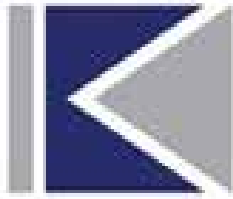
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2013

NOTES TO THE STATEMENT OF PROFIT OR LOSS FOR THE YEAR ENDED 31ST DECEMBER
2013- CONTINUED

	Actual - 2013. Ugx	Budget - 2013. Ugx	Actual - 2012. Ugx
8.1.10b Other Operating Costs:			
Continuing Legal Education (CLE)			
Trainings	291,867,324	300,000,000	227,045,293
Resource centre expenses	3,601,200	2,000,000	8,226,715
Consultancy	780,000	2,000,000	9,350,000
Legal Aid Projects - McArthur Project	71,368,100	485,000,000	-
JLOS Activities/ Expenses	257,602,955	500,000,000	308,830,120
Avocates San Frontiers	290,903,749	282,720,929	42,523,400
DGF Projects(Lap, Probono and Kigula)	752,167,754	877,935,729	410,208,069
IBA Conference	-	-	4,241,250
UHRC-UNDP	-	-	77,934,000
Partnership for Transparency Fund Project	-	-	13,878,039
Rule of Law Konrad Adenauer	-	-	-
Strategic Planning	1,164,000	2,000,000	6,000,000
Legal Regalia	-	-	1,090,000
Software Licenses	-	-	2,683,750
Pro Bono Project.	-	-	-
Canadian Bar Association/ SAJEA Expenses	218,576,964	263,454,589	40,481,181
Capacity Building	30,936,750	36,000,000	-
Professional fees	-	-	2,500,000
Information Acquisition & Dissemination	200,000	2,500,000	-
Fundraising Proposal Writing	4,500,000	5,000,000	-
Plan Uganda project	6,439,194	-	-
IT Section Costs	-	1,000,000	-
Legal training (Law Faculties)	-	1,050,000	-
Depreciation Expense	18,891,567	-	37,525,892
Sub-total	1,948,999,557	2,760,661,247	1,192,517,709
Total Expenses	2,705,117,740	3,519,547,144	2,017,095,190

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